

Council Meeting
Thursday September 11th, 2025
Meeting by Zoom
AGENDA

<https://us02web.zoom.us/j/89198537360?pwd=sjwiXxBaeluW6LtX6rKZfdsoiS1byR.1>

Meeting ID: 891 9853 7360

Passcode: 002738

Start time: 3:30 p.m.

Guest: Donna Monteith, Robyn Rea

Convening the meeting

Adoption of Agenda

Approval of minutes from July 28, 2024 2

STARTS CM00707

REGULAR BUSINESS

1) PETITIONS, DELEGATIONS & PRESENTATIONS

2) REQUEST FOR DECISION AND LEGISLATION

a) Request for Decision

- i) Toquaht Nation 1st Quarter financial report for 2025/26 4
(1) The standing committee on finance met on September 4th, 2025 and recommend approval

THAT Council resolve to receive the recommendation from the Standing Committee on Finance and approve the 1st Quarter financial report for 2025-26.

3) INFORMATION FOR RECEIPT

4) CORRESPONDANCE FOR RECEIPT

5) QUARTERLY DEPARTMENT REPORTS

- a) Community Services 95
b) Law Clerk & Administration 101
c) Finance 107
d) Capital Projects 111
e) Economic Development 122
f) Lands & Resources 123
g) Assets 125

THAT the Council resolve to receive the Toquaht Administration department reports for the first quarter of 2025-2026.

6) LATE ADDITIONS

Additions/deletions

-

Adjourn meeting

Council

Monday July 28th, 2025

Meeting by Zoom

DRAFT Meeting Minutes

Present: Lisa Morgan, Kirsten Johnsen, Anne Mack, Kevin Mack
Absent: Noah Plonka
Guest: Robyn Rea
Chair: Kirsten Johnsen
Recorder: Kirsten Johnsen

Quorum was present throughout the meeting

Convened

Adoption of Agenda by consensus
Minutes from May 21st, 2025 approved by consensus

STARTS CM00704

1) PETITIONS, DELEGATIONS & PRESENTATIONS

2) REQUEST FOR DECISION AND LEGISLATION

a) Request for Decision

- i) Toquaht Nation audited financial statements dated March 31st, 2025
 - (1) Consolidated Financial Statements
 - (2) Annex A
 - (3) Signature Documents
 - (4) July 22, 2025 Finance Committee meeting reviewed and recommends approval

From the July 22nd, 2025 finance committee meeting:

MOVED: Gale Johnsen

SECONDED: Gary Johnsen

THAT the Toquaht Standing Committee on Finance approve the Toquaht Nation audited financial statements dated March 31, 2025 and recommend them to Council as presented by John Nelson from RHN.

YES: 4

NO: 0

Motion Carried

Action item: Robyn to attend the Council meeting and address the concerns raised by John Nelson in his presentation to the Finance Committee

CM00704 MOVED: Anne Mack

SECONDED: Lisa Morgan

THAT Council resolve to receive the recommendation from the Standing Committee on Finance and approve the audited financial statements dated March 31, 2025.

YES: 4

NO: 0

Motion Carried



Financial Statements of
Toquaht Nation

Budget vs. Actual
2025-2026

June 30, 2025

As @:
08/28/25 11:05 AM

2025 - 2026

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-FNHA Social Determinants of Health		
-CS Grants		
-FP Heritage, Language and Cultural Council		
-Macoah Shoreline Erosion		
-CBT Monitoring and Restoration		
-UBCM FireSmart Community		

Toquaht Nation
Consolidated Statement of Financial Position
June 30, 2025

Current Assets

Cash in Bank	35,928,746.59
Accounts Receivable	2,411,981.85
Due to/from Toquaht Management	98,047.47
Due to/from Toquaht Marina & Campground	183,519.22
Due to/from Toquaht Holdings	409,996.42
Due to/from Toquaht Forestry LP	33,371.19
Prepaid Expenses	262,680.36
	<u>39,328,343.10</u>

Capital Assets

Land	6,253,621.93
Building	11,473,934.36
Equipment - Automotive	639,510.00
Equipment - Boats	493,968.00
Water Systems	10,484,749.56
Forestry Rd Gate	37,478.67
Computer Equipment	192,398.18
Equipment - Generator	183,422.00
Equipment - General	1,891,393.22
Marina	4,041,065.00
Roads	13,866,282.98
Nation Owned Housing on TSL	3,097,175.00
Lot	39,697.88
Loader	25,000.00
Secret Beach Water System	399,387.00
Macoah Sewer System	3,126,625.00
Accumulated Amortization	(3,934,567.39)
	<u>52,311,141.39</u>

Other Assets

Investment in BC FN Gaming Revenue	110.00
Investment in Hayu Fishing Ltd.	(597.25)
Shares - Ucluelet COOP	1,200.24
Investment in Toquaht Holdings LP	16,023,426.00
Investment In LW - Implementation	5,427,013.26
Adjustment to FMV	483,909.21
Accumulated Remeasurement Gains/Losses	(189,211.46)
Investment In Toquaht Aquaculture	0.01
Investment In Toquaht Holdings Ltd.	(337.62)
	<u>21,745,512.39</u>

Total Assets

113,384,996.88

Toquaht Nation
Consolidated Statement of Financial Position
June 30, 2025

Current Liabilities

Bank Rec/AP Clearing	(9,681.19)
Accounts Payable	1,907,235.83
Accounts Payable - YE Accrual	30,000.00
Damage/Security Deposits	15,350.00
Deferred Revenue	9,407,716.43
Hold Backs Payable	618,887.31
Lifecycle Infrastructure Reserve	3,048,905.00
GST Collected	5,555.66
PST Collected	68.00
Wages Payable	114,262.14
Vacation Pay Payable	129,468.44
WCB Payable	3,317.12
EI Payable	2,573.67
CPP Payable	9,257.86
Income Tax Payable	9,457.32
EHT Payables	12,572.20
Manulife Payable	12,250.21
Rent Payable to Social Housing	3,683.75
TFSA Contributions Payable	(2,174.24)
	<u>15,318,705.51</u>

Long Term Liabilities

Loan Payable BMO	404,191.24
BMO Loan 3820 699271	479,281.00
Loan Payable BMO IT Lands	4,837,339.45
Funds in Trust	260,829.77
	<u>5,981,641.46</u>

Equity

Equity	86,287,484.61
Surplus/(Deficit)	5,797,165.30
	<u>92,084,649.91</u>

Total Liabilities & Equity

113,384,996.88

Toquaht Nation
June 30, 2025

Consolidated Statement of Operations
TN Annual Budget Act - Variance Report

	<u>2025/2026</u> <u>Budget</u> <u>Full Year</u>	<u>2025/2026</u> <u>Actual</u> <u>30-Jun</u>	<u>Variance</u>	
<u>Revenue</u>				
4110	BC Funds Received	218,370.00	0.00	218,370.00
4115	BC Gaming Revenue	2,016,831.00	267,370.87	1,749,460.13
4202	Gov Can Specific Claims	4,679.00	0.00	4,679.00
4250	FFA Funds Received	8,179,904.00	8,179,904.00	0.00
4255	FFA - Other	437,000.00	138,037.00	298,963.00
4310	NTC Usma Reserve	3,554.00	0.00	3,554.00
4350	NTC Health Canada	14,839.00	15,265.00	(426.00)
4380	NTC Patient/IRS Travel Reimb	24,000.00	7,493.69	16,506.31
4390	NTC Other	12,000.00	5,554.00	6,446.00
4675	Cost Recoveries	15,900.00	10,422.14	5,477.86
4720	FNHA	6,009.00	0.00	6,009.00
4765	Maa-nulth Treaty Society	294,000.00	130,000.00	164,000.00
5850	Rental Income	86,436.00	24,103.75	62,332.25
5950	Interest Income	1,170,780.00	241,873.56	928,906.44
5960	Other Income	824,079.00	201,467.50	622,611.50
		<u>13,308,381.00</u>	<u>9,221,491.51</u>	<u>4,086,889.49</u>
<u>Surpluses</u>				
9704	Tsf to/from General Surplus	14,080,492.00	13,733,500.00	346,992.00
		<u>14,080,492.00</u>	<u>13,733,500.00</u>	<u>346,992.00</u>
	<u>Total Revenue & Surpluses</u>	<u>27,388,873.00</u>	<u>22,954,991.51</u>	<u>4,433,881.49</u>
<u>Expenses</u>				
7120	Administration	19,593.00	0.00	19,593.00
7125	Advertising	15,000.00	1,596.95	13,403.05
7140	Allowance - Comfort	1,600.00	0.00	1,600.00
7150	Allowance - Grade 1 to 12	8,200.00	630.67	7,569.33
7152	Allowance - Graduation	2,000.00	0.00	2,000.00
7154	Allowance, Living - Post Secondary	115,500.00	28,000.00	87,500.00
7180	Audit & Accounting	77,100.00	25,000.00	52,100.00
7212	Bank Charges & Interest	10,600.00	2,915.71	7,684.29
7260	Books & Supplies - Grade 1 to 12	4,200.00	0.00	4,200.00
7262	Books & Supplies - Post Secondary	10,000.00	0.00	10,000.00
7275	Bursaries	1,950.00	0.00	1,950.00

7355	Committed Funds	99,015.00	0.00	99,015.00
7359	Consulting Contract	699,000.00	118,393.97	580,606.03
7360	Consulting	429,021.00	46,542.39	382,478.61
7362	Courier/Postage	2,000.00	453.09	1,546.91
7390	Cultural	30,000.00	1,313.72	28,686.28
7440	Distribution	1,183,000.00	629,000.00	554,000.00
7460	Donations	166,000.00	0.00	166,000.00
7480	Dues/Memberships	64,059.00	9,517.94	54,541.06
7500	Elders Engagement	10,000.00	500.00	9,500.00
7502	Elders Group and Supports	15,000.00	0.00	15,000.00
7504	Elders Minor Home Repair	15,000.00	1,016.00	13,984.00
7510	Emergency Fund	25,000.00	986.49	24,013.51
7558	Engineering	614,500.00	89,417.17	525,082.83
7568	Equipment Purchases	3,683,681.00	39,707.06	3,643,973.94
7570	Equipment Rental	473,500.00	1,467.96	472,032.04
7680	Fuel/Oil/Grease	7,700.00	4,323.85	3,376.15
7682	Funeral Expenses	10,000.00	0.00	10,000.00
7865	Remuneration - Council	450,344.00	109,491.97	340,852.03
7867	Remuneration - Cmte/Dir	38,550.00	2,985.09	35,564.91
7868	Honorarium - Citizens	17,700.00	900.00	16,800.00
7955	Insurances & Licences	158,310.00	125,553.70	32,756.30
8010	Janitorial	15,000.00	2,340.00	12,660.00
8228	Legal Fees	283,179.00	22,435.50	260,743.50
8250	ICWSS/DFO	2,050,876.00	0.00	2,050,876.00
8251	Loan Payment - Principal	350,000.00	99,123.96	250,876.04
8312	Materials and Supplies	2,389,970.00	122,265.36	2,267,704.64
8325	Meeting Expense	88,900.00	22,336.41	66,563.59
8460	Non Insured Benefits	20,000.00	1,583.70	18,416.30
8470	NTC Service Agreement	110,000.00	28,523.00	81,477.00
8530	Office Supplies	13,000.00	2,417.70	10,582.30
8670	Professional Fees	2,204,507.00	265,370.26	1,939,136.74
8671	Project Management	20,000.00	0.00	20,000.00
8672	Property Tax	25,000.00	22,642.76	2,357.24
8800	Social Determinants	136,630.00	0.00	136,630.00
8825	Rent	108,000.00	27,000.00	81,000.00
8828	Repairs and Maintenance	68,500.00	22,386.89	46,113.11
8960	Social Assistance - Basic	47,000.00	7,963.04	39,036.96
8977	Short Term Citizen Contracts	33,000.00	22,425.00	10,575.00
8978	Sub Contract	8,546,500.00	2,509,778.35	6,036,721.65
8990	Substance Use Supports	100,000.00	6,600.00	93,400.00
9050	Team Toquaht Events	10,000.00	4,951.60	5,048.40
9070	Training	68,000.00	1,523.10	66,476.90
9072	Travel - Staff	39,800.00	20,342.40	19,457.60
9075	Travel - Exec	40,000.00	9,733.08	30,266.92
9076	Travel - Committee	4,200.00	228.54	3,971.46
9077	Travel - Citizens	35,500.00	10,057.90	25,442.10
9079	Travel - Patient/IRS	24,000.00	9,155.32	14,844.68
9082	Tuition - Post Secondary	124,000.00	1,454.05	122,545.95
9180	Utilities	101,800.00	22,867.77	78,932.23
9460	Youth Activity	8,000.00	311.99	7,688.01
6600:6999	Wages & Benefits	2,776,388.00	559,063.55	2,217,324.45
		<u>28,298,873.00</u>	<u>5,064,594.96</u>	<u>23,234,278.04</u>
	Surplus/(Deficit)	<u>(910,000.00)</u>	<u>17,890,396.55</u>	<u>(18,800,396.55)</u>

Toquaht Nation
June 30, 2025

Consolidated Statement of Operations
Additional Grants & Other Funded Projects - Budget Variance Report

	<u>2025/2026</u> <u>Budget</u> <u>Full Year</u>	<u>2025/2026</u> <u>Actual</u> <u>30-Jun</u>	<u>Variance</u>
<u>Revenue</u>			
4675 Cost Recoveries	0.00	5,000.00	(5,000.00)
4720 FNHA	120,170.00	60,085.00	60,085.00
4765 Maa-nulth Treaty Society	100,000.00	0.00	100,000.00
5960 Other Income	713,129.00	313,129.00	400,000.00
	<u>933,299.00</u>	<u>378,214.00</u>	<u>555,085.00</u>
<u>Surpluses</u>			
<u>Total Revenue & Surpluses</u>	<u>933,299.00</u>	<u>378,214.00</u>	<u>555,085.00</u>
<u>Expenses</u>			
7120 Administration	26,000.00	0.00	26,000.00
7360 Consulting	12,460.00	1,155.00	11,305.00
7870 Remuneration - Other	16,800.00	1,620.00	15,180.00
8312 Materials and Supplies	1,500.00	0.00	1,500.00
8670 Professional Fees	509,796.00	3,391.25	506,404.75
8800 Social Determinants	120,170.00	0.00	120,170.00
8978 Sub Contract	8,569.00	0.00	8,569.00
9072 Travel - Staff	800.00	1,417.06	(617.06)
9180 Utilities	0.00	600.00	(600.00)
6600:6999 Wages & Benefits	237,204.00	61,237.71	175,966.29
	<u>933,299.00</u>	<u>69,421.02</u>	<u>863,877.98</u>
Surplus/(Deficit)	<u>0.00</u>	<u>308,792.98</u>	<u>(308,792.98)</u>

Administration

Budget vs. Actual
2025-2026

June 30, 2025

Toquaht Nation
Schedule of Individual Program Revenue, Expenditure
YTD Variance Report
June 30, 2025

9090-Administration

		2025/2026 Budget Full Year	2025/2026 Quarter 1 30-Jun	Variance
Revenue				
4250	FFA-CDA-Funds Received	1,045,362	1,045,362	0
4675	Cost Recoveries	0	95	(95)
5950	Interest Income	1,050,000	177,724	872,276
5960	Other Income	1,200	0	1,200
9704	Transfer in from General Surplus	6,635	0	6,635
	Total Revenue	<u>2,103,197</u>	<u>1,223,181</u>	<u>880,016</u>
Expenses				
7125	Advertising	10,000	0	10,000
7180	Audit & Accounting	75,000	25,000	50,000
7212	Bank Charges & Interest	10,500	2,905	7,595
7359	Consulting Contract	190,000	35,299	154,701
7360	Consulting	65,000	9,289	55,711
7362	Courier/Postage	2,000	453	1,547
7440	Distributions - Citizens	1,183,000	629,000	554,000
7480	Dues/Memberships/Licences	46,278	7,694	38,584
7568	Equipment Purchases	40,850	6,640	34,210
7570	Equipment Rental	10,000	1,468	8,532
7955	Insurances & Licences	95,000	108,819	(13,819)
8010	Janitorial	15,000	2,340	12,660
8228	Legal Fees	20,000	0	20,000
8312	Materials and Supplies	1,500	1,524	(24)
8325	Meeting Expense	7,500	864	6,636
8530	Office Supplies	12,000	1,883	10,117
8670	Professional Fees	29,900	8,606	21,294
8825	Rent	108,000	27,000	81,000
8828	Repairs and Maintenance	9,500	473	9,027
8977	Short Term Citizen Contracts	1,000	0	1,000
9050	Team Toquaht Events	10,000	4,952	5,048
9070	Training	20,000	0	20,000
9072	Travel - Staff	18,000	4,210	13,790
9180	Utilities	27,000	7,018	19,982
6600:6999	Wages & Benefits	1,006,169	225,835	780,334
		<u>3,013,197</u>	<u>1,111,270</u>	<u>1,901,927</u>
Other Expenses				
	Total Expenses	<u>3,013,197</u>	<u>1,111,270</u>	<u>1,901,927</u>
	Surplus/(Deficit)	<u>(910,000)</u>	<u>111,911</u>	

Toquaht Nation
Schedule of Individual Program Revenue, Expenditure
YTD Variance Report
June 30, 2025

9020-Records & Registries

		2025/2026 Budget Full Year	2025/2026 Quarter 1 30-Jun	Variance
Revenue				
4250	FFA-CDA-Funds Received	168,014	168,014	0
	Total Revenue	168,014	168,014	0
Expenses				
7568	Equipment Purchases	10,000	0	10,000
7867	Honorarium - Committee	900	150	750
8228	Legal Fees	22,000	0	22,000
6600:6999	Wages & Benefits	135,114	25,156	109,958
		168,014	25,306	142,708
Other Expenses				
	Total Expenses	168,014	25,306	142,708
	Surplus/(Deficit)	0	142,708	

Toquaht Nation
Schedule of Individual Program Revenue, Expenditure
YTD Variance Report
June 30, 2025

9010-Governance

		2025/2026 Budget Full Year	2025/2026 Quarter 1 30-Jun	Variance
Revenue				
4250	FFA-CDA-Funds Received	737,310	737,310	0
	Total Revenue	737,310	737,310	0
Expenses				
7125	Advertising/Appreciation/Promo	5,000	1,597	3,403
7180	Audit & Accounting	2,100	0	2,100
7359	Consulting Contract	50,000	7,682	42,318
7360	Consulting	10,000	0	10,000
7390	Cultural	10,000	1,068	8,932
7460	Donations	3,000	0	3,000
7480	Dues/Memberships/Licences	10,916	401	10,515
7865	Remuneration - Council	450,344	109,492	340,852
7867	Remuneration - Committee	23,400	1,935	21,465
8228	Legal Fees	50,000	0	50,000
8325	Meeting Expense	35,000	11,671	23,329
8670	Professional Fees	20,000	0	20,000
9070	Training	10,000	0	10,000
9075	Travel - Exec	40,000	9,733	30,267
9076	Travel - Committee	1,550	229	1,321
9077	Travel - Citizens	10,000	5,676	4,324
9180	Utilities	6,000	1,500	4,500
6600:6999	Wages & Benefits	0	11,790	(11,790)
		737,310	162,774	574,536
Other Expenses				
	Total Expenses	737,310	162,774	574,536
	Surplus/(Deficit)	0	574,536	

Toquaht Nation
Schedule of Individual Program Revenue, Expenditure
YTD Variance Report
June 30, 2025

9095-Capacity Action Plan

		2025/2026 Budget Full Year	2025/2026 Quarter 1 30-Jun	Variance
Revenue				
4250	FFA-CDA-Funds Received	65,000	65,000	0
5960	Other Income	50,000	0	50,000
	Total Revenue	<u>115,000</u>	<u>65,000</u>	<u>50,000</u>
Expenses				
7359	Consulting Contract	100,000	0	100,000
9070	Training	15,000	0	15,000
		<u>115,000</u>	<u>0</u>	<u>115,000</u>
Other Expenses				
	Total Expenses	<u>115,000</u>	<u>0</u>	<u>115,000</u>
	Surplus/(Deficit)	<u>0</u>	<u>65,000</u>	

Toquaht Nation
Schedule of Individual Program Revenue, Expenditure
YTD Variance Report
June 30, 2025

1400-Economic Development

		2025/2026 Budget Full Year	2025/2026 Quarter 1 30-Jun	Variance
Revenue				
4250	FFA-CDA-Funds Received	234,771	234,771	0
	Total Revenue	234,771	234,771	0
Expenses				
7359	Consulting Contract	90,000	0	90,000
8228	Legal Fees	20,000	0	20,000
8670	Professional Fees	9,000	8,919	81
6600:6999	Wages & Benefits	115,771	0	115,771
		234,771	8,919	225,852
Other Expenses				
	Total Expenses	234,771	8,919	225,852
	Surplus/(Deficit)	0	225,852	

Toquaht Nation
Schedule of Individual Program Revenue, Expenditure
YTD Variance Report
June 30, 2025

1135-Implementation

		2025/2026 Budget Full Year	2025/2026 Quarter 1 30-Jun	Variance
Revenue				
4250	FFA-CDA-Funds Received	648,777	648,777	0
4675	Cost Recoveries	0	941	(941)
4765	Maa-nulth Treaty Society	94,000	130,000	(36,000)
5950	Interest Income	120,780	38,410	82,370
	Total Revenue	863,557	818,128	45,429
Expenses				
7212	Bank Charges & Interest	100	11	89
7867	Remuneration - Cmte/Dir	7,800	900	6,900
8228	Legal Fees	65,000	14,347	50,653
8670	Professional Fees	789,207	204,524	584,683
9076	Travel - Committee	1,450	0	1,450
		863,557	219,782	643,775
Other Expenses				
	Total Expenses	863,557	219,782	643,775
	Surplus/(Deficit)	0	598,346	

Toquaht Nation
Schedule of Individual Program Revenue, Expenditure
YTD Variance Report
June 30, 2025

1137-Administration Review Board

		2025/2026 Budget Full Year	2025/2026 Quarter 1 30-Jun	Variance
Revenue				
4250	FFA-CDA-Funds Received	6,800	6,800	0
Total Revenue		6,800	6,800	0
Expenses				
7867	Honorarium - Committee	1,800	0	1,800
8228	Legal Fees	5,000	436	4,564
		6,800	436	6,364
Other Expenses				
Total Expenses		6,800	436	6,364
Surplus/(Deficit)		0	6,364	

Toquaht Nation
Schedule of Individual Program Revenue, Expenditure
YTD Variance Report
June 30, 2025

8150-NRT Declaration Act

		2025/2026 Budget Full Year	2025/2026 Quarter 1 30-Jun	Variance
Revenue				
4675	Cost Recoveries	0	5,000	(5,000)
5960	Other Income	660,000	260,000	400,000
	Total Revenue	660,000	265,000	395,000
Expenses				
7120	Administration	26,000	0	26,000
8670	Professional Fees	396,796	3,391	393,405
9072	Travel - Staff	0	1,417	(1,417)
9180	Utilities	0	600	(600)
6600:6999	Wages & Benefits	237,204	61,238	175,966
		660,000	66,646	593,354
Other Expenses				
	Total Expenses	660,000	66,646	593,354
	Surplus/(Deficit)	0	198,354	

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9015-Gaps Closing Assessments

		2025/2026 Budget Full Year	2025/2026 Quarter 1 30-Jun	Variance
Revenue				
4255	FFA - Other	437,000	0	437,000
	Total Revenue	437,000	0	437,000
Expenses				
8670	Professional Fees	437,000	0	437,000
		437,000	0	437,000
Other Expenses				
	Total Expenses	437,000	0	437,000
	Surplus/(Deficit)	0	0	

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9005-Ma Mook Natural Resources

		2025/2026 Budget Full Year	2025/2026 Quarter 1 30-Jun	Variance
Revenue				
4250	FFA-CDA-Funds Received	46,500	46,500	0
	Total Revenue	46,500	46,500	0
Expenses				
8228	Legal Fees	25,000	248	24,752
8670	Professional Fees	21,500	0	21,500
		46,500	248	46,252
Other Expenses				
	Total Expenses	46,500	248	46,252
	Surplus/(Deficit)	0	46,252	

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9030-BCFN Gaming

		2025/2026 Budget Full Year	2025/2026 Quarter 1 30-Jun	Variance
Revenue				
4115	BC Gaming Revenue	2,016,831	267,371	1,749,460
	Total Revenue	2,016,831	267,371	1,749,460
Expenses				
7568	Equipment Purchases	2,016,831	0	2,016,831
	Total Expenses	2,016,831	0	2,016,831
Other Expenses				
	Total Expenses	2,016,831	0	2,016,831
	Surplus/(Deficit)	0	267,371	

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9040-Proponent Benefits Agreements

		2025/2026 Budget Full Year	2025/2026 Quarter 1 30-Jun	Variance
Revenue				
4765	Maa-nulth Treaty Society	100,000	0	100,000
Total Revenue		<u>100,000</u>	<u>0</u>	<u>100,000</u>
Expenses				
8670	Professional Fees	100,000	0	100,000
		<u>100,000</u>	<u>0</u>	<u>100,000</u>
Other Expenses				
Total Expenses		<u>100,000</u>	<u>0</u>	<u>100,000</u>
Surplus/(Deficit)		<u>0</u>	<u>0</u>	

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1122-Specific Claims - Maggie Lake/River

		2025/2026 Budget Full Year	2025/2026 Quarter 1 30-Jun	Variance
Revenue				
4202	Gov Can Specific Claims	4,679	0	4,679
	Total Revenue	4,679	0	4,679
Expenses				
8228	Legal Fees	4,679	3,203	1,476
	Total Expenses	4,679	3,203	1,476
Other Expenses				
	Total Expenses	4,679	3,203	1,476
	Surplus/(Deficit)	0	(3,203)	

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1130-WIPG (TMX) Due Diligence

		2025/2026 Budget Full Year	2025/2026 Quarter 1 30-Jun	Variance
Revenue				
4765	Maa-nulth Treaty Society	100,000	0	100,000
Total Revenue		100,000	0	100,000
Expenses				
8670	Professional Fees	100,000	0	100,000
Total Expenses		100,000	0	100,000
Other Expenses				
Total Expenses		100,000	0	100,000
Surplus/(Deficit)		0	0	

Community Services

Budget vs. Actual
2025-2026

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1620-Community Services Admin

		2025/2026 Budget Full Year	2025/2026 Quarter 1 30-Jun	Variance
Revenue				
4250	FFA-CDA-Funds Received	210,869	210,869	0
	Total Revenue	210,869	210,869	0
Expenses				
7360	Consulting	6,000	0	6,000
7680	Fuel/Oil/Grease	0	48	(48)
8312	Materials and Supplies	1,500	2,101	(601)
8530	Office Supplies	1,000	535	465
9070	Training	5,000	0	5,000
9072	Travel - Staff	500	0	500
9180	Utilities	2,400	600	1,800
6600:6999	Wages & Benefits	194,469	45,210	149,259
		210,869	48,495	162,374
Other Expenses				
	Total Expenses	210,869	48,495	162,374
	Surplus/(Deficit)	0	162,374	

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1600-Health

		2025/2026 Budget Full Year	2025/2026 Quarter 1 30-Jun	Variance
Revenue				
4250	FFA-CDA-Funds Received	289,141	289,141	0
4310	NTC Usma Reserve	3,554	0	3,554
4380	NTC Patient/IRS Travel Reimb	24,000	7,494	16,506
4390	NTC Other	12,000	5,554	6,446
4675	Cost Recoveries	0	6,259	(6,259)
4720	FNHA	6,009	0	6,009
Total Revenue		334,704	308,448	26,256
Expenses				
8312	Materials and Supplies	5,000	2,330	2,670
8325	Meeting Expense	11,000	2,931	8,069
8460	Non Insured Benefits	20,000	1,584	18,416
8470	NTC Service Agreement	107,650	27,501	80,149
8670	Professional Fees	20,000	589	19,411
8800	Social Determinants	6,009	0	6,009
8977	Short Term Citizen Contracts	20,000	1,485	18,515
8978	Sub Contract	15,000	2,612	12,388
9070	Training	0	224	(224)
9072	Travel - Staff	3,500	7,174	(3,674)
9077	Travel - Citizens	15,000	2,633	12,367
9079	Travel - Patient/IRS	24,000	9,155	14,845
9180	Utilities	1,200	300	900
6600:6999	Wages & Benefits	86,345	23,011	63,334
		334,704	81,531	253,173
Other Expenses				
Total Expenses		334,704	81,531	253,173
Surplus/(Deficit)		0	226,917	

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1615-Harm Reduction

		2025/2026 Budget Full Year	2025/2026 Quarter 1 30-Jun	Variance
Revenue				
4250	FFA-CDA-Funds Received	67,356	0	67,356
Total Revenue		67,356	0	67,356
Expenses				
7390	Cultural	17,356	0	17,356
8670	Professional Fees	50,000	0	50,000
		67,356	0	67,356
Other Expenses				
Total Expenses		67,356	0	67,356
Surplus/(Deficit)		0	0	

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8100-Child & Family Wellness

		2025/2026 Budget Full Year	2025/2026 Quarter 1 30-Jun	Variance
Revenue				
4250	FFA-CDA-Funds Received	54,974	54,974	0
4255	FFA - Other	0	138,037	(138,037)
	Total Revenue	<u>54,974</u>	<u>193,011</u>	<u>(138,037)</u>
Expenses				
7390	Cultural	0	245	(245)
8470	NTC Service Agreement	850	522	328
9072	Travel - Staff	0	232	(232)
6600:6999	Wages & Benefits	54,124	12,388	41,736
		<u>54,974</u>	<u>13,387</u>	<u>41,587</u>
Other Expenses				
	Total Expenses	<u>54,974</u>	<u>13,387</u>	<u>41,587</u>
	Surplus/(Deficit)	<u>0</u>	<u>179,624</u>	

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8105-ISC Child & Family Prevention

		2025/2026 Budget Full Year	2025/2026 Quarter 1 30-Jun	Variance
Revenue				
4310	NTC Child Welfare	105,000	105,000	0
	Total Revenue	105,000	105,000	0
Expenses				
7230	Basic Needs & Prevention	20,000	3,617	16,383
7390	Cultural	6,000	0	6,000
8228	Legal Fees	5,000	0	5,000
8325	Meeting Expense	10,000	0	10,000
9072	Travel - Staff	7,676	964	6,712
9077	Travel - Citizens	1,000	51	949
9180	Utilities	1,200	300	900
6600:6999	Wages & Benefits	54,124	17,106	37,018
		105,000	22,038	82,962
Other Expenses				
	Total Expenses	105,000	22,038	82,962
	Surplus/(Deficit)	0	82,962	

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8200-Early Learning & Child Care

		2025/2026 Budget Full Year	2025/2026 Quarter 1 30-Jun	Variance
Revenue				
4110	BC Funds Received	76,347	0	76,347
	Total Revenue	76,347	0	76,347
Expenses				
7260	Books & Supplies - Grade 1 to 12	6,000	0	6,000
7568	Equipment Purchases	40,000	0	40,000
8312	Materials and Supplies	10,000	90	9,910
8670	Professional Fees	20,347	0	20,347
9075	Travel - Exec	0	49	(49)
		76,347	139	76,208
Other Expenses				
	Total Expenses	76,347	139	76,208
	Surplus/(Deficit)	0	(139)	

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8220-Education & Training

		2025/2026	2025/2026	
		Budget	Quarter 1	
		Full Year	30-Jun	Variance
Revenue				
4250	FFA-CDA-Funds Received	637,362	637,362	0
Total Revenue		637,362	637,362	0
Expenses				
7150	Allowance - Grade 1 to 12	8,200	631	7,569
7152	Allowance - Gr 12 Graduation	2,000	0	2,000
7154	Allowance, Living - Post Secondar	115,500	28,000	87,500
7260	Books & Supplies - Grade 1 to 12	4,200	0	4,200
7262	Books & Supplies - Post Secondar	10,000	0	10,000
7568	Equipment Purchases	205,000	0	205,000
8312	Materials and Supplies	2,500	0	2,500
8470	NTC Service Agreement	1,500	500	1,000
8978	Sub Contract	5,000	390	4,610
9070	Training	3,000	356	2,644
9072	Travel - Staff	0	15	(15)
9077	Travel - Citizens	6,000	1,749	4,251
9082	Tuition - Post Secondary	124,000	1,454	122,546
9180	Utilities	1,200	300	900
9460	Youth Recreation - Gr 1-12	8,000	312	7,688
6600:6999	Wages & Benefits	141,262	20,936	120,326
		637,362	54,642	582,720
Other Expenses				
Total Expenses		637,362	54,642	582,720
Surplus/(Deficit)		0	582,720	

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Schedule of Individual Program Revenue, Expenditure
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8350-FNESC

	2025/2026 Budget Full Year	2025/2026 Quarter 1 30-Jun	Variance
Revenue			
Expenses			
Other Expenses			
Surplus/(Deficit)	<u>0</u>	<u>0</u>	

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8351-FNESC SWEP

		2025/2026 Budget Full Year	2025/2026 Quarter 1 30-Jun	Variance
Revenue				
4715	FNESC	2,727	2,727	0
Total Revenue		<u>2,727</u>	<u>2,727</u>	<u>0</u>
Expenses				
6600:6999	Wages & Benefits	2,727	0	2,727
		<u>2,727</u>	<u>0</u>	<u>2,727</u>
Other Expenses				
Total Expenses		<u>2,727</u>	<u>0</u>	<u>2,727</u>
Surplus/(Deficit)		<u>0</u>	<u>2,727</u>	

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8510-Language

		2025/2026 Budget Full Year	2025/2026 Quarter 1 30-Jun	Variance
Revenue				
4250	FFA-CDA-Funds Received	197,349	197,349	0
	Total Revenue	197,349	197,349	0
Expenses				
7360	Consulting	39,000	9,750	29,250
7390	Cultural	10,000	0	10,000
7480	Dues/Memberships	600	0	600
7868	Remuneration - Citizens	6,000	0	6,000
8312	Materials and Supplies	10,000	0	10,000
8325	Meeting Expense	3,000	0	3,000
8670	Professional Fees	15,800	35,000	(19,200)
9072	Travel - Staff	2,000	1,125	875
9077	Travel - Citizens	2,000	0	2,000
6600:6999	Wages & Benefits	108,949	0	108,949
	Total Expenses	197,349	45,875	151,474
Other Expenses				
	Total Expenses	197,349	45,875	151,474
	Surplus/(Deficit)	0	151,474	

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8520-Culture

		2025/2026 Budget Full Year	2025/2026 Quarter 1 30-Jun	Variance
Revenue				
4110	BC Funds Received	45,000	0	45,000
4250	FFA-CDA-Funds Received	97,800	97,800	0
5960	Other Income	0	24,600	(24,600)
	Total Revenue	142,800	122,400	20,400
Expenses				
7390	Cultural	10,000	0	10,000
7460	Donations	112,000	0	112,000
7868	Honorarium - Citizens	3,500	0	3,500
8312	Materials & Supplies	2,500	500	2,000
8325	Meeting Expense	10,000	305	9,695
9072	Travel - Staff	2,000	162	1,838
9076	Travel - Committee	300	0	300
9077	Travel - Citizens	2,500	0	2,500
		142,800	967	141,833
Other Expenses				
	Total Expenses	142,800	967	141,833
	Surplus/(Deficit)	0	121,433	

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8710-Citizen Services

		2025/2026 Budget Full Year	2025/2026 Quarter 1 30-Jun	Variance
Revenue				
4250	FFA-CDA-Funds Received	228,550	228,550	0
4675	Cost Recoveries	15,000	1,600	13,400
5960	Other Income	24,000	24,000	0
	Total Revenue	<u>267,550</u>	<u>254,150</u>	<u>13,400</u>
Expenses				
7140	Allowance - Comfort	1,600	0	1,600
7275	Bursaries	1,950	0	1,950
7460	Donations	1,000	0	1,000
7500	Elders Engagement	10,000	500	9,500
7502	Elders Group and Supports	15,000	0	15,000
7504	Elders Minor Home Repair	15,000	1,016	13,984
7510	Emergency Hardship/Support	25,000	986	24,014
7682	Funeral Expenses	10,000	0	10,000
7868	Honorarium - Other	1,000	0	1,000
8312	Materials and Supplies	1,000	0	1,000
8325	Meeting Expense	15,000	6,163	8,837
8800	Reaching Home	24,000	0	24,000
8960	Social Assistance - Basic	47,000	7,963	39,037
8990	Substance Use Supports	100,000	6,600	93,400
		<u>267,550</u>	<u>23,229</u>	<u>244,321</u>
Other Expenses				
	Total Expenses	267,550	23,229	244,321
	Surplus/(Deficit)	<u>0</u>	<u>230,921</u>	

Lands, Public Works & Natural Resources

Budget vs. Actual
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8540-Lands Admin

		2025/2026 Budget Full Year	2025/2026 Quarter 1 30-Jun	Variance
Revenue				
4250	FFA-CDA-Funds Received	398,786	398,786	0
4675	Cost Recoveries	0	1,010	(1,010)
5960	Other Income	122,421	112,868	9,554
	Total Revenue	<u>521,207</u>	<u>512,663</u>	<u>8,544</u>
Expenses				
7120	Administration	19,593	0	19,593
7360	Consulting	70,651	0	70,651
7480	Dues/Memberships	5,000	686	4,314
7568	Equipment Purchases	15,000	0	15,000
8228	Legal Fees	15,000	3,531	11,469
8312	Materials and Supplies	4,000	145	3,855
8325	Meeting Expense	1,500	0	1,500
8672	Property Tax	25,000	22,643	2,357
8800	Reaching Home	106,621	0	106,621
8978	Sub Contract	2,000	0	2,000
9070	Training	10,000	0	10,000
9072	Travel - Staff	6,000	6,683	(683)
9180	Utilities	3,600	600	3,000
6600:6999	Wages & Benefits	237,242	69,271	167,971
		<u>521,207</u>	<u>103,559</u>	<u>417,648</u>
Other Expenses				
	Total Expenses	<u>521,207</u>	<u>103,559</u>	<u>417,648</u>
	Surplus/(Deficit)	<u>0</u>	<u>409,104</u>	

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8561-TN Marine Stewardship

		2025/2026 Budget Full Year	2025/2026 Quarter 1 30-Jun	Variance
Revenue				
4610	CFIA	9,600	0	9,600
4615	DFO - SSI	371,642	0	371,642
5960	Other Income	50,000	0	50,000
	Total Revenue	431,242	0	431,242
Expenses				
7359	Consulting Contract	45,525	0	45,525
7360	Consulting	20,000	0	20,000
7480	Dues/Memberships	3,000	334	2,666
7568	Equipment Purchases	10,000	0	10,000
7680	Fuel/Oil/Grease	15,000	0	15,000
7955	Insurances & Licences	3,500	484	3,016
8312	Materials and Supplies	10,000	422	9,578
8325	Meeting Expense	500	0	500
8400	Moorage	5,000	388	4,612
8670	Professional Fees	150,000	0	150,000
8828	Repairs and Maintenance	10,000	0	10,000
8977	Short Term Citizen Contracts	10,000	0	10,000
8978	Sub Contract	20,000	0	20,000
9070	Training	15,000	0	15,000
9180	Utilities	2,400	400	2,000
6600:6999	Wages & Benefits	111,317	38,926	72,391
		431,242	40,955	390,287
Other Expenses				
	Total Expenses	431,242	40,955	390,287
	Surplus/(Deficit)	0	(40,955)	

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7310-Natural Resources

		2025/2026	2025/2026	
		Budget	Quarter 1	
		Full Year	30-Jun	Variance
Revenue				
4110	Province of BC	173,370	0	173,370
4250	FFA-CDA-Funds Received	226,700	226,700	0
5960	Other Income	74,015	0	74,015
	Total Revenue	474,085	226,700	247,385
Expenses				
7355	Committed Funds	74,015	0	74,015
7359	Consulting Contract	30,000	27,682	2,318
7360	Consulting	213,370	1,732	211,638
7460	Donations	35,000	0	35,000
7568	Equipment Purchases	10,000	0	10,000
7570	Equipment Rental	3,500	0	3,500
7867	Honorarium - Committee	2,400	0	2,400
7955	Insurances & Licences	400	0	400
8228	Legal Fees	15,000	0	15,000
8312	Materials and Supplies	10,000	41	9,959
8325	Meeting Expense	1,500	0	1,500
8670	Professional Fees	30,000	1,135	28,865
8977	Short Term Citizen Contracts	7,000	11,000	(4,000)
8978	Sub Contract	35,000	38,828	(3,828)
9072	Travel - Staff	6,000	335	5,665
9076	Travel - Committee	900	0	900
		474,085	80,753	393,332
Other Expenses				
	Total Expenses	474,085	80,753	393,332
	Surplus/(Deficit)	0	145,947	

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7320-Salmon Aquaculture Transition Plan

		2025/2026 Budget Full Year	2025/2026 Quarter 1 30-Jun	Variance
Revenue				
4615	DFO	27,500	0	27,500
Total Revenue		27,500	0	27,500
Expenses				
7120	Administration	2,263	0	2,263
7125	Advertising	3,500	0	3,500
8978	Sub Contract	19,600	0	19,600
9072	Travel - Council	2,137	0	2,137
		27,500	0	27,500
Other Expenses				
Total Expenses		27,500	0	27,500
Surplus/(Deficit)		0	0	

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7325-National Marine Conservation

		2025/2026 Budget Full Year	2025/2026 Quarter 1 30-Jun	Variance
Revenue				
5960	Other Income	180,000	0	180,000
	Total Revenue	180,000	0	180,000
Expenses				
7120	Administration	5,000	0	5,000
7360	Consulting	22,000	0	22,000
8228	Legal Fees	5,000	0	5,000
8325	Meeting Expense	78,000	0	78,000
8978	Sub Contract	60,000	0	60,000
9070	Training	10,000	0	10,000
		180,000	0	180,000
Other Expenses				
	Total Expenses	180,000	0	180,000
	Surplus/(Deficit)	0	0	

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7400-nismaqanult tukwaa?ath

		2025/2026 Budget Full Year	2025/2026 Quarter 1 30-Jun	Variance
Revenue				
4210	FFA-BC-Funds Received	781,500	791,551	(10,051)
	Total Revenue	781,500	791,551	(10,051)
Expenses				
7360	Consulting	100,000	0	100,000
7568	Equipment Purchases	506,678	0	506,678
9180	Utilities	2,400	0	2,400
6600:6999	Wages & Benefits	172,422	1,172	171,250
		781,500	1,172	780,328
Other Expenses				
	Total Expenses	781,500	1,172	780,328
	Surplus/(Deficit)	0	790,380	

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9305-CBT - Signage

		2025/2026 Budget Full Year	2025/2026 Quarter 1 30-Jun	Variance
Revenue				
5960	Other Income	9,000	0	9,000
	Total Revenue	9,000	0	9,000
Expenses				
7568	Equipment Purchases	9,000	0	9,000
		9,000	0	9,000
Other Expenses				
	Total Expenses	9,000	0	9,000
	Surplus/(Deficit)	0	0	

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Schedule of Individual Program Revenue, Expenditure
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9310-CBT Stewardship & Monitoring

		2025/2026 Budget Full Year	2025/2026 Quarter 1 30-Jun	Variance
Revenue				
5960	Other Income	50,000	0	50,000
	Total Revenue	50,000	0	50,000
Expenses				
8978	Sub Contract	50,000	0	50,000
		50,000	0	50,000
Other Expenses				
	Total Expenses	50,000	0	50,000
	Surplus/(Deficit)	0	0	

Toquaht Nation
Schedule of Individual Program Revenue, Expenditure
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9315-CBT Kelp Restoration

		2025/2026 Budget Full Year	2025/2026 Quarter 1 30-Jun	Variance
Revenue				
4630	Clayoquot Biosphere Trust	15,000	0	15,000
Total Revenue		15,000	0	15,000
Expenses				
8978	Sub Contract	15,000	756	14,244
		15,000	756	14,244
Other Expenses				
Total Expenses		15,000	756	14,244
Surplus/(Deficit)		0	(756)	

Toquaht Nation
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1440-TSL Logging

		2025/2026 Budget Full Year	2025/2026 Quarter 1 30-Jun	Variance
Revenue				
4250	FFA-CDA-Funds Received	20,000	20,000	0
Total Revenue		20,000	20,000	0
Expenses				
7360	Consulting	5,000	0	5,000
7460	Donations	15,000	0	15,000
		20,000	0	20,000
Other Expenses				
Total Expenses		20,000	0	20,000
Surplus/(Deficit)		0	20,000	

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3222-F3 Lands

		2025/2026 Budget Full Year	2025/2026 Quarter 1 30-Jun	Variance
Revenue				
5960	Other Income	350,000	0	350,000
	Total Revenue	350,000	0	350,000
Expenses				
8251	Loan Payment - Principal	350,000	99,124	250,876
		350,000	99,124	250,876
Other Expenses				
	Total Expenses	350,000	99,124	250,876
	Surplus/(Deficit)	0	(99,124)	

Assets & Public Works

Budget vs. Actual
2025-2026

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1625-Emergency Management

		2025/2026 Budget Full Year	2025/2026 Quarter 1 30-Jun	Variance
Revenue				
4250	FFA-CDA-Funds Received	198,612	198,612	0
5960	Other Income	202,443	40,000	162,443
	Total Revenue	401,055	238,612	162,443
Expenses				
7480	Dues/Memberships	775	174	601
7568	Equipment Purchases	290,000	32,379	257,621
7680	Fuel/Oil/Grease	200	29	171
7868	Honorarium - Citizens	7,200	900	6,300
7955	Insurances & Licences	910	971	(61)
8312	Materials and Supplies	570	58	512
8325	Meeting Expense	4,400	402	3,998
8670	Professional Fees	92,000	1,196	90,804
8828	Repairs and Maintenance	0	800	(800)
9180	Utilities	5,000	0	5,000
	Total Expenses	401,055	36,909	364,146
Other Expenses				
	Total Expenses	401,055	36,909	364,146
	Surplus/(Deficit)	0	201,703	

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8530-Public Works - General

		2025/2026	2025/2026	
		Budget	Quarter 1	
		Full Year	30-Jun	Variance
Revenue				
4250	FFA-CDA-Funds Received	358,131	358,131	0
4675	Cost Recoveries	900	262	638
	Total Revenue	359,031	358,393	638
Expenses				
7360	Consulting	0	2,588	(2,588)
7480	Dues/Memberships	490	75	415
7570	Equipment Rental	1,500	0	1,500
7680	Fuel/Oil/Grease	4,000	2,494	1,506
7955	Insurances & Licences	1,000	0	1,000
8312	Materials and Supplies	3,000	1,202	1,798
8828	Repairs and Maintenance	5,000	2,286	2,714
8977	Short Term Citizen Contracts	5,000	9,940	(4,940)
8978	Sub Contract	21,500	0	21,500
9070	Training	5,000	943	4,057
9072	Travel - Staff	1,300	407	893
9180	Utilities	15,000	3,089	11,911
6600:6999	Wages & Benefits	296,241	65,997	230,244
		359,031	89,021	270,010
Other Expenses				
	Total Expenses	359,031	89,021	270,010
	Surplus/(Deficit)	0	269,372	

Toquaht Nation
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8550-Public Works - Water Treatment Facility

		2025/2026	2025/2026	
		Budget	Quarter 1	
		Full Year	30-Jun	Variance
Revenue				
4250	FFA-CDA-Funds Received	25,061	25,061	0
4350	NTC Health Canada	14,839	15,265	(426)
	Total Revenue	39,900	40,326	(426)
Expenses				
7568	Equipment Purchases	5,000	265	4,735
8312	Materials and Supplies	900	657	243
8670	Professional Fees	3,500	0	3,500
8828	Repairs and Maintenance	10,000	412	9,588
8978	Sub Contract	13,500	0	13,500
9180	Utilities	7,000	1,398	5,602
	Total Expenses	39,900	2,733	37,167
Other Expenses				
	Total Expenses	39,900	2,733	37,167
	Surplus/(Deficit)	0	37,593	

Toquaht Nation
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8555-Public Works - Sewage Plant

		2025/2026 Budget Full Year	2025/2026 Quarter 1 30-Jun	Variance
Revenue				
4250	FFA-CDA-Funds Received	57,100	57,100	0
4675	Cost Recoveries	0	255	(255)
	Total Revenue	57,100	57,355	(255)
Expenses				
7568	Equipment Purchases	6,000	0	6,000
7570	Equipment Rental	5,000	0	5,000
7680	Fuel/Oil/Grease	1,500	0	1,500
8312	Materials and Supplies	5,000	861	4,139
8670	Professional Fees	3,100	0	3,100
8828	Repairs and Maintenance	19,000	11,927	7,073
8978	Sub Contract	7,500	0	7,500
9180	Utilities	10,000	1,987	8,013
	Total Expenses	57,100	14,776	42,324
Other Expenses				
	Total Expenses	57,100	14,776	42,324
	Surplus/(Deficit)	0	42,579	

Toquaht Nation
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8565-Asset Management

		2025/2026 Budget Full Year	2025/2026 Quarter 1 30-Jun	Variance
Revenue				
4250	FFA-CDA-Funds Received	2,186,021	2,186,021	0
5950	Interest Income	0	25,740	(25,740)
9704	Transfer in from General Surplus	340,357	0	340,357
	Total Revenue	2,526,378	2,211,761	314,617
Expenses				
7355	Committed Funds	25,000	0	25,000
7480	Dues/Memberships	0	357	(357)
7568	Equipment Purchases	5,000	0	5,000
7680	Fuel/Oil/Grease	2,000	237	1,763
7955	Insurances & Licences	8,000	14,064	(6,064)
8250	Lifecycle Infra/B22 Housing	2,050,876	0	2,050,876
8670	Professional Fees	20,000	0	20,000
8828	Repairs and Maintenance	10,000	0	10,000
9180	Utilities	4,800	1,776	3,024
6600:6999	Wages & Benefits	400,702	59,469	341,233
	Total Expenses	2,526,378	75,903	2,450,475
Other Expenses				
	Total Expenses	2,526,378	75,903	2,450,475
	Surplus/(Deficit)	0	2,135,858	

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8566-Infrastructure

		2025/2026 Budget Full Year	2025/2026 Quarter 1 30-Jun	Variance
Revenue				
4250	FFA-CDA-Funds Received	20,850	0	20,850
Total Revenue		20,850	0	20,850
Expenses				
7568	Equipment Purchases	20,850	0	20,850
Total Expenses		20,850	0	20,850
Other Expenses				
Total Expenses		20,850	0	20,850
Surplus/(Deficit)		0	0	

Toquaht Nation
Schedule of Individual Program Revenue, Expenditure
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8600-tukwaa?athiic hisimyilyak

		2025/2026 Budget Full Year	2025/2026 Quarter 1 30-Jun	Variance
Revenue				
4250	FFA-CDA-Funds Received	137,000	137,000	0
	Total Revenue	137,000	137,000	0
Expenses				
7568	Equipment Purchases	5,000	0	5,000
8312	Materials and Supplies	5,000	450	4,550
8828	Repairs and Maintenance	115,000	1,240	113,760
9180	Utilities	12,000	1,928	10,072
		137,000	3,618	133,382
Other Expenses				
	Total Expenses	137,000	3,618	133,382
	Surplus/(Deficit)	0	133,382	

Toquaht Nation
Schedule of Individual Program Revenue, Expenditure
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8605-qiyuus Lodge

		2025/2026 Budget Full Year	2025/2026 Quarter 1 30-Jun	Variance
Revenue				
5850	Rental Income	24,000	544	23,456
	Total Revenue	24,000	544	23,456
Expenses				
7212	Bank Charges & Interest	0	250	(250)
7480	Dues/Memberships	3,000	178	2,822
7568	Equipment Purchases	2,000	0	2,000
8312	Materials and Supplies	5,000	5,610	(610)
8828	Repairs and Maintenance	4,000	2,036	1,964
9180	Utilities	10,000	789	9,211
		24,000	8,863	15,137
Other Expenses				
	Total Expenses	24,000	8,863	15,137
	Surplus/(Deficit)	0	(8,319)	

Toquaht Nation
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8610-PW/MS Building

		2025/2026 Budget Full Year	2025/2026 Quarter 1 30-Jun	Variance
Revenue				
4250	FFA-CDA-Funds Received	33,000	33,000	0
	Total Revenue	33,000	33,000	0
Expenses				
7568	Equipment Purchases	20,000	0	20,000
8312	Materials and Supplies	5,000	0	5,000
8828	Repairs and Maintenance	2,000	0	2,000
9180	Utilities	6,000	0	6,000
		33,000	0	33,000
Other Expenses				
	Total Expenses	33,000	0	33,000
	Surplus/(Deficit)	0	33,000	

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8615-Macoah Public Washroom

		2025/2026 Budget Full Year	2025/2026 Quarter 1 30-Jun	Variance
Revenue				
4250	FFA-CDA-Funds Received	13,000	13,000	0
	Total Revenue	13,000	13,000	0
Expenses				
8312	Materials and Supplies	5,000	0	5,000
8828	Repairs and Maintenance	2,000	0	2,000
9180	Utilities	6,000	0	6,000
		13,000	0	13,000
Other Expenses				
	Total Expenses	13,000	0	13,000
	Surplus/(Deficit)	0	13,000	

Toquaht Nation
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3400-Housing

		2025/2026	2025/2026	
		Budget	Quarter 1	
		Full Year	30-Jun	Variance
Revenue				
4250	FFA-CDA-Funds Received	38,814	38,814	0
5850	Rental Income	86,436	24,104	62,332
	Total Revenue	125,250	62,918	62,332
Expenses				
7867	Honorarium - Committee	2,250	0	2,250
8312	Materials and Supplies	7,500	81	7,419
8828	Repairs and Maintenance	15,000	5,513	9,487
8978	Sub Contract	100,000	30,751	69,249
9072	Travel - Staff	500	0	500
		125,250	36,346	88,904
Other Expenses				
	Total Expenses	125,250	36,346	88,904
	Surplus/(Deficit)	0	26,572	

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8570-Macoah Internet

		2025/2026 Budget Full Year	2025/2026 Quarter 1 30-Jun	Variance
Revenue				
4250	FFA-CDA-Funds Received	48,600	48,600	0
	Total Revenue	48,600	48,600	0
Expenses				
7568	Equipment Purchases	5,000	0	5,000
8228	Legal Fees	15,000	0	15,000
8670	Professional Fees	10,000	0	10,000
9180	Utilities	18,600	3,600	15,000
		48,600	3,600	45,000
Other Expenses				
	Total Expenses	48,600	3,600	45,000
	Surplus/(Deficit)	0	45,000	

Capital Projects & Economic Development

Budget vs. Actual
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1415-Lucky Creek Hydro Project

		2025/2026 Budget Full Year	2025/2026 Quarter 1 30-Jun	Variance
Revenue				
9704	Transfer in from General Surplus	16,500	16,500	0
Total Revenue		16,500	16,500	0
Expenses				
7359	Consulting Contract	6,500	2,012	4,488
7955	Insurances & Licences	2,500	1,700	800
8670	Professional Fees	7,500	0	7,500
		16,500	3,712	12,788
Other Expenses				
Total Expenses		16,500	3,712	12,788
Surplus/(Deficit)		0	12,788	

Toquaht Nation
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1425-Secret Beach Marina

		2025/2026 Budget Full Year	2025/2026 Quarter 1 30-Jun	Variance
Revenue				
9704	Transfer in from General Surplus	2,000	2,000	0
Total Revenue		2,000	2,000	0
Expenses				
7359	Consulting Contract	0	62	(62)
7955	Insurances & Licences	2,000	0	2,000
		2,000	62	1,938
Other Expenses				
Total Expenses		2,000	62	1,938
Surplus/(Deficit)		0	1,938	

Toquaht Nation
Schedule of Individual Program Revenue, Expenditure
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3210-Capital Projects Development

		2025/2026 Budget Full Year	2025/2026 Quarter 1 30-Jun	Variance
Revenue				
9704	Transfer in from General Surplus	65,000	65,000	0
Total Revenue		65,000	65,000	0
Expenses				
7359	Consulting Contract	65,000	16,250	48,750
		65,000	16,250	48,750
Other Expenses				
Total Expenses		65,000	16,250	48,750
Surplus/(Deficit)		0	48,750	

Toquaht Nation
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3223-Sec 38 Sub - Expansion of Homelands

		2025/2026 Budget Full Year	2025/2026 Quarter 1 30-Jun	Variance
Revenue				
9704	Transfer in from General Surplus	35,200	35,200	0
	Total Revenue	35,200	35,200	0
Expenses				
7359	Consulting Contract	10,000	1,938	8,062
7558	Engineering & Sub Consultants	20,000	0	20,000
7570	Equipment Rental	4,000	0	4,000
8325	Meeting Expense	1,200	0	1,200
		35,200	1,938	33,262
Other Expenses				
	Total Expenses	35,200	1,938	33,262
	Surplus/(Deficit)	0	33,262	

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3226-Toquaht Government Building

		2025/2026 Budget Full Year	2025/2026 Quarter 1 30-Jun	Variance
Revenue				
9704	Transfer in from General Surplus	9,000,000	9,000,000	0
Total Revenue		9,000,000	9,000,000	0
Expenses				
7359	Consulting Contract	65,000	13,180	51,820
7558	Engineering	450,000	12,868	437,132
7568	Equipment Purchases	1,000,000	0	1,000,000
7570	Equipment Rental	100,000	0	100,000
7955	Insurance & Licenses	45,000	0	45,000
8312	Materials and Supplies	2,000,000	96,564	1,903,436
8670	Professional Fees	325,000	5,350	319,650
8978	Sub Contract	5,015,000	1,237,746	3,777,254
		9,000,000	1,365,708	7,634,292
Other Expenses				
Total Expenses		9,000,000	1,365,708	7,634,292
Surplus/(Deficit)		0	7,634,292	

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3510-Public Works Yard/Firehall

		2025/2026 Budget Full Year	2025/2026 Quarter 1 30-Jun	Variance
Revenue				
Expenses				
7359	Consulting Contract	0	1,692	(1,692)
7558	Engineering	0	588	(588)
8978	Sub Contract	0	136,310	(136,310)
9180	Utilities	0	700	(700)
		<u>0</u>	<u>139,290</u>	<u>(139,290)</u>
Other Expenses				
	Total Expenses	0	139,290	(139,290)
	Surplus/(Deficit)	<u>0</u>	<u>(139,290)</u>	

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3520-Macoah Public Washroom

		2025/2026 Budget Full Year	2025/2026 Quarter 1 30-Jun	Variance
Revenue				
Expenses				
7359	Consulting Contract	0	281	(281)
7558	Engineering	0	1,493	(1,493)
8312	Materials & Supplies	0	16,200	(16,200)
8978	Sub Contract	0	134,367	(134,367)
		<u>0</u>	<u>152,342</u>	<u>(152,342)</u>
Other Expenses				
	Total Expenses	<u>0</u>	<u>152,342</u>	<u>(152,342)</u>
	Surplus/(Deficit)	<u>0</u>	<u>(152,342)</u>	

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3535-Food Security Building

		2025/2026 Budget Full Year	2025/2026 Quarter 1 30-Jun	Variance
Revenue				
4770	New Relationship Trust	90,000	0	90,000
	Total Revenue	90,000	0	90,000
Expenses				
7359	Consulting Contract	4,000	0	4,000
7558	Engineering	86,000	0	86,000
		90,000	0	90,000
Other Expenses				
	Total Expenses	90,000	0	90,000
	Surplus/(Deficit)	0	0	

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3540-Macoah EV Charger Station

		2025/2026 Budget Full Year	2025/2026 Quarter 1 30-Jun	Variance
Revenue				
9704	Transfer in from General Surplus	120,000	120,000	0
Total Revenue		120,000	120,000	0
Expenses				
7359	Consulting Contract	0	250	(250)
7558	Engineering	0	4,583	(4,583)
8978	Sub Contract	120,000	0	120,000
		120,000	4,833	115,167
Other Expenses				
Total Expenses		120,000	4,833	115,167
Surplus/(Deficit)		0	115,167	

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3545-Archive Training

		2025/2026 Budget Full Year	2025/2026 Quarter 1 30-Jun	Variance
Revenue				
9704	Transfer in from General Surplus	6,300	6,300	0
Total Revenue		6,300	6,300	0
Expenses				
7359	Consulting Contract	250	0	250
7360	Consulting	2,800	0	2,800
8325	Meeting Expense	750	0	750
8978	Sub Contract	2,500	0	2,500
		6,300	0	6,300
Other Expenses				
Total Expenses		6,300	0	6,300
Surplus/(Deficit)		0	6,300	

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3550-Macoah Paving

		2025/2026 Budget Full Year	2025/2026 Quarter 1 30-Jun	Variance
Revenue				
9704	Transfer in from General Surplus	330,000	330,000	0
Total Revenue		330,000	330,000	0
Expenses				
7359	Consulting Contract	0	562	(562)
8978	Sub Contract	330,000	0	330,000
		330,000	562	329,438
Other Expenses				
Total Expenses		330,000	562	329,438
Surplus/(Deficit)		0	329,438	

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3555-SB Bridges & Trails

		2025/2026 Budget Full Year	2025/2026 Quarter 1 30-Jun	Variance
Revenue				
9704	Transfer in from General Surplus	125,000	125,000	0
Total Revenue		125,000	125,000	0
Expenses				
8978	Sub Contract	125,000	0	125,000
Total Expenses		125,000	0	125,000
Other Expenses				
Total Expenses		125,000	0	125,000
Surplus/(Deficit)		0	125,000	

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4541-Contaminated Site (Old Marina)

		2025/2026 Budget Full Year	2025/2026 Quarter 1 30-Jun	Variance
Revenue				
9704	Transfer in from General Surplus	145,000	145,000	0
	Total Revenue	145,000	145,000	0
Expenses				
7359	Consulting Contract	25,000	656	24,344
7360	Consulting	20,000	0	20,000
7558	Engineering	10,000	0	10,000
8228	Legal Fees	25,000	918	24,082
8670	Professional Fees	65,000	0	65,000
		145,000	1,574	143,426
Other Expenses				
	Total Expenses	145,000	1,574	143,426
	Surplus/(Deficit)	0	143,426	

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8535-ISC Housing

		2025/2026	2025/2026	
		Budget	Quarter 1	
		Full Year	30-Jun	Variance
Revenue				
9704	Transfer in from General Surplus	947,000	947,000	0
Total Revenue		947,000	947,000	0
Expenses				
7359	Consulting Contract	5,000	1,594	3,406
7558	Engineering	4,500	5,577	(1,077)
7568	Equipment Purchases	75,000	0	75,000
7570	Equipment Rental	3,500	0	3,500
8228	Legal Fees	1,500	0	1,500
8312	Materials and Supplies	150,000	0	150,000
8670	Professional Fees	1,500	0	1,500
8671	Project Management	20,000	0	20,000
8978	Sub Contract	686,000	341,132	344,868
		947,000	348,303	598,697
Other Expenses				
Total Expenses		947,000	348,303	598,697
Surplus/(Deficit)		0	598,697	

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8541-Secret Beach Development

		2025/2026 Budget Full Year	2025/2026 Quarter 1 30-Jun	Variance
Revenue				
9704	Transfer in from General Surplus	2,866,000	2,866,000	0
	Total Revenue	2,866,000	2,866,000	0
Expenses				
7359	Consulting Contract	65,000	11,814	53,186
7558	Engineering	125,000	68,891	56,109
8228	Legal Fees	25,000	0	25,000
8312	Materials and Supplies	185,000	0	185,000
8670	Professional Fees	120,000	0	120,000
8978	Sub Contract	2,346,000	488,808	1,857,192
		2,866,000	569,513	2,296,487
Other Expenses				
	Total Expenses	2,866,000	569,513	2,296,487
	Surplus/(Deficit)	0	2,296,487	

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8544-Secret Beach Offsite Utilities

		2025/2026 Budget Full Year	2025/2026 Quarter 1 30-Jun	Variance
Revenue				
9704	Transfer in from General Surplus	692,000	692,000	0
	Total Revenue	692,000	692,000	0
Expenses				
7359	Consulting Contract	7,500	188	7,312
7558	Engineering	25,000	0	25,000
7570	Equipment Rental	350,000	0	350,000
7955	Insurance & Licences	3,500	0	3,500
8670	Professional Fees	6,000	52	5,948
8978	Sub Contract	300,000	98,833	201,167
		692,000	99,073	592,927
Other Expenses				
	Total Expenses	692,000	99,073	592,927
	Surplus/(Deficit)	0	592,927	

Additional Grants & Other Funded Projects

Budget vs. Actual
2025-2026

June 30, 2025

Toquaht Nation
Schedule of Individual Program Revenue, Expenditure
YTD Variance Report
June 30, 2025

1610-FNHA Social Determinants of Health

		2025/2026 Budget Full Year	2025/2026 Quarter 1 30-Jun	Variance
Revenue				
4720	FNHA	120,170	60,085	60,085
Total Revenue		120,170	60,085	60,085
Expenses				
8800	Social Determinants	120,170	0	120,170
Other Expenses		120,170	0	120,170
Total Expenses		120,170	0	120,170
Surplus/(Deficit)		0	60,085	

Toquaht Nation
Schedule of Individual Program Revenue, Expenditure
YTD Variance Report
June 30, 2025

1640-CS Grants

		2025/2026 Budget Full Year	2025/2026 Quarter 1 30-Jun	Variance
Revenue				
4715	FNESC	10,000	10,000	0
4720	FNHA	3,200	3,200	0
	Total Revenue	<u>13,200</u>	<u>13,200</u>	<u>0</u>
Expenses				
7110	Indigenous Day Expense	3,200	2,064	1,136
8325	FNESC Welcom Home	10,000	0	10,000
		<u>13,200</u>	<u>2,064</u>	<u>11,136</u>
Other Expenses				
	Total Expenses	<u>13,200</u>	<u>2,064</u>	<u>11,136</u>
	Surplus/(Deficit)	<u>0</u>	<u>11,136</u>	

Toquaht Nation
Schedule of Individual Program Revenue, Expenditure
YTD Variance Report
June 30, 2025

8515-First Peoples' Cultural Council

		2025/2026 Budget Full Year	2025/2026 Quarter 1 30-Jun	Variance
Revenue				
5960	Other Income (In-Kind)	53,129	53,129	0
	Total Revenue	53,129	53,129	0
Expenses				
7360	Consulting	12,460	1,155	11,305
7870	Honorarium - Other	16,800	1,620	15,180
8312	Materials and Supplies (Crafts)	1,500	0	1,500
8670	Professional Fees	13,000	0	13,000
8978	Sub Contract	8,569	0	8,569
9072	Travel - Staff	800	0	800
		53,129	2,775	50,354
Other Expenses				
	Total Expenses	53,129	2,775	50,354
	Surplus/(Deficit)	0	50,354	

Toquaht Nation
Schedule of Individual Program Revenue, Expenditure
YTD Variance Report
June 30, 2025

7330-Macoah Shoreline Erosion

		2025/2026 Budget Full Year	2025/2026 Quarter 1 30-Jun	Variance
Revenue				
5960	Other Income	201,464	201,464	0
	Total Revenue	201,464	201,464	0
Expenses				
7120	Administration	4,440	0	4,440
7360	Consulting	180,524	0	180,524
8312	Materials and Supplies	16,500	0	16,500
		201,464	0	201,464
Other Expenses				
	Total Expenses	201,464	0	201,464
	Surplus/(Deficit)	0	201,464	

Toquaht Nation
Schedule of Individual Program Revenue, Expenditure
YTD Variance Report
June 30, 2025

9320-CBT Monitoring & Restoration

		2025/2026 Budget Full Year	2025/2026 Quarter 1 30-Jun	Variance
Revenue				
4630	Clayoquot Biosphere Trust	15,000	15,000	0
	Total Revenue	15,000	15,000	0
Expenses				
8978	Sub Contract	15,000	0	15,000
	Total Expenses	15,000	0	15,000
Other Expenses				
	Total Expenses	15,000	0	15,000
	Surplus/(Deficit)	0	15,000	

Toquaht Nation
Schedule of Individual Program Revenue, Expenditure
YTD Variance Report
June 30, 2025

1645-UBCM FireSmart Community

		2025/2026 Budget Full Year	2025/2026 Quarter 1 30-Jun	Variance
Revenue				
5960	Other Income	106,906	0	106,906
	Total Revenue	106,906	0	106,906
Expenses				
7120	Administration	7,956	0	7,956
8312	Materials and Supplies	8,646	0	8,646
8325	Meeting Expense	8,200	0	8,200
8670	Professional Fees	45,739	0	45,739
6600:6999	Wages & Benefits	36,365	0	36,365
		106,906	0	106,906
Other Expenses				
	Total Expenses	106,906	0	106,906
	Surplus/(Deficit)	0	0	



Toquaht Nation

Q1 Reports by department.

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Community Services

The department of Community Services has several priorities and objectives for improving the health of Toquaht citizens. Community Services provides a variety of citizens support in the areas of health, social development, community programs, mental health, children and families, Elders, education, and culture and language. The Community Services department also supports Toquaht to prepare for and respond to emergencies. The team is led by the Director of Community Services

Goal:	Foster Masčim and Community Well-Being		
Priority Area	Goals - Strategies	Objectives	Q1 Progress
General Administration	Administer community services programs and services in alignment with Toquaht values, principles, laws, and policies and the strategic plan.	Ensure that staff have the tools, skills, and support they need to provide holistic services to all Toquaht people regardless of residence	<ul style="list-style-type: none"> ▪ Uu-stak-yuu has been in the community showcasing their staff, their talents and their gifts. On-going communication is fluid and their staff is open to all lines of communication.
		Review all CS policies annually and make recommended amendments if any	<ul style="list-style-type: none"> ▪ On-going
Health & Social Development	Improve the overall health of citizens through programs and services	Improve access to Ear, Eye and Oral health (hearing aids, eye exam and dentures) in Macoah and to set up visits in Port	
		Relocate the telehealth room to boardroom, soundproof and make telehealth office for Lisa	<ul style="list-style-type: none"> ▪ The Westcoast Primary Care Initiative has revamped the łuk^waa?athiiic hišimiyiyak telehealth room to accommodate the general physician on thorough physical checkups. PCI has covered the cost of all medical supplies and equipment and for any maintenance will be the cost of the Dept of CS. ▪ We have also gained an additional general physician, Dr Bluett, to alternate between months with Dr. Carrie Marshall.

		Bring a variety of health services to Macoah Examples: Dietician, OT, Naturopath, Physicians, clinical counselors	<ul style="list-style-type: none"> Alternative health services have continued to thrive at Macoah and the Dept of CS, and we are awaiting on other health services to come to Macoah (physiotherapy, dietician).
		Offer health promotion and education sessions relating to traditional foods	
		Support the Community Garden: Build appropriate greenhouse; Hire person to maintain garden; Facilitate garden group gatherings	

Elders	Improve services to Elders and people on disability	Build an Elder's program that aims to reduce social isolation and increase supports to Elders	
		Conduct Elder engagements to understand their unique needs	
		Create an honorarium policy to ensure fairness and transparency	
		Research Elder supports available in Port Alberni and make a plan for how to fill in any gaps in services	

Child and Family Wellness	Enhance programs and services for children, youth, and families	Improve Toquaht families' well-being with prevention-based programs and services.	<ul style="list-style-type: none"> ▪ Planning for Welcome Back event to be held in July 2025
	Provide opportunities for cultural connection - lands, family, and community		
	Provide advocacy and support for families experiencing MCFD/ICFSA involvement	Wellness worker connects families within their area for support and where to seek assistance	
	Provide opportunities for citizens to learn about culturally relevant items and teachings.		
	S92.1 agreement is posted on TNG's new website; Implement the S92.1 and monitor effectiveness; Create key performance indicators for measuring effectiveness.	92.1 agreement has been used recently whereas youth is in danger and our child/family worker was notified ASAP.	
Mental Health	Support access to mental health services including access to addictions recovery options	Increase positive communications to decrease stigma of mental illness	
		łuk ^w aaʔath citizens learn about and are participating in cultural practices such as uusimč and traditional medicines.	
		Support citizens to access a variety of addictions recovery options (detox, residential treatment, aftercare, harm reduction, etc.)	

		Toquaht offers land-based programming such as fire talking circles and traditional practices (uusimč, smudging, c'iqaa, medicines).	
		Bring in mental health professionals into Macoah	

Education, Training and Skills	Support and encourage citizens in learning and the pursuit of educational goals.	Review the job description and hire the Education Coordinator position	
		Increase supports to learners by reviewing and amending the Education and Support Policy	
		Review and amend the Good Grades Policy to be more inclusive of all learners	
		TN participates on SD70's Indigenous Education Council	
		Increase school attendance for children living in Macoah by providing transportation to and from school (Ucluelet)	
Culture	Support and promote cultural practice groups	Organize one culture evening at Macoah and one evening at PA	
		Encourage culture as healing (land-based activities, workshops, traditional medicines)	
		Coordinate cultural event in collaboration with 2 Rivers Remix	<ul style="list-style-type: none"> ▪ On-going ▪ Event date is August 22-23rd in Macoah
Ciiqciqasa (Language)	Support language learning opportunities and ensure that resources are available to citizens	Offer language in person weekly at Macoah and monthly online	<ul style="list-style-type: none"> ▪ Received a grant for a pilot project and six individuals are registered and will be attending, starting May 29
		Reprint Gale's children's book!	

		Expand language resources available on website	
		Introduced 'word of the week' with posters to post on the wall and social media	<ul style="list-style-type: none"> starting 'word of the week' June 1st
		Host monthly online language lessons	
		Invite UFN Elders to our gatherings	
		Use more language in our day-to-day communications	
		Promote language resources and make accessible to citizens	
Community Programs and Recreation	Increase citizen holistic well-being through healthy, fun, and regular activities at Macoah and Port Alberni	Western: movie nights (old and new), and traditional: food/medicine	<ul style="list-style-type: none"> An increase in activities have been introduced such as pickleball and bingo but my staff and I decided to decrease the frequency due to summertime!
		Indigenous: traditional foods and medicines, practices, language, dancing, and drumming, etc.	<ul style="list-style-type: none"> Uu-stak-yuu will be scheduled to come to community monthly with their team. We will discuss what the needs are and how we can work together
		Develop annual programming	<ul style="list-style-type: none"> ongoing
		Engage with community to understand what activities they want to see	

Law Clerk and Administration

The Administration ensures the day-to-day operations of the TNG are effectively and efficiently managed in accordance with approved laws, regulations, and policies. The admin department covers general operating costs and supports the financial administration of the government. The department aims to enhance citizen engagement, improve access to information, and support ongoing communication efforts. Strong data and records management is an essential component of effective and efficient governance. This department supports the function of the law clerk, including the management of the citizen registry, databases, and all official records.

Goal	Build Government Capacity		
Priority Area	Goal - Strategies	Objectives	Q1 Progress
General & Office Administration	Manage Administrative Staff	Increase staff capacity through training and professional development. Develop/expand administration team.	<ul style="list-style-type: none"> ▪ help prepare onboarding docs for new staff ▪ created new emails for new staff ▪ held regular check-in mtgs of admin staff and communications
	Ensure that the government office is safe, maintained, and equipped as required.	Increase employee health and safety. Liaise with landlord.	<ul style="list-style-type: none"> ▪ ordered office equipment
	Enhance communications and engagement with citizens.	Increase Toquaht administrative capacity by continuing to have external support.	<ul style="list-style-type: none"> ▪ work with Cait on communications ▪ Facebook updated regularly with notices, important info and other citizen engagement ▪ Summer newsletter prepped and edited ▪ Participated in two webinars for two different Communications Apps that may help facilitate easy communication between Toquaht administration and citizens.

	Ensure that the TNG website is up to date.	Improve external communications. Maintain legislation registry.	<ul style="list-style-type: none"> ▪ website is updated regularly ▪ calendar updated with events etc. ▪ post new legislation and other official records as needed
	Coordinate People's Assemblies	Improve citizen engagement and participation in governance.	<ul style="list-style-type: none"> ▪ worked with comms coordinator to plan and execute June in-person People's Assembly ▪ included other staff in planning ▪ facilitated A/V for the PA ▪ purchased door prizes for adults and personalized gifts for youth ▪ poll staff/directors on content for Pas
	Improve data collection and records management.	Ensure the shared drive is organized and all registries are up to date.	<ul style="list-style-type: none"> ▪ continued sifting thru z-drive to fix duplications and delete and archive as needed ▪ purge older files ▪ updated registries as required
	Oversee citizen distributions.	Improve citizen well-being.	<ul style="list-style-type: none"> ▪ start preparation for July distribution with the admin assistant ▪ prepare and conduct the Logging on Deekyakis and Macoah Specific Claim Settlement in May
	Develop Operations Manuals: - Law Clerk - Reception - Administrative Functions	Improve access to knowledge about standardized processes.	<ul style="list-style-type: none"> ▪ continue to work on reception ops manual ▪ start outline for law clerk/records ops manual
	Improve information dissemination and collection for E, C, committees & citizens.	Improve forms & templates.	<ul style="list-style-type: none"> ▪ contacted committee chairs in advance of mtgs to ensure agenda packages were prepared ▪ sent pre-scheduled mtg invites to committee members ▪ sent draft minutes in timely manner
	Improve how Committee and other groups membership is appointed.		<ul style="list-style-type: none"> ▪ No work this quarter
	Streamline Toquaht General Elections & Orientation training.	Ensure the election runs smoothly and enhance the effectiveness of newly elected Council/Executive.	<ul style="list-style-type: none"> ▪ No work this period

	Attend conferences/workshops to network with other organizations	Networking, education, and collaboration among individuals and organizations	<ul style="list-style-type: none"> No conferences this period
	Manage events happening on Toquaht territory		<ul style="list-style-type: none"> attended a couple planning meetings for the 2025 2Rivers Remix Movable Feast
Legislative Amendments	Analyze Mack Law reports on legislative amendments Maintain and summarize in spreadsheet	Improve Toquaht laws so that they do what they are intended to do and work within our systems.	<ul style="list-style-type: none"> started reviewing the reports met with Intergovernmental staff to discuss various legislation
	Human Resources Policy	Amend the HR Policy to reflect current Canada Labour Code and best practices	<ul style="list-style-type: none"> working group met several times to review the policy to ensure it remains effective, compliant, and relevant ongoing
	Public Works and Services Act - act needs updating to reflect newly developed regulation.	Improve act so that it supports Toquaht's goals.	<ul style="list-style-type: none"> committee met in May to discuss potential amendments but agreed to defer any changes until the Community Master Plan process is underway, to ensure that updates to the regulation align with the broader vision and priorities identified through that planning work.
	Freedom of Information and Protection of Privacy Act - to allow TNG unrestricted use of its own information that has been collected.	Improve act so that it supports Toquaht's goals for better data collection, use and management.	<ul style="list-style-type: none"> No work this period
	Annual Rates Regulation	Must be enacted annually	<ul style="list-style-type: none"> Enacted Regulation
	Financial Administration Act - better alignment with actual practices.	Improve act so that it supports Toquaht's goals and process dates are achievable.	<ul style="list-style-type: none"> No work this period

	Replacing Enforcement Act & Regs with Administration of Justice Act & Regs - add ticket violations.	Allow for new ticket violation process.	<ul style="list-style-type: none"> legislation has been enacted coordinating with the Justice Branch on ticketing through the court system attended meetings to discuss enforcement of MTN laws by BC Courts
	Emergency Preparedness Act: Fix inconsistencies and irregularities.	Align act with new BC law; adjust reporting requirements.	<ul style="list-style-type: none"> No work this period
	Housing Regulation	Revise decision matrix for social housing to reflect Toquaht goals and values and develop decision matrix for market housing.	<ul style="list-style-type: none"> new members were appointed to the housing committee were asked to review legislation
	Wills Project	Support citizens to ensure they have a will by decreasing costs.	<ul style="list-style-type: none"> Continued to advertise and coordinate citizens and Ratcliff
	Macoah Zoning and Structures Act Amendment		<ul style="list-style-type: none"> Consultant for the Community Master Plan and Amendment of the Macoah Zoning and Structures Act was hired July 23, 2025. The project is led by Brett Freake, L&R
Records & Registries	Citizenship and Database	Increase accuracy of information and efficiency of database.	<ul style="list-style-type: none"> No work this period
	Ensure that all Executive, Council, and committee meetings minutes and decisions are recorded and filed.	Strong, accountable, transparent governance.	<ul style="list-style-type: none"> update motions registry after each E/C meeting certify all approved draft minutes ensure all draft minutes are on executive mtg agendas request data clerk to add committee motions to the registry
	Maintain Human Resources files for each employee.	Ensure current and confidential files for all employees are filed in locked fireproof cabinet. Convert to electronic filing system.	<ul style="list-style-type: none"> No work by Law Clerk this period. The majority of HR work has been done by the DOO.
Specific Claims	Support Ratcliff with specific claims were required	Ensure all process requirements are met.	<ul style="list-style-type: none"> update from Ratcliff LLP on the Chequis IR 3 Fishing Interest – Reduction Specific Claim

Treaty Committees	Tripartite Implementation Committee	Work with treaty partners to address barriers to implementation.	<ul style="list-style-type: none"> No meeting this quarter
	Enforcement Advisory Committee	Work to address enforcement deficiencies.	<ul style="list-style-type: none"> No work this period
	Federal collaborative fiscal process (2WG2A) (indicators and data and community well-being data toolkit project) The Community Well-being Tools Project is an initiative of the Data Steering Committee (DSC).	Improve grasp of data management. Help develop data toolkit.	<ul style="list-style-type: none"> Data Capacity Needs Assessment Cohort worked through how to develop a data development workplan / action plan.
	Develop a Toquaht Nation Governance framework	Work through the framework with leadership and administration	<ul style="list-style-type: none"> Initial review of report to help with the Data Needs Capacity cohort work
	Emergency Management Planning	Ensure Toquaht is prepared to respond and manage emergencies.	<ul style="list-style-type: none"> Updated EOC kits and computers in Ucluelet
Governance	Strategic Planning	Participate in 2025-2030 planning	<ul style="list-style-type: none"> attended planning meetings for the citizen survey and open citizen meeting held the open citizen meeting provided review and editing final plan presented to citizens at the March 29 People's Assembly
	Senior Management Team	To foster effective communication, align strategic priorities, and make informed decisions that drive organizational success	<ul style="list-style-type: none"> Attended monthly Senior Management Team meetings

Annual Budget	Plan for the Annual Budget		▪ No work this period
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Finance

The Finance department ensures the finances of the TNG are effectively and efficiently managed in accordance with approved laws, regulations, and policies. This report provides an update on the activities of the Finance Department for the period 2025-2026 fiscal year. Detailed quarterly financial statements are prepared and presented to the Finance Committee for review four times annually.

Goal:	Manage Toquaht Finances		
Priority Area	Goal - Strategies	Objectives	Q1 Progress
General Administration	Administer and manage finance staff in alignment with Toquaht values, principles, laws, and policies and the strategic plan.	Increase staff capacity through training and development	<ul style="list-style-type: none"> ▪ Continue to develop in-house workshops/tutorials designed to increase capacity with Budget Act, HR Policy, Finance policies & procedures and applicable legislation ▪ Establish new deposit schedule ▪ Weekly team check-ins
	Annual review of Finance Department needs and staff positions.	To ensure the capacity of the finance department grows with the Nation.	<ul style="list-style-type: none"> ▪ Due to the long-term absence of our Senior Bookkeeper we've been reviewing possible changes to existing positions within our department
	Overhaul Adagio across all modules	To establish fresh, clean and proper accounts, departments and vendors	



	Offsite emergency plan for finance server	To ensure that the finance server is protected and available in various secure, offsite locations	
	Find bigger space for Finance office that will accommodate personnel and file cabinets for a/p, a/r and various agreements/contracts		
	Ensure financial controls and policies are in place and adhered to	Maintain integrity of financial reporting	<ul style="list-style-type: none"> ▪ Continue working with Directors to ensure policies are followed
	Develop operations manuals - Accounts Payable - Accounts Receivable - Payroll - Other standardized functions	Improve access to knowledge about standardized processes	<ul style="list-style-type: none"> ▪ Review finance procedure "cheat sheets" ▪ Locate original adagio training notes provided by Trio ▪ Research/compile information for Ops Manual
Budget Act	Ensure that the Budget Act is implemented in accordance with the Financial Administration Act and that external funds are managed according to the FAA. Maintain and summarize in spreadsheet	Increase efficiency by beginning budgeting process earlier (October) to allow ample time for complete process	<ul style="list-style-type: none"> ▪ Maintain Additional Funding & Grants spreadsheet and FR specs ▪ Begin planning 2026-27 budget workshop for Directors/Managers
	Prepare Budget Act for Finance Committee		


	Prepare Budget Act for PA presentation	Increase citizen awareness and understanding of Toquaht budgets	
Five Year Financial Plan Act	To engage all program directors & managers	To build out our existing Act to become the financial planning tool it is intended to be	
Audit	Ensure that TNG audits are unqualified with minimal audit adjustments	Decrease year-end adjustments	<ul style="list-style-type: none"> ▪ Prepare for field audit (Mid may) ▪ Year-end reviews with Directors ▪ Capital project reconciliations ▪ Field audit with RHN ▪ Respond to all audit queries as received
	Report to the Citizens any milestones achieved within the quarter on Strategic Plan initiatives (including photos if possible) - Newsletter		
	Ensure that TNG adheres to best practices in accounting procedures and controls	Ongoing communications with Directors	<ul style="list-style-type: none"> ▪ Ongoing communications with Directors
External funding	Monitor and track external funding received	Maintain quarterly report to Finance Committee	<ul style="list-style-type: none"> ▪ Update quarterly financial report as new funding comes in
	Ensure that reports are submitted with appropriate financial reports	Build chart of information on funding agreements to include who is responsible for preparing final reports etc	<ul style="list-style-type: none"> ▪ Work with Directors on fiscal year end reporting to 3rd party funders
Department outreach and support	Support all departments to adhere to professional accounting standards	Increasing directors and managers capacity with training about finance processes	

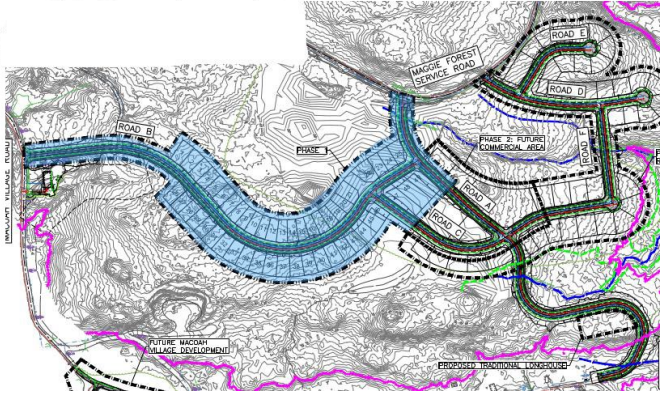
	Support all departments to understand their budgets		<ul style="list-style-type: none"> ▪ Provided Directors with 2025-26 budget worksheets for coding and managing program budgets ▪ Weekly queries to Directors on A/P claim submissions
	Partner with departments on specific initiatives	Work with departments as needed to set up and implement specific initiatives	<ul style="list-style-type: none"> ▪ Continue working with Assets & PW on the development and implementation of the Asset Management Plan
	Create inventory system for small equipment purchases (ie iPads, laptops (including citizen), cameras, drones, cell phones)		
	Report and track spending across the organization		<ul style="list-style-type: none"> ▪ Ongoing weekly monitoring of active programs
Legislative Amendments	Amendments to the FFA	Make recommendations for changes to the FAA and GFA	
Policy Development	Policy Development	Identify current policy gaps and develop new policies needed	<ul style="list-style-type: none"> ▪ Updated DF2 & Travel Policy ▪ Participating in detailed HR Policy review

Capital Projects

This quarterly report describes several capital projects activities and initiatives we have been working on for the period described above. The TNG 2025-2030 Strategic Plan has several priorities and objectives related to capital projects.

Capital Projects		
Project	Objectives 2025/26	Q1 Progress
Lucky Creek Hydro (Dept 1415)	<p>Project Stage: Planning/Feasibility</p> <p>Liaise with BC Hydro and BC government to obtain final approval of the Waterpower Development Plan, and to renew the Investigative Permit.</p> <p>Pursue funding applications for various funding opportunities to advance this project.</p>	<ul style="list-style-type: none"> In June, M.C. Wright drafted a report summarizing spring fieldwork conducted in support of the Lucky Creek run-of-river hydro project. The team successfully re-established critical monitoring infrastructure that had gone offline in recent years, including hydrometric stations at Lucky Lake and Lower Lucky Creek, and deployed new data loggers at Ellswick Lake and other key locations. This work restored long-term environmental datasets and supports updated modeling for project design and regulatory approvals. Additional work focused on assessing the potential effects of water storage and drawdown in Lucky Lake. The team conducted a detailed bathymetric survey, collected sediment samples, and completed a multispectral drone survey to document riparian conditions. These efforts will inform lake management strategies and intake design, helping ensure long-term environmental protection. A follow-up field session is scheduled for late summer to collect calibration data, verify benchmarks, and maintain infrastructure. A final report will be produced in the fall of 2025, which will include the updated data series from all hydromet and stand-alone data logger stations, the results of the bathymetric mapping, and updated lake management recommendations stemming from the 2025 assessment work. <div style="display: flex; justify-content: space-around;">   </div>

		<p>New Water Trax radar system installed on the Lower Lucky Creek bridge on March 26, 2025</p>	<p>Aerial view of Lucky Lake, Looking southeast</p>
<p>Secret Beach Marina (Dept 1425)</p>	<p>Project Stage: Construction Complete. Maintenance handed off to Corps. Negotiate a new annual Foreshore license fees with BC.</p>	<ul style="list-style-type: none"> The sole objective for the Secret Beach Marina for fiscal 2025/26 is to negotiate new annual Foreshore license fees with BC. This work is now underway. 	 <p>Aerial photo of marina under construction in 2020</p>
<p>Section 38 Subdivision Design (Dept 3223)</p>	<p>Project Stage: Design Pursue various funding opportunities to support the construction of Phase 1 (49 Lots). Including the federal government "Structural Mitigation" fund which was set up to implement recommendations from Coastal Vulnerability Studies (CVS, KWL 2021). A new subdivision on Section 38 was the outcome of Toquaht's CVS. These lots will all be above the Tsunami zone. Urban Systems to consult with Toquaht on design and will make any design changes which may arise from these consultations.</p>	<ul style="list-style-type: none"> Toquaht is advancing the design phase for a new subdivision at Section 38, identified in the 2021 Coastal Vulnerability Study (KWL) as the preferred site for relocating housing and infrastructure out of the Tsunami Inundation Zone. Urban Systems is developing conceptual, preliminary, and detailed design for Phase 1 (49 residential lots), including roads, underground services, and tender documents. Toquaht is actively pursuing construction funding opportunities, including the federal Structural Mitigation Fund, which supports implementation of CVS recommendations. A Project Approval Request (PAR) will be submitted to ISC in July requesting the construction funding. Urban recently completed a Class A cost estimate in support of this PAR. The Phase 1 construction budget is approximately \$10,000,000. 	

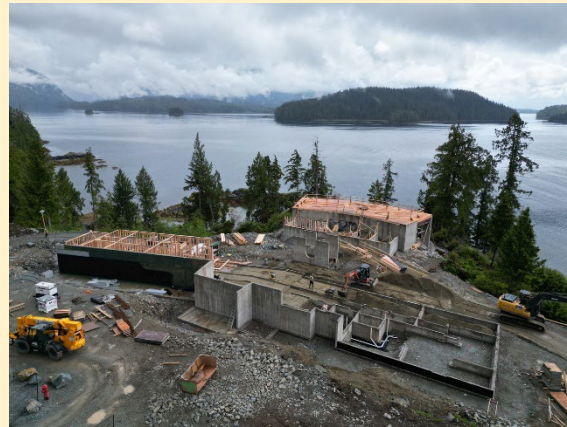
		 <p>Proposed Section 38 Development (Phase 1 in Blue), Urban Systems, February 2025 (For Review Only)</p>
<p>New Government Building * (Dept 3226)</p>	<p>Project Stage: Construction</p> <p>Continue construction of the new Government Building.</p> <p>Concrete foundation work is nearly complete. Then framing, roof, etc. will start once the foundation is complete.</p> <p>Goals include:</p> <ul style="list-style-type: none"> • Roof on before wet fall weather. • Building to lock-up with all electrical, mechanical, and HVAC rough-ins completed by early summer 2026. • Completion slated for January 2027. 	<ul style="list-style-type: none"> ▪ The Government Building will house Toquaht Nation’s Council chambers, executive offices, and administrative staff. Located near the kayak parking area at Secret Beach, the 16,000 sq ft building includes offices, meeting rooms, shared workspaces, and support facilities. The lower level has additional office space for future expansion. ▪ Construction on the Toquaht Government Building continues to progress steadily. Foundation work is complete across all wings, and damp proofing is done. Framing is ongoing for the east wing and great room, with the east wing main floor approximately 70% complete. The west wing slab is 60% poured, with final rebar installation and slab pour scheduled for mid-July, following hydronics installation and testing. ▪ Perimeter drainage is mostly complete, and mechanical and electrical rough-ins are underway. Lobby and west wing framing is expected to begin shortly. The project remains on track, with multiple trades scheduled over the coming weeks to maintain momentum. ▪ The target is to complete the roof installation before fall weather sets in, with lock-up and all major systems roughed in by early summer 2026. Building completion remains planned for January 2027.



Main Entrance Rendering, MHA, Feb 2023



Government Building Sign & Site, June 2025



Government Building Progress, June 2025



Government Building Progress, June 2025

Public Works Yard
(Dept 3510)

Project Stage: Construction
 Complete installation of additional garage doors (2).
 Install backup generator.
 Relocate BC Hydro power pole.
 Finish parking lot grading in front and back of building.

- The facility includes a public works building, volunteer firehall, and the Toquaht Marine Stewardship Base. The building floorplan includes a one-story structure with a footprint of approximately 3,734 sqft. The building is located at the former sawmill site, below the old water reservoir.
- Final phases for the Public Works Yard include the installation of two additional garage doors and the backup generator, as well as the final parking lot grading and rough landscaping.
- Installation of the backup generator and Seacans is now underway, as is the final parking lot grading and rough landscaping.
- This building is on track to be completed by the end of summer or early this fall.

This building will be completed this summer or early fall.



Public Works Yard – Front, June 2025



Public Works Yard – Rear, June 2025

Macoah
Public
Washroom
(Shower
House)
(Dept 3520)

Project Stage: Construction


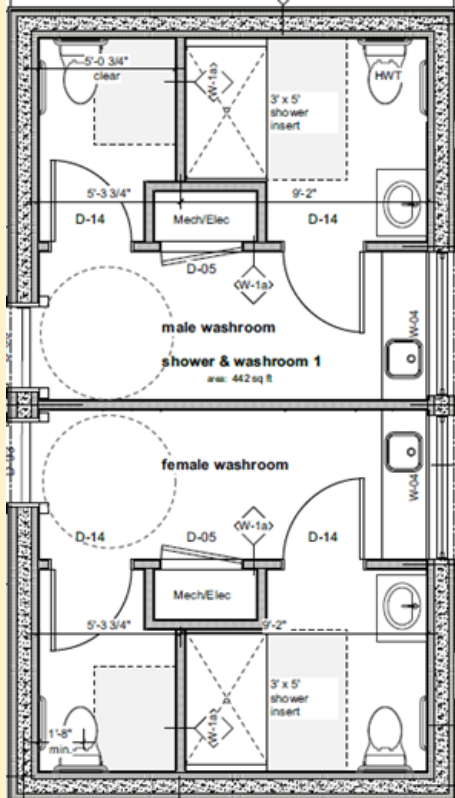
Complete construction of the building by the summer.

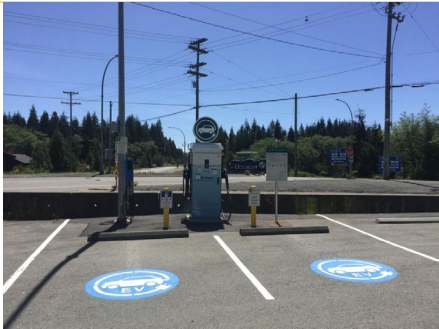

Start some rough landscaping around the new building.


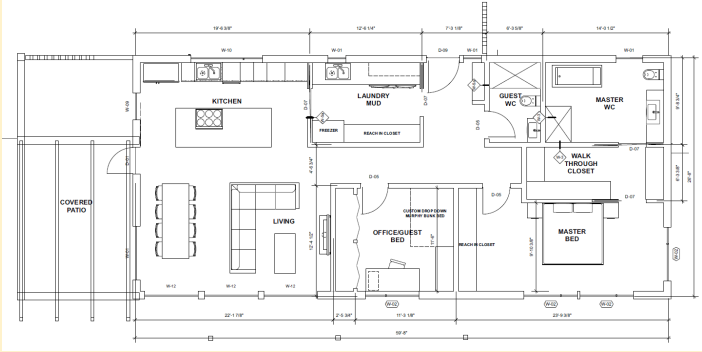
This building will be completed in early August.



- The public washrooms and showers are being constructed between the Guest House and the ocean. The facility will offer four (4) bathroom stalls including two (2) with showers.
- Construction of the Macoah Public Washroom is nearly complete. All major structural, utility, and finishing work has been finalized, including concrete, roofing, cladding, doors, windows, and mechanical systems. Interior painting, ceiling installation, plumbing finishes, HVAC, and electrical work are all approximately 90–95% complete, with only minor touch-ups, testing, and balancing remaining.
- Final steps scheduled in July include installation of corridor mirrors, completion of interior ceiling and painting work, final plumbing and electrical connections, and installation of signage and miscellaneous hardware.
- The project remains on track for completion this summer.



		<p style="text-align: center;">Construction progress, June 2025</p>  <p style="text-align: center;">Construction progress, June 2025</p>  <p style="text-align: right;">Final Design, MHA, May 2024</p>
<p>Macoah EV Charger Station</p>	<p>Project Stage: Construction</p> <p>Install two (2) EV charging pedestals providing charging for four (4) parking stalls.</p> <p>The chargers will be installed at the Community Building in Macoah.</p>	<ul style="list-style-type: none"> ▪ Installation of EV chargers at the Community Building is moving forward. Two charging pedestals will be installed which will provide service for four parking stalls. ▪ PBX Engineering is finalizing the lighting layout and preparing a bill of materials. Braker Electric will order the chargers, and coordination is underway to confirm lighting levels and determine whether additional fixtures, such as bollard lights, are required. ▪ The goal remains to complete installation by the end of August.

		 <p>Example: EV Charger at Pacific Rim Visitor Centre, Ucluelet</p>
<p>Macoah Paving (Electrical)</p>	<p>Project Stage: Design</p> <p>Complete final design and installation of street lighting in Macoah.</p> <p>Lighting will be installed on roads and parking areas around the Community Building and the 12-plex Guest Lodge.</p> <p>Future phases of this project include paving roads and parking areas..</p>	<ul style="list-style-type: none"> Design work is underway for new street lighting around the Community Building and 12-plex Guest Lodge in Macoah. PBX Engineering is finalizing the lighting layout and materials list, with a site visit planned to confirm light placement and assess the need for additional fixtures such as bollard lights. Some lighting bases may need to be adjusted based on the revised design. Paving of roads and parking areas will follow in a future project phase.  <p>Project Location</p>
<p>Contaminated Site Old Toquaht Bay Campground Remediation</p>	<p>Project Stage: Planning/Feasibility</p> <p>Continue negotiations on remediation plan with BC.</p> <p>Complete Expert Technical Review of scope and budget for Long-term Management Plan that will form part of the final Remediation Agreement.</p>	<ul style="list-style-type: none"> Complex negotiations are underway with BC regarding the various issues surrounding the former Toquaht Bay Campground site, now referred to as “DL 2220”. Toquaht continues to work with BC to try to reach agreement on the issue of the “Submerged Lands” at the Old Toquaht Bay Campground. BC has taken the position that the filled area of the old campground is “Submerged Lands” as defined in the Maa-nulth Final Agreement and therefore did not transfer to Toquaht on April 1, 2011. Toquaht has not accepted this position and discussions continue.

	<p>Complete independent review of Flood Construction Level (FCL) provided by BC engineering consultants.</p>	 <p>Map: Old Toquaht Bay Marina and Campground</p>
<p>Tyee House (Dept 8535)</p>	<p>Project Stage: Construction</p> <p>Construct Tyee House following completion of design in fiscal 24/25.</p> <p>Tectonica will provide Construction Management services.</p> <p>Goal is to have this new home and garage ready for occupancy before the end of the 25/26 fiscal year.</p>	<ul style="list-style-type: none"> Construction of Tyee House is well underway, with site prep, footings, and major concrete work completed. Framing for the house is approximately 50% complete, with trusses arriving mid-July. Slabs for the garage and patio have been poured, and framing for the garage is expected to begin in mid-July. Underground utilities are in progress: under-slab plumbing is complete in both the house and garage. Sanitary and water services are scheduled to begin in July, pending coordination with BC Hydro and driveway alignment. This building should be completed early in 2026.  <p>Tyee House Floor Plan, MHA, March 2025</p>

		 <p>Tyee House Exterior Design, MHA, March 2025</p>  <p>Tyee House Progress, June 2025</p>
<p>Secret Beach Development (Dept 8541)</p> <p>Phase 2 – Onsite Works</p>	<p>Project Stage: Construction</p> <p>Complete construction of both Phase 1 and Phase 2 (76 lots) including underground services, paving, streetlights, etc.</p> <p>BC Hydro to design and provide materials for the installation of underground hydro for Phase 2.</p> <p>Upgrade storm and groundwater catchment along the kayak road.</p>	<ul style="list-style-type: none"> ▪ Phase 1 On-site Infrastructure is now complete, providing full servicing to the new Government Building site, the Kayak Launch, and approximately 34 residential lots. Rough lot grading in Phase 1 is also advancing in preparation for paving. ▪ Phase 2 construction is progressing steadily. Bulk earthworks and grading are complete, and underground servicing for sewer, water and stormwater is complete. Underground hydro installation will begin in July. ▪ The stormwater retention pond will be constructed in July as well. Lot grading and seeding are ongoing. Paving for both Phase 1 and Phase 2 is expected to begin after Labour Day in September 2025. ▪ GATES: In June, two custom gates crafted in powder-coated steel were installed at each end of the Secret Beach Coastal Trail. These gates allow pedestrians to access the trail on either side, while blocking ATVs and other vehicles. The gates swing open as needed to allow Toquaht access for maintenance.



One of two Secret Beach Coastal Trail Gates, June 2025

- FOOTBRIDGES:** Design and planning continue for the three pedestrian bridges that will connect the Secret Beach Trail from the kayak launch to the marina. The Salt Marsh Bridge, Campground Bridge, and Government Bridge are each uniquely designed to enhance accessibility while respecting the natural environment and cultural significance of the area. Structural revisions and updated cost estimates were completed in October, and a funding application was submitted to the federal Active Transportation Fund in April 2025.



Secret Beach Phases 1 and 2 with Bridge Locations, S. McKittrick, October 2024

Secret Beach Offsite Services

Complete the design and construction of the BC Hydro distribution line from Secret Beach Marina to the log sort and sawmill property line.

- Offsite sewer and water lines from Macoah to Secret Beach are complete, including the sanitary pump chamber. The BC Hydro line along this section is now energized, supplying power to key infrastructure. Sewer and water extensions from Secret Beach to the marina were completed in February 2025.**

<p>(Dept 8544)</p>	<p>Fall timber, clear and grub hydro Right-of-Way, prepare for BC Hydro crews to install the “3 Phase” overhead distribution lines.</p> <p>Complete underground sections near the entrance to the log sort and mill.</p> <p>Fees payable to BC Hydro for design and materials.</p>	<ul style="list-style-type: none"> ▪ Design work is finalized for the next BC Hydro extension from the marina to the log sort and sawmill property line, with construction to follow. ▪ To support the upcoming BC Hydro extension to the sort, timber clearing and Right-of-Way preparation are planned for fall 2025. This will enable BC Hydro crews to install the new 3-phase overhead distribution lines. Underground sections near the log sort entrance will also be completed as part of this work.
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NOTE: The Macoah washroom is tracking to come in over budget. The final numbers are not in yet and I will provide more detail in the Q2 report. All other projects are currently tracking on budget.

Economic Development

This quarterly report describes activities and initiatives that the Economic Development department has been working on for the period described above. The TNG strategic plan for 2025-2030 has several priorities and objectives for the department, especially under the priority area “Grow a Sustainable Economy” and as described in the Budget Act.

Goal:	Build Infrastructure	
Priority Area	Objectives	Q1 Progress
Economic Development Structure Review	<ul style="list-style-type: none"> ▪ Complete Economic Development structure review led by Ratcliff, and amend applicable legislation 	<ul style="list-style-type: none"> ▪ Results of the full review were delivered by B Lehmann, Ratcliff in Jan 2025. ▪ Economic Development Act will be amended, along with the Governance and Fiscal Agreement with Toquaht Nation corporations, and creation of a Business Development Act for review in next fiscal year. This matter is ongoing.
Resource Economic Development Officer Position	<ul style="list-style-type: none"> ▪ Hire EDO 	<ul style="list-style-type: none"> ▪ Existing job description is being updated and will include a grant writing component ▪ The position has been reconfirmed both in the budget and through a review of TNG organizational structure. ▪ Position will be posted Q2 ▪ Once this position is filled, we will build out this section further

Lands and Resources

The mandate of the Department of Lands and Resources is to manage, administer and plan for Toquaht Nation Lands and Resources. We support sustainable development by balancing use and conservation of resources in the ʔaahʔuuli.

Priority area	Objectives 2023-2024	Progress
Operational	<ul style="list-style-type: none"> ▪ Enhance human resources capacity ▪ Ensure employees are safe while on the job 	<ul style="list-style-type: none"> ▪ Staff participate in bi-weekly safety meetings. We continue to follow COVID-19 safety precautions. ▪ Monthly MET meetings occurred to check gear, charge devices, talk about training and scenarios. ▪ Niamh O’Reilly hired on contract to assist with Marine Stewardship activities. ▪ Environmental Stewardship Coordinator job description created
Lands Management and Administration	<ul style="list-style-type: none"> ▪ Ensure Toquaht land designations are adequate for future economic development by updating the Official Community Plan* ▪ Administer licenses, leases, and dispositions (including businesses) <ul style="list-style-type: none"> ○ Lands & Ec Dev land acquisition (NP) ▪ Protect Toquaht cultural heritage sites (burial sites, etc.) by working with leadership and government to identify important areas 	<ol style="list-style-type: none"> 1. Cultural sites <ul style="list-style-type: none"> - Burial cave management plan <ul style="list-style-type: none"> ○ Reviewed multiple drafts of the Burial Site Management Plan ○ Presented proposed plan to Cultural Sites committee and Executive ○ Working with YG and Campfire Heritage Management to begin implementation of the recommendations - Cultural sites committee <ul style="list-style-type: none"> ○ Formed and hosted multiple meetings of the Cultural sites working group 2. Shoreline erosion <ol style="list-style-type: none"> a. Hired KWL to begin the work b. Had online kickoff meeting c. Worked with KWL and Campfire archaeology to begin preparing for assessment work of erosion sites d. Worked with KWL to select the equipment for wave monitoring 3. Land use/Community Planning <ul style="list-style-type: none"> - NRL license application from Toquaht Development - Building Permit Research/ supporting citizen application - RFP for zoning update and master plan <ul style="list-style-type: none"> ○ Drafted and published RFP to potential proponents ○ Hosted an information session for proponents ○ Responded to proponent questions ○ Received and began review of Proposals - Met with Potential consultants in support of developing a housing strategy

		<ol style="list-style-type: none"> 4. Stewardship/ Monitoring <ul style="list-style-type: none"> - Set up and did multiple checks on new wildlife camera array - CFIA shellfish sampling training and overall improvement of the sampling program 5. Human Resources <ol style="list-style-type: none"> a. Hired and onboarded Kayley 6. Data sharing agreement <ol style="list-style-type: none"> a. Worked with Sophie to begin drafting a Data sharing agreement <p>→ Work began on projects through various funded sources such as CBT, Parks for abalone surveys, SRKW surveys.</p> <p>→ Lands and Resources technician hired. Kayley Hollyer.</p> <p>→ Signage project is ongoing, contractor is designing signage with similar branding so all signage is easily recognizable as Toquaht. This includes signed on lands, and signage inside the community.</p>
<p>Natural Resources Management</p>	<ul style="list-style-type: none"> ▪ Manage and promote harvesting and traditional use activities within the haahuuli ▪ Ensure Toquaht’s rights are represented and advocated for regarding the Me-Too clause ▪ Manage and monitor wildlife (fisheries, wildlife, and migratory birds) within the haahuuli ▪ Implement Elk Memorandum of Understanding with Ucluelet Nation ▪ Expand fish species harvesting and provide citizens with better access to traditional foods ▪ Trade and Barter ▪ Protect and monitor Toquaht lands and natural resources through sustainable environmental management and restoration activities within the Toquaht watershed 	<ul style="list-style-type: none"> ▪ Sockeye Salmon was caught and sent for processing ▪ Herring roe was purchased and sent to St Jeans for processing. ▪ Talks with other nations regarding trade and barter opportunities such as trading salmon for elk, deer, are ongoing. ▪ We are planning a celebration with Ts’uubaa-asatx FN, YFN and Toquaht to celebrate elk translocation success and our continued partnership. We will be speaking with Chief Anne for her input on the cultural aspects of our celebration. ▪ Patrols on TN Lands were conducted by Marine Steward Technician (MST). Water monitoring equipment is checked during regular patrols. ▪ Elk camera traps placed in Lucky lake and Toquaht lake areas continue to be monitors during scheduled lands patrols. ▪ Marine Stewardship technician has been developing a list of monitoring projects that we can use to determine which projects take priority. Also working with Director of Lands on funding opportunities and needs for monitoring Toquaht Lands and Waters. ▪ Monitoring of land for illegal fishing or harvesting conducted ▪ Prawn contract completed. Product packaged and frozen ▪ Halibut contract completed, product frozen and packaged ▪ CMT studies completed for TN Forestry. ▪ Drone flight training is occurring for Lands staff. Ongoing ▪ Shellfish monitoring ▪ Kelp drone mapping ▪ Green crab monitoring ▪ Peoples Assembly occurred, boat rides for citizens successful

Assets Department

A new department which started on April 1, 2024. The goal of asset management is to support sustainable service delivery. Meaning services are provided in a way that is fiscally, environmentally, and socially responsible; adaptive to change; and does not compromise the ability of future generations to meet their own needs.

Asset Management is the continuous process of making informed capital and operational decisions about assets to deliver services in a way that considers current and future levels of service, manages risks and opportunities, and lifecycle costs to make the best use of the Nation’s resources.

Goal:	Plan and Manage Toquaht Assets	
Priority Area	Objectives	Q4 Progress
Operational	<ul style="list-style-type: none"> ▪ Staffing the new department. ▪ Maintain occupational health & safety for staff. ▪ Support staff with training opportunities ▪ Ensure employees are safe while on the job. ▪ Improve services to Macoah citizens ▪ Update Asset Management Plan ▪ Review/renew annual service contracts 	<ul style="list-style-type: none"> ▪ Completed hire of Asset Manager ▪ Landscaping staff hired for spring/summer season for brushing & clearing work in Macoah ▪ Labour staff hired with intent of developing applicant into sewer/water operator ▪ New asset GIS tracking system identifying assets into programming continues ▪ Road grading, annual HVAC/furnace servicing, citizen grounds care, and spring clean-up continues. HVAC servicing needs a second day. Additional day for spring clean-up req^d. ▪ New backhoe was received and informal training session carried out by supplier for staff ▪ Renewed Recycle BC agreements and submitted annual GHG report ▪ Submitted FNESS/UBCM application for FireSmart Coordinator position and CWRP ▪ Initiated plumbing inspection of new buildings including replacement of failed equipment in Guesthouse to correlate with water quality parameters, hot water tank replaced in duplex 216A after 9yrs (still in good shape). Replacement of remaining 7 is scheduled.

<p>Public Works</p>	<ul style="list-style-type: none"> ▪ Provide a variety of services to people living on Toquaht lands including but not limited to hydro, roads, clean water, wastewater treatment, and connectivity and communications services. ▪ Ensure community infrastructure is maintained in good working condition 	<ul style="list-style-type: none"> ▪ Director of Assets & Asset Manager participates in TNG multi-department team meetings ▪ Regular maintenance performed on all TNG facilities, ▪ Sewer discharge to septic tank at duplex 217 cleared and repaired to install additional clean-out manhole ▪ Sewer pumps inspected/maintained for all older, existing residences in Macoah Village ▪ Regularly check mileage, condition, issues reported, book maintenance as required: 4x4 Mule side-by-side quad serviced for summer use, Servicing of dump truck completed ▪ Macoah roads graded (service contract); Garbage picked up weekly, recycling every 2 weeks ▪ WWTP replacement sensors installed, weir box replacement/repair completed to remediate corrosion, UV reactor repaired to restore function, investigation of filter improvements now completed and removal of media to be scheduled when replacement media is ordered (order is imminent) ▪ Sand filter at WTP clean-out completed, additional sand source identified, order pending ▪ Submit 2024 semi-annual report (SA2) for wastewater effluent flows in progress ▪ Ongoing sampling of WWTP & WTP, ensuring samples are taken and submitted on a regular set schedule is ongoing. ▪ Hydrant training completed by water operator and labourer (operator-in-training) ▪ Prepared proposal for Finance consideration of potential improvements at WTP to adjust pH by injecting potassium carbonate that will reduce corrosivity of water, improve taste, buffer pH (take out highs and lows) and improve effluent from WWTP to comply with wastewater discharge permit requirements. ▪ Investigated Starlink Internet facilities for Marine Stewardship, WTP and WWTP
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Health & Safety	<ul style="list-style-type: none">▪ Maintain occupational health & safety for staff.▪ Ensure employees are safe while on the job.	<ul style="list-style-type: none">▪ H&S consultant completed input on updating TNG Health & Safety Plan, staff in process of “Toquahtizing” and editing content then implementing regular safety meetings▪ FNESS Community Fire Preparedness survey completed and will provide report to TNG that normally goes to ISC; referral to Fire Smart BC to follow.▪ UBCM application for FireSmart Coordinator submitted
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<p>Buildings/Housing</p>	<ul style="list-style-type: none"> ▪ Ensure Toquaht buildings are maintained & in good working condition ▪ Manage & maintain Toquaht's rental housing units 	<ul style="list-style-type: none"> ▪ Appointment of new housing committee members posted, vacancy fill of duplex unit ▪ Contract in place to conduct quarterly inspections on HVAC/furnace units at Gathering Place, duplex units and new houses ADDED qiyuus Lodge to this contract ▪ Paint vacant duplex unit by contractor; hot water tank replacements planned in duplexes. ▪ Cleaned used furnishing within qiyuus and re-distributed to tenants in duplexes/houses ▪ Concluded CloudBeds training; qiyuus photo session of main bldg and some rooms ▪ New Chung Chun for headboards, sheets, and bedside tables assembled/placed in rooms ▪ New dining room tables for qiyuus assembled/placed in rooms ▪ Renovation on house #110 underway – removal of rotten wood and chimney, window replacement, deck replacement, re-siding including rain-screen, by contractor ▪ Contractor check on regalia room heat completed, moisture from HVAC needs solution ▪ Receive quote to repaint Macoah sign on Maggie FSR, too high, potentially complete in-house with new staff of add to contract (imminent) for re-painting Gathering House ▪ New shower heads installed at elders homes
<p>Emergency Management</p>	<ul style="list-style-type: none"> ▪ Provide Macoah citizens and residents with certainty of trained personnel for a variety of emergency situations (tsunami, earthquake, fire) 	<ul style="list-style-type: none"> ▪ Continued contract with HEPR for training with MET team. Monthly video 1-hour training sessions began in March and included practical video-conference training sessions; radios/ropes; assembly of MET equipment continues, Helicopter training completed. ▪ Tsunami sirens conduct monthly test, contractor/consultant investigated the campground sirens and found failed component to be replaced on warranty (in process) ▪ Approval received for additional funding from UBCM for EM supplies ▪ EOC computers updated monthly ▪ High Ground Hike completed at PA. All participants to Mustering Station within 20 minutes ▪ Interim Progress Report submitted for EMCR24257 re:IERFP (all funds spent)