Council Meeting

Monday March 2nd, 2026
Meeting by Zoom
AGENDA

https://us02web.zoom.us/j/83262914343?pwd=VUlpUeN4HsFauW8VzQgWqQBhX4T1v7.1
Meeting ID: 832 6291 4343
Passcode: 826601
Start time: **4:00 p.m.**
Guest: **Robyn Rea, Kristine Brown, Donna Monteith**
Convening the meeting
Adoption of Agenda
Approval of minutes from February 12th, 2026 pg 3

STARTS CM00731
REGULAR BUSINESS

1) **PETITIONS, DELEGATIONS & PRESENTATIONS**
2) **REQUEST FOR DECISION AND LEGISLATION**
   a) **Request for Decision**
      i) 3rd Reading of Miscellaneous Amendments Act No. 3
         (1) BN dated January 21, 2026 pg 5
         (2) Draft Act pg 8

February 18th, 2026 Council – Committee of the Whole Meeting
MOVED: Noah Plonka **SECONDED: Anne Mack**
THAT the Committee of the Whole recommend the Miscellaneous Amendments Act No. 3 without amendment to Council for enactment.

YES: 3
NO: 0 **Motion Carried**

THAT Toquaht Council receive the recommendation from the Council committee of the whole and resolve to enact the Miscellaneous Amendments Act No. 3 in the form now laid before the Council as TNS 1/2026 of the Toquaht Nation.

   b) **Request for Decision**
      i) Introduction and 1st Reading of the Annual Budget Act 2026-2027 pg 37

THAT that the Annual Budget Act 2026-2027 *be introduced to the Council for first reading.*

THAT Council resolve to waive the requirement for 24 hours between first and second reading regarding the Annual Budget Act 2026-2027.

THAT Council resolve to adopt in principle the Annual Budget Act 2026-2027 and it be referred to the standing committee on finance for detailed consideration.

c) Request for Decision

i) Introduction and 1st Reading of the Five-Year Financial Plan Act 2026-2027 to 2030-2031 pg 64

THAT that the Five-Year Financial Plan Act 2026-2027 to 2030-2031 be introduced to the Council for first reading.

THAT Council resolve to waive the requirement for 24 hours between first and second reading regarding the Five-Year Financial Plan Act 2026-2027 to 2030-2031.

THAT Council resolve to adopt in principle the Five-Year Financial Plan Act 2026-2027 to 2030-2031 and it be referred to the standing committee on finance for detailed consideration.

d) Request for Decision

i) TMX Socioeconomic Outcomes Survey pg 74

(1) Email re TMX Socioeconomic Outcomes Survey

(2) Due date is March 13th so included on this agenda

THAT Council resolve to participate in the TMX Socioeconomic Outcomes Survey and authorize _____to fill it out.

3) INFORMATION FOR RECEIPT

4) CORRESPONDANCE FOR RECEIPT

5) QUARTERLY DEPARTMENT REPORTS

6) REPORTS & DRAFT MINUTES

a) Finance Committee Minutes (draft) 2026-02-17 pg 76

b) Fish & Wildlife Committee Minutes (draft) 2026-02-13 pg 78

THAT Council resolve to receive the following:

a) Finance Committee Minutes 2026-02-17

b) Fish & Wildlife Committee Minutes 2026-02-13

7) LATE ADDITIONS

Additions/deletions

-

Adjourn meeting

BACK

Council

Thursday February 12th, 2025
Meeting by Zoom
DRAFT Meeting Minutes

Present: Kirsten Johnsen, Anne Mack, Noah Plonka, Lisa Morgan
Absent: Kevin Mack
Chair: Kirsten Johnsen
Recorder: Lisa Strerath

Quorum was present throughout the meeting

Convened 4:02 p.m.

Agenda adopted by consensus
Minutes from December 17th, 2025 approved by consensus

1) **PETITIONS, DELEGATIONS & PRESENTATIONS**
2) **REQUEST FOR DECISION AND LEGISLATION**
   a) **Request for Decision**
      i) Intro and 1st Reading of Miscellaneous Amendments Act No. 3
         (1) BN dated January 21, 2026
         (2) Draft Act

CM00728 MOVED: Anne Mack SECONDED: Noah Plonka
THAT the Miscellaneous Amendments Act No. 3 be introduced to the Council for first reading.

YES: 4
NO: 0 Motion Carried

CM00729 MOVED: Lisa Morgan SECONDED: Noah Plonka
THAT Council resolve to waive the requirement for 24 hours between first and second reading regarding the Miscellaneous Amendments Act No. 3.

YES: 4
NO: 0 Motion Carried

CM00730 MOVED: Noah Plonka SECONDED: Anne Mack
THAT the Council resolve to adopt in principle the Miscellaneous Amendments Act No. 3 and it be referred to the committee of the whole for detailed consideration.

YES: 4
NO: 0 Motion Carried

3) **INFORMATION FOR RECEIPT or DISCUSSION**
4) **CORRESPONDANCE FOR RECEIPT**
5) **QUARTERLY DEPARTMENT REPORTS**
6) **REPORTS & DRAFT MINUTES**
7) **LATE ADDITIONS**

Additions/Deletions

Adjourned 4:07 p.m.

Minutes prepared by L. Strerath
Law Clerk

Date

DRAFT

Ratcliff LLP

STRICTLY PRIVILEGED AND CONFIDENTIAL

MEMORANDUM

TO: Toquaht Legislature

FROM: Tegan Heywood

DATE: January 21, 2026

FILE: 18-0573-000

RE: Miscellaneous Amendments Act No. 3

(A) Introduction

Legal counsel has conducted a review of Toquaht legislation with a view to identifying amendments needed to address minor inconsistencies and errors. This review is now complete and amendments have been prepared as follows:

1. a draft Miscellaneous Amendments Act No. 3, which, if enacted by the Legislature, will amend various Toquaht Acts;

2. a draft Miscellaneous Amendments Regulation, which, if enacted by the Executive, will amend various Toquaht regulations; and

3. a draft Law Clerk Order, which, if enacted, will make typographical and grammatical corrections to Toquaht laws and regulations.

This briefing note provides an overview of the draft Miscellaneous Amendments Act No. 3 (the "**Draft Act**").

(B) Overview of Draft Act

The Draft Act makes miscellaneous amendments to 11 Toquaht laws. Most of these amendments are minor, technical and non-substantive in nature. A small number are substantive. For convenience, draft amendments that are substantive in nature are indicated below as "(*substantive amendment*)".

The sections below provide an overview of the draft amendments.

(1) Administration of Justice Act

Draft amendments:

- add definitions for debt certificate, enforcement officer, external enforcement officer and fine portion;
- removing the application of the Youth Justice Act (British Columbia) and any references to that act;
  (*substantive amendment*)
- revising the timing to deliver a copy of a violation ticket to the director of operations from "immediately" to "as soon as practicable"; and
- minor corrections to improve technicality, clarity and consistency.

(2) Application of Laws to Foreshore Act

Draft amendment makes a minor technical correction.

(3) Building and Development Authorization Act

Draft amendment makes a minor technical correction.

(4) Citizenship Act

Draft amendments make minor corrections to improve clarity and consistency.

(5) Council Rules of Order and Procedure Act

Draft amendments make minor technical corrections.

(6) Emergency Preparedness Act

Draft amendments make minor corrections to improve technicality, clarity and consistency.

(7) Environmental Protection Act

Draft amendment removes a duplicated reference.

(8) Land Act

Draft amendment makes a minor technical correction.

(9) Planning and Land Use Management Act

Draft amendment repeals an unused definition.

(10) Referendum Act

Draft amendment makes a minor technical correction.

(11) Trespass and Community Safety Act

Draft amendment makes a minor revision to align with the *Administration of Justice Act* (Toquaht Nation).

BACK

TOQUAHT NATION GOVERNMENT

MISCELLANEOUS AMENDMENTS ACT NO. 3

TNS 1/2026

This law enacted on _____, 2026

Signed _____
Anne Mack, taayii ḥaw̓iɬ of the Toquaht Nation

DEPOSITED IN THE
REGISTRY OF LAWS

ON _____/_____/_____

_____
Signature of Law Clerk

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PART 1 - INTRODUCTORY PROVISIONS

Short title

1.1 This Act may be cited as the Miscellaneous Amendments Act No. 3 (Toquaht Nation).

Executive oversight

1.2 The chairperson of Council is responsible for the executive oversight of this Act.

Authority and application

1.3 (a) This Act is enacted under

(i) 13.11.1 of Chapter 13 of the Maa-nulth Treaty, and

(ii) sections 2.7 and 3.3(b) of the Constitution.

(b) This Act applies to miscellaneous Toquaht Nation legislation.

PART 2 - ADMINISTRATION OF JUSTICE ACT

Administration of Justice Act amendments

2.1 The Administration of Justice Act (Toquaht Nation) is amended as follows:

(a) section 1.4 is amended by adding the following definitions in alphabetical order:

""debt certificate" has the meaning given to it in the Interpretation Act;";

""enforcement officer" has the meaning given to it in the Interpretation Act;";

""external enforcement officer" has the meaning given to it in the Interpretation Act;"; and

""fine portion" means the ticketed amount, excluding any fees, surcharges, levies or costs;";

(b) section 2.3 is amended by adding a heading to this section with the words "Offence by an employee or agent";

(c) by repealing section 10.3(b);

(d) by repealing section 10.3(c);

(e) section 10.3(d) is amended by adding the words "unless evidence to the contrary is shown" after the words "age of the person";

(f) section 10.5(a)(vi) is amended by striking out the word "information" and substituting "violation ticket";

(g) section 10.9(a) is amended by striking out the words "must be immediately delivered to the director of operations" and substituting "must be delivered to the director of operations as soon as practicable";

(h) section 11.5(a) is amended by striking out the word "shall" and substituting "will"; and

(i) by repealing section 11.6 and replacing it with the following:

"Young persons

11.6 An information may not be laid in respect of an individual alleged to have committed an offence when the individual was less than 12 years of age.".

PART 3 - APPLICATION OF LAWS TO FORESHORE ACT

Application of Laws to Foreshore Act amendments

3.1 The Application of Laws to Foreshore Act (Toquaht Nation) is amended as follows:

(a) section 3.2(a)(ii) is amended by striking out the words “resident in the” and substituting “resident on”.

PART 4 - BUILDING AND DEVELOPMENT AUTHORIZATION ACT

Building and Development Authorization Act amendments

4.1 The Building and Development Authorization Act (Toquaht Nation) is amended as follows:

(a) section 4.4(a) is amended by striking out the words “all gates equipped” and substituting “all gates must be equipped”.

PART 5 - CITIZENSHIP ACT

Citizenship Act amendments

5.1 The Citizenship Act (Toquaht Nation) is amended as follows:

(a) section 8.3(b)(iii) is amended by striking out the words “notice of renunciation” and substituting “renunciation notice”;

(b) section 8.5(b)(i) is amended by striking out the words “Enrolment Committee” and substituting “Citizenship and Enrolment Committee”; and

(c) section 8.6(b)(iii) is amended by striking out the words “notice of renunciation” and substituting “renunciation notice”.

PART 6 - COUNCIL RULES OF ORDER AND PROCEDURE ACT

Council Rules of Order and Procedure Act amendments

6.1 The Council Rules of Order and Procedure Act (Toquaht Nation) is amended as follows:

(a) section 7.3 is amended by striking out the words “otherwise permitted” and substituting “otherwise not permitted”; and

(b) section 16.2(a) is amended by striking out the words “the Legislature” and substituting “Council”.

PART 7 - EMERGENCY PREPAREDNESS ACT

Emergency Preparedness Act amendments

7.1 The Emergency Preparedness Act (Toquaht Nation) is amended as follows:

(a) section 3.2(c)(i) is amended by striking out the words "[Alberni-Clayoquot/Strathcona Regional District**]** and the **[**District of Ucluelet/City of Port Alberni**]**" and substituting "Alberni-Clayoquot Regional District and the District of Ucluelet";

(b) section 3.4(a)(xii) is amended by striking out the words "state of emergency" and substituting "Toquaht emergency declaration"; and

(c) by repealing section 3.7(a)(ii) and replacing it with the following:

"that person must pay to the Toquaht Nation, the amount specified in the demand, within the time period specified in the demand.".

PART 8 - ENVIRONMENTAL PROTECTION ACT

Environmental Protection Act amendments

8.1 The Environmental Protection Act (Toquaht Nation) is amended as follows:

(a) section 7.2(a) is amended by striking out the words “sections 7.8, 7.8 and 11.1” and substituting “sections 7.8 and 11.1”.

PART 9 - LAND ACT

Land Act amendments

9.1 The Land Act (Toquaht Nation) is amended as follows:

(a) by repealing section 7.13(l) and replacing it with the following:

"If a covenantee or assignee is a corporation that has been dissolved and subsequently restored into existence, the covenant continues to be enforceable by the restored corporation from the date of its restoration.".

PART 10 - PLANNING AND LAND USE MANAGEMENT ACT

Planning and Land Use Management Act amendments

10.1 The Planning and Land Use Management Act (Toquaht Nation) is amended as follows:

(a) section 1.4 is amended by repealing the definition of “panel”.

PART 11 - REFERENDUM ACT

Referendum Act amendments

11.1 The Referendum Act (Toquaht Nation) is amended as follows:

(a) section 6.1(a)(i) is amended by striking out the word “must” and substituting “may”.

PART 12 - TRESPASS AND COMMUNITY SAFETY ACT

Trespass and Community Safety Act amendments

12.1 The Trespass and Community Safety Act (Toquaht Nation) is amended as follows:

(a) section 6.4(b) is amended by striking out the words “peace officer” and substituting “enforcement officer”.

PART 13 - GENERAL PROVISIONS

Commencement

13.1 This Act comes into force on the date it is enacted.

BACK

TOQUAHT NATION GOVERNMENT

ANNUAL BUDGET ACT, 2026-2027

TNS 2/2026

This law enacted on

DEPOSITED IN THE
REGISTRY OF LAWS AND
OFFICIAL RECORDS

ON

_____
Signature of Law Clerk

Signed _____
Anne Mack, ha'wilth of the
Toquaht Nation

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PART 1 - INTRODUCTORY PROVISIONS

Short title

1.1 This Act may be cited as the Annual Budget Act, 2026-2027.

Executive oversight

1.2 The member of the Executive holding the finance portfolio is responsible for the executive oversight of this Act.

Definitions

1.3 Words or expressions defined in the Financial Administration Act that are also used in this Act will, except where the context requires otherwise or is otherwise indicated, have the same meaning as those words or expressions defined in the Financial Administration Act.

Adoption of annual budget

1.4 The annual budget attached as Schedule 1 is adopted for the 2026-2027 fiscal year.

Specific purpose revenue

1.5 (a) Subject to subsection (b), if during the 2026-2027 fiscal year the Toquaht Nation receives revenue for a specified purpose and that revenue and the associated expenses for the specified purposes are not budgeted for in Schedule 1, upon receipt of that revenue, the director of operations may, by order, amend Schedule 1 by

(i) adding additional revenue in an amount equal to the revenue received for the specified purpose, and

(ii) adding additional expenses in the amounts equal to the anticipated expenditures required to carry out the specified purposes.

(b) The revenue contemplated in this section may not be revenue received from a Toquaht institution or a Toquaht corporation.

Commencement

1.6 This Act comes into force on April 1st, 2026.

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SCHEDULE 1 - ANNUAL BUDGET
FOR THE TOQUAHT NATION FOR THE 2026-2027 FISCAL YEAR

BACK

DRAFT

Version 1 Feb 27 2026

Schedule 1

Toquaht Nation Government
Annual Budget
2026-27 to 2030-31

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BACK

BACK

ʾtukʷaaʔatḥ
Tradition Transcending Time

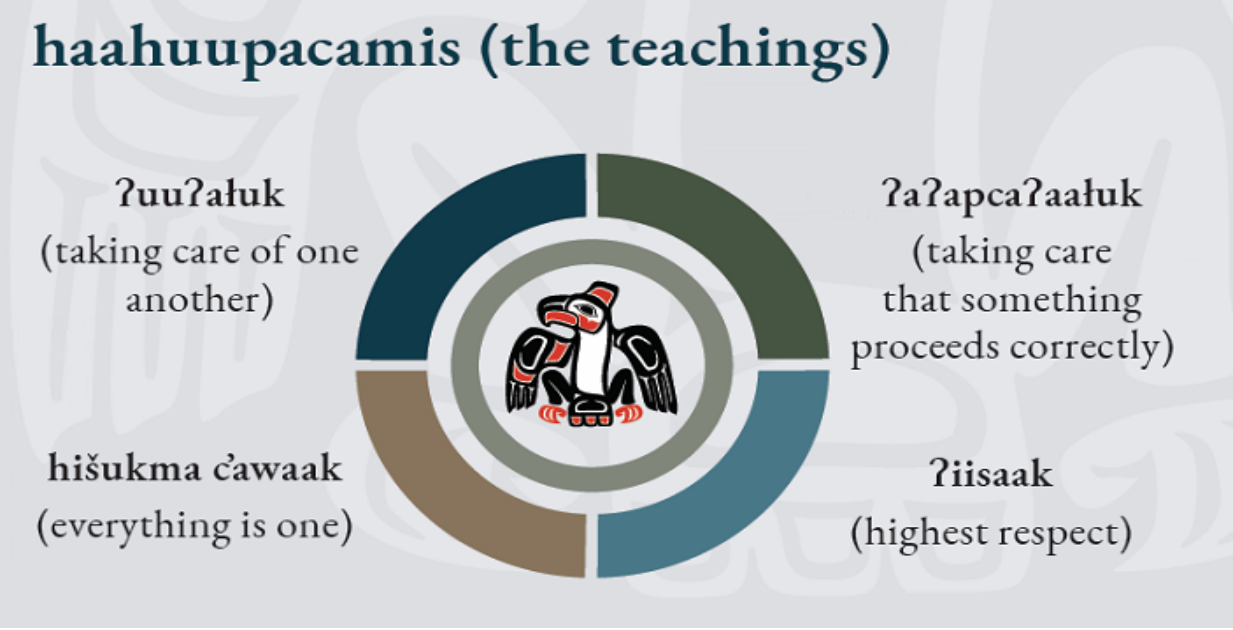
Toquaht Nation Government Vision

A healthy future forʾtuk̓ʷaaʔatḥ through opportunities that meet their social, spiritual, and economic needs.

Toquaht Nation Government Mission

The Toquaht Nation supports all masčim to thrive by being innovative and providing high quality programs and services within accessible, accountable, fair, and sustainable systems.

haahuupacamis (the teachings)



Revenues		Total	%
Acct #	Description	Amount	
4110	Province of BC	172,455	0.60%
4210	FFA-BC-FUNDS Sch. F.1	801,732	2.79%
4250	FFA-CDA-FUNDS Sch. B, Table 1	6,549,284	22.82%
4255	ISC Funding	169,274	0.59%
4050	FA-OTHER-Education, SWOP, Bill C-92		0.00%
4250	FFA Capital Funding - Gov Building	9,136,051	31.84%
4310	NTC Child Welfare & Health Surplus	105,000	0.37%
4615	DFO - SSI & AHRF	-	0.00%
5960	BC Gaming Revenue	-	0.05%
4350	NTC Health Canada (Safe H2O)	14,839	0.08%
4380	NTC Patient/IRS Travel Recoveries	24,000	0.04%
4390	NTC Patient Travel Admin Recoveries	12,000	0.14%
4610	Canada Food Inspection Agency	40,000	0.00%
4675	Cost Recoveries	1,044	0.00%
4720	First Nations Health Authority	60,085	0.00%
4765	Maa-nulth Treaty Society	94,000	0.00%
			0.38%
4250	Gaps Closing Plan	-	0.00%
4250	FFA-CDA-B22 ICIF Capital Housing Year 4	-	0.38%
5850	Rental Revenue	110,427	0.00%
5505	Loans & Grants	-	1.88%
5950	Interest Revenue	540,780	2.20%
5960	Other Revenue	632,509	64.34%
	TOTAL REVENUE	**18,463,480**	
Estimated Available 2025-26			5.91%
	Operating Fund	1,695,846	0.00%
		-	5.91%
		1,695,846	
Other funding sources for 2024-25			8.74%
2050	Deferred Revenue PY	2,509,501	21.01%
9704	Currently Unfunded Capital Projects	6,028,500	0.00%
			169.50%
Total Available Revenue & Surpluses		**28,697,327**	

Expenses		Total	%
Acct #	Description	Amo	
7120	Administration		
7125	Appreciation/Promotion	7,000	0.02%
7130	Allocations	-	0.00%
7140	Allowance - Comfort	1,600	0.01%
7150	Allowance - Grade 1 to 12	7,400	0.03%
7152	Allowance - Post Secondary	500	0.00%
7154	Allowance, Living - Post Secondary	115,500	0.40%
7165	Application Fees	-	0.00%
7180	Audit & Accounting	75,000	0.26%
7212	Bank Charges & Interest	10,100	0.04%
7230	Basic Needs & Prevention	10,000	0.03%
7260	Books & Supplies - Grade 1 to 12	9,800	0.03%
7261	Books & Supplies - ABE	-	0.00%
7262	Books & Supplies - Post Secondary	10,000	0.03%
7275	Bursaries	1,950	0.01%
7350	Clinical Supplies	-	0.00%
7355	Committed Funds	1,815,269	6.33%
7356	Construction	-	0.00%
7359	Consulting Contract	619,973	2.16%
7360	Consulting	645,755	2.25%
7362	Courier/Postage	2,500	0.01%
7390	Cultural/Ceremonial	38,000	0.13%
7440	Citizen Distribution/Christmas	285,000	0.99%
7460	Donations/Contributions	117,000	0.41%
7480	Dues/Memberships	111,054	0.39%
7500	Elders Grant	10,000	0.03%
7502	Elders Group & Supports	20,000	0.07%
7504	Elders Minor Home Repair	20,000	0.07%
7510	Food Security Initiatives	35,000	0.12%
7558	Engineering	1,218,253	4.25%
7568	Equipment Purchases	1,256,525	4.38%
7570	Equipment Rental	38,348	0.13%
7680	Fuel/Oil/Grease	44,882	0.16%
7682	Funerals	10,000	0.03%
7865	Honoraria - Council	453,690	1.58%
7867	Honoraria - Committee	40,800	0.14%
7868	Honoraria - Other	19,700	0.07%
7955	Insurance & Licences	200,522	0.70%
8010	Janitorial	15,000	0.05%
8228	Legal Fees	250,500	0.87%
8250	Lifecycle Infra/B22 Housing	-	0.00%
8251	Loan Payment - Principal	950,000	3.31%
8312	Material & Supplies	603,629	2.10%
8325	Meeting Expenses	143,605	0.50%
8400	Moorage	5,000	0.02%
8460	Non-insured Benefits	30,000	0.10%
8470	NTC Service Agreement	112,350	0.39%
8530	Office Supplies	16,500	0.06%
8670	Professional Fees	1,287,519	4.49%
8671	Project Management	4,000	0.01%
8672	Property Tax	25,000	0.09%
8800	Reaching Home	135,749	0.47%
8825	Rent	108,000	0.38%
8828	Repairs & Maintenance	229,197	0.80%
8960	Social Assistance	35,000	0.12%
8977	Short Term Citizen Contracts	108,975	0.38%
8978	Sub Contract	12,555,749	43.75%
8990	Substance Use Supports	65,000	0.23%
9050	Team Toquaht Events	15,000	0.05%
9070	Training	149,354	0.52%
9072	Travel - Staff	107,547	0.37%
9075	Travel - Council & Executive	45,000	0.16%
9076	Travel - Committee	4,200	0.01%
9077	Travel - Citizens	34,500	0.12%
9079	Travel - Patient/IRS	24,000	0.08%
9082	Tuition - Post Secondary	124,000	0.43%
9180	Utilities	150,663	0.53%
9460	Youth Activity Expenses	49,500	0.17%
6610	Wages & Benefits	3,836,417	13.37%
			0.00%
	Rounding		0.00%
			0.00%
		28,697,327	**100.00%**
Estimated Surplus 2023-24		**- 1,695,846**	

BACK

BACK

Toquaht Nation Government
Operating Fund Budget
Summary Schedule of Revenues, Expenditures, Surpluses and Investments
Year Ending March 31, 2027

Revenue Source		Total		FFA	Other	DR + S	Total		
FFA - CIRNAC	35%	6,549,284		6,549,284			6,549,284	☑	
FFA - CIRNAC - Capital for Gov Building	49%	9,136,051		9,136,051			9,136,051	☑	C106
FFA - CIRNAC - B22 Housing	0%				-		-	☑	C107
ISC Other	1%	169,274			169,274		169,274		
BC Funds	5%	974,187			974,187		974,187	☑	
Interest Income - Leith Wheeler	1%	120,780			120,780		120,780	☑	
Own Source Revenues	1%	110,427			110,427		110,427	☑	
Nuu-chah-nulth Tribal Council	1%	155,839			155,839		155,839	☑	
Other	7%	1,247,638			1,247,638		1,247,638	☑	
	0%	-			-		-		
Total New Revenue	100%	**18,463,480**		**15,685,335**	**2,778,145**		**18,463,480**		

Total New Revenues	64%	**18,463,480**	15,685,335	2,778,145		**18,463,481**
From estimated operating surpluses	6%	**1,695,846**			1,695,846	**1,695,846**
Deferred Revenue	9%	**2,509,501**			2,509,501	**2,509,501**
UNFUNDED capital projects	21%	**6,028,500**			6,028,500	**6,028,500**
Total New and Surplus Revenue:	100%	**28,697,327**	**15,685,335**	**2,778,145**	**10,233,847**	**28,697,328**

Programs	**Page**	**Total Expenses**		**FFA**	**Other**	**DR + S**	**Total**	
Administration & Governance Department	8-11	17%	4,940,835	3,598,231	895,980	406,625	4,900,836	9,327,429
Community Services Department	12-13	9%	2,675,266	973,035	507,968	1,194,263	2,675,266	13,532,776
Lands & Resources Department	14-15	13%	3,707,704	672,098	1,050,387	1,985,219	3,707,704	- 4,205,347
Assets & Public Works Department	16-17	8%	2,208,971	1,305,921	283,810	619,240	2,208,971	
Capital Projects	18-19	53%	15,164,551	-	9,136,051	6,028,500	15,164,551	6,028,500
Total Expenses	100%	100%	**28,697,327**	**6,549,284**	**11,874,196**	**10,233,847**	**28,657,327**	
	TE/TN&SR			23%	41%	36%	100%	
Estimated Surplus	0%		**-**	**9,136,051**	**- 9,096,051**	**-**	**-**	
	ES/TN&SR				-32%	0%	0%	
Check	100%		28,697,327	6,549,284	11,874,196	10,233,847	28,657,327	
				23%	10%	36%	100%	

Reserves & Investments	Current	Accumulated	Total
B21 Lifecycle Infrastructure Fund	1,163,269	4,275,789	5,439,058
B22 Housing	1,135,506	2,864,494	4,000,000
ICWSS	- 86,880	728,358	641,478
BCFN Gaming	270,000	2,004,202	2,274,202
Province of BC Contaminated Site Settlements	-	15,000,000	15,000,000
Drinking Water Settlements	-	500,000	500,000
Deekyakus Specific Claim Settlement	-	4,371,000	4,371,000
Total Reserves & Investments	**2,481,895**	**29,743,843**	**32,225,738**
Investment in Implementation Fund	**-**		
Total Investments	**2,481,895**	**29,743,843**	**32,225,738**

NEW FUNDING FOR PRE-APPROVED BUDGETS

If surplus funds become available, pre-approved project budgets will be added By Order of the Director of Finance or Director of Operations to the budget without the need for a formal budget amendment process.

If grant or other funding becomes available, projects will be added By Order of the Director of Operations to the budget (under the terms of grant/funding agreement) without the need for a formal amendment process.

BACK

Administration & Governance Department Outcomes

The Administration Department embraces the Toquaht Nation Vision and supports other Toquaht government departments and Toquaht citizens to ensure this vision is achieved.

Administration

The Administration ensures the day to day operations of the TNG are effectively and efficiently managed in accordance with approved laws, regulations, and policies. The admin department covers general operating costs and supports the financial administration of the government. To enhance citizen engagement and access to information, resources have been allocated to support ongoing communication efforts, notably increased website and social media content, and hybrid meeting options. The department oversees various capital projects, including the design and build of a government building in Macoah.

Records & Registries

Strong data and records management is an essential component of effective and efficient governance. This department will support the function of the law clerk, including the management of the citizen registry, databases, and all official records. This year we will investigate renewing the online records management system.

Governance

This department supports the operations of the political branches of government: the People's Assembly, Council and Executive. Our culture, as expressed in the four guiding principles, supports decision-making as we work toward the implementation of the Nation's vision. Resources have been allocated to support the goals and strategies outlined in the Strategic Plan to build government capacity. This includes training and onboarding for leadership and committee members, the continued review of legislation, and support for ḥaẃiiḥin preparing for the future governance of the Nation. Additional resources have been allocated to the 2027 election.

Capacity Action Plan

To ensure all our obligations are met and to continue to work toward the objectives outlined in the Strategic Plan TNG must grow its administration and increase capacity. This department will support the development and implementation of new job descriptions, and the recruitment and onboarding of new employees, recognizing the challenging job market. The onboarding process will include a component of culture and language training. The department will also focus on organization wide training opportunities and staff retention.

Economic Development

The Toquaht Nation believes that a healthy and prosperous future requires that it and its citizens pursue economic development opportunities both on and off of Toquaht lands and that such economic development will foster a safer, stronger, healthier, more financially secure, more self-reliant and more sustainable community. Growing a sustainable economy was identified as a priority in the Strategic Plan, with the goal of sufficiently resourcing the office of Economic Development. In 2025 the review of the Economic Development structure will be complete. This may involve amending the Economic Development Act and corresponding Governance & Fiscal agreements. In addition the Economic Development Officer position will be filled.

Implementation

The TNG is committed to implementing the many obligations arising from the Maa-nulth Treaty. To maximize efficiencies, much work is done collectively with the other Maa-nulth Nations, coordinated through the Maa-nulth Treaty Society (MTS). MTS supports a broad scope of work including negotiations with BC and Canada on issues related to resource harvesting, groundwater, fiscal matters, environmental assessments of major projects, and more. This department also supports legislation and policy development internally, and through the Alliance of BC Modern Treaty Nations. In 2025 the Toquaht Treaty Implementation Committee will meet to identify priorities specific to Toquaht Nation.

Admin Decisions Review Board

To support Toquaht Nation's efforts to provide transparent and accountable government, the Administrative Decisions Review Board (ADRB) is an entity set up to resolve disputes with, and complaints against, the Toquaht Administration that cannot be resolved by the parties informally. The ADRB is comprised of up to 5 appointed individuals. In 2025 administration will strive to fill any vacancies on the Board.

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Toquaht Nation Government
Operating Fund Budget
Schedule of Revenue and Expenses
Year Ending March 31, 2027

ADMINISTRATION & GOVERNANCE CORE DEPARTMENTS

9010 Standing Committee on Finance *9010 Treaty Implementation C 9010* *Cultural Advisory* *9010*
9010 Standing Committee on Ec Dev
9010 Toquaht Taxation Authority

ACCT ⇊⇊⇊⇊⇊	REVENUE SOURCES	DEPARTMENTS 9090 ADMIN	9020 RECORDS & REGISTRIES	9010 GOV	1400 ECONOMIC DEVELOPMENT	1135 IMP	1137 ADMIN REVIEW BOARD	Acct Total
4250	FFA-CDA-FUNDS Sch. B, Table B.1	1,890,953	137,291	750,068	134,548	650,570	9,800	**3,573,231**
4210	FFA-BC-FUNDS RECEIVED (Sch. F.1)							-
4202	Gov Can Specific Claims							-
4205	Gov Can FNGST							-
4250	FFA-CDA-FUNDS Sch. G, Para 5							-
4110	Province of BC							-
4115	BC Gaming							-
4675	Cost Recoveries							-
4765	Maa-nulth Treaty Society					94,000		**94,000**
5850	Rental Income							-
5855	Transfer Fees							-
5950	Interest Income	420,000				120,780		**540,780**
5960	Other Revenue	1,200						**1,200**
2050	Deferred Revenue							-
9704	Prior Years Surpluses							-
	Total Revenues	**2,312,153**	**137,291**	**750,068**	**134,548**	**865,350**	**9,800**	**4,209,211**
		a	b	c	e	f	g	

1135 Enforcement Advisory Committee
1135 Treaty / Joint Implementation Committees
1135 Qaa-caa Settlement Trust Committee
1135 Joint Fisheries /Maa-nulth Fisheries & Wildlife Committees
1135 Maa-nulth Treaty Society Committee

ACCT ⇊⇊⇊⇊⇊	EXPENSES	DEPARTMENTS ADMIN	RECORDS & REGISTRIES	GOV	ECONOMIC DEVELOPMENT	IMP	ADMIN REVIEW BOARD	Acct Total
7120	Administration							-
7125	Advertising/Appreciation/Promo	7,000						**7,000**
7180	Audit & Accounting	75,000						**75,000**
7212	Bank Charges & Interest	10,000				100		**10,100**
7355	Committed Funds							-
7359	Consulting Contract	155,150		43,200				**198,350**
7360	Consulting	65,000		42,500				**107,500**
7362	Courier/Postage	2,500						**2,500**
7390	Cultural Activities			10,000				**10,000**
7440	Distributions	285,000						**285,000**
7460	Donations/Contributions			3,000				**3,000**
7480	Dues/Memberships	61,700		21,251				**82,951**
7568	Equipment Purchases	66,100	5,000					**71,100**
7570	Equipment Rental	12,000						**12,000**
7865	Honoraria - Council & Executive			453,690				**453,690**
7867	Honoraria - Committee		900	23,400		7,800	1,800	**33,900**
7955	Insurances & Licences	115,000						**115,000**
8010	Janitorial	15,000						**15,000**
8228	Legal Fees	15,000	4,000	30,000		65,000	5,000	**119,000**
8250	Loan Payment - Interest							-
8251	Loan Payment - Principal							-
8312	Materials and Supplies	1,500						**1,500**
8325	Meeting Expense	6,000		25,000				**31,000**
8530	Office Supplies	15,000						**15,000**
8670	Professional Fees	38,000		15,000	9,000	791,000		**853,000**
8825	Rent	108,000						**108,000**
8828	Repairs & Maintenance	11,500						**11,500**
8977	Short Term Citizen Contract	1,000						**1,000**
8978	Sub Contract							-
9050	Team Toquaht Events	15,000						**15,000**
9070	Training	58,000		10,000	1,500		3,000	**72,500**
9072	Travel - Staff	22,500			5,000			**27,500**
9075	Travel - Council & Executive			45,000				**45,000**
9076	Travel - Committee			1,550		1,450		**3,000**
9077	Travel - Citizens			8,000				**8,000**
9180	Utilities	30,000		6,000	1,200			**37,200**
6610	Wages & Benefits	1,121,203	127,391	12,477	117,848			**1,378,920**
	Total Expenses	**2,312,153**	**137,291**	**750,068**	**134,548**	**865,350**	**9,800**	**4,209,211**
	Balanced?	-	-	-	-	-	-	-

Administration & Governance Department Outcomes (Cont'd)

Fiscal Policy Process Assessments

These resources flowed from Canada's Budget 2018 commitment to self-governing indigenous governments and are earmarked for assessments required to facilitate fiscal negotiations with Canada and BC.

Mamook Natural Resources

TNG is in discussions with BC and various lawyers and consultants as we work towards divesting our interest in Mamook.

BC Gaming

In 2019, the Province of BC committed to sharing gaming resources with FNs for 25 years. The amount in this department represents an estimate as our share differs from year to year depending on BC gaming profits.

Major Project Benefits

TNG has the treaty right to benefit from any economic activity that occurs within our territory (including the marine domestic harvest area). In asserting this right, TNG may enter into agreements with project proponents, Canada or BC. Any revenues generated from these agreements flows through this department. Resources not used for project assessments will be deferred for future activities or programs.

Specific Claims - Maggie Lake

Toquaht Nation has put forward a Specific Claim against Canada regarding the loss of reserved-based fishing rights. Canada is assessing the validity of the claim and has 1 year remaining to do so. The resources in this account are for research and negotiations.

WIPG (TMX) Due Diligence

Canada is looking to divest the Transmountain Pipeline to the 33 affected First Nations. Four groups have put forward proposals with models on what this could look like. Toquaht and the other Maa-nulth Nations have signed up with WIPG to explore this possibility, with 100K received to complete due diligence research. No commitment or decision has been made and there are no strings attached to the money. This project is on hold until Canada instructs otherwise.

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Operating Fund Budget
Schedule of Revenue and Expenses
Year Ending March 31, 2027

ADMINISTRATION & GOVERNANCE INTERIM DEPARTMENTS						ADMIN & GOV CORE DEP	ACCUMULATED ADMIN & GOV
		DEPARTMENTS					
		8150	9005	1122			
ACCT ⇊⇊⇊⇊⇊	REVENUE SOURCES	NRT DECLARATION ACT	ma mook NATURAL RESOURCES	SC chequis River IR No 3 Fishing Rights (Maggie)	Acct Total	Total from Admin & Gov Core Page	Accumulated Total for Admin & Gov
4250	FFA-CDA-FUNDS Sch. B, Table B.1		25,000		**25,000**	**3,573,231**	**3,598,231**
4210	FFA-BC-FUNDS RECEIVED (Sch. F.1)				-	-	-
4202	Gov Can Specific Claims			40,000	**40,000**		**40,000**
4205	Gov Can FNGST				-	-	-
4250	FFA-CDA-FUNDS Sch. G, Para 5				-	-	-
4120	Province of BC				-	-	-
4115	BC Gaming				-	-	-
4675	Cost Recoveries				-	-	-
4765	Maa-nulth Treaty Society					**94,000**	**94,000**
5850	Rental Income				-	-	-
5855	Transfer Fees				-	-	-
5950	Interest Income				-	**540,780**	**540,780**
5960	Other Revenue	260,000			**260,000**	**1,200**	**261,200**
2050	Deferred Revenue	406,625			**406,625**	-	**406,625**
9704	Prior Years Surpluses				-	-	-
	Total Revenues	**666,625**	**25,000**	**40,000**	**731,625**	**4,209,211**	**4,940,836**
		h	j	m			

ACCT ⇊⇊⇊⇊⇊	EXPENSES	NRT DECLARATION ACT	ma mook NATURAL RESOURCES	SC chequis River IR No 3 Fishing Rights (Maggie)	Acct Total	Total from Admin & Gov Core Page	Accumulated Total for Admin & Gov
7120	Administration	26,000			**26,000**	-	26,000
7125	Advertising/Appreciation/Promo				-	7,000	7,000
7180	Audit & Accounting				-	75,000	75,000
7212	Bank Charges & Interest				-	10,100	10,100
7355	Committed Funds (Rplc Reserve)	391,930			**391,930**	-	391,930
7359	Consulting Contract				-	198,350	198,350
7360	Consulting				-	107,500	107,500
7362	Courier/Postage				-	2,500	2,500
7390	Cultural Activities				-	10,000	10,000
7440	Distributions				-	285,000	285,000
7460	Donations/Contributions				-	3,000	3,000
7480	Dues/Memberships				-	82,951	82,951
7568	Equipment Purchases				-	71,100	71,100
7570	Equipment Rental				-	12,000	12,000
7865	Honoraria - Council				-	453,690	453,690
7867	Honoraria - Committee				-	33,900	33,900
7955	Insurances & Licences	405			**405**	115,000	115,405
8010	Janitorial				-	15,000	15,000
8228	Legal Fees		10,000	40,000	**50,000**	119,000	169,000
8250	ICWSS/DFO				-	-	-
8251	Loan Payment - Principal				-	-	-
8312	Materials and Supplies				-	1,500	1,500
8325	Meeting Expense				-	31,000	31,000
8530	Office Supplies				-	15,000	15,000
8670	Professional Fees	595	15,000		**15,595**	853,000	868,595
8825	Rent				-	108,000	108,000
8828	Repairs & Maintenance				-	11,500	11,500
8977	Short Term Citizen Contract				-	1,000	1,000
8978	Sub Contract				-	-	-
9050	Team Toquaht Events				-	15,000	15,000
9070	Training	1,000			**1,000**	72,500	73,500
9072	Travel - Staff	6,500			**6,500**	27,500	34,000
9075	Travel - Council & Executive				-	45,000	45,000
9076	Travel - Committee				-	3,000	3,000
9077	Travel - Citizens				-	8,000	8,000
9180	Utilities	2,400			**2,400**	37,200	39,600
6610	Wages & Benefits	237,795			**237,795**	1,378,920	1,616,715
	Total Expenses	**666,625**	**25,000**	**40,000**	**731,625**	**4,209,211**	**4,940,835**

Community Services Department Outcomes

Community Health

Our mandate is to support and strengthen the health of ʔtuḵʷaaʔatḥ across the lifespan. This includes delivering our ongoing health programs, such as patient travel and Non-Insured Health Benefits. In 2026-27, we will expand access to care by bringing a wide range of visiting health professionals to Macoah. We will also enhance services to Toquaht Elders to reduce social isolation, improve access to healthy foods, and encourage participation in community events. In addition, we are developming a comprehensive food security program that will both provide food to community members in need and supportʔtuḵʷaaʔatḥ to build skills in gathering, preparing, and preserving traditional foods.

Child and Family Wellness

We will continue to strengthen our child and family wellness program, with focus this year on expanding prevention-based supports. We will improve our relationships with Usma and MCFD through our Community Agreement, working collaboratively to support Toquaht families. We will also explore exercising jurisdiction in child and family services while building our internal capacity to provide one-on-one support to parents.

Education & Training

We will continue to provide supports toʔtuḵʷaaʔatḥ learners of all ages. We want to ensure thatʔtuḵʷaaʔatḥ have every opportunity to return to Macoah. One way we intend on doing this is to create aʔtuḵʷaaʔatḥ skills database so that we can offer employment opportunities to citizens when we know we have a need for a specific skill set. We are planning to purchase a shuttle bus that can be used for multiple purposes including transportation to school in Ucluelet.

Ciiqciiqasa (Language)

ʔtuḵʷaaʔatḥ are committed to revitalizing our language by preserving, learning, and teaching nuučaaʔnuɬ through the practices of speacking, thinking, heariing and seeing. We have hired a Manager of Culture, Language, and Heritage. This role will be building our language and culture programs and ensuring that these are available toʔtuḵʷaaʔatḥ regardless of where they live. We will be increasing the resources available to citizens for language learning by expanding our online content.

Culture

Connection to and learning about our culture is an important part of building resilliency inʔtuḵʷaaʔatḥ and improving our sense of identity and belonging. Our plan is to offer more cultural activities in Macoah including land-based activities where citizens can learn about spiritual practices, traditional foods and medicines and how to use them safely. We will continue to host regular culture nights in Macoah and Port Alberni. We will collaborate with other Nations to increase access to cultural activities.

Citizen Services

We continue to offer a variety of supports to ensure that Toquaht citizens can get the help they need when they need it. Citizens will see changes to our programs this year as we develop programs and services that target specific needs (i.e., secure housing and its

infrastructure and food security initiatives).

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Toquaht Nation Government
Operating Fund Budget
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COMMUNITY SERVICES DEPARTMENT

1625 Community Emergency Preparedness

		DEPARTMENTS													
		1620	1600	1610	8100	8105	8200	8220	8350	8351	8510	8515	8520	3545	8710	
ACCT ⇊⇊⇊⇊⇊	REVENUE SOURCES	COMMUNITY SERVICES ADMIN	HEALTH	FNHA SOCIAL DETERMINANTS OF HEALTH	CHILD & FAMILY WELLNESS	ISC CHILD & FAMILY PREVENTION	EARLY LEARNING & CHILD CARE	EDUCATION & TRAINING	FNESC ISOL	FNESC SWEP	LANGUAGE	FPHLCC LANGUAGE 2026-27	CULTURE	ARCHIVE TRAINING	CITIZEN SERVICES	Acct Total
4250	FFA-CDA-FUNDS Sch. B, Table B.1	227,874			56,606			640,765		-	41,740			6,050	-	**973,035**
4255	ISC - Other				-	129,274		-								**129,274**
4110	Province of BC						-									-
4310	NTC		-			105,000										**105,000**
4675	Cost Recoveries														-	-
4380	NTC Patient/IRS Travel Reimb		24,000													**24,000**
4390	NTC Patient Travel Admin Recover		12,000													**12,000**
4720	First Nation's Health Authority			60,085												**60,085**
5960	Other Revenue										41,860				135,749	**177,609**
2050	Deferred Revenue			120,170			123,854									**244,024**
9704	Prior Years Surplus		433,708										287,981		228,550	**950,239**
	Total Revenues	**227,874**	**469,708**	**180,255**	**56,606**	**234,274**	**123,854**	**640,765**	**-**	**-**	**83,600**	**-**	**287,981**	**6,050**	**364,299**	**2,675,266**
1620	*CBT Board of Directors*	a	b	c	e	f	g	h	i	j	k		l		m	2,675,266
8520	*CBT Cultural Committee*															

		DEPARTMENTS													
ACCT ⇊⇊⇊⇊⇊	EXPENSES	COMMUNITY SERVICES ADMIN	HEALTH	FNHA SOCIAL DETERMINANTS OF HEALTH	CHILD & FAMILY WELLNESS	ISC CHILD & FAMILY PREVENTION	EARLY LEARNING & CHILD CARE	EDUCATION & TRAINING	FNESC ISOL	FNESC SWEP	LANGUAGE	FPHLCC LANGUAGE 2026-27	CULTURE	ARCHIVE TRAINING	CITIZEN SERVICES	Acct Total
7120	Administration			18,000		11,752	12,000									**41,752**
7140	Allowance - Comfort														1,600	**1,600**
7150	Allowance - Grade 1 to 12							7,400								**7,400**
7152	Allowance - Graduation							500								**500**
7154	Allowance, Living - Post Secondary							115,500								**115,500**
7230	Basic Needs & Prevention					10,000										**10,000**
7260	Books & Supplies - Grade K to 12						6,000	3,800								**9,800**
7261	Books & Supplies - ABE															-
7262	Books & Supplies - Post Secondary							10,000								**10,000**
7275	Bursaries														1,950	**1,950**
7359	Consulting Contract			5,000												**5,000**
7360	Consulting	6,000		25,000		18,000	10,000				39,000		5,000	2,800		**105,800**
7390	Cultural Activities					6,000					10,000		10,000		2,000	**28,000**
7440	Distributions															-
7460	Donations/Contributions												112,000		2,000	**114,000**
7480	Dues & Memberships										600					**600**
7500	Elders Grant														10,000	**10,000**
7502	Elders Group and Supports		5,000												15,000	**20,000**
7504	Elders Minor Home Repair														20,000	**20,000**
7510	Food Security Initiatives		35,000													**35,000**
7568	Equipment Purchases	89,498						205,000								**294,498**
7680	Fuel, Oil, Grease	10,000						11,232								**21,232**
7682	Funerals														10,000	**10,000**
7867	Honoraria - Committee												-			-
7868	Honoraria - Other										6,000		3,500	2,500	5,000	**17,000**
7955	Insurances & Licences															-
8228	Legal Fees					20,000										**20,000**
8312	Materials and Supplies	5,000	5,000					3,500			4,000		5,000		1,000	**23,500**
8325	Mtgs & Wkshps, Community Events		5,000	12,255		19,550	7,000				3,600		10,000	750	30,000	**88,155**
8460	Non Insured Benefits		30,000													**30,000**
8470	NTC Service Agreement		110,000		850			1,500								**112,350**
8530	Office Supplies	1,500														**1,500**
8670	Professional Fees		20,000	105,000							18,400				10,000	**153,400**
8671	Project Management															-
8800	Reaching Home														135,749	**135,749**
8960	Social Assistance														35,000	**35,000**
8977	Short Term Contracts		20,000				10,000									**30,000**
8978	Sub Contract		10,000				39,854	5,000								**54,854**
8990	Substance Use Supports														65,000	**65,000**
9070	Training	6,142				3,212									20,000	**29,354**
9072	Travel - Staff		10,000	15,000		5,897		500			2,000		5,000			**38,397**
9075	Travel - Council & Executive															-
9076	Travel - Committee												300			**300**
9077	Travel - Citizens & Other		15,000			1,000		6,000					4,500			**26,500**
9079	Travel - Patient/IRS		24,000													**24,000**
9082	Tuition & Fees - Post Secondary							124,000								**124,000**
9180	Utilities		2,400			2,400		1,200					1,200			**7,200**
9460	Youth Recreation (up to age 26)						39,000	10,500								**49,500**
6610	Wages & Benefits	109,734	178,308		55,756	136,463		135,133					131,481			**746,875**
	Total Expenses	**227,874**	**469,708**	**180,255**	**56,606**	**234,274**	**123,854**	**640,765**	**-**	**-**	**83,600**	**-**	**287,981**	**6,050**	**364,299**	**2,675,266**
																2,675,266
	Balanced?	-	0	-	-	-	0	-	-	-	-		0		-	0

BACK

Lands and Resources Outcomes

The mandate of the Department of Lands and Resources is to manage, administer and plan for Toquaht Nation lands.

Lands Administration

The Lands & Resources department is responsible for the administration of all licences and dispositions relating to Toquaht lands, including the maintenance of lands records and registries. We support sustainable development by balancing use and conservation of resources in the ḥaaḥuuƚi. We continue to increase signage, taking care to add cultural and language components throughout lands. We will continue updating the Official Community Plan and develop and implement a Business Licensing system.

Natural Resources

Managing and monitoring fisheries, wildlife, and migratory bird activities in the ḥaaḥuuƚi is critical to good resource management. We continue to monitor wildlife populations on land and sea, such as deer, elk, herring and clam and will assist yuułuʔiɬʔatḥ with their elk translocation efforts. The Resources department manages both the Nation and citizen's harvesting activities. Our goal is to support access to traditional foods and honour Toquaht culture. We strive to harvest and distribute as much of our allocated fish species as possible in accordance with our Fish Distribution Policy. We continue to develop stream restoration plans in partnership with Redd Fish Restoration (formerly West Coast Forest Society).

Marine Stewardship

The marine stewardship continues to grow this year. The Marine Stewardship Technician was hired to enhance the monitoring and management activities of marine and terrestrial resources, and to support enforcement. We are developing and implementing an inventory of stream restoration and salmon enhancement that can be used to prioritize projects withing our ḥaaḥuuƚi. We are We are maintaining a presence on the lands and seas and coordinating with enforcement agencies. We also assist with conducting surveys of wildlife populations on land and sea and with the domestic harvesting for distribution to citizens.

TSL Logging

Resources here are provided to monitor tree planting programs on TSL, gates, CMT studies and maintenance as needed.

F3 Lands

In 2020 TNG purchased 5 parcels of lands from Mosaic (formally Island Timberlands) that have now been added to our TSL. This department pays for the debt servicing on those lands.

Clayoquot Biosphere Trust

We have received three pots of funding this year from CBT that will be rolled over. The Stewardship funds are for ongoing work in the territory. The Signage funds will provide for more signage within the TSL. The Kelp Restoration funds will be used kelp restoration.

nisʔmaqaʔnuɬʔtuƛʷaaʔatḥ (Territory of Toquaht)

The Nation receives fiscal funding from BC to support work on Toquaht lands. This includes, but is not limited to, elk and deer monitoring, land patrols, stream restoration work above the estuary, ground water monitoring, land referral off TSL, and Lands Technician position.

National Marine Conservation Area Reserve Feasibility Study

The Nation received multi year funding (2024-25 and 2025-26) for the National Marine Conservation Area Reserve Feasibility Study to support the development of Marine Protected Areas. A Steering Committee will be established to create a feasibility study that will include a recommendation on whether the establishment of an NMCAR is feasible, and if so, under what conditions.

BACK

Toquaht Nation Government
Operating Fund Budget
Schedule of Revenue and Expenses
Year Ending March 31, 2027

LANDS AND RESOURCES DEPARTMENT

NCN Herring Committee
7310 Thornton Creek Hatchery Committee

		DEPARTMENTS								
ACCT ⇊⇊⇊⇊⇊	REVENUE SOURCES	8540 LANDS ADMIN	8561 MARINE STEWARDSHIP	7310 NATURAL RESOURCES	7335 RESOURCE HARVESTING	7400 nisḿaqaʔnuɬ ʾtuḵʷaaʔatḥ	9320 CBT STEWARD & MONITORING	1440 TSL LOGGING	3222 F3 LANDS	Acct Total
4250	FFA-CDA-FUNDS Sch. B, Table B.1	479,898		12,800	174,399			5,000	-	**672,098**
4110	Province of BC			172,455						**172,455**
4210	FFA-Province of BC					801,732				**801,732**
4050	INAC - OWE									-
4615	DFO - SSI & AHRF									-
4350	NTC Health Canada									-
4610	Canada Food Inspection Agency				40,000					**40,000**
4675	Cost Recoveries									-
5855	Transfer Fees									-
5850	Rental Income			-						-
5960	Other Income	6,200		30,000						**36,200**
2050	Deferred Revenue		236,880		74,015	1,324,324				**1,635,219**
9704	Prior Years Surpluses								350,000	**350,000**
	Total Revenues	**486,098**	**236,880**	**215,255**	**288,414**	**2,126,056**	**-**	**5,000**	**350,000**	**3,707,704**
		a	b	c		f	h	j	k	3,707,704

		DEPARTMENTS								
ACCT ⇊⇊⇊⇊⇊	EXPENSES	LANDS ADMIN	MARINE STEWARDSHIP	NATURAL RESOURCES	RESOURCE HARVESTING	nisḿaqaʔnuɬ ʾtuḵʷaaʔatḥ	CBT STEWARD & MONITORING	TSL LOGGING	F3 LANDS	Acct Total
7120	Administration									-
7125	Advertising/Appreciation/Promo									-
7355	Committed Funds				74,015	1,324,324				**1,398,339**
7359	Consulting Contract			30,000						**30,000**
7360	Consulting	10,000	25,000	172,455		200,000		5,000		**412,455**
7362	Courier/Postage									-
7390	Cultural/Ceremonial									-
7460	Donations/Contributions									-
7480	Dues/Memberships	5,000	18,000							**23,000**
7568	Equipment Purchases	35,000	15,000	2,000	10,000	387,627				**449,627**
7570	Equipment Rental									-
7680	Fuel/Oil/Grease		15,000	2,000						**17,000**
7865	Honoraria - Council									-
7867	Honoraria - Committee			2,400						**2,400**
7955	Insurances & Licences		1,000		400					**1,400**
8228	Legal Fees	15,000			15,000					**30,000**
8250	Loan Payment - Interest									-
8251	Loan Payment - Principal								350,000	**350,000**
8312	Materials and Supplies	2,000	10,000		10,000					**22,000**
8325	Meeting Expense	5,000	1,000			5,000				**11,000**
8400	Moorage		5,000							**5,000**
8670	Professional Fees	3,000								**3,000**
8672	Property Tax	25,000								**25,000**
8828	Repairs and Maintenance		15,000							**15,000**
8800	Reaching Home									-
8977	Short Term Citizen Contracts		2,500	4,000	12,000	4,000				**22,500**
8978	Sub Contract		500		75,000					**75,500**
9070	Training	10,000	10,000			5,000				**25,000**
9072	Travel - Staff	3,000	3,000	1,500	3,000	4,500				**15,000**
9075	Travel - Council & Executive									-
9076	Travel - Committee			900						**900**
9180	Utilities	3,600	1,200		1,200	2,400				**8,400**
6610	Wages & Benefits	369,498	114,680		87,799	193,206				**765,183**
	Total Expenses	**486,098**	**236,880**	**215,255**	**288,414**	**2,126,057**	**-**	**5,000**	**350,000**	**3,707,704**
										3,707,704
	Balanced?	-	-	0	-	-	-	0	-	-	-	-	0

Assets & Public Works Department Outcomes

Asset Management (AM) is the continuous process of making informed capital and operational decisions about assets to deliver services in a way that considers current and future levels of service, manages risk, and opportunities, and lifecycle costs to make the best use of the Nation's resources.

The goal of AM is to support sustainable service delivery, meaning services are provided in a way this is fiscally, environmentally, and socially responsible; adaptive to change; and does not compromise the ability of future generations to meet their own needs.

Asset Management

As the Assets department is relatively new, coordination between Finance and Assets continues to be high priority. New software to track as-built drawings, reports, and scheduled maintenance is being created with the assistance of Nuu-chah-nulth Tribal Council Capital Program staff. With this in place, TNG will be in a good place to better plan and save for future growth, repair and maintenance, and replacement and disposal of assets.

Additionally, this new tracking system will allow the maintenance team to proactively, rather than reactively, perform and report on code compliant inspections and standard regular maintenance tasks, which will extend the longevity of the assets. The maintenance team is outfitted with hand-held devices to utilize during inspections.

New assets to track and maintain, in addition to existing assets, include extensions to the water and sewer systems, qiyuss Lodge, Macoah public washroom, Macoah outdoor playground, and the Marine Stewardship/Public Works building.

The new quiyuss Lodge is gaining attraction as a place to host meetings and overnight stays for citizens, staff and contractors. A new booking tool assists with overall management of the facility.

The Marine Stewardship/Public Works building slated to be operating this year requires furnishing for staff. Ergonomic desks/chairs will be purchased and utilized. Costs for running the new building is estimated in this budget.

Ongoing road maintenance and bridge inspections continue as required. Road grading contract is in place. Replacement of poor culverts to be continued.

Public Works

The public works department staff are certified thru the EOCP to operate and maintain both the water and wastewater treatment facilities. Continued training is necessary to maintain certification. As certified staff are required, additional staff will be trained. Considerations will be made in future fiscal years for retirement or staff transition planning to ensure TNG has certified staff at all times.

Continued water and sewer outfall testing is required and is monitored by staff. Having safe, potable water for the Macoah community is essential. Water testing is in conjunction with requirements from FNHA while sewer testing is in conjunction with Provincial regulations. Bot water and wastewater systems will also receive updated connectivity by switching from Xplore Inc to Starlink.

External contracts will be in place for electrician and PLC services for both water and wastewater treatment plants, Macoah road grading, roadside brushing, and water intake clearing.

Rental Housing

Toquaht Nation is committed to providing safe and affordable housing to citizens. All units are currently filled with tenants.

Quarterly inspections of HRV/HVAC systems will be in place along with annual inspections and battery replacements in the smoke/C)2 detectors. Minor repairs and maintenance will be conducted as needed.

A small inventory of hot water tanks may be required as the current tanks in the duplexes are nearing 7 years old. We have also seen an increase in appliance failures, so new appliances will be purchased as required.

Upgrades to older, existing rental unit(s) to extend life expectancy may include new siding, windows, roof, porch, and gutters.

Considerations for abandoned private house remediation or removal are in process.

Internet

TNG will continue to provide internet with increased band width to Macoah residents free of charge. The Connected Coast project is on-going which will secure fibre optic connections for Macoah and Secret Beach and will greatly improve connectivity on Toquaht Lands.

Emergency Management

Toquaht Nation is committed to providing Macoah citizens with certainty of trained personnel for a variety of emergency situations. Holistic Emergency Preparedness & Response is providing quarterly training for the MET and EOC teams while also providing state of the art emergency equipment.

During this fiscal, there will be the development of a Macoah volunteer fire team to include training on pumper truck and skill development.

TNG will also host the Hike to High Ground and Great Shake Out Earthquake Drill events at Macoah again this year. Monthly testing of the tsunami sirens at Macoah continue as well.

Health & Safety

A new Health & Safety Committee has been established and is working under the approved Terms of Reference. This committee supports the TNG's duty to ensure a healthy and safe workplace. The committee brings together representatives of TNG and the workers, to identify and help resolve health and safety issues in the workplace.

Committee members are learning their new roles and responsibilities while also taking appropriate mandatory training. The committee's activities include responding to worker health and safety concerns, consulting with workers and the employer, workplace inspections incident investigations, and work refusal process.

Continued monthly committee meetings are scheduled along with workplace inspections and assessments.

New Staff

New staff have been or will be hired to maintain rental housing, landscaping, general maintenance, and inspections.

BACK

Toquaht Nation Government
Operating Fund Budget
Schedule of Revenue and Expenses
Year Ending March 31, 2027

ASSETS & PUBLIC WORKS DEPARTMENT

ACCT	REVENUE SOURCES	1625 EMERGENCY MNGMT	1630 EMERGENCY & DISASTER MNGMT ACT	1645 UBCM FIRESMART	8530 PUBLIC WORKS GENERAL	8550 PUBLIC WORKS WATER	8555 PUCLIC WORKS SEWER	8565 ASSET MNGMT	8566 INFRASTRUCTURE	8600 ʔuk"aaʔatḥiic hišimyifyak	8605 qiyuus	8610 PW/MS Building	8615 Macoah Public Washroom	8620 Gov House	3400 RENTAL HOUSING	8570 MACOAH INTERNET	Acct Total
4250	FFA-CDA-FUNDS Sch. B, Table B.1	76,856		-	370,606	43,168	135,695	448,842	66,700	32,595	18,675	14,568	1,700	62,916	-	33,600	**1,305,921**
4250	FFA-CDA-Lifecycle Infrastructure																-
4250	FFA-CDA-B22 Housing																-
4110	Province of BC																-
4050	INAC - OWE																-
4615	DFO - SSI & AHRF																-
4350	NTC Health Canada					14,839											**14,839**
4610	Canada Food Inspection Agency																-
4675	Cost Recoveries				1,044												**1,044**
5855	Transfer Fees																-
5850	Rental Income										24,000				86,427		**110,427**
5960	Other Income	84,500		65,500	7500												**157,500**
2050	Deferred Revenue		35,500					188,133									**223,633**
9704	Prior Years Surpluses							395,607									**395,607**
	Total Revenues	**161,356**	**35,500**	**65,500**	**379,150**	**58,007**	**135,695**	**1,032,582**	**66,700**	**32,595**	**42,675**	**14,568**	**1,700**	**62,916**	**86,427**	**33,600**	**2,208,971**
		a			b	c	d	e	f	g	h	i	j		k	l	2,208,971

ACCT	EXPENSES	EMERGENCY MNGMT	EMERGENCY & DISASTER MNGMT ACT	UBCM FIRESMART	PUBLIC WORKS GENERAL	PUBLIC WORKS WATER	PUCLIC WORKS SEWER	ASSET MNGMT	INFRASTRUCTURE	ʔuk"aaʔatḥiic hišimyifyak	qiyuus	PW/MS Building	Macoah Public Washroom	Gov House	RENTAL HOUSING	MACOAH INTERNET	Acct Total
7120	Administration			7,500													**7,500**
7125	Advertising/Appreciation/Promo																-
7355	Committed Funds							25,000									**25,000**
7360	Consulting																-
7362	Courier/Postage																-
7390	Cultural/Ceremonial																-
7460	Donations/Contributions																-
7480	Dues/Memberships	698				805					3,000						**4,503**
7568	Equipment Purchases					33,000	42,500			1,800		3,000		11,000			**91,300**
7570	Equipment Rental					1,848									2,000		**3,848**
7680	Fuel/Oil/Grease				6,000		200					250		200			**6,650**
7867	Honoraria - Committee														4,500		**4,500**
7868	Honoraria - Other	2,700															**2,700**
7955	Insurances & Licences	995				1,611	1,611	24,000									**28,217**
8228	Legal Fees	5,000															**5,000**
8250	Loan Payment																-
8251	Loan Payment							600,000									**600,000**
8312	Materials and Supplies	200		2,000	3,000	8,329	2,500		51,000	1,600	21,000	1,500	1,500	1,500	12,500		**106,629**
8325	Meeting Expense	2,700		10,000											750		**13,450**
8400	Moorage																-
8670	Professional Fees	25,000	35,500			2,000	30,524			5,000	2,000				5,000	10,000	**115,024**
8672	Property Tax																-
8828	Repairs and Maintenance	1,000		40,000	7,500			83,250	10,000	100	3,120	2,500			55,227		**202,697**
8977	Short Term Citizen Contracts				20,000	3,000			5,700		1,875			24,400	500		**55,475**
8978	Sub Contract				10,200		41,500	5,000		10,940	3,680	500	200	9,000	5,700	5,000	**91,720**
9070	Training	5,500		5,000	5,000		6,000										**21,500**
9072	Travel - Staff	16,900		1,000	2,000										250		**20,150**
9076	Travel - Committees																-
9077	Travel - Other																-
9180	Utilities	6,200			7,600	7,414	10,860			13,155	8,000	6,818		16,816		18,600	**95,463**
6610	Wages & Benefits	94,463			317,850			295,332									**707,645**
	Total Expenses	**161,356**	**35,500**	**65,500**	**379,150**	**58,007**	**135,695**	**1,032,582**	**66,700**	**32,595**	**42,675**	**14,568**	**1,700**	**62,916**	**86,427**	**33,600**	**2,208,971**
																	2,208,971
	Balanced?	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-

BACK

Capital Project Outcomes

Lucky Creek Hydro

The 2025-26 objectives are to liaise with BC Hydro and BC government to obtain final approval of the Water Power Development Plan, renew the Investigative Permits, and develop funding applications for various opportunities such as NRCAN, CORP, BCICEI, CEBF, NTC, etc.

Secret Beach Marina

For 2025-26 the objectives are to purchase and install additional bumpers for all fingers and piling pockets; complete the annual inspection, maintenance, repairs, etc. of all floats, anchors, etc. and to negotiate the annual foreshore license fees with BC.

Capital Projects

This year the objectives are to liaise with ISC and other funding agencies and to pursue various funding opportunities for Capital Projects and Ec Dev initiatives.

Section 38 Subdivision Design

During 2025-26 the objectives are to pursue various funding opportunities to support the construction of Phase 1 (49 lots); including the federal government "Structural Mitigation" fund which was set up to implement the recommendations from the Coastal Vulnerability Studies (CVS). A new subdivision on Section 38 was the outcome of Toquaht's CVS. The scope for this year will include a site meeting and helicopter tour of all TSL with representatives from ISC. The objective is to show them all the progress Toquaht has made since treaty, how vulnerable Macoah is to a tsunami, and push for support to construct the residential lots on Section 38. These lots will all be above the tsunami zone. Urban Systems will be in consultation with Toquaht on the Section 38 design and will make any design changes which may arise from the consultations.

New Government Building

In 2025-26 the we will continue construction of the new Government Building. The concrete foundation will be completed in May and the framing, roof, etc. will start as soon as the foundation is complete. The objective is to have the roof on before the wet weather in the fall and to have the building to lock-up with all electrical, mechanical, and HVAC rough ins completed by the end of the 2025-26 fiscal year.

Public Works Yard

For 2025-26 we aim to complete the installation of the additional garage doors (2), install the backup generator, relocate the BC Hydro power pole, and finish the parking lot grading in the front and back of the building.

Tyee House

Following the completion of the design in 2024-25, during this year the objectives are to construct the Tyee House. Tectonica will provide Construction Management services. The budget for this year will allow this home and garage to be completed and ready for occupancy before the end of the fiscal year.

"Old" Toquaht Bay Campsite Remediation

The aim for this year is to continue negotiations on the remediation plan with BC, complete an Expert Technical Review of the scope and budget for the Long-Term Management Plan that will form part of the final Remediation Agreement, and complete an independent review of the Flood Construction Level (FCL) provided by the BC engineering consultants.

Urban Systems "Land Economics" team will review future economic opportunities for the proposed Toquaht Industrial Park. Ken Matthews and Econ will provide consulting services and technical support as required during the negotiations of the final remediation agreement, including the valuation of the timber on Stopper Islands. The budget includes an allowance for legal review and advice as required concerning the final remediation agreement with BC.

Secret Beach Development

The 2025-26 objectives are to complete the construction of both Phase 1 and Phase 2 (76 lots) including the underground services, paving, streetlights, etc. This will complete all civil work required to enable the registration and sale of these lots.
Budget is also included to complete the zoning bylaws, Building Scheme, etc. to allow Fee Simple registration, completion of independent market analysis by Urban Systems, and consulting with Habitat for Humanity to assist in developing a program that will encourage Toquaht citizens to purchase these lots.

Also included in the budget are fees payable to BC Hydro for design and materials for the installation of underground hydro for Phase 2, as well as the budget to upgrade the storm and groundwater catchment along the kayak road, and the completion of the rough lot grading in Phase 1.

Secret Beach Off-Site Services

This year we hope to complete the design and construction of the BC Hydro distribution line from Secret Beach Marina to the log sort and sawmill property line.

This work will include falling timber, clear and grub the hydro Right-of-Way, prepare for BC Hydro crews to install the "3 Phase" overhead distribution lines; completion of the underground sections near the entrance to the log sort and mill; and fees payable to BC Hydro for design and materials.

It also includes a budget for the Biologist and Forester to supervise the timber harvest and clearing of the Right-of-Way for the hydro line.

There is also a fee for Stantec included to design the extension of the sewer and water lines from the marina to the log sort. The installation of the sewer and water extension is on the "wish list" for the 2026-27 fiscal year.

BACK

Toquaht Nation Government
Operating Fund Budget
Schedule of Revenue and Expenses
Year Ending March 31, 2027

CAPITAL PROJECTS DEPARTMENT

		DEPARTMENTS												
ACCT ⇊⇊⇊⇊⇊	REVENUE SOURCES	1415 Lucky Creek Hydro	3210 Capital Proj. Dev.	3223 Sec 38 Subdivision Design (Homelands)	3226 New Government Building	3510 Public Works Yard	3540 Macoah EV Charger Station	3550 Macoah Paving	4541 Old Site Contamination (Toquaht Bay Marina)	8535 Tyee House	8541 Secret Beach Development	8544 Secret Beach Offsite Utilities	S&W to Log Sort	Acct Total
4250	FFA-CDA-FUNDS Sch. B, Table B.1	-	-	-	-	-								-
4250	FFA-CDA-FUNDS Sch. G, Para G.4													-
4250	FFA Capital			9,136,051										**9,136,051**
4110	Province of BC													-
5505	Loans (BMO or NEDC)													-
5510	NEDC Forgivable Loan													-
5510	NEDC Loan													-
5510	Business Equity Program													-
5750	Natural Resource Revenue													-
5850	Rental Income													-
5960	Other Income	-												-
2050	Deferred Revenue													-
9704	Prior Years Surpluses - Funds Requested	7,000	65,000		4,000,000		120,000	330,000	145,000	361,500	425,000	575,000	-	**6,028,500**
	Total Revenues	**7,000**	**65,000**	**9,136,051**	**4,000,000**	**-**	**120,000**	**330,000**	**145,000**	**361,500**	**425,000**	**575,000**	**-**	**15,164,551**
		a	c	d	e	f	i	k	m	n	o	p	q	

		DEPARTMENTS												
ACCT ⇊⇊⇊⇊⇊	EXPENSES	Lucky Creek Hydro	Capital Proj. Dev.	Sec 38 Subdivision Design (Homelands)	New Government Building	Public Works Yard	Macoah EV Charger Station	Macoah Paving	Old Site Contamination (Toquaht Bay Marina)	Tyee House	Secret Beach Development	Secret Beach Offsite Utilities	S&W to Log Sort	Acct Total
7120	Administration			150,000										**150,000**
7125	Advertising/Appreciation/Promo													-
7130	Allocations													-
7165	Application Fees													-
7180	Audit & Accounting													-
7212	Bank Charges & Interest													-
7356	Construction													-
7359	Consulting Contract	4,500	65,000	248,123	25,000				25,000	1,500	10,000	7,500		**386,623**
7360	Consulting								20,000					**20,000**
7440	Distribution - Citizens													-
7480	Dues & Memberships													-
7558	Engineering			818,253	340,000				10,000		25,000	25,000		**1,218,253**
7568	Equipment Purchases				350,000									**350,000**
7570	Equipment Rental				20,000					2,500				**22,500**
7680	Fuel/Oil/Grease													-
7864	Honoraria - Director													-
7867	Honoraria - Committee													-
7955	Insurances & Licences	2,500			45,000					4,500		3,500		**55,500**
8228	Legal Fees								25,000	1,500				**26,500**
8250	Loan Payment - Interest													-
8251	Loan Payment - Principal													-
8312	Materials and Supplies				400,000					50,000				**450,000**
8325	Meeting Expenses													-
8670	Professional Fees				75,000				65,000	1,500		6,000		**147,500**
8671	Project Management									4,000				**4,000**
8977	Short Term Citizen Contracts													-
8978	Sub Contract			7,919,675	2,745,000		120,000	330,000		296,000	390,000	533,000		**12,333,675**
9070	Training													-
9072	Travel - Staff													-
9073	Travel - Director													-
9075	Travel - Council & Executive													-
9076	Travel - Committee													-
9180	Utilities													-
6610	Wages & Benefits													-
	Total Expenses	**7,000**	**65,000**	**9,136,051**	**4,000,000**	**-**	**120,000**	**330,000**	**145,000**	**361,500**	**425,000**	**575,000**	**-**	**15,164,551**
	Balanced?	-	-	-	-	-	-	-	-	-	-	-	-	-

Draft 1	☑	☑	☑	☑		☑	☑	☐	☑	☑	☐	☐
Draft 2 Budget Review w Rick	☐	☐	☐	☐		☐	☐	☐	☐	☐	☐	☐

BACK

TOQUAHT NATION GOVERNMENT

FIVE-YEAR FINANCIAL PLAN ACT, 2026/27-2030/31

TNS 3/2026

This law enacted on

DEPOSITED IN THE
REGISTRY OF LAWS

ON

_____
Signature of Law Clerk

Signed _____
Anne Mack, ha'wilth of the
Toquaht Nation

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BACK

PART 1 - INTRODUCTORY PROVISIONS

Short title

1.1 This Act may be cited as the Five-Year Financial Plan Act, 2026/27 to 2030/31.

Executive oversight

1.2 The member of the Executive holding the finance portfolio is responsible for the executive oversight of this Act.

Adoption of five-year financial plan

1.3 The five-year financial plan attached as Schedule 1 is adopted for the 2026/27 to 2030/31 fiscal years.

Commencement

1.4 This Act comes into force on April 1st, 2026.

BACK

SCHEDULE 1 – FIVE-YEAR FINANCIAL PLAN
FOR THE TOQUAHT NATION FOR THE 2026/27 to 2030/31 FISCAL YEARS

DRAFT

Version 1 Feb 27 2026

Schedule 1

Toquaht Nation Government
Five-Year Financial Plan
2026-27 to 2030-31

BACK

Toquaht Nation Government
5 Year Financial Plan
2026-27 to 2030-31

Revenues	2026-27	2027-28	2028-29	2029-30	2030-31
FFA CIRNAC	6,549,284	6,745,762	6,948,135	7,156,579	7,371,277
FFA B22 Capital Housing					
FFA Lifecycle Infrastructure	-				
ISC Capital - Section 38	9,136,051				
Implementation - Leith Wheeler	120,780	120,780	120,780	120,780	120,780
BMO Interest on Cash Balances	420,000	350,000	300,000	250,000	200,000
Housing & qiyuus Rentals	110,427	108,803	108,803	108,803	108,803
NTC	155,839	14,839	14,839	14,839	14,839
Other (CFIA, Recycle BC, DFO, NRT, MTS)	827,638	304,279	168,529	168,529	168,529
	-	-	-	-	-
BC FFA	801,732	812,044	822,488	833,067	843,781
BC FCRSA	142,455	140,000	140,000	140,000	140,000
ISC Capacity Building	129,274				
Use of prior year deferred revenue	2,509,501				
Use of operating surpluses	1,695,846				
Total New Revenue:	**22,598,827**	**8,596,507**	**8,623,574**	**8,792,597**	**8,968,009**
Expenses by Department					
Administration Department	4,940,835	4,329,772	3,976,697	4,017,650	4,059,627
Community Services Department	2,675,266	1,813,311	1,793,750	1,813,673	1,834,093
Lands & Resources Department	3,707,704	2,531,561	1,991,191	2,011,289	2,031,889
Assets & Public Works Department	2,208,971	1,293,907	1,225,267	1,186,630	1,208,880
Capital Projects	15,164,551				
Total Department Expenditures:	**28,697,327**	**9,968,551**	**8,986,905**	**9,029,242**	**9,134,489**
Annual Surplus (Deficit)	**(6,098,500)**	**(1,372,045)**	**(363,331)**	**(236,646)**	**(166,480)**
Opening Accumulated Surplus (Deficit)	- 6,028,500				
Closing Accumulated Surplus (Deficit)					
Reserves & Investments					
FFA Lifecycle Infrastructure	1,163,269	1,198,167	1,234,112	1,271,135	1,309,269
FFA B22 Capital Housing	1,135,506				
BCFN Gaming	270,000	270,000	270,000	270,000	270,000
Total Investments	2,568,775	1,468,167	1,504,112	1,541,135	1,579,269
Investment in Implementation Fund	-	-	-	-	-
Total Investments	2,568,775	1,468,167	1,504,112	1,541,135	1,579,269

BACK

Kirsten Johnsen

From: Aliana Slot <aliana@iamc.ca>
Sent: February 26, 2026 5:40 PM
To: Aliana Slot
Subject: TMX Socioeconomic Outcomes Survey (Confidential)

Dear Chief and Council / Leadership / Socioeconomic Lead / Nation Designate,

On behalf of the Trans Mountain Indigenous Advisory and Monitoring Committee (IAMC-TMX) Socioeconomic Subcommittee (SESC), we invite your Nation to participate in a short survey regarding your community's experience on the Trans Mountain Expansion Project. We will provide a $50 gift certificate for participation in this survey. After responding to the last question, take a screen shot showing completion and email a copy to us at: aliana@iamc.ca.

Over the years the SESC received feedback from affected Indigenous groups which has prompted us to create a survey to gather more fulsome information on the Project. Specifically, we are interested in your Nation's perspectives on the:

- quality of the working relationship with Trans Mountain, and
- effectiveness of Trans Mountain's socioeconomic monitoring plan, and
- effectiveness of Trans Mountain's training, education, employment and business opportunities.

Participation in this survey is voluntary, and all responses will be confidential and anonymous.

Your input will help the SESC to understand what worked well on TMX and how future monitoring and reporting can better reflect Indigenous interests and priorities. Results will be shared in aggregate (summarized) form only.

Verbatim comments provided within the survey may be included in reporting to reflect community experience. As the comments are gathered anonymously, no attribution to your Nation would occur.

This survey is designed specifically for Nation leadership or an authorized delegate familiar with the community's socioeconomic experience on TMX. Please note that this is not a public survey. We seek only one response per Nation.

The information gathered in this survey will inform discussions the SESC has with government and regulators regarding improving socioeconomic monitoring for Indigenous Nations.

We are happy to provide your Nation with a copy of the compiled survey findings once the report is prepared.

BACK

The survey takes approximately 10–15 minutes to complete, and can be accessed using the following options:

Survey link https://www.surveymonkey.com/r/TNYLPSQ

QR code

Please complete this survey **by March 13, 2026**.

Thank you in advance for sharing your experience.

Kindest regards,

Aliana Slot

On behalf of,
Tracy Friedel, PhD,
Chair, IAMC-TMX Socioeconomic Subcommittee

Finance Committee

Tuesday February 17th, 2026

Zoom Meeting

Draft Meeting Minutes

Present: Kevin Mack, Gale Johnsen, Gary Johnsen, Anne Mack, Rebecca Hurwitz (left at 11:25am)
Absent: n/a
Guest: Donna Monteith, Robyn Rea, Kirsten Johnsen (joined at 09:10 am)
Chair: Kevin Mack
Recorder: Lisa Strerath
Quorum was present throughout the meeting

Convened 9:03 am

Agenda adopted by consensus
Minutes from November 28th, 2025 adopted by consensus

AGENDA

1) REQUESTS FOR DECISION

a) Review of Third Quarter Financial Statements and Schedules, December 31st, 2025 Robyn Rea (DoF)

MOVED: Gary Johnsen	**SECONDED: Gale Johnsen**
THAT the Toquaht Standing Committee of Finance approve the Toquaht Nation 3rd Quarter financial report for 2025/26 and recommend them to Council as presented by the Director of Finance on February 17th, 2026.	
YES: 4 NO: 0	Motion Carried

b) Discussion on upcoming 2026-27 TNG Budget Act Presentation, currently scheduled for the 9:30 am Thursday March 5th, 2026 Finance Committee Meeting.

MOVED: Anne Mack	**SECONDED: Gale Johnsen**
THAT the Toquaht Standing Committee of Finance resolve to request the 2026-27 TNG Budget Act Presentation be delivered in person, on March 5th, 2026, at the Du Quah Boardroom, by each of the Department Directors.	
YES: 4 NO: 0	Motion Carried

2) INFORMATION FOR DISCUSSION

n/a

3) QUARTERLY DEPARTMENT REPORTS

a) 2025-2026 Q3 Department Reports

i) Community Services
ii) Law Clerk and Administration
iii) Finance
iv) Capital Projects
v) Economic Development
vi) Lands and Resources
vii) Asset Department

MOVED: Gary Johnsen	**SECONDED: Anne Mack**
THAT the Toquaht Standing Committee of Finance receive the 2025-2026 Q3 Department Reports.	
YES: 4	
NO: 0	Motion Carried

4) LATE ADDITIONS

Additions/Deletions
- None

Meeting adjourned 12:57 pm

Minutes prepared by L Strerath

Law Clerk

Date

Fish & Wildlife Committee

Friday February 13th, 2026
Virtual Zoom Call
DRAFT Meeting Minutes

Present: Lisa Morgan, David Johnsen, Daryl Keeble, Larry Johnson (joins at 1:07pm)
Absent: Anne Mack
Guest: Brett Freake, Niamh O'Reilly, Kayley Hollyer, Kirsten Johnsen
Chair: Lisa Morgan
Recorder: Lisa Strerath
Quorum was present throughout the meeting

Convened 1:05 pm

Agenda adopted by consensus
Minutes from November 7th, 2025 approved by consensus

1) **PETITIONS, DELEGATIONS & PRESENTATIONS**
2) **CORRESPONDENCE FOR INFORMATION**
3) **REQUEST FOR DECISION**
   - **a)** Toquaht Clam Garden Project — Niamh O'Reilly
     - **i)** BN
     - **ii)** Clam Garden Beds Map

ADOPTED BY CONSENSUS

THAT the Fish and Wildlife Committee recommend to Executive that they support building a clam garden in the bay between the Secret Beach Kayak Launch and the new taayii ḥaẇiɬ House.

Motion Carried

ACTION ITEM:

- Niamh, Lisa M., and Kelly to coordinate a community engagement and cook clams at one of the community lunches around end of March.

   - **b)** The First Nations of the Maa-nulth Treaty Internal Harvest Authorization Protocol for Fish and Aquatic Plants — Brett Freake
     - **i)** BN
     - **ii)** DRAFT The First Nations of the Maa-nulth Treaty Internal Harvest Authorization Protocol for Fish and Aquatic Plants

ADOPTED BY CONSENSUS

THAT the Fish and Wildlife Committee recommends that Executive approve the Maa-nulth First Nation's Internal Harvest Authorization Protocol draft.

Motion Carried

4) **REPORTS & DISCUSSION**
   - **a)** General Update on Toquaht Nation Lands & Resources Department Activities — Niamh O'Reilly

i) BN
ii) Abalone Exploratory and Monitoring Survey a First Nation Stewardship Initiative

ADOPTED BY CONSENSUS

THAT the Fish and Wildlife Committee receive the information report regarding Toquaht Nation Lands & Resources Department Activities dated February 13th, 2026.

Motion Carried

b) Kelp Restoration Project Update
i) BN — Kayley Hollyer

ADOPTED BY CONSENSUS

THAT Fish and Wildlife Committee receives the information report regarding kelp restoration project updates dated February 13th, 2026.

Motion Carried

5) LATE ADDITIONS

a) Spawn-On-Kelp Leasing Opportunity — Larry Johnsen
i) The committee discussed the option of leasing out a spawn-on-kelp license as a revenue stream and for food security.
ii) It was agreed to further explore this opportunity for the 2027/28 fiscal year to line up with the budget planning and herring spawn
iii) Work on this should start after this herring season with a tentative meeting planned for November 2026, to make necessary preparations before bringing a recommendation to Executive.

Adjourned 1:41 pm

Next Meeting – End of March (exact date TBD)

Minutes prepared by L Strerath
Law Clerk

Date