

**Council Meeting**  
Wednesday March 29<sup>th</sup>, 2023  
Video Conference  
**AGENDA**

<https://us02web.zoom.us/j/87244424606?pwd=Nlo5dFNHZFVvVDZoM1pUY2hnbzViQT09>

Meeting ID: 872 4442 4606

Passcode: 199763

Start time: 6:00 p.m.

Guest: Angela Polifroni

Convening the meeting

Adoption of Agenda

Approval of minutes from March 15, 2023

**STARTS CM00611**

**REGULAR BUSINESS**

**1) REQUEST FOR DECISION AND LEGISLATION**

a) Request for Decision

i) 3rd Reading of Annual Budget Act 2023-2024

(1) The Act was presented at the March 25, 2023 People’s Assembly

**March 25, 2023 People’s Assembly**  
**MOVED:** **SECONDED:**  
THAT the People’s Assembly recommend that Toquaht Council adopt the draft Toquaht Nation Government Annual Budget Act 2023-2024.  

Motion Carried

*THAT Council receive the recommendation from the Toquaht People’s Assembly and resolve to enact the Annual Budget Act 2023-2024 in the form now laid before the Council as TNS 1/2023 of the Toquaht Nation.*

b) Request for Decision

i) 3<sup>rd</sup> Reading of Five-Year Financial Plan Act 2023-2024 to 2027-2028

**March 7, 2023 Finance Committee mtg**  
**MOVED: Kevin Mack SECONDED: Anne Mack**  
To report the Act complete without amendment and recommend adoption.  
YES: 3  
NO: 0  

Motion Carried

*THAT Council receives the recommendation from the finance committee and resolve to enact the Five-Year Financial Plan Act 2023-2024 to 2027-2028 in the form now laid before the Council as TNS 2/2023 of the Toquaht Nation.*

**2) REPORTS & COMMITTEE MINUTES**

**3) INFORMATION FOR RECEIPT**

a)

*THAT council receive the following information regarding*

**2) ADDITIONS**

**Additions/deletions**

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Adjourn meeting

Toquaht Council  
Wednesday March 15<sup>th</sup>, 2023  
Video Conference  
**DRAFT Meeting Minutes**

Present: Kirsten Johnsen, Kevin Mack, Anne Mack, Naomi Mack  
Absent: Noah Plonka  
Guest: Angela Polifroni  
Chair: Kirsten Johnsen  
Recorder: Kirsten Johnsen  
Quorum was present throughout the meeting

**Convened 6:00 p.m.**  
**STARTS CM00609**

Agenda adopted by consensus  
Minutes from February 27, 2023 approved by consensus

**1) REQUEST FOR DECISION AND LEGISLATION**

- a) Request for Decision
  - i) 2nd Reading of Annual Budget Act 2023-2024
    - (1) Added \$50K to 8530-7568
    - (2) Added \$10K to 1600-8670
    - (3) Added \$220,000 to 3530-7568

<b>CM00609</b>	<b>MOVED: Kevin Mack</b>	<b>SECONDED: Anne Mack</b>
THAT Council receives the recommendation from the finance committee and resolve to send the amended Annual Budget Act 2023-2024 to the March 25th, 2023 People’s Assembly for citizen’s review.		
YES: 4		
NO: 0		Motion Carried

**2) REPORTS AND COMMITTEE MINUTES**

- a) Finance Committee Draft Minutes 2023-03-07

<b>CM00610</b>	<b>MOVED: Kevin Mack</b>	<b>SECONDED: Anne Mack</b>
THAT council receive the draft Finance Committee Draft Minutes from March 7, 2023. YES:		
4		
NO: 0		Motion Carried

**3) ADDITIONS**

**Adjourned 6:30 p.m.**

Minutes prepared by K Johnsen
<b>Chairperson</b>
<b>Law Clerk</b>
<b>Date</b>

**TOQUAHT NATION GOVERNMENT**  
**ANNUAL BUDGET ACT, 2023-2024**  
**TNS 1/2023**



This law enacted on March 29<sup>th</sup>, 2023

Signed \_\_\_\_\_  
Anne Mack, Ha'wiltl of the  
Toquaht Nation

DEPOSITED IN THE  
REGISTRY OF LAWS AND  
OFFICIAL RECORDS  
  
ON  
  
\_\_\_\_\_  
Signature of Law Clerk



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**PART 1 - INTRODUCTORY PROVISIONS****Short title**

1.1 This Act may be cited as the Annual Budget Act, 2023-2024.

**Executive oversight**

1.2 The member of the Executive holding the finance portfolio is responsible for the executive oversight of this Act.

**Definitions**

1.3 Words or expressions defined in the Financial Administration Act that are also used in this Act will, except where the context requires otherwise or is otherwise indicated, have the same meaning as those words or expressions defined in the Financial Administration Act.

**Adoption of annual budget**

1.4 The annual budget attached as Schedule 1 is adopted for the 2023-2024 fiscal year.

**Specific purpose revenue**

- 1.5 (a) Subject to subsection (b), if during the 2023-2024 fiscal year the Toquaht Nation receives revenue for a specified purpose and that revenue and the associated expenses for the specified purposes are not budgeted for in Schedule 1, upon receipt of that revenue, the director of operations may, by order, amend Schedule 1 by
- (i) adding additional revenue in an amount equal to the revenue received for the specified purpose, and
  - (ii) adding additional expenses in the amounts equal to the anticipated expenditures required to carry out the specified purposes.
- (b) The revenue contemplated in this section may not be revenue received from a Toquaht institution or a Toquaht corporation.

**Commencement**

1.6 This Act comes into force on April 1<sup>st</sup>, 2023.





**SCHEDULE 1 - ANNUAL BUDGET  
FOR THE TOQUAHT NATION FOR THE 2023-2024 FISCAL YEAR**



Schedule 1

**Toquaht Nation Government  
Annual Budget  
2023-24**





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### Toquaht Nation Government Vision

Toquaht envisions a healthy community where our masčim have the opportunity to meet their social, spiritual, and economic needs.

### Toquaht Nation Government Mission

Toquaht supports our masčim to thrive by being innovative and providing high quality programs and services within a fair, transparent, accountable, and sustainable governance system.

### Toquaht Nation Government Guiding Principles (Values System)





Revenues		Total	%
Acct #	Description	Amount	
4110	Province of BC	13,000	0.06%
4210	FFA-BC-FUNDS Sch. F.1	16,300	0.08%
4250	FFA-CDA-FUNDS Sch. B, Table 1	6,123,998	28.60%
4202	ISC Funding	5,000	0.02%
4050	FA-OTHER-Education, SWOP, Bill C-92	25,961	0.12%
4205	Gov Can FNGST	44,900	0.21%
4310	NTC Child Welfare	120,000	0.56%
4615	DFO - SSI & AHRF	1,001,500	1.40%
5960	BC Gaming Revenue	300,000	0.08%
4350	NTC Health Canada (Safe H2O)	16,897	0.11%
4380	NTC Patient/IRS Travel Recoveries	24,000	0.01%
4390	NTC Patient Travel Admin Recoveries	3,204	0.05%
4610	Canada Food Inspection Agency	11,440	0.00%
4675	Cost Recoveries	900	0.00%
5960	Treaty Loan Payment Recoveries		0.00%
4250	Gaps Closing Plan	-	0.00%
4250	GC Gathering House	-	0.32%
5850	Rental Revenue	68,332	0.00%
5505	Loans & Grants	-	0.84%
5950	Interest Revenue	180,780	0.02%
5960	Other Revenue	5,350	
<b>TOTAL REVENUE</b>		<b>7,961,562</b>	

Estimated Available 2022-23 Surpluses			%
	Operating Fund	-	0.00%
		-	0.00%
		-	

Other funding sources for 2023-24			%
2050	Deferred Revenue PY	6,396,404	29.88%
9704	Transfer from PY Surplus and OSR	7,052,178	32.94%

**Total Available Revenue & Surpluses** **21,410,144** 95.26%

Expenses		Total	%
Acct #	Description	Amount	
7120	Administration	70,586	0.33%
7125	Appreciation/Promotion	17,600	0.08%
7130	Allocations	-	0.00%
7140	Allowance - Comfort	3,000	0.01%
7150	Allowance - Grade 1 to 12	9,000	0.04%
7152	Allowance - Post Secondary	2,000	0.01%
7154	Allowance, Living - Post Secondary	110,000	0.51%
7165	Application Fees	-	0.00%
7180	Audit & Accounting	75,000	0.35%
7212	Bank Charges & Interest	10,548	0.05%
7230	Basic Needs & Prevention	10,000	0.05%
7260	Books & Supplies - Grade 1 to 12	3,500	0.02%
7261	Books & Supplies - ABE	-	0.00%
7262	Books & Supplies - Post Secondary	3,000	0.01%
7275	Bursaries	1,950	0.01%
7350	Clinical Supplies	-	0.00%
7355	Committed Funds	89,015	0.42%
7356	Construction	-	0.00%
7359	Consulting Contract	682,200	3.19%
7360	Consulting	374,950	1.75%
7362	Courier/Postage	1,000	0.00%
7390	Cultural/Ceremonial	30,000	0.14%
7440	Citizen Distribution/Christmas	168,000	0.78%
7460	Donations/Contributions	11,500	0.05%
7480	Dues/Memberships	28,566	0.13%
7500	Elders Grant	10,000	0.05%
7502	Elders Group & Supports	10,000	0.05%
7504	Elders Minor Home Repair	15,000	0.07%
7510	Emergency Hardship Fund	25,000	0.12%
7558	Engineering	1,214,074	5.67%
7568	Equipment Purchases	3,021,933	14.11%
7570	Equipment Rental	88,600	0.41%
7680	Fuel/Oil/Grease	9,500	0.04%
7682	Funerals	10,000	0.05%
7865	Honoraria - Council	290,523	1.36%
7866	Honoraria - Executive	-	0.00%
7867	Honoraria - Committee	42,150	0.20%
7486	Honoraria - Other	7,500	0.04%
7955	Insurance & Licences	106,697	0.50%
8010	Janitorial	12,000	0.06%
8228	Legal Fees	296,000	1.38%
8250	Loan Payment - Interest	-	0.00%
8251	Loan Payment - Principal	379,640	1.77%
8312	Material & Supplies	1,427,977	6.67%
8325	Meeting Expenses	67,900	0.32%
8400	Moorage	-	0.00%
8460	Non-insured Benefits	15,000	0.07%
8470	NTC Service Agreement	106,513	0.50%
8530	Office Supplies	11,000	0.05%
8670	Professional Fees	2,698,662	12.60%
8671	Project Management	-	0.00%
8672	Property Tax	25,000	0.12%
8825	Rent	108,000	0.50%
8828	Repairs & Maintenance	96,105	0.45%
8960	Social Assistance	47,000	0.22%
8977	Short Term Citizen Contracts	25,000	0.12%
8978	Sub Contract	7,153,771	33.41%
8990	Substance Use Supports	100,000	0.47%
9050	Team Toquaht Events	10,000	0.05%
9070	Training	129,800	0.61%
9072	Travel - Staff	61,900	0.29%
9075	Travel - Council & Executive	35,000	0.16%
9076	Travel - Committee	4,250	0.02%
9077	Travel - Citizens	26,000	0.12%
9079	Travel - Patient/IRS	24,000	0.11%
9082	Tuition - Post Secondary	110,000	0.51%
9180	Utilities	101,000	0.47%
9460	Youth Activity Expenses	10,000	0.05%
6610	Wages & Benefits	1,776,234	8.30%
			0.00%
	Rounding		0.00%
			0.00%
		<b>21,410,144</b>	<b>100.00%</b>

**Estimated Surplus 2023-24** **0**



Toquaht Nation Government  
 Operating Fund Budget  
 Summary Schedule of Revenues, Expenditures, Surpluses and Investments  
 Year Ending March 31, 2024

Revenue Source	Total	
FFA - Canada	77%	6,123,998
BC Funds	0%	16,300
FA -Other - PS	0%	10,361
FA -Other - SWOP	0%	15,600
ISC	0%	5,000
Interest Income - Leith Wheeler	2%	120,780
Own Source Revenues	1%	68,332
Nuu-chah-nulth Tribal Council	2%	164,101
Other	18%	1,437,090
	0%	-
<b>Total New Revenue</b>	<b>100%</b>	<b>7,961,562</b>

FFA	Other	DR + S	Total
6,123,998			6,123,998
16,300			16,300
	10,361		10,361
	15,600		15,600
	5,000		5,000
	120,780		120,780
	68,332		68,332
	164,101		164,101
	1,437,090		1,437,090
	-		-
<b>6,140,298</b>	<b>1,821,264</b>		<b>7,961,562</b>

<b>Total New Revenues</b>	37%	<b>7,961,562</b>
Transfer from PY Surplus/OSR and Deferred Revenue	63%	<b>13,448,582</b>
<b>Total New and Surplus Revenue:</b>	<b>100%</b>	<b>21,410,144</b>

6,140,298	1,821,264		<b>7,961,562</b>
		13,448,582	<b>13,448,582</b>
<b>6,140,298</b>	<b>1,821,264</b>	<b>13,448,582</b>	<b>21,410,144</b>

Programs	Page	Total Expenses	
Administration Department	8-9	25%	5,252,856
Community Services Department	10-11	7%	1,474,634
Lands, PWR Department	12-13	13%	2,689,087
Capital Projects	14-15	56%	11,993,566

FFA	Other	DR + S	Total
3,035,550	544,030	1,673,276	5,252,856
1,317,070	157,565	-	1,474,634
1,115,763	1,119,669	453,655	2,689,087
671,915	-	11,321,651	11,993,566

<b>Total Expenses</b>	100%	100%	<b>21,410,144</b>
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<b>6,140,298</b>	<b>1,821,264</b>	<b>13,448,582</b>	<b>21,410,144</b>
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TE/TN&SR	
<b>Estimated Surplus</b>	0%

29%	9%	63%	100%
<b>0</b>	<b>-</b>	<b>-</b>	<b>-</b>

ES/TN&SR	
Check	100%

0%	0%	0%	0%
6,140,298	1,821,264	13,448,582	21,410,144

**Investments**

Capital Transfer Investment in QST	-
RRS Investment in QST	60,000
<b>Total Invested in Qacca Settlement Trust</b>	<b>60,000</b>

Investment in Implementation Fund	-
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<b>Total Investments</b>	<b>60,000</b>
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**NEW FUNDING FOR PRE-APPROVED BUDGETS**

*If surplus funds become available, pre-approved project budgets will be added By Order of the Director of Finance or Director of Operations to the budget without the need for a formal budget amendment process.*

*If grant or other funding becomes available, projects will be added By Order of the Director of Operations to the budget (under the terms of grant/funding agreement) without the need for a formal amendment process.*



## Administration Department Outcomes

The Administration Department embraces the Toquaht Nation Vision and supports other Toquaht government departments and Toquaht citizens to ensure this vision is achieved.

### **Administration**

The Administration ensures the day to day operations of the TNG are effectively and efficiently managed in accordance with approved laws, regulations, and policies. The admin department covers general operating costs and supports the financial administration of the government. To enhance citizen engagement and access to information, resources have been allocated to support ongoing communication efforts.

### **Records & Registries**

Strong data and records management is an essential component of effective and efficient governance. This department will support the function of the law clerk, including the management of the citizen registry, databases, and all official records.

### **Governance**

This department supports the operations of the political branches of government: the People's Assembly, Council and Executive. Our culture, as expressed in the four guiding principles, supports decision-making as we work toward the implementation of the Nation's vision. Resources have been allocated to support the goals and strategies outlined in the Strategic Plan to build government capacity. This includes training and onboarding for leadership and committee members, the continued review of legislation, and support for ھاʔwiih in preparing for the future governance of the Nation. Additional resources have been allocated to support the 2023 election.

### **Capacity Action Plan**

To ensure all our obligations are met and to continue to work toward the objectives outlined in the Strategic Plan TNG must grow its administration and increase capacity. This department will support the development and implementation of new job descriptions, and the recruitment and onboarding of new employees in a manner that is flexible and responsive to a challenging market. The ongoing implementation of the management capacity plan is also supported here.

### **Economic Development**

Growing the Toquaht Economy was identified as a priority in the Strategic Plan, with the goal of sufficiently resourcing the office of economic development. This department will support the services of a professional economic development officer to further the achievement of the Nation's vision.

### **Implementation**

The TNG is committed to implementing the many obligations arising from the Maa-nulth Treaty, while also exploring opportunities. To maximize efficiencies, much work is done collectively with other Maa-nulth Nations, as coordinated by the Maa-nulth Treaty Society. The MTS supports a broad scope of work including negotiations with BC and Canada on issues related to resource harvesting, groundwater, fiscal matters, environmental assessments of major projects, and more. This department also supports legislation development. During the 2023-24 fiscal year we plan on considering amendments to ensure Toquaht laws are aligned with Toquaht objectives, as well as the changing legal landscape in BC.

### **Admin Decisions Review Board**

To support Toquaht Nation's efforts to provide transparent and accountable government, the Administrative Decisions Review Board (ADRB) is an entity set up to resolve disputes with, and complaints against, the Toquaht Administration that cannot be resolved by the parties informally. The ADRB is made up of 3 appointed individuals, none of whom are Toquaht citizens.

Toquaht Nation Government  
Operating Fund Budget  
Schedule of Revenue and Expenses  
Year Ending March 31, 2024

<b>ADMINISTRATION CORE DEPARTMENTS</b>									
<i>9010 Standing Committee on Finance</i>		<i>9010 Treaty Implementation Committee</i>							
<i>9010 Standing Committee on Ec Dev</i>		DEPARTMENTS							
<i>9010 Toquaht Taxation Authority</i>		9090	9020	9010	9095	1400	1135	1137	Acct Total
ACCT ↓↓↓↓↓	REVENUE SOURCES	ADMIN	RECORDS & REGISTRIES	GOV	CAPACITY ACTION PLAN	ECONOMIC DEVELOPMENT	IMP	ADMIN REVIEW BOARD	
4250	FFA-CDA-FUNDS Sch. B, Table B.1	1,042,824	93,694	851,853	163,511	143,700	684,168	8,000	2,987,750
4210	FFA-BC-FUNDS RECEIVED (Sch. F.1)					16,300			16,300
4202	Gov Can Specific Claims								-
4205	Gov Can FNGST						44,900		44,900
4250	FFA-CDA-FUNDS Sch. G, Para 5								-
4110	Province of BC						13,000		13,000
4115	BC Gaming								-
4675	Cost Recoveries								-
5850	Rental Income								-
5855	Transfer Fees								-
5950	Interest Income	60,000					120,780		180,780
5960	Other Revenue	350							350
2050	Deferred Revenue				191,569				191,569
9704	Prior Years Surpluses								-
<b>Total Revenues</b>		<b>1,103,174</b>	<b>93,694</b>	<b>851,853</b>	<b>355,080</b>	<b>160,000</b>	<b>862,848</b>	<b>8,000</b>	<b>3,434,649</b>

*1135 Enforcement Advisory Committee**1135 Treaty / Joint Implementation Committees**1135 Qaa-cao Settlement Trust Committee**1135 Joint Fisheries /Maa-nulth Fisheries & Wildlife Committees**1135 Maa-nulth Treaty Society Committee*

DEPARTMENTS									
ACCT ↓↓↓↓↓	EXPENSES	ADMIN	RECORDS & REGISTRIES	GOV	CAPACITY ACTION PLAN	ECONOMIC DEVELOPMENT	IMP	ADMIN REVIEW BOARD	Acct Total
7120	Administration								-
7125	Advertising/Appreciation/Promo	10,000		5,000					15,000
7180	Audit & Accounting	75,000							75,000
7212	Bank Charges & Interest	10,500					48		10,548
7355	Committed Funds (Rplc Reserve)	15,000							15,000
7359	Consulting Contract	80,000		108,000	90,000	150,000			428,000
7360	Consulting	65,000		25,000	10,000				100,000
7362	Courier/Postage	1,000							1,000
7390	Cultural Activities			10,000					10,000
7440	Distributions								-
7460	Donations/Contributions			2,000					2,000
7480	Dues/Memberships	20,000		1,001					21,001
7568	Equipment Purchases	42,000	25,000		5,000				72,000
7570	Equipment Rental	10,000							10,000
7865	Honoraria - Council			290,523					290,523
7866	Honoraria - Exec								-
7867	Honoraria - Committee			23,400			7,800	1,800	33,000
7955	Insurances & Licences	75,000							75,000
8010	Janitorial	12,000							12,000
8228	Legal Fees	5,000	30,000	50,000		10,000	65,000	5,000	165,000
8250	Loan Payment - Interest								-
8251	Loan Payment - Principal								-
8312	Materials and Supplies	1,500							1,500
8325	Meeting Expense	7,500		35,000					42,500
8530	Office Supplies	10,000							10,000
8670	Professional Fees	46,750		50,000	20,000		780,000		896,750
8825	Rent	108,000							108,000
8828	Repairs & Maintenance	9,500							9,500
8977	Short Term Citizen Contract	500							500
8978	Sub Contract								-
9050	Team Toquaht Events	10,000							10,000
9070	Training	20,000		20,000	21,000				61,000
9072	Travel - Staff	3,000		25,000			10,000		38,000
9075	Travel - Council & Executive			35,000					35,000
9076	Travel - Committee			1,550			-	1,200	2,750
9077	Travel - Citizens			2,500					2,500
9180	Utilities	25,000		7,200	3,600				35,800
6610	Wages & Benefits	440,924	38,694	160,679	205,480				845,777
<b>Total Expenses</b>		<b>1,103,174</b>	<b>93,694</b>	<b>851,853</b>	<b>355,080</b>	<b>160,000</b>	<b>862,848</b>	<b>8,000</b>	<b>3,434,649</b>

Balanced? - - - - -



## Administration Department Outcomes (Cont'd)

### **Fiscal Policy Process Assessments**

These resources flowed from Canada's Budget 2018 commitment to self-governing indigenous governments and are earmarked for assessments required to facilitate fiscal negotiations with Canada and BC.

### **Mamook Natural Resources**

TNG is in discussions with BC and various lawyers and consultants as we work towards divesting our interest in Mamook.

### **BC Gaming**

In 2019, the Province of BC committed to sharing gaming resources with FNs for 25 years. The amount in this department represents an estimate as our share differs from year to year depending on BC gaming profits.

### **Major Project Benefits**

TNG has the treaty right to benefit from any economic activity that occurs within our territory (including the marine domestic harvest area). In asserting this right, TNG may enter into agreements with project proponents, Canada or BC. Any revenues generated from these agreements flows through this department. Resources not used for project assessments will be deferred for future activities or programs.

### **Specific Claims - Maggie Lake**

Toquaht Nation has put forward a Specific Claim against Canada regarding the loss of reserved-based fishing rights. Canada is assessing the validity of the claim and has 2 years remaining to do so. The resources in this account are for research and negotiations.

### **WIPG (TMX) Due Diligence**

Canada is looking to divest the Transmountain Pipeline to the 33 affected First Nations. Four groups have put forward proposals with models on what this could look like. Toquaht and the other Maa-nulth Nations have signed up with WIPG to explore this possibility, with 100K received to complete due diligence research. No commitment or decision has been made and there are no strings attached to the money. This project is on hold until Canada instructs otherwise.

Operating Fund Budget  
 Schedule of Revenue and Expenses  
 Year Ending March 31, 2024

ADMINISTRATION INTERIM DEPARTMENTS									ADMIN CORE DEPARTMENT	ACCUMULATED ADMIN
ACCT ↓↓↓↓↓	REVENUE SOURCES	DEPARTMENTS						Acct Total	Total from Admin Core Page	Accumulated Total for Administration
		9015 FISCAL POLICY PROCESS ASSESSMENTS	MA MOOK NATURAL RESOURCES	9030 BCFN GAMING	9040 MAJOR PROJECT BENEFITS	1122 SPECIFIC CLAIMS - MAGGIE LAKE	1130 WIPG (TMX) DUE DILIGENCE			
4250	FFA-CDA-FUNDS Sch. B, Table B.1		31,500					31,500	2,987,750	3,019,250
4210	FFA-BC-FUNDS RECEIVED (Sch. F.1)								16,300	16,300
4202	Gov Can Specific Claims					5,000		5,000		5,000
4205	Gov Can FNGST								44,900	44,900
4250	FFA-CDA-FUNDS Sch. G, Para 5							-	-	-
4120	Province of BC								13,000	13,000
4115	BC Gaming			300,000				300,000	-	300,000
4675	Cost Recoveries							-	-	-
5850	Rental Income							-	-	-
5855	Transfer Fees							-	-	-
5950	Interest Income							-	180,780	180,780
5960	Other Revenue							-	350	350
2050	Deferred Revenue	167,874		1,101,833	110,000	2,000	100,000	1,481,707	191,569	1,673,276
9704	Prior Years Surpluses							-	-	-
<b>Total Revenues</b>		<b>167,874</b>	<b>31,500</b>	<b>1,401,833</b>	<b>110,000</b>	<b>7,000</b>	<b>100,000</b>	<b>1,818,207</b>	<b>3,434,649</b>	<b>5,252,856</b>

ACCT ↓↓↓↓↓	EXPENSES	DEPARTMENTS						Acct Total	Total from Admin Core Page	Accumulated Total for Administration
		9015 FISCAL POLICY PROCESS ASSESSMENTS	MA MOOK NATURAL RESOURCES	9030 BCFN GAMING	9040 MAJOR PROJECT BENEFITS	1122 SPECIFIC CLAIMS - MAGGIE LAKE	1130 WIPG (TMX) DUE DILIGENCE			
7120	Administration							-	-	-
7125	Advertising/Appreciation/Promo							-	15,000	15,000
7180	Audit & Accounting							-	75,000	75,000
7212	Bank Charges & Interest							-	10,548	10,548
7355	Committed Funds (Rplc Reserve)							-	15,000	15,000
7359	Consulting Contract		5,000					5,000	428,000	433,000
7360	Consulting							-	100,000	100,000
7362	Courier/Postage							-	1,000	1,000
7390	Cultural Activities							-	10,000	10,000
7440	Distributions							-	-	-
7460	Donations/Contributions							-	2,000	2,000
7480	Dues/Memberships							-	21,001	21,001
7568	Equipment Purchases			1,401,833				1,401,833	72,000	1,473,833
7570	Equipment Rental							-	10,000	10,000
7865	Honoraria - Council							-	290,523	290,523
7866	Honoraria - Exec							-	-	-
7867	Honoraria - Committee							-	33,000	33,000
7955	Insurances & Licences							-	75,000	75,000
8010	Janitorial							-	12,000	12,000
8228	Legal Fees		10,000			7,000		17,000	165,000	182,000
8250	Loan Payment - Interest							-	-	-
8251	Loan Payment - Principal							-	-	-
8312	Materials and Supplies							-	1,500	1,500
8325	Meeting Expense							-	42,500	42,500
8530	Office Supplies							-	10,000	10,000
8670	Professional Fees	167,874	16,500		110,000		100,000	394,374	896,750	1,291,124
8825	Rent							-	108,000	108,000
8828	Repairs & Maintenance							-	9,500	9,500
8977	Short Term Citizen Contract							-	500	500
8978	Sub Contract							-	-	-
9050	Team Toquaht Events							-	10,000	10,000
9070	Training							-	61,000	61,000
9072	Travel - Staff							-	38,000	38,000
9075	Travel - Council & Executive							-	35,000	35,000
9076	Travel - Committee							-	2,750	2,750
9077	Travel - Citizens							-	2,500	2,500
9180	Utilities							-	35,800	35,800
6610	Wages & Benefits							-	845,777	845,777
<b>Total Expenses</b>		<b>167,874</b>	<b>31,500</b>	<b>1,401,833</b>	<b>110,000</b>	<b>7,000</b>	<b>100,000</b>	<b>1,818,207</b>	<b>3,434,649</b>	<b>5,252,856</b>



## Community Services Department Outcomes

Our mandate is to provide services to improve the health of 'tuk'waa?ath across the lifespan. This includes the ongoing administration of health programs including patient travel, community nursing, and mental health.

### **Emergency Preparedness**

We work to ensure that our community is safe. The Macoah Emergency Team (MET) is building our emergency response capacity through training and installing infrastructure such as fire stations around the village. The Emergency Management Committee and the MET train quarterly and participate in regional emergency prep and training activities.

### **Child and Family Wellness**

We are building and expanding our child and family wellness supports. This year we plan on focusing on mental health, culture, and healthy activities for families from a prevention lens. We want to ensure families have the tools and supports they need so that 'tuk'waa?ath children and youth are not at risk from the negative effects of colonization. This means supporting the whole family and helping parents meet the needs of their children. Culture is an important part of building resiliency in families and so we will be sending out mini-culture kits to children in 2023. We have an outreach worker who can provide one-on-one support and an activities coordinator who will provide healthy recreation activities at Macoah.

### **Education & Training**

TNG has revamped its post-secondary policy to be more inclusive and better meet the diverse needs of Toquaht learners. The new policy implemented April 1st will provide more financial, emotional and mental wellbeing supports so students can be successful. We have a dedicated Education Coordinator to provide one-on-one support to students.

### **Ciiqiiqasa (Language)**

'tuk'waa?ath are committed to revitalizing our language by preserving, learning, and teaching nuuča'nuł through the practices of speaking, thinking, hearing and seeing. This year we will be hosting quarterly language gatherings and incorporating language activities more thoughtfully into our regular programming.

### **Culture**

Practicing our culture is vital to 'tuk'waa?ath wellbeing. We offer Comfort, Culture, and Wellness programs that include culture group at Macoah. We will be expanding this to Port Alberni this year with the help of our citizens. We want to provide citizens with opportunities to be on 'tuk'waa?ath lands and will be doing some land-based programs that focus on health and healing.

### **Citizen Services**

In 2022, we started our Elders group at Macoah. This year we plan to take a group of Elders to the Elder's Gathering in summer 2023. We have created a new program that supports Elder health and safety by making minor modifications to their homes so they can live independently for longer. In terms of mental health and wellbeing, we have a Mental Health Outreach Worker who will be offering one-on-one support and group activities to support mental, emotional, and spiritual wellbeing. We are actively decreasing barriers for citizens who want to improve their health through addictions recovery.



Toquaht Nation Government  
 Operating Fund Budget  
 Schedule of Revenue and Expenses  
 Year Ending March 31, 2024

**COMMUNITY SERVICES DEPARTMENT**

ACCT ↓↓↓↓↓	REVENUE SOURCES	DEPARTMENTS								Acct Total
		1620 COMMUNITY SERVICES ADMIN	1600 HEALTH	1625 EMERGENCY PREPAREDNES S	8100 CHILD & FAMILY WELLNESS	8220 EDUCATION & TRAINING	8510 LANGUAGE	8520 CULTURE	8710 CITIZEN SERVICES	
4250	FFA-CDA-FUNDS Sch. B, Table B.1	151,035	248,197	128,416	4,620	318,202	39,600	34,900	392,100	1,317,070
4050	INAC - OTHER					10,361				10,361
4310	NTC Child Welfare				120,000					120,000
4675	Cost Recoveries									-
4380	NTC Patient/IRS Travel Reimb		24,000							24,000
4390	NTC Patient Travel Admin Recover		3,204							3,204
5960	Other Revenue									-
2050	Deferred Revenue									-
9704	Prior Years Surplus									-
	<b>Total Revenues</b>	<b>151,035</b>	<b>275,401</b>	<b>128,416</b>	<b>124,620</b>	<b>328,562</b>	<b>39,600</b>	<b>34,900</b>	<b>392,100</b>	<b>1,474,634</b>

1620                      CBT Board of Directors                      1,474,634  
 1620                      CBT Cultural Committee

ACCT ↓↓↓↓↓	EXPENSES	DEPARTMENTS								Acct Total
		1620 COMMUNITY SERVICES ADMIN	1600 HEALTH	1625 EMERGENCY PREPAREDNES S	8100 CHILD & FAMILY WELLNESS	8220 EDUCATION & TRAINING	8510 LANGUAGE	8520 CULTURE	8710 CITIZEN SERVICES	
7140	Allowance - Comfort								3,000	3,000
7150	Allowance - Grade 1 to 12					9,000				9,000
7152	Allowance - Graduation					2,000				2,000
7154	Allowance, Living - Post Secondary					110,000				110,000
7230	Basic Needs & Prevention				10,000					10,000
7260	Books & Supplies - Grade K to 12					3,500				3,500
7261	Books & Supplies - ABE									-
7262	Books & Supplies - Post Secondary					3,000				3,000
7275	Bursaries								1,950	1,950
7359	Consulting Contract				10,000					10,000
7360	Consulting		20,000	13,950			39,000			72,950
7390	Cultural Activities				10,000			10,000		20,000
7440	Distributions								168,000	168,000
7460	Donations/Contributions								1,000	1,000
7480	Dues & Memberships			1,015			600			1,615
7500	Elders Grant								10,000	10,000
7502	Elders Group and Supports								10,000	10,000
7504	Elders Minor Home Repair								15,000	15,000
7510	Emergency Hardship Fund								25,000	25,000
7568	Equipment Purchases			50,600						50,600
7682	Funerals								10,000	10,000
7867	Honoraria - Committee			3,600					900	4,500
7868	Honoraria - Other							7,500		7,500
7955	Insurances & Licences									-
8228	Legal Fees				5,000					5,000
8312	Materials and Supplies	1,500	2,000	7,000		5,000		2,500		18,000
8325	Meetings & Workshops		8,000	1,000	2,500			10,000		21,500
8460	Non Insured Benefits		15,000							15,000
8470	NTC Service Agreement		103,493		1,520	1,500				106,513
8530	Office Supplies	1,000								1,000
8670	Professional Fees		10,000	5,001						15,001
8960	Social Assistance								47,000	47,000
8977	Short Term Contracts		10,000							10,000
8978	Sub Contract		8,000			5,000				13,000
8990	Substance Use Supports								100,000	100,000
9070	Training	5,000		46,000		3,000				54,000
9072	Travel - Staff	2,000	500	250	5,000			2,400	250	10,400
9075	Travel - Council & Executive									-
9076	Travel - Committee	600								600
9077	Travel - Citizens & Other		15,000		1,000	5,000		2,500		23,500
9079	Travel - Patient/IRS		24,000							24,000
9082	Tuition & Fees - Post Secondary					110,000				110,000
9180	Utilities	2,400	1,200		1,200					4,800
9460	Youth Recreation - Gr 1-12					10,000				10,000
6610	Wages & Benefits	138,535	58,208		78,400	61,562	-			336,705
	<b>Total Expenses</b>	<b>151,035</b>	<b>275,401</b>	<b>128,416</b>	<b>124,620</b>	<b>328,562</b>	<b>39,600</b>	<b>34,900</b>	<b>392,100</b>	<b>1,474,634</b>

1,474,634

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## Lands, Public Works, and Resources Outcomes

The mandate of the Department of Lands, Public Works and Resources is to manage, administer and plan for Toquaht Nation Lands and Resources and our Public Works departments.

### **Lands Administration**

The lands and resources department is responsible for the administration of all licences and dispositions relating to Toquaht lands, including the maintenance of land records and registries. We support sustainable development by balancing use and conservation of resources in the ɥaaɥuuɥi. This year we will be increasing signage throughout Toquaht lands, taking care to add cultural and language components where we can. We began updating the Official Community Plan in 2022, to be complete in November 2023. We will be conducting community engagement throughout the year to gather citizen's views about land use and planning.

### **Public Works**

The public works department operates and maintains the water and wastewater treatment facilities, manages solid waste and recycling, and maintains roads, culverts, rental housing, and our new community building, 'tuk'aa?athiiic hišimyiyak. Developing maintenance schedules and obtaining inspections will keep our community infrastructure working well for years to come. In 2023, we will be facilitating a community wide clean-up and we continue to keep our community beautiful by maintaining our landscaping at Macoah. We will also be connecting a new generator to the community building to support us during power outages.

### **Asset Management**

The housing and infrastructure manager will develop and implement record keeping systems and ongoing maintenance schedules for all Nation-owned assets. As new infrastructure is built and moves from capital projects to our management, inspection and maintenance plans will be developed and incorporated into existing schedules.

### **Natural Resources**

Managing and monitoring fisheries, wildlife, and migratory bird activities in the ɥaaɥuuɥi is critical to good resource management. This year we will conduct surveys of wildlife populations on land and sea such as deer, elk, herring and clam to better inform our management practices. The LPWR department manages both the Nation and citizen's harvesting activities. Our goal is to support access to traditional foods and honour Toquaht culture. We strive to harvest as much as our allocated fish species as possible for distribution and plan to hire citizens where possible to harvest seafood such as prawns and herring roe.

### **Marine Stewardship**

Our marine stewardship program is expanding this year, including the construction of a new building (in partnership with capital projects) that will house offices and our newly purchased boats and equipment. Our marine stewardship technician continues to develop and implement this new program and will be out on the land and water collecting data and monitoring human and animal activity.

### **Habitat Restoration**

We are working with local partner Redd Fish to develop an inventory of stream restoration and salmon enhancement needs that can be used to prioritize all the future stream and river projects in Toquaht territory. This project is fully funded by DFO.

### **Rental Housing**

Toquaht Nations is committed to providing safe and affordable housing to citizens. This year the three homes currently under construction will become available, providing new opportunities for citizens who want to move home. We will be implementing a home inspection program that will identify repairs and maintenance needed in our current housing stock.

### **Internet**

For the 2023-24 fiscal year, TNG will continue to provide internet to Macoah residents free of charge. We will be doing an audit of all our system and home set-ups to ensure we are using the most current technology, maximizing our bandwidth, and to check that connectivity is working how it should. We are also working with Connected Coast project to secure fiber optic connections for Macoah and Secret Beach which would greatly improve connectivity on Toquaht lands.

### **TSL Logging**

Resources here are provided to monitor tree planting programs on TSL and for road maintenance as needed.

### **Old IT Lands**

In 2020 TNG purchased 5 parcels of lands from Mosaic (formally Island Timberlands) that have now been added to our TSL. This department pays for the debt servicing on those lands. To date, this expenditure has been covered by the treaty loan reimbursement provided by Canada.



Toquaht Nation Government  
 Operating Fund Budget  
 Schedule of Revenue and Expenses  
 Year Ending March 31, 2024

**LANDS, PUBLIC WORKS, RESOURCES DEPARTMENT**

7310 NCN Herring Committee  
 7310 Thornton Creek Hatchery Committee

ACCT ↓↓↓↓	REVENUE SOURCES	DEPARTMENTS														Acct Total
		8540 LANDS ADMIN	8530 GENERAL PUBLIC WORKS	8550 WATER PUBLIC WORKS	8555 SEWER PUBLIC WORKS	8560 MARINE STEWARDS HIP(SSJ)	8561 MARINE STEWARDS HIP	7310 NATURAL RESOURCES	7315 AQUATIC HABITAT RESTORE	8565 ASSET MANAGE MENT	3400 RENTAL HOUSING	8570 MACOAH INTERNET	1440 TSL LOGGING	3010 68 ha	3222 Old IT Lands	
4250	FFA-CDA-FUNDS Sch. B, Table B.1	386,439	402,390	11,950	68,700		17,500	126,185		40,000	-	55,600	7,000	-		1,115,763
4110	Province of BC															-
4050	INAC - OWE			7,800	7,800											15,600
4615	DFO - SSI & AHRF					620,000			381,500							1,001,500
4350	NTC Health Canada	16,897														16,897
4610	Canada Food Inspection Agency							11,440								11,440
4675	Cost Recoveries	-	900													900
5855	Transfer Fees															-
5850	Rental Income							10,000		58,332						68,332
5950	Other Income	5,000														5,000
2050	Deferred Revenue							74,015							350,000	424,015
9704	Prior Years Surpluses												29,640			29,640
	<b>Total Revenues</b>	<b>408,336</b>	<b>403,290</b>	<b>19,750</b>	<b>76,500</b>	<b>620,000</b>	<b>17,500</b>	<b>221,640</b>	<b>381,500</b>	<b>40,000</b>	<b>58,332</b>	<b>55,600</b>	<b>7,000</b>	<b>29,640</b>	<b>350,000</b>	<b>2,689,087</b>

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2,689,087

ACCT ↓↓↓↓	EXPENSES	DEPARTMENTS														Acct Total
		LANDS ADMIN	GENERAL PUBLIC WORKS	WATER PUBLIC WORKS	SEWER PUBLIC WORKS	MARINE STEWARDS HIP(SSJ)	MARINE STEWARDS HIP	NATURAL RESOURCES	AQUATIC HABITAT RESTORE	ASSET MANAGE MENT	RENTAL HOUSING	MACOAH INTERNET	TSL LOGGING	68 ha	Old IT Lands	
7120	Administration					10,000			31,500							41,500
7125	Advertising/Appreciation/Promo	600														600
7355	Committed Funds							74,015								74,015
7360	Consulting	57,000						15,000	30,000	25,000	20,000					147,000
7362	Courier/Postage															-
7390	Cultural/Ceremonial															-
7460	Donations/Contributions							8,500								8,500
7480	Dues/Memberships	5,000	800	150												5,950
7568	Equipment Purchases	10,000	67,500		3,000		5,000	10,000			5,000					100,500
7570	Equipment Rental		10,000	4,600	5,000			7,000								26,600
7680	Fuel/Oil/Grease		8,000		1,500											9,500
7865	Honoraria - Council															-
7867	Honoraria - Committee							2,400		2,250						4,650
7955	Insurances & Licences		4,000			5,297		400								9,697
8228	Legal Fees	15,000						15,000			15,000					45,000
8250	Loan Payment - Interest															-
8251	Loan Payment - Principal												29,640	350,000		379,640
8312	Materials and Supplies	1,500	7,000	2,500	5,000		5,000	5,000			20,477	2,000				48,477
8325	Meeting Expense	500				1,400	500	1,500								3,900
8400	Moorage															-
8670	Professional Fees	5,000	13,091	2,000	44,000	480,511		25,000	310,000		15,000					894,602
8672	Property Tax	25,000														25,000
8828	Repairs and Maintenance		10,000	2,000	9,000	25,000			10,000	15,000	15,605					86,605
8977	Short Term Citizen Contracts		5,000				2,500	7,000								14,500
8978	Sub Contract	9,000	30,000	3,500				30,000					7,000			79,500
9070	Training	10,000				1,800	3,000									14,800
9072	Travel - Staff	3,000	1,000	1,000	1,000		1,500	6,000								13,500
9075	Travel - Council & Executive															-
9076	Travel - Committee							900								900
9180	Utilities	4,800	25,000	4,000	8,000						18,600					60,400
6610	Wages & Benefits	261,936	221,899	-	-	95,992		13,925								593,751
	<b>Total Expenses</b>	<b>408,336</b>	<b>403,290</b>	<b>19,750</b>	<b>76,500</b>	<b>620,000</b>	<b>17,500</b>	<b>221,640</b>	<b>381,500</b>	<b>40,000</b>	<b>58,332</b>	<b>55,600</b>	<b>7,000</b>	<b>29,640</b>	<b>350,000</b>	<b>2,689,087</b>

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## Capital Project Outcomes

- Lucky Creek Hydro**

The objective for 2023-24 is to complete data collection and archival storage. We also want to update all Investigative Permits currently issued by BC to ensure those permits are in good standing. Additionally, we intend to complete preliminary research into the potential to use a site like Lucky Creek to generate hydrogen for use in fuel cell technology.
- Secret Beach Marina**

The objective for this fiscal year is to complete all required annual maintenance, as well as to install additional lighting including one more navigation light. It is also necessary to meet with BC to negotiate the annual rental payment that will be made to BC for the marina's foreshore lease.
- Macoah Water Reservoir**

The construction is now underway. The objective for 2023-24 is to complete construction and have the new reservoir fully operational by the end of 2023-24.
- New Government Building**

The objective for the 2023-24 fiscal will be to complete and final revisions that Toquaht may request on the detail design and then proceed to 100% final design. The second objective will be to pursue all funding opportunities that may be identified with the objective of starting construction early in the 2024-25 fiscal year.
- Macoah Lodge**

The Macoah Lodge is being constructed to support citizens in connecting to Toquaht land. It will include 12 units of different configurations that will be available to citizens for short term stays when coming home to visit or to participate in TNG activities. The objective for 2023-24 is to complete the procurement process and proceed to construction, which we anticipate will be completed this fiscal. This project was fully funded by Canada under the 2019 self-governing indigenous governments gaps closing initiative.
- Public Works Yard**

The PW yard will also house the marine stewardship program. The new building will include office space and storage for vehicles and equipment. The objective for 2023-24 will be to install the site services and begin construction. This building may be completed by the end of the 2023-24 fiscal year.
- Macoah Public Washroom**

The public washroom will be situated next to the playground, near the new community building. Construction will begin in Q1 and be completed before the end of the 2023-24 fiscal year.
- Macoah Playground**

The plan for the playground includes the installation of outdoor exercise equipment and a jungle gym for kids. The objective is to create a family friendly space that will support outdoor recreation. The playground will be completed before the end of the fiscal year.
- "Old" Toquaht Bay Campsite Remediation**

The objective for 2023-24 is to complete negotiations with BC regarding the "Forest Tenure Opportunities Agreement" (FTOA) and a "Remediation Agreement". We also intend to complete the construction of the storm water management system that was designed for the new sawmill area in 2022-23.
- Secret Beach Off-Site Services**

The installation of the sewer and water lines from Macoah to Secret Beach is substantially completed. The objectives for 2023-24 will be to complete the extension of the BC Hydro line to Secret Beach and to complete the construction of the sanitary pump chamber.
- Secret Beach Development**

The objective for 2023-24 will be to complete the construction of "Phase 1" on-site works. That will include complete servicing of Areas 4, 5, and 6, as well as the first section of Area 3 roads to the location of the sanitary pump station. This will also provide all services required for the construction of the new Toquaht Government Building.
- New Houses at Macoah**

The objective for 2023-24 will be to complete the construction of the two 3-bedroom and one 4-bedroom homes currently under construction at Macoah.
- Regalia Retrofit**

This project is fully funded by the Heritage Infrastructure Program and will be completed this fiscal year. This will include the design and installation of climate control equipment in the regalia room at the new community building as well as the design and construction of several custom built display cases for various Toquaht artifacts.
- Section 38 Subdivision Expansion (Homelands)**

One of the key recommendations from the 2021 KWL Climate Adaptation report was to consider a long-term strategy to move some of Toquaht's major infrastructure out of the Tsunami Inundation Zone at Macoah and relocate some of this infrastructure to the higher ground on the property next to Macoah. This Scope of Work will complete the preliminary and detailed design for the roads and infrastructure that facilitate that move.
- IFI NRCAN Sawmill**

TNG received funding from the Indigenous Forestry Initiative (IF) funding agreement to support the development of a new sawmill. The entire scope of work will be carried out this fiscal. This will include the site preparation for the new sawmill next to the Toquaht Bay log sort, construction of the storm water settlement ponds, and the purchase of a sawmill building. This funding agreement with IFI expires on March 31, 2024.

Toquaht Nation Government  
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**CAPITAL PROJECTS DEPARTMENT**

ACCT 	REVENUE SOURCES	DEPARTMENTS																Acct Total	
		1415 Lucky Creek Hydro	1425 Secret Beach Marina	3210 Capital Proj. Dev.	3223 Sec 38 Subdivision Expansion (Homelands)	3225 ICMS Water Reservoir Design	3226 New Government Building	3275 Macoah Lodge	3510 Public Works Yard	3520 Macoah Public Washroom	3530 Macoah Playground	4027 Regalia Retrofit	4541 Old Site Contamination (Toquaht Bay Marina)	8535 New Housing Construction	8537 IFI NRCAN Sawmill	8541 Secret Beach Development	8544 Secret Beach Offsite Utilities		
4250	FFA-CDA-FUNDS Sch. B, Table B.1	-	-	-	13,300														13,300
4250	FFA-CDA-FUNDS Sch. G, Para G.4												658,615						658,615
4010	ISC Funding																		-
4110	Province of BC																		-
5505	Loans (BMO or NEDC)																		-
5510	NEDC Forgivable Loan																		-
5510	NEDC Loan																		-
5510	Business Equity Program																		-
5750	Natural Resource Revenue																		-
5850	Rental Income																		-
5960	Other Income																		-
2050	Deferred Revenue					1,210,000		2,636,978				204,000	65,000		183,135				4,299,113
9704	Prior Years Surpluses	26,500	61,500	25,000	339,700		245,000		937,000	165,000	345,000		205,000	281,885	200,000	3,610,953	580,000	580,000	7,022,538
	<b>Total Revenues</b>	<b>26,500</b>	<b>61,500</b>	<b>25,000</b>	<b>353,000</b>	<b>1,210,000</b>	<b>245,000</b>	<b>2,636,978</b>	<b>937,000</b>	<b>165,000</b>	<b>345,000</b>	<b>204,000</b>	<b>270,000</b>	<b>940,500</b>	<b>383,135</b>	<b>3,610,953</b>	<b>580,000</b>	<b>580,000</b>	<b>11,993,566</b>

ACCT 	EXPENSES	DEPARTMENTS																Acct Total	
		Lucky Creek Hydro	Secret Beach Marina	Capital Proj. Dev.	Sec 38 Subdivision Expansion (Homelands)	ICMS Water Reservoir Design	New Government Building	Macoah Lodge	Public Works Yard	Macoah Public Washroom	Macoah Playground	Regalia Retrofit	Old Site Contamination (Toquaht Bay Marina)	New Housing Construction	IFI NRCAN Sawmill	Secret Beach Development	Secret Beach Offsite Utilities		
7120	Administration					27,086								2,000					29,086
7125	Advertising/Appreciation/Promo							2,000											2,000
7130	Allocations																		-
7165	Application Fees																		-
7180	Audit & Accounting																		-
7212	Bank Charges & Interest																		-
7356	Construction																		-
7359	Consulting Contract	1,500	3,000	25,000	8,000	40,000	18,000	26,200	3,500	4,000	2,500	25,000	17,500	25,000	20,000	20,000		239,200	
7360	Consulting							25,000				20,000	10,000						55,000
7440	Distribution - Citizens																		-
7480	Dues & Memberships																		-
7558	Engineering	3,500	2,500		320,000	60,000	118,000	100,000	13,500	7,500		17,000	10,000	37,000	61,506	463,568		1,214,074	
7568	Equipment Purchases					25,000			782,000		265,000			75,000		250,000		1,397,000	
7570	Equipment Rental							10,000					17,000			25,000		52,000	
7680	Fuel/Oil/Grease																		-
7864	Honoraria - Director																		-
7867	Honoraria - Committee																		-
7955	Insurances & Licences	7,500	6,000					5,000					2,000	1,500				22,000	
8228	Legal Fees						4,000	5,000				25,000	5,000		25,000			64,000	
8250	Loan Payment - Interest																		-
8251	Loan Payment - Principal																		-
8312	Materials and Supplies		25,000			10,000		300,000		35,000	60,000	20,000	560,000	250,000	100,000			1,360,000	
8325	Meeting Expenses																		-
8670	Professional Fees	14,000			25,000	5,000	85,000	120,000	1,750	7,500		12,000	40,000	15,000	2,685	170,000		497,935	
8671	Project Management																		-
8977	Short Term Citizen Contracts																		-
8978	Sub Contract		25,000			1,042,914	20,000	2,043,778	136,250	111,000	17,500	155,000	150,000	200,000	42,444	2,557,385	560,000	7,061,271	
9070	Training																		-
9072	Travel - Staff																		-
9073	Travel - Director																		-
9075	Travel - Council & Executive																		-
9076	Travel - Committee																		-
9180	Utilities																		-
6610	Wages & Benefits																		-
	<b>Total Expenses</b>	<b>26,500</b>	<b>61,500</b>	<b>25,000</b>	<b>353,000</b>	<b>1,210,000</b>	<b>245,000</b>	<b>2,636,978</b>	<b>937,000</b>	<b>165,000</b>	<b>345,000</b>	<b>204,000</b>	<b>270,000</b>	<b>940,500</b>	<b>383,135</b>	<b>3,610,953</b>	<b>580,000</b>	<b>580,000</b>	<b>11,993,566</b>

Balanced?

**TOQUAHT NATION GOVERNMENT**  
**FIVE-YEAR FINANCIAL PLAN ACT,**  
**2023/24-2027/28**

**TNS 2/2023**



This law enacted on March 29<sup>th</sup>, 2021

Signed \_\_\_\_\_  
Anne Mack, Ha'wiltl of the  
Toquaht Nation

DEPOSITED IN THE  
REGISTRY OF LAWS

ON

\_\_\_\_\_  
Signature of Law Clerk



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**PART 1 - INTRODUCTORY PROVISIONS****Short title**

**1.1** This Act may be cited as the Five-Year Financial Plan Act, 2023/24 to 2027/28.

**Executive oversight**

**1.2** The member of the Executive holding the finance portfolio is responsible for the executive oversight of this Act.

**Adoption of five-year financial plan**

**1.3** The five-year financial plan attached as Schedule 1 is adopted for the 2023/24 to 2027/28 fiscal years.

**Commencement**

**1.4** This Act comes into force on April 1<sup>st</sup>, 2023.





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**SCHEDULE 1 – FIVE-YEAR FINANCIAL PLAN  
FOR THE TOQUAHT NATION FOR THE 2023/24 to 2027/28 FISCAL YEARS**



Schedule 1

**Toquaht Nation Government  
Five-Year Financial Plan  
2023-24 to 2027-28**



**Toquaht Nation Government**  
**5 Year Financial Plan**  
**2023-24 to 2027-28**

<b>Revenues</b>	<b>2023-24</b>	<b>2024-25</b>	<b>2025-26</b>	<b>2026-27</b>	<b>2027-28</b>
FFA - Canada	5,465,384	5,646,835	5,834,310	6,028,009	6,228,139
FA - Other - Education & SWOP	25,961	25,961	25,961	25,961	25,961
Implementation Investment Revenue	120,780	123,280	125,780	128,280	130,780
ISC - Specific Claims	5,000	5,000	5,000	5,000	5,000
FFA BC	16,300	16,300	16,300	16,300	16,300
Housing & License Rentals	68,332	70,000	70,000	70,000	70,000
NTC	164,101	165,000	165,000	165,000	165,000
Other (BC Gaming, CFIA, Recycle BC)	1,437,090	900,000	900,000	900,000	900,000
FFA Capital Housing	658,615	-	-	-	-
<b>Total New Revenue:</b>	<b>7,961,563</b>	<b>6,952,375</b>	<b>7,142,350</b>	<b>7,338,549</b>	<b>7,541,179</b>
Program Surplus:	-	-	-	-	-
<b>Total New and Surplus Revenue:</b>	<b>7,961,563</b>	<b>6,952,375</b>	<b>7,142,350</b>	<b>7,338,549</b>	<b>7,541,179</b>
Transfer from PY Surplus and Deferred	13,178,582	-	-	-	-
Capital Investment		10,424,531	8,107,863	5,800,348	5,502,460
<b>Total Funding (All Sources)</b>	<b>21,140,145</b>	<b>17,376,907</b>	<b>15,250,213</b>	<b>13,138,898</b>	<b>13,043,640</b>

**Departments**

Administration Department	5,252,856	5,515,499	5,670,735	5,830,446	5,994,765
Community Services Department	1,464,634	1,537,866	1,614,759	1,695,497	1,780,272
Lands, PWR Department	2,689,087	2,823,542	2,964,719	3,112,955	3,268,602
Capital Projects	11,733,566	7,500,000	5,000,000	2,500,000	2,000,000
<b>Total Department Expenditures:</b>	<b>21,140,144</b>	<b>17,376,907</b>	<b>15,250,213</b>	<b>13,138,898</b>	<b>13,043,640</b>

Surplus Carried Forward to Next Year:

-	-	-	-	-
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Check:

21,140,144	17,376,907	15,250,213	13,138,898	13,043,640
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**Investments**

Capital Transfer Investment in QST					
RRS Investment in QST	60,000	60,000	60,000	60,000	60,000
<b>Total Invested in Qacca Settlement Trust</b>	<b>60,000</b>	<b>60,000</b>	<b>60,000</b>	<b>60,000</b>	<b>60,000</b>
<b>Investment in Implementation Fund</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Investments</b>	<b>60,000</b>	<b>60,000</b>	<b>60,000</b>	<b>60,000</b>	<b>60,000</b>