

# Council Meeting

Wednesday May 18<sup>th</sup>, 2022  
Video Conference  
**AGENDA**

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<https://us02web.zoom.us/j/82705271824?pwd=cUdXNFZtdjB2UnlpbS9uNitVdkZZQT09>

Meeting ID: 827 0527 1824

Passcode: 727963

**Start time: 6:00 p.m.**

**Guest: Angela Polifroni**

Convening the meeting

Adoption of Agenda

Approval of minutes from March 23, 2022

## **STARTS CM00581**

### **REGULAR BUSINESS**

#### **1) PETITIONS, DELEGATIONS & PRESENTATIONS**

#### **2) CORRESPONDENCE FOR ACTION**

#### **3) INFORMATION FOR RECEIPT**

a) ACRD meeting March 2022

b) ACRD meeting April 2022

c) Qacca Settlement Trust Annual Report Dec 31, 2021

*THAT council receive the information.*

#### **4) REQUEST FOR DECISION AND LEGISLATION**

a) Request for Decision

i) Fourth Quarter Internal Financial Statements, March 31, 2022

*THAT Council resolve to receive the recommendation from the Standing Committee on Finance and approve the Toquaht Nation 4th Quarter financial report for 2021/22.*

b) Request for Decision

i) 2021-2022 Audit

*THAT Council resolve to receive the recommendation from the Standing Committee on Finance and, once all final reconciliations and adjustments have been made, submit the annual financial statements to RHN, CPA for audit.*

#### **5) REPORTS & COMMITTEE MINUTES**

a) Finance Committee minutes 2022-05-11

- 
- b) People's Assembly minutes 2022-03-19
  - c) Fish & Wildlife Committee minutes 2022-05-12
  - d) Citizenship & Enrolment Committee minutes 2022-05-12
  - e) Economic Development Q4
  - f) Finance Q4
  - g) Lands, Public Works & Resources Q4
  - h) Capital Projects Q4
  - i) Community Services Q4

*THAT council receive the reports and draft committee and people's assembly minutes.*

**6) LATE BUSINESS**

**Additions/deletions**

- 

Adjourn meeting

# Toquaht Council

Wednesday, March 23, 2022  
Video Conference  
**DRAFT Meeting Minutes**

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Present:

Call In: Anne Mack, Kirsten Johnsen, Naomi Mack, Noah Plonka, Kevin Mack

Absent:

Guest: Angela Polifroni

Chair: Kirsten Johnsen

Recorder: Naomi Mack

Quorum was present throughout the meeting

**Convened 6:21 p.m.**

Agenda adopted by consensus

Minutes from March 9, 2022 approved by consensus

**STARTS CM00573**

- 1) **PETITIONS, DELEGATIONS & PRESENTATIONS**
- 2) **CORRESPONDENCE FOR ACTION OR DISCUSSION**
- 3) **CORRESPONDENCE FOR INFORMATION**
  - a) ACRD Bulletin February 2022

<b>CM00573</b>	<b>MOVED: Anne Mack</b>	<b>SECONDED: Noah Plonka</b>
THAT Council receive the information.		
YES: 5		
NO: 0		Motion Carried

4) **REQUEST FOR DECISION AND LEGISLATION**

- a) Request for Decision
  - i) 3<sup>rd</sup> Reading of Annual Budget Act 2022-2023
    - (1) The Act was presented at the March 19, 2022 People's Assembly

<b>CM00574</b>	<b>MOVED: Kevin Mack</b>	<b>SECONDED: Noah Plonka</b>
THAT Council receive the recommendation from the Toquaht People's Assembly and resolve to enact the Annual Budget Act 2022-2023 in the form now laid before the Council as TNS 1/2022 of the Toquaht Nation.		
YES: 5		
NO: 0		Motion Carried

- b) Request for Decision

- 
- i) 3<sup>rd</sup> Reading of Five-Year Financial Plan Act 2022-2027
    - (1) The Act was presented at the March 2, 2022 Finance Committee meeting

<b>CM00575</b> <b>MOVED: Anne Mack</b> <b>SECONDED: Noah Plonka</b> THAT Council received the recommendation from the finance committee and resolve to enact the Five-Year Financial Plan Act 2022-2023 to 2026-2027 in the form now laid before the Council as TNS 2/2022 of the Toquaht Nation. YES:     5 NO:     0 <p style="text-align: right;">Motion Carried</p>
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- c) Request for decision
  - i) New Schedule for Providing Draft Budget
    - (1) Recommendation from the March 19, 2022 People’s Assembly

<b>CM00576</b> <b>MOVED: Kevin Mack</b> <b>SECONDED: Noah Plonka</b> THAT Council rescind motion CM00257 and reinstate the timeline for providing draft annual budgets to citizens as prescribed under section 4.4 of the FAA. YES:     5 NO:     0 <p style="text-align: right;">Motion Carried</p>
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- d) Request for decision
  - i) Transfer in to Toquaht Nation

<b>CM00577</b> <b>MOVED: Kevin Mack</b> <b>SECONDED: Noah Plonka</b> THAT the Council receive the recommendation from the Citizenship & Enrolment committee for Council to approve FULL NAME:     Colin Francis Jon Amos Greene BIRTHDATE:     August 14, 1999 REGISTRY NUMBER:     6610061102 TRANSFERING IN to Toquaht Nation from the Hesquiaht First Nation and to request that departmental records be amended to reflect their addition to our registry. YES:     5 NO:     0 <p style="text-align: right;">Motion Carried</p>
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- e) Request for decision
  - i) Transfer in to Toquaht Nation

**CM00578      MOVED: Anne Mack                      SECONDED: Noah Plonka**

THAT the Council receive the recommendation from the Citizenship & Enrolment committee for Council to approve

FULL NAME:                      Alicia Adelene Rosely Ann Harry

BIRTHDATE:                      January 13, 1983

REGISTRY NUMBER:      6610061101

TRANSFERING IN to Toquaht Nation from the Hesquiaht First Nation and to request that departmental records be amended to reflect their addition to our registry.

**YES: 5**

**NO: 0**

**Motion Carried**

- f) Request for decision
- i) Transfer out of Toquaht Nation

**CM00579      MOVED: Anne Mack                      SECONDED: Kevin Mack**

THAT Council receive the recommendation from the Citizenship & Enrolment committee for Council and release Bernice Jessie Newnham from the Toquaht Nation and to request that departmental records be amended to reflect their exclusion to our registry.

YES: 5

NO: 0

Motion Carried

**5) REPORTS**

- a) Citizenship and Enrolment Committee
- b) Finance Committee

**CM00580      MOVED: Kevin Mack                      SECONDED: Anne Mack**

THAT Council receive the following reports:

- a) Citizenship and Enrolment Committee
- b) Finance Committee

YES: 5

NO: 0

Motion Carried

**Adjourned 6:30pm**

Minutes prepared by  
**Chairperson**  
  
**Law Clerk**  
  
**Date**



## Highlights from the Alberni-Clayoquot Regional District (ACRD) Board of Directors Meetings March 2022

**MARCH 9 MEETING****EVACUATION ROUTE PLAN**

Vanessa Howard made a presentation to the Board on the ACRD Evacuation Route Plan project. The project was funded through UBCM, and will be utilized by emergency operations centre staff and emergency agencies to plan evacuations in conjunction with the Alberni Valley Emergency Plan.

**NIC SHARE NEW MISSION STATEMENT**

A delegation from North Island College offered an update to the Board on the work they are doing in the region, and how they can work with the ACRD to build healthy and resilient communities. They shared their new mission statement: "Working together, NIC builds healthy and thriving communities one student at a time."

**ROADSIDE COLLECTION IN RURAL AREAS**

The Board approved a motion not to move forward with the roadside collection program for the Alberni Valley Electoral Areas at this time and to remove it from the budget.

**CLAYOQUOT WILDERNESS RESORT**

The Board amended the zoning in order to restrict the location, siting, and density of all campground uses and amenity uses to the existing development, with the exception of upgrades to the cookhouse and lounge structure.

**MARCH 23 MEETING****MARKING 10 YEARS OF SERVICE WITH THE ACRD**

The Board and the General Manager of Community Services recognized Keith Looker, Maintenance Technician, for 10 years of service with the Region. The Board presented him with a gift to mark the occasion.

**BROOMBUSTERS UPDATE ON SCOTCH BROOM**

The Board heard from a delegation from Broombusters. They explained the impact the invasive species can have on the area, as it smothers and strangles out other species and prevents forest regrowth. The delegation discussed the option of the Board taking action, including removal of broom, sharing information, and passing bylaws to protect the land, water, soil and forest.

**APPLYING FOR TRAIL GRANT FUNDING**

The Board approved motions to apply for funding for \$50,000 from the Federal Active Transportation Fund with Infrastructure Canada to develop a plan for the Log Train Trail and Sproat Lake Trail.

**FINANCIAL PLAN 2022-2026 ADOPTED**

The Board adopted Bylaw F1155, 2022 to 2026 Alberni-Clayoquot Regional District Financial Plan.

**MARCH 23 - SPECIAL HOSPITAL DISTRICT MEETING  
FINANCIAL PLAN 2022-2026 ADOPTED**

The Board for the Hospital District adopted its budget for the 2022-23 year.

**The Financial Plans can be viewed at [2022 - 2026 Financial Plan \(acrd.bc.ca\)](#)**

**Updated Zoning Bylaw Information Sessions Coming Up**

Based on feedback from community members and stakeholders, the ACRD has drafted new updates to the proposed Zoning Bylaw, as of March 2022. Join an upcoming information session to check in with Planning staff:

**Online: April 7 - 4 to 6 pm on Zoom**

**In Person: April 11 - 3:30 to 6:30 pm Sproat Lake Hall and April 12 - 3:30 to 6:30 pm Cherry Creek Hall**

For details and to register for the online session, go to [www.acrd.bc.ca/zbreview](http://www.acrd.bc.ca/zbreview)

If you have any questions, call 250-720-2700 or email [planning@acrd.bc.ca](mailto:planning@acrd.bc.ca)

**UPCOMING MEETINGS**

Input on upcoming meetings may be emailed to: [responses@acrd.bc.ca](mailto:responses@acrd.bc.ca)

**West Coast Committee of the Whole** - April 13, 9 am; ACRD Boardroom/Zoom

**Board of Directors** - April 12, 1:30 pm, followed by the Regional Hospital District; ACRD Boardroom/Zoom

**Board of Directors** - April 27, 1:30 pm; ACRD Boardroom/Zoom

**BOARD OF DIRECTORS**

**Chair: John Jack**  
Huu-ay-aht First Nations

**Vice-Chair: John McNabb**  
Electoral Area "E" Beaver Creek

**Director Bob Beckett**  
Electoral Area "A" Bamfield

**Director Tanya Shannon**  
Electoral Area "B" Beaufort

**Director Kel Roberts**  
Electoral Area "C" Long Beach

**Director: Penny Cote**  
Electoral Area "D" Sproat Lake

**Director Dianne Bodnar**  
Electoral Area "F" Cherry Creek

**Mayor Sharie Minions**  
City of Port Alberni

**Councillor Ron Corbeil**  
City of Port Alberni

**Councillor Tom Stere**  
District of Tofino

**Councillor Rachelle Cole**  
District of Ucluelet

**Councillor Kirsten Johnsen**  
Toquaht Nation

**Councillor Wilfred Cootes**  
Uchucklesaht Tribe  
Government

**Councillor Alan McCarthy**  
Yuułu?it?at? Government

For more information, agendas for meetings, and official minutes from the Board of Director meetings, visit the ACRD Website ([www.acrd.bc.ca](http://www.acrd.bc.ca)) or contact the General Manager of

Administrative Services at  
250-720-2706 or e-mail  
[wthomson@acrd.bc.ca](mailto:wthomson@acrd.bc.ca)



## Highlights from the Alberni-Clayoquot Regional District (ACRD) Board of Directors Meetings April 2022

### BOARD OF DIRECTORS

**Chair: John Jack**  
Huu-ay-aht First Nations

**Vice-Chair: John McNabb**  
Electoral Area "E" Beaver Creek

**Director Bob Beckett**  
Electoral Area "A" Bamfield

**Director Tanya Shannon**  
Electoral Area "B" Beaufort

**Director Kel Roberts**  
Electoral Area "C" Long Beach

**Director: Penny Cote**  
Electoral Area "D" Sproat Lake

**Director Dianne Bodnar**  
Electoral Area "F" Cherry Creek

**Mayor Sharie Minions**  
City of Port Alberni

**Councillor Ron Corbeil**  
City of Port Alberni

**Councillor Tom Stere**  
District of Tofino

**Councillor Rachelle Cole**  
District of Ucluelet

**Councillor Kirsten Johnsen**  
Toquaht Nation

**Councillor Wilfred Cootes**  
Uchucklesaht Tribe  
Government

**Councillor Alan McCarthy**  
Yuułu?i?ath Government

For more information, agendas for meetings, and official minutes from the Board of Director meetings, visit the ACRD Website ([www.acrd.bc.ca](http://www.acrd.bc.ca)) or contact the General Manager of Administrative Services at 250-720-2706 or e-mail [wthomson@acrd.bc.ca](mailto:wthomson@acrd.bc.ca).

### APRIL 13 MEETING

#### 10 YEARS OF WORKING TOGETHER

The Board hosted a celebration at the beginning of their meeting to recognize the 10th anniversary of when Huu-ay-aht and Yuułu?i?ath join the Board as full voting members. Each nation was presented with a carving to recognize this important milestone.

#### AUDITED FINANCIAL STATEMENTS

A delegation from KMPG presented the audited financial statements for the year that ended on December 31, 2021.

The Board later approved the 2021 Audited Financial Statements for the ACRD.

#### COMMUNITY WORKS FUND CONTRIBUTION

The Board approved the Letter of Understanding with the Beaver Creek Community Club to increase the Community Works Funding from \$26,000 to \$76,000 to upgrade the Community Hall for cultural purposes.



**hupiista?alquu?at**  
they helped each other...

ACRD Chair John Jack presented (above) Board Director Al McCarthy and Yuułu?i?ath President Chuck McCarthy and Huu-ay-aht Chief Councillor Robert J. Dennis Sr. (left) a gift by local carver Hipolite Williams.



#### ALBERNI VALLEY REGATTA ASSOCIATION

The Board issued a noise exemption permit for the Alberni Valley Regatta Association for their regatta on July 8, 9, and 10, 2022 from 9 am to 5 pm.

#### EXTENDED TIPPING FEES FOR CLEAN-UP

The Board approved a one-year extension of a pilot project to receive up to 650 tonnes of coastal clean-up materials at the two landfills at a rate of \$175/tonne from the Coastal Restoration Society.

### APRIL 27 MEETING

#### CONCERNS OVER RECYCLING DEPOT HOURS

The Board directed staff to send a letter to Recycle BC expressing concern over the reduction of hours at the Ucluelet and Tofino recycling depots.

#### MILLSTREAM WATER RATES AND REGULATIONS

The Board adopted the Millstream Local Service Area Rates and Regulations Amendments Bylaw, a quarterly rate increase of \$20 per parcel, effective July 1, 2022.

#### SALMON BEACH ROAD MAINTENANCE WORK

The Board authorized staff to undertake a Request for Quotation for the procurement of the Salmon Beach Road Maintenance for a one- to three-year term.

#### ZONING BYLAW REVIEW PROJECT TIMELINE

The Board endorsed the timeline for the Zoning Bylaw Review Project. They stressed the importance of ensuring each electoral area has an opportunity to equally share their input. For more information, go to [Zoning Bylaw Review \(acrd.bc.ca\)](http://Zoning Bylaw Review (acrd.bc.ca)).

### Share your opinion on the Maplehurst Park Plan

The ACRD will be hosting an open house to discuss the results of a recent survey conducted on the Maplehurst Park Plan. Come to the open house to hear draft recommendations for the plan and share your input on the future of this Alberni Valley trail.

**May 18, 2022 - 4 to 7 pm Cherry Creek Hall**

For details, go to [www.letsconnectacrd.ca/maplehurst-pmp](http://www.letsconnectacrd.ca/maplehurst-pmp). If you have any questions, call 250-720-2700 or [mailbox@acrd.bc.ca](mailto:mailbox@acrd.bc.ca)

#### UPCOMING MEETINGS

Input on upcoming meetings may be emailed to: [responses@acrd.bc.ca](mailto:responses@acrd.bc.ca)

**Alberni Valley and Bamfield Services Committee** - May 4, 10 am; Boardroom /Zoom

**Board of Directors** - May 11, 1:30 pm, followed by the Regional Hospital District; ACRD Boardroom/Zoom

**Board of Directors** - May 25, 1:30 pm; Boardroom/ Zoom

# **Qacá Settlement Trust**

Annual Report

December 31, 2021

Prepared May 5, 2022



# Qacá Settlement Trust

Annual Report

December 31, 2021

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## PREFACE

This annual report has been prepared by the trustees of the Qacá Settlement Trust to inform the Ka:'yu:'k't'h'/Che:k'tles7et'h' First Nations, Toquaht Nation and Uchucklesaht Tribe of the activities and results of the operations of the Trust for the year ended December 31, 2021.

## WHAT IS A TRUST?

A trust is a relationship created to hold title to property for the benefit of the beneficiaries. There are three parties involved in the creation of a trust:

Settlor – This is the person who sets up or creates a trust. The three Nations selected Gary Yabsley, Maa-nulth Lead Negotiator at the time, as the settlor of the Trust. The role of the settlor is complete once the Trust is created.

Trustees – The trustees control the Trust and are responsible for managing the Trust in accordance with the terms of the Trust agreement and common law related to trusts.

Ka:'yu:'k't'h'/Che:k'tles7et'h' First Nations, Toquaht Nation and Uchucklesaht Tribe have each appointed two trustees resulting in a total of six trustees.

Beneficiaries – These are the persons or entities intended to benefit from the Trust. The beneficiaries of the Trust are the Ka:'yu:'k't'h'/Che:k'tles7et'h' First Nations, Toquaht Nation and Uchucklesaht Tribe.

## **WHAT IS THE TRUST AGREEMENT?**

The trust agreement is the document that creates the Trust and sets out the terms and conditions of the operation of the Trust. The trust agreement sets out:

- the purpose of the Trust,
- the duties, powers, responsibilities, appointment and removal of trustees,
- the beneficiaries,
- how trust assets are to be managed,
- how trust assets are to be distributed to beneficiaries, and
- termination or wind-up of the Trust.

## **CREATION OF THE TRUST**

The governments of Ka:'yu:'k't'h'/Che:k'tles7et'h' First Nations, Toquaht Nation and Uchucklesaht Tribe determined that it would be beneficial and cost effective to participate together in a single settlement trust. The governments of the three Nations created the Trust as part of the preparations for the implementation of the treaty which came into effect on April 1, 2011. The trust agreement was finalized and executed as of March 23, 2011.

## **PURPOSE OF THE TRUST**

The purpose of the Trust is to receive and invest contributions of eligible treaty payments from the three Nations. Each Nation may contribute to the Trust all or part of capital transfer and resource revenue sharing amounts paid under the treaty.

Amounts contributed to the Trust are to be held, protected and nurtured for the benefit of the Trust beneficiaries. Trust funds, which are tracked

separately by Nation, are intended to be used for community benefits based on priorities determined by the contributing Nation's government.

## **TRUSTEES**

The trust agreement provides that each Nation has the authority to appoint two trustees. The current trustees appointed by the Nations are:

Ka:'yu:'k't'h'/Che:k'tles7et'h'	Nicole Nicolaye, Cynthia Blackstone
Toquaht	Gary Johnsen, Kelly Johnsen
Uchucklesaht	Scott Coulson, Carla Halvorsen

The trustees are obligated to carry out their duties as provided in the Trust agreement and to ensure that the purposes for which the Trust was created are being met.

## **2021 OBJECTIVES**

The primary objectives established by the trustees for the eleventh year of operations were:

- Prepare and make available to Ka:'yu:'k't'h'/Che:k'tles7et'h' First Nations, Toquaht Nation and Uchucklesaht Tribe a copy of the Trust's audited financial statements and annual report for the fiscal period ending December 31, 2021,
- Monitor the performance of Leith Wheeler Investment Counsel Ltd. (Leith Wheeler), the firm responsible for managing the Trust's investment portfolio,
- Monitor the Trust's administrative policies and procedures to ensure financial and administrative activities are conducted professionally and properly documented.

The objectives for the eleventh year have been accomplished. The trustees will continue to look for opportunities to refine and improve operations.

## **2021 ACTIVITIES**

### **Monitoring of the Investment Manager**

The trustees monitor Leith Wheeler's performance in managing the investment portfolio. At a minimum monitoring includes:

- Reviewing monthly summary portfolio statements provided by Leith Wheeler,
- Reviewing, at a trustee meeting, detailed quarterly reports provided by Leith Wheeler,
- Having Leith Wheeler attend at least one trustee meeting to review performance and discuss economic forecasts

### **Trustee Meetings**

The trustees conducted business at five meetings during 2021. Minutes of trustee meetings are provided to the Legislature of each of the Nations.

### **Trust Funds**

With the exception of cash required for the Trust's operating expenses the balance of the funds held by the Trust have been transferred to the Trust's investment portfolio managed by Leith Wheeler.

## **INVESTMENT PERFORMANCE**

The investment portfolio being managed by Leith Wheeler is designed to protect and grow the capital of the Trust over the long-term and to produce a reasonable annual income.

The investment policy adopted by the Trust recognizes that the capital value of the Trust will move up and down in the short-term. The trustees monitor the investment portfolio on a monthly basis. Short-term fluctuations in the value of the portfolio are noted however the performance of the investment manager will be judged based on the long-term results.

The following comment has been provided by Daren Atkinson, Vice President, Leith Wheeler:

*We entered 2021 optimistic that there was good value in our portfolios, but we would not have predicted just how strong a year it turned out to be. North American markets performed extremely well with the S&P/TSX Composite (TSX) up 25.1% and the S&P 500 up 27.8% in Canadian Dollar terms. International markets also had a good year with the MSCI EAFE index increasing 10.5%.*

*Your Canadian Equities had a very successful year led by companies such as Tourmaline Oil which continued its strong run of performance, ending the year up 147.1%. In the Material sector both Nutrien (+52.3%) and First Quantum (+32.5%) performed well while being out of gold companies also benefitted your portfolio as the sub-sector was down -9.6% during the year. In the US, your portfolio ended up performing roughly in line with a very robust market while your International portfolio also had a decent year. In fixed income, returns were negative in 2021 although we did see a rebound late in the year. Overall, your Trust portfolio increased 11.1% in 2021.*

*Our outlook for returns in 2022 continues to be constructive, but we likely need to temper expectations on the back of a very strong year in 2021. Across your equity portfolios, businesses have shown an ability to navigate through the pandemic and are trading at lower valuations than the markets, boding well for performance going forward. Many companies are positioned to handle higher inflation should it continue, due to pricing power and the ability to pass costs on. On the fixed income side, we expect bond yields to continue to rise slowly as longer-term inflation pressures moderate. Given our outlook for rates, we continue to believe that fixed income will contribute positive returns to balanced portfolios while adding diversification, particularly during times of elevated market volatility.*

## FINANCIAL ACTIVITIES

Significant financial results from the audited financial statements of the Trust for the period ended December 31, 2021 are:

Cost of investment portfolio	\$ 41,465,598
Add: unrealized gain (loss) in market value **	<u>6,214,442</u>
Market value at December 31, 2021	\$ 47,680,040

\*\* Unrealized gains (losses) are due to fluctuations in market value of investments held in the portfolio.

Investment income and gains on sales	\$ 2,112,619
Operating expenses	
Excess of revenue over expenses	\$ 1,882,538

## AUDITED FINANCIAL STATEMENTS

Attached to this report are the Trust's audited financial statements for the period ended December 31, 2021.

**QACCA SETTLEMENT TRUST**  
**FINANCIAL STATEMENTS**  
**Year Ended December 31, 2021**



**QACCA SETTLEMENT TRUST**  
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# SABO, JANG & CO. LTD.

(A Professional Corporation)  
Chartered Professional Accountants

GREG K. SABO, CPA, CGA

MICHAEL JANG, CPA, CGA, CAFM

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## INDEPENDENT AUDITOR'S REPORT

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To the Trustees of Qacca Settlement Trust

*Report on the Financial Statements*

*Opinion*

We have audited the financial statements of Qacca Settlement Trust (the Trust), which comprise the statement of financial position as at December 31, 2021, and the statements of operations, changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Trust as at December 31, 2021, and the results of its operations and cash flows for the year then ended in accordance with Canadian accounting standards private enterprises (ASPE).

*Basis for Opinion*

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Trust in accordance with ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

*Emphasis of Matter*

Without modifying our opinion, we draw attention to Note 1(a) to the financial statements, which describes the basis of accounting. The financial statements are prepared for the purposes of the Trustees' oversight of Qacca Settlement Trust and its financial performance. As a result, the financial statements may not be suitable for another purpose. Our report is intended solely for Qacca Settlement Trust, the Trustees of Qacca Settlement Trust, Ka:'yu:'k't'h'/Che:k'tles7et'h' Legislature, the Toquaht Council and the Uchucklesaht Council and should not be used by parties other than Qacca Settlement Trust, the Trustees of Qacca Settlement Trust, Ka:'yu:'k't'h'/Che:k'tles7et'h' Legislature, the Toquaht Council and the Uchucklesaht Council.

*Responsibilities of Management and Those Charged with Governance for the Financial Statements*

Management is responsible for the preparation and fair presentation of the financial statements in accordance with ASPE, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Trust's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Trust or to cease operations, or has no realistic alternative but to do so.

(continues)

Those charged with governance are responsible for overseeing the Trust's financial reporting process.

*Auditor's Responsibilities for the Audit of the Financial Statements*

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Trust's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Trust's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Trust to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



Chartered Professional Accountants

Parksville, British Columbia  
March 29, 2022

**QACCA SETTLEMENT TRUST**  
**STATEMENT OF OPERATIONS**  
**Year Ended December 31, 2021**

	2021	2020
<b>REVENUES</b>	<b>\$ 1,712,561</b>	<b>\$ 1,301,710</b>
<b>EXPENSES</b>		
Administration fees	8,815	9,205
Audit fees	5,960	5,030
Insurance	5,128	4,245
Interest and bank charges	106	131
Management fees	210,072	156,909
	<b>230,081</b>	<b>175,520</b>
<b>EXCESS OF REVENUES OVER EXPENSES FROM OPERATIONS</b>	<b>1,482,480</b>	<b>1,126,190</b>
<b>OTHER INCOME</b>		
Gain on sale of marketable securities	400,058	409,019
<b>EXCESS OF REVENUES OVER EXPENSES</b>	<b>\$ 1,882,538</b>	<b>\$ 1,535,209</b>

**QACCA SETTLEMENT TRUST**  
**STATEMENT OF FINANCIAL POSITION**  
December 31, 2021

	2021	2020
<b>ASSETS</b>		
<b>CURRENT</b>		
Cash (Note 10)	\$ 1,882	\$ 2,382
Interest receivable	13,080	13,709
Current portion of loans and notes receivable (Note 4)	176,308	173,766
Prepaid expenses	1,086	859
Investments (Note 5)	47,680,042	42,915,514
	<b>47,872,398</b>	<b>43,106,230</b>
<b>LOANS AND NOTES RECEIVABLE (Note 4)</b>	<b>3,239,006</b>	<b>3,414,685</b>
<b>TOTAL ASSETS</b>	<b>\$ 51,111,404</b>	<b>\$ 46,520,915</b>
<b>LIABILITIES AND NET ASSETS</b>		
<b>CURRENT</b>		
Accounts payable	\$ 75,736	\$ 49,845
<b>NET ASSETS</b>		
Ka:'yu:'k't'h/'		
Che:k'tles7et'h' First Nations	32,438,616	29,631,948
Toquaht Nation	8,934,350	8,093,963
Uchucklesaht Tribe	9,662,702	8,745,159
	<b>51,035,668</b>	<b>46,471,070</b>
<b>TOTAL LIABILITIES AND NET ASSETS</b>	<b>\$ 51,111,404</b>	<b>\$ 46,520,915</b>

Approved by the Trustees

Carla Halvorsen Trustee

Kelly Johnson Trustee

See notes to financial statements

**QACCA SETTLEMENT TRUST**  
**STATEMENT OF CHANGES IN NET ASSETS**  
**Year Ended December 31, 2021**

	Ka:'yu:'k't'h'/ Che:k'tles7et'h' First Nations	Toquaht Nation	Uchucklesaht Tribe	<b>2021</b>	2020
<b>NET ASSETS - BEGINNING OF YEAR</b>	\$ 29,631,948	\$ 8,093,963	\$ 8,745,159	<b>\$ 46,471,070</b>	\$ 38,243,402
Excess of revenues over expenses	1,167,173	338,857	376,508	<b>1,882,538</b>	1,535,209
Contributions	-	-	-	-	4,953,829
Change in unrealized gains (losses)	1,591,534	487,605	525,563	<b>2,604,702</b>	1,867,133
Change in unrealized foreign exchange gains (losses)	47,961	13,925	15,472	<b>77,358</b>	(128,503)
<b>NET ASSETS - END OF YEAR</b>	<b>\$ 32,438,616</b>	<b>\$ 8,934,350</b>	<b>\$ 9,662,702</b>	<b>\$ 51,035,668</b>	<b>\$ 46,471,070</b>

**QACCA SETTLEMENT TRUST**  
**STATEMENT OF CASH FLOWS**  
Year Ended December 31, 2021

	2021	2020
<b>OPERATING ACTIVITIES</b>		
Excess of revenues over expenses	\$ 1,882,538	\$ 1,535,209
Item not affecting cash:		
Gain on disposal of investments	(400,058)	(409,019)
	<b>1,482,480</b>	<b>1,126,190</b>
Changes in non-cash working capital:		
Interest receivable	629	(13,709)
Accounts payable	25,893	4,279
Prepaid expenses	(227)	(325)
	<b>26,295</b>	<b>(9,755)</b>
Cash flow from operating activities	<b>1,508,775</b>	<b>1,116,435</b>
<b>INVESTING ACTIVITIES</b>		
Purchase of investments	(5,664,001)	(12,748,508)
Proceeds from sale of investments	3,981,589	6,490,583
Cash flow used by investing activities	<b>(1,682,412)</b>	<b>(6,257,925)</b>
<b>FINANCING ACTIVITIES</b>		
Trustees' contributions	-	4,953,829
Receipt of loans receivable	173,137	128,156
Cash flow from financing activities	<b>173,137</b>	<b>5,081,985</b>
<b>DECREASE IN CASH FLOW</b>	<b>(500)</b>	<b>(59,505)</b>
Cash - beginning of year	2,382	61,887
<b>CASH - END OF YEAR</b>	<b>\$ 1,882</b>	<b>\$ 2,382</b>

**QACCA SETTLEMENT TRUST**  
**NOTES TO FINANCIAL STATEMENTS**  
**Year Ended December 31, 2021**

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**1. BASIS OF PRESENTATION**

Qacca Settlement Trust has not prepared general purpose ASPE financial statements. Rather, these special purpose financial statements have been prepared in accordance with Part II of the CPA Canada Handbook - Accounting (Canadian Accounting Standards for Private Enterprises - "ASPE") for the purposes of the Trustees oversight of Qacca Settlement Trust and its financial performance. As a result, the financial statements may not be suitable for another purpose.

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**2. PURPOSE OF THE TRUST**

The Ka:'yu:'k't'h'/Che:k'tles7et'h' First Nations, Toquaht Nation and Uchucklesaht Tribe established the Qacca Settlement Trust to hold, protect and nurture capital transfers and resource revenues derived from the Maa-nulth Final Agreement for the benefit of the Beneficiaries.

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**3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

Cash and cash equivalents

Cash and cash equivalents include amounts on deposit with financial institutions. Cash and cash equivalents exclude cash equivalents that are invested in money market funds with Leith Wheeler.

Financial instruments

Financial assets and liabilities are measured initially at fair value, except for certain non-arm's length transactions. Subsequent measurement is at amortized cost, except for investments in equity instruments that are quoted in an active market, which are measured at fair value.

Measurement and reporting of investments

The Trust reports its investments at their fair value, and reports unrealized gains and losses on those investments in the Statement of Changes in Net Assets.

Revenue recognition

The Trust recognizes dividend and interest income when received. Gains and losses are recognized when the transaction is disposed and collection has occurred.

Management's use of estimates

When preparing financial statements according to Canadian generally accepted accounting principles, we make estimates and assumptions that affect the reported amounts of revenues and expenses during the year, the reported amounts of assets and liabilities at the date of the financial statements, and the disclosure of contingent assets and liabilities at the date of the financial statements. We base our assumptions on a number of factors including historical experience, current events, actions that the Company may undertake in the future, and other assumptions believed reasonable under the circumstances. Material measurement uncertainties include estimates of accrued liabilities. Actual results could differ from our estimates; the resolution of these uncertainties will be determined by future events.

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**4. LOANS AND NOTES RECEIVABLE**

	2021	2020
Ka:'yu:'k't'h'/Che:k'tles7et'h' First Nations loan receivable bearing interest at 1% compounded semi-annually, repayable in quarterly blended payments of \$13,795. The loan matures on June 30, 2036.	\$ 743,787	\$ 791,248

*(continues)*

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**QACCA SETTLEMENT TRUST**  
**NOTES TO FINANCIAL STATEMENTS**  
**Year Ended December 31, 2021**

**4. LOANS AND NOTES RECEIVABLE (continued)**

	2021	2020
Ka:'yu:'k't'h'/Che:k'tles7et'h' First Nations loan receivable bearing interest at 1% compounded semi-annually, repayable in quarterly blended payments of \$13,795. The loan matures on March 29, 2038.	838,241	884,765
Ka:'yu:'k't'h'/Che:k'tles7et'h' First Nations loan receivable bearing interest at 2% compounded semi-annually, repayable in quarterly blended payments of \$12,725. The loan matures on March 31, 2043.	886,388	919,194
Ka:'yu:'k't'h'/Che:k'tles7et'h' First Nations loan receivable bearing interest at 2% compounded semi-annually, repayable in quarterly blended payments of \$16,454. The loan matures on September 30, 2038.	946,898	993,244
	3,415,314	3,588,451
Amounts receivable within one year	(176,308)	(173,766)
	<b>\$ 3,239,006</b>	<b>\$ 3,414,685</b>

Estimated principal repayment terms are approximately:

2022	\$ 175,657
2023	178,232
2024	180,848
2025	183,508
2026	186,211
Thereafter	2,510,858
	<b>\$ 3,415,314</b>

**QACCA SETTLEMENT TRUST**  
**NOTES TO FINANCIAL STATEMENTS**  
Year Ended December 31, 2021

**5. INVESTMENTS**

	2021		2020	
	Book Value	Fair Value	Book Value	Fair Value
<u>Ka:'yu:'k't'h'/Che:k'tles7et'h' First Nations</u>				
LW Core Bond Fund A	\$ 11,960,836	\$ 11,783,971	\$ 9,370,875	\$ 9,697,977
LW Canadian Equity Fund Series A	5,589,954	8,322,560	5,184,041	6,366,538
LW US Equity Fund Series A	2,828,838	4,021,613	2,613,367	3,296,944
LW International Fund A	3,803,875	3,805,693	3,351,608	3,317,232
LW Money Market Fund	45,037	45,037	39,861	39,861
LW USD Money Market Fund	198,061	198,061	1,081,910	1,081,910
	879,907	879,907	-	-
Investments	-	-	2,263,137	2,263,137
	<b>25,306,508</b>	<b>29,056,842</b>	23,904,799	26,063,599
<u>Toquaht Nation</u>				
LW Core Bond Fund A	\$ 3,665,292	\$ 3,621,736	\$ 2,960,441	\$ 3,073,636
LW Canadian Equity Fund Series A	1,704,273	2,543,205	1,644,875	2,006,979
LW US Equity Fund Series A	847,036	1,227,859	812,121	1,038,391
LW International Fund A	1,188,432	1,165,152	1,083,504	1,047,250
LW Money Market Fund	6,025	6,025	5,475	5,475
LW USD Money Market Fund	70,852	70,852	387,035	387,035
	314,772	314,772	-	-
Investments	-	-	541,093	541,093
	<b>7,796,682</b>	<b>8,949,601</b>	7,434,544	8,099,859
<u>Uchucklesaht Tribe</u>				
LW Core Bond Fund A	\$ 3,925,195	\$ 3,888,465	\$ 3,415,415	\$ 3,548,850
LW Canadian Equity Fund Series A	1,794,472	2,740,497	1,890,118	2,323,981
LW US Equity Fund Series A	909,630	1,332,681	953,646	1,208,626
LW International Fund A	1,278,457	1,257,300	1,250,972	1,214,320
LW Money Market Fund	7,940	7,940	7,929	7,929
LW USD Money Market Fund	82,077	82,077	448,348	448,348
	364,637	364,637	-	-
	<b>8,362,408</b>	<b>9,673,597</b>	7,966,428	8,752,054
	<b>\$ 41,465,598</b>	<b>\$ 47,680,040</b>	\$ 39,305,771	\$ 42,915,512
Current year unrealized gains (losses)		\$ 2,604,701		\$ 1,867,133
Accumulated unrealized gains (losses)		\$ 6,214,442		\$ 3,609,741
Current foreign exchange unrealized gains (losses)		\$ 77,359		\$ (128,503)
Accumulated foreign exch unrealized gains (losses)		\$ (51,144)		

**QACCA SETTLEMENT TRUST**  
**NOTES TO FINANCIAL STATEMENTS**  
**Year Ended December 31, 2021**

**6. NET ASSETS RECONCILIATION**

	2021	2020
Net assets before unrealized gains and losses	\$ 44,872,370	\$ 42,989,832
Accumulated unrealized gains/(losses)	6,214,442	3,609,741
Accumulated unrealized foreign exchange gains (losses)	(51,144)	(128,503)
<b>Balance, end of year</b>	<b>\$ 51,035,668</b>	<b>\$ 46,471,070</b>

**7. INCOME TAXES**

The Ka:'yu:'k't'h'/Che:k'tles7et'h' First Nations, Toquaht Nation and Uchucklesaht Tribe are party to the Maa-nulth First Nations Tax Treatment Agreement between the Maa-nulth First Nations, Canada and British Columbia. The Qacca Settlement Trust has been designated by the Minister of National Revenue as a Maa-nulth First Nation Settlement Trust. In accordance with that agreement, the trust is not subject to income tax.

**8. FINANCIAL INSTRUMENTS**

The Trust is exposed to various risks through its financial instruments. The following analysis provides information about the Trust's risk exposure and concentration as of December 31, 2021.

Credit risk

Credit risk arises from the potential that a counter party will fail to perform its obligations. The Trust is exposed to credit risk from its loans receivable.

Market risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: currency rate risk, interest rate risk and other price risk. The Trust is exposed to all three risks, as described.

Currency risk

Currency risk is the risk to the company's earnings that arise from fluctuations of foreign exchange rates and the degree of volatility of these rates. The Trust is exposed to foreign currency exchange risk on its investments held in U.S. dollars. The company does not use derivative instruments to reduce its exposure to foreign currency risk.

Interest rate risk

Interest rate risk is the risk that the value of a financial instrument might be adversely affected by a change in the market interest rates. The Trust has significant investments which are tied to prevailing interest rates.

Other price risk

Other price risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices (other than those arising from interest rate risk or currency risk), whether those changes are caused by factors specific to the individual financial instrument or its issuer, or factors affecting all similar financial instruments traded in the market. The Trust is exposed to other price risk through its investment in publicly-traded shares.

Unless otherwise noted, it is management's opinion that the Trust is not exposed to significant other price risks arising from these financial instruments.

**QACCA SETTLEMENT TRUST**  
**NOTES TO FINANCIAL STATEMENTS**  
**Year Ended December 31, 2021**

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**9. RESTRICTIONS ON NET ASSETS**

Net assets are unrestricted subject to the provisions laid out in the Qacca Settlement Trust Agreement.

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**10. CASH**

	2021	2020
Cash	\$ 1,882	\$ 2,382

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Financial Statements of  
**Toquaht Nation**

Budget vs. Actual  
**2021-2022**

March 31, 2022

As @:  
05/13/22 11:53 AM



**2021 - 2022**

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- First Peoples Cultural Council		
- Province of BC Capacity Building		
- TMX Capacity Funding		
- Community Engagement		
- NRCAN Equipment Procurement 21-22		
- Secret Beach Coastal Trail		

**Toquaht Nation**  
**Consolidated Statement of Financial Position**  
**March 31, 2022**

**Current Assets**

Cash in Bank	12,133,182.79
Accounts Receivable	2,107,950.79
Due to/from Toquaht Management	98,047.47
Due to/from Toquaht Marina & Campground	42,594.22
Due to/from Toquaht Holdings	409,996.42
Due to/from Toquaht Forestry LP	(126,968.11)
Prepaid Expenses	17,435.71
	14,682,239.29

**Capital Assets**

Land	5,993,774.93
Building	1,194,745.36
Equipment - Automotive	38,193.00
Equipment - Boats	17,860.00
Water Systems	2,634,428.56
Forestry Rd Gate	13,766.67
Computer Equipment	88,962.18
Equipment - Generator	183,422.00
Equipment - General	109,938.22
Marina	3,230,363.00
Roads	4,035,338.68
Band Housing	1,466,556.00
Lot	39,697.88
Loader	25,000.00
Secret Beach Water System	399,387.00
Macoah Sewer System	3,126,625.00
Accumulated Amortization	(1,605,317.80)
	20,992,740.68

**Other Assets**

Investment in BC FN Gaming Revenue	110.00
Investment in Hayu Fishing Ltd.	(49.75)
Shares - Ucluelet COOP	264.11
Investment in Toquaht Holdings LP	11,568,520.00
Investment In LW - Implementation	4,827,555.22
Investment In Toquaht Aquaculture	0.01
Investment In Toquaht Holdings Ltd.	(230.72)
	16,396,168.87

**Total Assets**

52,071,148.84



**Toquaht Nation**  
**Consolidated Statement of Financial Position**  
**March 31, 2022**

<b>Current Liabilities</b>	
Accounts Payable	532,994.77
Accounts Payable - YE Accrual	30,000.00
Damage/Security Deposits	15,675.00
Deferred Revenue	286,857.36
Hold Backs Payable	45,401.98
GST Collected	1,807.82
Wages Payable	39,022.90
Vacation Pay Payable	57,535.44
WCB Payable	(4,922.58)
EI Payable	5,094.28
CPP Payable	16,269.62
Income Tax Payable	15,121.50
Rent Payable to Social Housing	2,290.00
TFSA Contributions Payable	(8,070.76)
	<u>1,035,077.33</u>
<b>Long Term Liabilities</b>	
Loan Payable BMO	602,286.65
Loan Payable BMO-68 Hectars	309,708.59
BMO Loan 3820 699271	735,406.31
Loan Payable BMO IT Lands	5,379,681.99
Loan Proceeds - INAC - Specific Claim	110,318.00
Funds in Trust	140,732.71
	<u>7,278,134.25</u>
<b>Equity</b>	
Equity	37,136,376.36
Surplus/(Deficit)	6,621,560.90
	<u>43,757,937.26</u>
<b>Total Liabilities &amp; Equity</b>	<u>52,071,148.84</u>

# Toquaht Nation

March 31, 2022

## Consolidated Statement of Operations TN Annual Budget Act - Variance Report

	<u>2021/2022</u> <u>Budget</u> <u>Full Year</u>	<u>2021/2022</u> <u>Actual</u> <u>31-Mar</u>	<u>Variance</u>	
<b>Revenue</b>				
4010	AANDC - Capital Funds Received	0.00	1,000,000.00	(1,000,000.00)
4050	AANDC - Other Funds Received	3,416,982.00	4,129,357.22	(712,375.22)
4110	BC Funds Received	465,000.00	919,781.07	(454,781.07)
4115	BC Gaming Revenue	68,750.00	718,938.77	(650,188.77)
4120	Prov of BC - BC Tax Sharing	0.00	10,036.92	(10,036.92)
4202	Gov Can Specific Claims	20,000.00	35,774.29	(15,774.29)
4205	Gov Can FNGST	0.00	32,466.75	(32,466.75)
4210	FFA-BC-Funds Received	14,118.00	15,478.61	(1,360.61)
4250	FFA-CDA-Funds Received	4,958,620.00	4,969,665.53	(11,045.53)
4310	NTC Usma Reserve	120,000.00	120,000.00	0.00
4350	NTC Health Canada	16,897.00	16,897.00	0.00
4380	NTC Patient/IRS Travel Reimb	24,000.00	23,384.65	615.35
4390	NTC Other	1,140.00	32,132.00	(30,992.00)
4610	CFIA	11,440.00	10,153.00	1,287.00
4620	Natural Resources Canada	99,990.00	99,990.00	0.00
4675	Cost Recoveries	615,944.00	273,574.21	342,369.79
4680	Expense Reimbursements	780.00	1,411.16	(631.16)
4720	FNHA	0.00	10,000.00	(10,000.00)
4765	Maa-nulth Treaty Society	120,000.00	180,000.00	(60,000.00)
5850	Rental Income	68,470.00	61,226.25	7,243.75
5855	Transfer Fees	0.00	3.00	(3.00)
5860	Building Permits & Fees	0.00	225.00	(225.00)
5950	Interest Income	120,780.00	190,625.52	(69,845.52)
5955	License Revenues	0.00	1,043.00	(1,043.00)
5960	Other Income	74,015.00	205,707.45	(131,692.45)
		<u>10,216,926.00</u>	<u>13,057,871.40</u>	<u>(2,840,945.40)</u>
<b>Surpluses</b>				
9704	Transfer in from General Surplus	5,339,181.00	4,483,205.50	855,975.50
		<u>5,339,181.00</u>	<u>4,483,205.50</u>	<u>855,975.50</u>
	<b>Total Revenue &amp; Surpluses</b>	<u>15,556,107.00</u>	<u>17,541,076.90</u>	<u>(1,984,969.90)</u>
<b>Expenses</b>				
7125	Advertising	30,600.00	1,527.58	29,072.42
7140	Allowance - Comfort	15,600.00	0.00	15,600.00
7150	Allowance - Grade 1 to 12	9,000.00	1,833.36	7,166.64
7152	Allowance - Graduation	2,000.00	250.00	1,750.00
7154	Allowance, Living - Post Secondary	55,000.00	63,016.86	(8,016.86)
7180	Audit & Accounting	65,000.00	43,790.00	21,210.00
7212	Bank Charges & Interest	7,548.00	9,533.72	(1,985.72)
7260	Books & Supplies - Grade 1 to 12	3,500.00	2,430.00	1,070.00
7262	Books & Supplies - Post Secondary	6,000.00	8,947.66	(2,947.66)

7355	Committed Funds	99,015.00	0.00	99,015.00
7359	Consulting Contract	235,000.00	119,554.34	115,445.66
7360	Consulting	1,514,000.00	315,287.63	1,198,712.37
7362	Courier/Postage	2,000.00	1,690.67	309.33
7390	Cultural	20,000.00	12,627.49	7,372.51
7440	Distribution	36,400.00	70,400.00	(34,000.00)
7460	Donations	10,930.00	8,985.88	1,944.12
7480	Dues/Memberships	28,065.00	22,303.69	5,761.31
7500	Elders Engagement	10,000.00	1,609.00	8,391.00
7510	Emergency Fund	25,000.00	9,381.74	15,618.26
7558	Engineering	417,000.00	279,569.12	137,430.88
7568	Equipment Purchases	1,566,262.00	379,927.57	1,186,334.43
7570	Equipment Rental	43,100.00	23,012.12	20,087.88
7680	Fuel/Oil/Grease	2,700.00	1,678.26	1,021.74
7682	Funeral Expenses	10,000.00	6,636.00	3,364.00
7865	Remuneration - Council	243,682.00	250,010.80	(6,328.80)
7867	Remuneration - Cmte/Dir	29,850.00	10,050.00	19,800.00
7868	Honorarium - Citizens	5,600.00	500.00	5,100.00
7955	Insurances & Licences	69,300.00	50,570.39	18,729.61
8010	Janitorial	12,000.00	9,520.00	2,480.00
8228	Legal Fees	176,350.00	158,083.11	18,266.89
8251	Loan Payment - Principal	336,132.00	336,136.20	(4.20)
8312	Materials and Supplies	305,500.00	116,909.65	188,590.35
8325	Meeting Expense	56,000.00	26,707.92	29,292.08
8460	Non Insured Benefits	5,000.00	7,759.83	(2,759.83)
8470	NTC Service Agreement	103,664.00	102,493.00	1,171.00
8530	Office Supplies	10,000.00	3,664.91	6,335.09
8670	Professional Fees	3,921,955.00	573,141.73	3,348,813.27
8671	Project Management	40,000.00	28,600.00	11,400.00
8672	Property Tax	5,000.00	17,225.06	(12,225.06)
8825	Rent	108,000.00	108,000.00	0.00
8828	Repairs and Maintenance	46,405.00	11,577.85	34,827.15
8960	Social Assistance - Basic	47,484.00	31,072.68	16,411.32
8977	Short Term Citizen Contracts	8,500.00	11,550.00	(3,050.00)
8978	Sub Contract	4,307,550.00	2,289,391.44	2,018,158.56
9070	Training	107,000.00	52,181.90	54,818.10
9072	Travel - Staff	9,250.00	6,655.06	2,594.94
9075	Travel - Exec	5,000.00	877.05	4,122.95
9076	Travel - Committee	5,250.00	0.00	5,250.00
9077	Travel - Citizens	12,300.00	5,295.15	7,004.85
9079	Travel - Patient/IRS	24,000.00	25,169.45	(1,169.45)
9082	Tuition - Post Secondary	70,000.00	59,628.42	10,371.58
9180	Utilities	84,760.00	71,486.53	13,273.47
9460	Youth Activity	12,000.00	3,260.52	8,739.48
6600:6999	Wages & Benefits	1,174,855.00	1,039,076.57	135,778.43
		<u>15,556,107.00</u>	<u>6,790,587.91</u>	<u>8,765,519.09</u>
	Surplus/(Deficit)	<u>0.00</u>	<u>10,750,488.99</u>	<u>(10,750,488.99)</u>

**Toquaht Nation**  
**March 31, 2022**

**Consolidated Statement of Operations**  
**Additional Grants & Other Funded Projects - Budget Variance Report**

	<u>2021/2022</u> <u>Budget</u> <u>Full Year</u>	<u>2021/2022</u> <u>Actual</u> <u>31-Mar</u>	<u>Variance</u>
<b><u>Revenue</u></b>			
4050 AANDC - Other Funds Received	66,106.00	66,106.14	(0.14)
4110 BC Funds Received	350,854.00	425,854.00	(75,000.00)
4620 Natural Resources Canada	49,682.00	49,682.00	0.00
4715 FNESC	34,145.00	76,731.16	(42,586.16)
4720 FNHA	21,000.00	21,000.00	0.00
4725 First Peoples' Heritage, Language	0.00	17,923.86	(17,923.86)
4770 New Relationship Trust	19,137.00	19,136.86	0.14
5960 Other Income	241,260.00	241,260.00	0.00
	<u>782,184.00</u>	<u>917,694.02</u>	<u>(135,510.02)</u>
<b><u>Surpluses</u></b>			
<b>Total Revenue &amp; Surpluses</b>	<u>782,184.00</u>	<u>917,694.02</u>	<u>(135,510.02)</u>
<b><u>Expenses</u></b>			
7120 Administration	10,519.00	10,519.00	0.00
7356 Construction	324,865.00	63,289.23	261,575.77
7359 Consulting Contract	48,730.00	0.00	48,730.00
7360 Consulting	17,850.00	39,366.43	(21,516.43)
7361 Contingency	64,973.00	0.00	64,973.00
7440 Distribution	55,217.00	46,641.08	8,575.92
7568 Equipment Purchases	51,966.00	32,510.81	19,455.19
7868 Honorarium - Citizens	0.00	800.00	(800.00)
8228 Legal Fees	25,387.00	12,923.65	12,463.35
8312 Materials and Supplies	29,431.00	26,332.66	3,098.34
8530 Office Supplies	950.00	2,660.99	(1,710.99)
8670 Professional Fees	110,000.00	0.00	110,000.00
8978 Sub Contract	0.00	1,950.00	(1,950.00)
9070 Training	0.00	21,948.00	(21,948.00)
9077 Travel - Citizens	5,000.00	1,342.54	3,657.46
	<u>744,888.00</u>	<u>260,284.39</u>	<u>484,603.61</u>
Surplus/(Deficit)	<u>37,296.00</u>	<u>657,409.63</u>	<u>(620,113.63)</u>

## **Administration**

Budget vs. Actual  
2021-2022

March 31, 2022

**Toquaht Nation**  
**Schedule of Individual Program Revenue, Expenditure**  
**YTD Variance Report**  
**March 31, 2022**

**9090-Administration**

		2021/2022 Budget Full Year	2021/2022 Quarter 4 31-Mar	Variance
<b>Revenue</b>				
4250	FFA-CDA-Funds Received	1,062,079	1,064,479	(2,400)
4675	Cost Recoveries	0	11,503	(11,503)
5950	Interest Income	0	66,783	(66,783)
5960	Other Income	0	335	(335)
	<b>Total Revenue</b>	<b>1,062,079</b>	<b>1,143,101</b>	<b>(81,022)</b>
<b>Expenses</b>				
7125	Advertising	15,000	1,528	13,472
7180	Audit & Accounting	65,000	42,560	22,440
7212	Bank Charges & Interest	7,500	9,454	(1,954)
7360	Consulting	87,000	35,110	51,890
7362	Courier/Postage	2,000	1,691	309
7440	Christmas	2,000	0	2,000
7480	Dues/Memberships/Licences	13,000	11,431	1,569
7568	Equipment Purchases	30,000	17,770	12,230
7570	Equipment Rental	10,000	9,831	169
7955	Insurances & Licences	60,000	47,374	12,626
8010	Janitorial	12,000	9,520	2,480
8228	Legal Fees	10,000	6,405	3,595
8312	Materials and Supplies	1,500	213	1,287
8530	Office Supplies	10,000	3,665	6,335
8670	Professional Fees	52,000	11,871	40,129
8825	Rent	108,000	108,000	0
8828	Repairs and Maintenance	2,500	1,530	970
9180	Utilities	21,900	20,101	1,799
6600:6999	Wages & Benefits	552,679	512,038	40,641
		<b>1,062,079</b>	<b>850,092</b>	<b>211,987</b>
<b>Other Expenses</b>				
	<b>Total Expenses</b>	<b>1,062,079</b>	<b>850,092</b>	<b>211,987</b>
	<b>Surplus/(Deficit)</b>	<b>0</b>	<b>293,009</b>	

**Toquaht Nation**  
**Schedule of Individual Program Revenue, Expenditure**  
**YTD Variance Report**  
**March 31, 2022**

**9010-Governance**

		2021/2022 Budget Full Year	2021/2022 Quarter 4 31-Mar	Variance
<b>Revenue</b>				
4250	FFA-CDA-Funds Received	515,162	516,305	(1,143)
4675	Cost Recoveries	0	350	(350)
	<b>Total Revenue</b>	<u>515,162</u>	<u>516,655</u>	<u>(1,493)</u>
<b>Expenses</b>				
7125	Advertising/Appreciation/Promo	15,000	0	15,000
7360	Consulting	50,000	31,523	18,477
7390	Cultural	10,000	1,101	8,899
7460	Donations	1,430	2,534	(1,104)
7480	Dues/Memberships/Licences	1,000	0	1,000
7865	Remuneration - Council	243,682	250,011	(6,329)
7867	Remuneration - Committee	13,800	3,450	10,350
7868	Honorarium - Citizens	0	200	(200)
8228	Legal Fees	35,000	37,107	(2,107)
8312	Materials and Supplies	1,500	0	1,500
8325	Meeting Expense	30,000	22,619	7,381
8670	Professional Fees	40,000	0	40,000
9070	Training	60,000	0	60,000
9075	Travel - Exec	5,000	877	4,123
9076	Travel - Committee	750	0	750
9077	Travel - Citizens	2,000	0	2,000
9180	Utilities	6,000	6,000	0
6600:6999	Wages & Benefits	0	7,104	(7,104)
		<u>515,162</u>	<u>362,526</u>	<u>152,636</u>
<b>Other Expenses</b>				
	<b>Total Expenses</b>	<u>515,162</u>	<u>362,526</u>	<u>152,636</u>
	<b>Surplus/(Deficit)</b>	<u>0</u>	<u>154,129</u>	

**Toquaht Nation**  
**Schedule of Individual Program Revenue, Expenditure**  
**YTD Variance Report**  
**March 31, 2022**

**1135-Implementation**

		2021/2022 Budget Full Year	2021/2022 Quarter 4 31-Mar	Variance
<b>Revenue</b>				
4120	Prov of BC - BC Tax Sharing	0	10,037	(10,037)
4205	Gov Can FNGST	0	32,467	(32,467)
4250	FFA-CDA-Funds Received	438,180	439,151	(971)
4765	Maa-nulth Treaty Society	0	80,000	(80,000)
5950	Interest Income	120,780	123,839	(3,059)
5960	Other Income	0	10,000	(10,000)
	<b>Total Revenue</b>	<b>558,960</b>	<b>695,494</b>	<b>(136,534)</b>
<b>Expenses</b>				
7180	Audit & Accounting	0	1,230	(1,230)
7212	Bank Charges & Interest	48	43	5
7360	Consulting	50,000	0	50,000
7867	Remuneration - Cmte/Dir	7,800	5,250	2,550
8228	Legal Fees	35,000	20,151	14,849
8670	Professional Fees	393,598	398,922	(5,324)
9072	Travel - Staff	250	0	250
9076	Travel - Committee	3,000	0	3,000
6600:6999	Wages & Benefits	69,264	66,625	2,639
		<b>558,960</b>	<b>492,222</b>	<b>66,738</b>
<b>Other Expenses</b>				
	<b>Total Expenses</b>	<b>558,960</b>	<b>492,222</b>	<b>66,738</b>
	<b>Surplus/(Deficit)</b>	<b>0</b>	<b>203,272</b>	



**Toquaht Nation**  
**Schedule of Individual Program Revenue, Expenditure**  
**YTD Variance Report**  
**March 31, 2022**

**1137-Administration Review Board**

		2021/2022 Budget Full Year	2021/2022 Quarter 4 31-Mar	Variance
<b>Revenue</b>				
4250	FFA-CDA-Funds Received	7,300	7,316	(16)
	<b>Total Revenue</b>	<b>7,300</b>	<b>7,316</b>	<b>(16)</b>
<b>Expenses</b>				
7867	Honorarium - Committee	1,800	0	1,800
8228	Legal Fees	5,000	936	4,064
9076	Travel - Committee	500	0	500
	<b>Total Expenses</b>	<b>7,300</b>	<b>936</b>	<b>6,364</b>
<b>Other Expenses</b>				
	<b>Total Expenses</b>	<b>7,300</b>	<b>936</b>	<b>6,364</b>
	<b>Surplus/(Deficit)</b>	<b>0</b>	<b>6,380</b>	

**Toquaht Nation**  
**Schedule of Individual Program Revenue, Expenditure**  
**YTD Variance Report**  
**March 31, 2022**

**9092-Leasehold Improvement Project**

		2021/2022 Budget Full Year	2021/2022 Quarter 4 31-Mar	Variance
<b>Revenue</b>				
4250	FFA-CDA-Funds Received	5,000	5,011	(11)
<b>Total Revenue</b>		<b>5,000</b>	<b>5,011</b>	<b>(11)</b>
<b>Expenses</b>				
8828	Repairs and Maintenance	5,000	0	5,000
		<b>5,000</b>	<b>0</b>	<b>5,000</b>
<b>Other Expenses</b>				
<b>Total Expenses</b>		<b>5,000</b>	<b>0</b>	<b>5,000</b>
<b>Surplus/(Deficit)</b>		<b>0</b>	<b>5,011</b>	

**Toquaht Nation**  
**Schedule of Individual Program Revenue, Expenditure**  
**YTD Variance Report**  
**March 31, 2022**

**9015-Gaps Closing Assessments**

		2021/2022 Budget Full Year	2021/2022 Quarter 4 31-Mar	Variance
<b>Revenue</b>				
4050	AANDC - Other Funds Received	217,128	500,432	(283,304)
<b>Total Revenue</b>		<b>217,128</b>	<b>500,432</b>	<b>(283,304)</b>
<b>Expenses</b>				
8670	Professional Fees	217,128	32,175	184,953
		<b>217,128</b>	<b>32,175</b>	<b>184,953</b>
<b>Other Expenses</b>				
<b>Total Expenses</b>		<b>217,128</b>	<b>32,175</b>	<b>184,953</b>
<b>Surplus/(Deficit)</b>		<b>0</b>	<b>468,257</b>	

**Toquaht Nation**  
**Schedule of Individual Program Revenue, Expenditure**  
**YTD Variance Report**  
**March 31, 2022**

**9025-ISC Pandemic**

		2021/2022 Budget Full Year	2021/2022 Quarter 4 31-Mar	Variance
<b>Revenue</b>				
4050	AANDC - Other Funds	150,000	566,784	(416,784)
	Total Revenue	<u>150,000</u>	<u>566,784</u>	<u>(416,784)</u>
<b>Expenses</b>				
7360	Consulting	0	500	(500)
7440	Distributions	0	48,600	(48,600)
7480	Dues/Memberships/Licences	0	200	(200)
7568	Equipment Purchases	0	111	(111)
8228	Legal Fees	0	8,209	(8,209)
8312	Materials and Supplies	0	1,760	(1,760)
8670	Professional Fees	150,000	12,210	137,790
9070	Training	0	51,332	(51,332)
9180	Utilities	0	17,549	(17,549)
6600:6999	Wages & Benefits	0	26,354	(26,354)
		<u>150,000</u>	<u>166,825</u>	<u>(16,825)</u>
<b>Other Expenses</b>				
	Total Expenses	150,000	166,825	(16,825)
	Surplus/(Deficit)	<u>0</u>	<u>399,959</u>	

**Toquaht Nation**  
**Schedule of Individual Program Revenue, Expenditure**  
**YTD Variance Report**  
**March 31, 2022**

**9027-ISC Pandemic Head Start**

		2021/2022 Budget Full Year	2021/2022 Quarter 4 31-Mar	Variance
<b>Revenue</b>				
4050	AANDC - Other Funds	21,502	21,502	0
<b>Total Revenue</b>		<b>21,502</b>	<b>21,502</b>	<b>0</b>
<b>Expenses</b>				
7568	Equipment Purchases	21,502	0	21,502
<b>Total Expenses</b>		<b>21,502</b>	<b>0</b>	<b>21,502</b>
<b>Other Expenses</b>				
<b>Total Expenses</b>		<b>21,502</b>	<b>0</b>	<b>21,502</b>
<b>Surplus/(Deficit)</b>		<b>0</b>	<b>21,502</b>	

**Toquaht Nation**  
**Schedule of Individual Program Revenue, Expenditure**  
**YTD Variance Report**  
**March 31, 2022**

**9028-ISC Pandemic Minor Capital**

		2021/2022 Budget Full Year	2021/2022 Quarter 4 31-Mar	Variance
<b>Revenue</b>				
4050	AANDC - Other Funds	54,804	54,804	0
<b>Total Revenue</b>		<b>54,804</b>	<b>54,804</b>	<b>0</b>
<b>Expenses</b>				
7568	Equipment Purchases	54,804	0	54,804
		<b>54,804</b>	<b>0</b>	<b>54,804</b>
<b>Other Expenses</b>				
<b>Total Expenses</b>		<b>54,804</b>	<b>0</b>	<b>54,804</b>
<b>Surplus/(Deficit)</b>		<b>0</b>	<b>54,804</b>	

**Toquaht Nation**  
**Schedule of Individual Program Revenue, Expenditure**  
**YTD Variance Report**  
**March 31, 2022**

**9029-ISC Pandemic Mental Health**

		2021/2022 Budget Full Year	2021/2022 Quarter 4 31-Mar	Variance
<b>Revenue</b>				
4050	AANDC - Other Funds	25,517	25,517	0
<b>Total Revenue</b>		<b>25,517</b>	<b>25,517</b>	<b>0</b>
<b>Expenses</b>				
8670	Professional Fees	25,517	0	25,517
		<b>25,517</b>	<b>0</b>	<b>25,517</b>
<b>Other Expenses</b>				
<b>Total Expenses</b>		<b>25,517</b>	<b>0</b>	<b>25,517</b>
<b>Surplus/(Deficit)</b>		<b>0</b>	<b>25,517</b>	

**Toquaht Nation**  
**Schedule of Individual Program Revenue, Expenditure**  
**YTD Variance Report**  
**March 31, 2022**

**9030-BCFN Gaming**

		2021/2022 Budget Full Year	2021/2022 Quarter 4 31-Mar	Variance
<b>Revenue</b>				
4115	BC Gaming Revenue	68,750	718,939	(650,189)
	<b>Total Revenue</b>	<b>68,750</b>	<b>718,939</b>	<b>(650,189)</b>
<b>Expenses</b>				
7568	Equipment Purchases	68,750	0	68,750
	<b>Total Expenses</b>	<b>68,750</b>	<b>0</b>	<b>68,750</b>
<b>Other Expenses</b>				
	<b>Total Expenses</b>	<b>68,750</b>	<b>0</b>	<b>68,750</b>
	<b>Surplus/(Deficit)</b>	<b>0</b>	<b>718,939</b>	



**Toquaht Nation**  
**Schedule of Individual Program Revenue, Expenditure**  
**YTD Variance Report**  
**March 31, 2022**

**9040-Proponent Benefits Agreements**

		2021/2022 Budget Full Year	2021/2022 Quarter 4 31-Mar	Variance
<b>Revenue</b>				
4765	Maa-nulth Treaty Society	120,000	100,000	20,000
<b>Total Revenue</b>		<b>120,000</b>	<b>100,000</b>	<b>20,000</b>
<b>Expenses</b>				
8670	Professional Fees	120,000	0	120,000
<b>Total Expenses</b>		<b>120,000</b>	<b>0</b>	<b>120,000</b>
<b>Other Expenses</b>				
<b>Total Expenses</b>		<b>120,000</b>	<b>0</b>	<b>120,000</b>
<b>Surplus/(Deficit)</b>		<b>0</b>	<b>100,000</b>	

**Toquaht Nation**  
**Schedule of Individual Program Revenue, Expenditure**  
**YTD Variance Report**  
**March 31, 2022**

**1122-Specific Claims - Maggie Lake/River**

		2021/2022 Budget Full Year	2021/2022 Quarter 4 31-Mar	Variance
<b>Revenue</b>				
4202	Gov Can Specific Claims	10,000	18,984	(8,984)
	<b>Total Revenue</b>	<b>10,000</b>	<b>18,984</b>	<b>(8,984)</b>
<b>Expenses</b>				
8228	Legal Fees	10,000	23,668	(13,668)
	<b>Total Expenses</b>	<b>10,000</b>	<b>23,668</b>	<b>(13,668)</b>
<b>Other Expenses</b>				
	<b>Total Expenses</b>	<b>10,000</b>	<b>23,668</b>	<b>(13,668)</b>
	<b>Surplus/(Deficit)</b>	<b>0</b>	<b>(4,684)</b>	

**Toquaht Nation**  
**Schedule of Individual Program Revenue, Expenditure**  
**YTD Variance Report**  
**March 31, 2022**

**1125-Specific Claims - Deekyakus**

		2021/2022 Budget Full Year	2021/2022 Quarter 4 31-Mar	Variance
<b>Revenue</b>				
4202	Gov Can Specific Claims	10,000	16,790	(6,790)
<b>Total Revenue</b>		<b>10,000</b>	<b>16,790</b>	<b>(6,790)</b>
<b>Expenses</b>				
8228	Legal Fees	10,000	9,497	503
<b>Total Expenses</b>		<b>10,000</b>	<b>9,497</b>	<b>503</b>
<b>Other Expenses</b>				
<b>Total Expenses</b>		<b>10,000</b>	<b>9,497</b>	<b>503</b>
<b>Surplus/(Deficit)</b>		<b>0</b>	<b>7,293</b>	



## **Community Services**

Budget vs. Actual  
2021-2022

March 31, 2022

**Toquaht Nation**  
**Schedule of Individual Program Revenue, Expenditure**  
**YTD Variance Report**  
**March 31, 2022**

**1620-Community Services Admin**

		2021/2022 Budget Full Year	2021/2022 Quarter 4 31-Mar	Variance
<b>Revenue</b>				
4250	FFA-CDA-Funds Received	171,113	171,493	(380)
4675	Cost Recoveries	0	8,925	(8,925)
	<b>Total Revenue</b>	<u>171,113</u>	<u>180,418</u>	<u>(9,305)</u>
<b>Expenses</b>				
7360	Consulting	70,000	67,688	2,312
7568	Equipment Purchases	15,000	0	15,000
8312	Materials and Supplies	600	617	(17)
8977	Short Term Citizen Contracts	1,500	90	1,410
9070	Training	5,000	850	4,150
9076	Travel - Committee	500	0	500
9180	Utilities	1,200	1,200	0
6600:6999	Wages & Benefits	77,313	76,005	1,308
		<u>171,113</u>	<u>146,450</u>	<u>24,663</u>
<b>Other Expenses</b>				
	<b>Total Expenses</b>	<u>171,113</u>	<u>146,450</u>	<u>24,663</u>
	<b>Surplus/(Deficit)</b>	<u>0</u>	<u>33,968</u>	

**Toquaht Nation**  
**Schedule of Individual Program Revenue, Expenditure**  
**YTD Variance Report**  
**March 31, 2022**

**1600-Health**

		2021/2022 Budget Full Year	2021/2022 Quarter 4 31-Mar	Variance
<b>Revenue</b>				
4050	AANDC - Other Funds Received	0	314	(314)
4110	BC Funds Received	0	30,000	(30,000)
4250	FFA-CDA-Funds Received	220,582	221,072	(490)
4380	NTC Patient/IRS Travel Reimb	24,000	23,385	615
4390	NTC Other	1,140	22,632	(21,492)
4675	Cost Recoveries	0	12,192	(12,192)
4720	FNHA	0	10,000	(10,000)
	<b>Total Revenue</b>	<u>245,722</u>	<u>319,594</u>	<u>(73,872)</u>
<b>Expenses</b>				
7360	Consulting	30,000	0	30,000
8312	Materials and Supplies	2,000	452	1,548
8325	Meeting Expense	8,000	121	7,879
8460	Non Insured Benefits	5,000	7,760	(2,760)
8470	NTC Service Agreement	102,264	102,493	(229)
8670	Professional Fees	0	328	(328)
8978	Sub Contract	10,000	1,462	8,538
9072	Travel - Staff	250	50	200
9077	Travel - Citizens	4,800	4,489	311
9079	Travel - Patient/IRS	24,000	25,169	(1,169)
9180	Utilities	1,200	850	350
6600:6999	Wages & Benefits	58,208	42,187	16,021
		<u>245,722</u>	<u>185,361</u>	<u>60,361</u>
<b>Other Expenses</b>				
	<b>Total Expenses</b>	<u>245,722</u>	<u>185,361</u>	<u>60,361</u>
	<b>Surplus/(Deficit)</b>	<u>0</u>	<u>134,232</u>	

**Toquaht Nation**  
**Schedule of Individual Program Revenue, Expenditure**  
**YTD Variance Report**  
**March 31, 2022**

**1625-Emergency Preparedness**

		2021/2022 Budget Full Year	2021/2022 Quarter 4 31-Mar	Variance
<b>Revenue</b>				
4250	FFA-CDA-Funds Received	17,465	17,504	(39)
	<b>Total Revenue</b>	<b>17,465</b>	<b>17,504</b>	<b>(39)</b>
<b>Expenses</b>				
7480	Dues/Memberships	15	0	15
7867	Honorarium - Cmte/Dir	900	0	900
8312	Materials and Supplies	8,000	15,807	(7,807)
8325	Meeting Expense	2,000	0	2,000
8670	Professional Fees	5,000	0	5,000
8978	Sub Contract	300	0	300
9070	Training	1,000	0	1,000
9072	Travel - Staff	250	45	205
		<b>17,465</b>	<b>15,852</b>	<b>1,613</b>
<b>Other Expenses</b>				
	<b>Total Expenses</b>	<b>17,465</b>	<b>15,852</b>	<b>1,613</b>
	<b>Surplus/(Deficit)</b>	<b>0</b>	<b>1,652</b>	



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**8100-Child Welfare**

		2021/2022 Budget Full Year	2021/2022 Quarter 4 31-Mar	Variance
<b>Revenue</b>				
4310	NTC Child Welfare	60,000	60,000	0
	<b>Total Revenue</b>	<b>60,000</b>	<b>60,000</b>	<b>0</b>
<b>Expenses</b>				
7150	Allowance - Grade 1 to 12	9,000	1,833	7,167
7152	Allowance - Graduation	2,000	250	1,750
7260	Books & Supplies - Grade 1 to 12	3,500	2,430	1,070
8312	Materials and Supplies	2,000	760	1,240
8325	Meeting Expense	2,500	0	2,500
8670	Professional Fees	3,000	0	3,000
8978	Family Care Worker	20,750	15,562	5,188
9070	Training	3,000	0	3,000
9072	Travel - Staff	250	0	250
9077	Travel - Citizens	2,000	225	1,775
9460	Youth Activity	12,000	2,354	9,646
		<b>60,000</b>	<b>23,415</b>	<b>36,585</b>
<b>Other Expenses</b>				
	<b>Total Expenses</b>	<b>60,000</b>	<b>23,415</b>	<b>36,585</b>
	<b>Surplus/(Deficit)</b>	<b>0</b>	<b>36,585</b>	

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**8120-Prevention & Family Support**

		2021/2022 Budget Full Year	2021/2022 Quarter 4 31-Mar	Variance
<b>Revenue</b>				
4310	NTC Usma	60,000	60,000	0
<b>Total Revenue</b>		<b>60,000</b>	<b>60,000</b>	<b>0</b>
<b>Expenses</b>				
7360	Consulting	60,000	8,332	51,668
<b>Total Expenses</b>		<b>60,000</b>	<b>8,332</b>	<b>51,668</b>
<b>Other Expenses</b>				
<b>Total Expenses</b>		<b>60,000</b>	<b>8,332</b>	<b>51,668</b>
<b>Surplus/(Deficit)</b>		<b>0</b>	<b>51,668</b>	

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**8125-Bill C-92 C&F Jurisdiction**

		2021/2022 Budget Full Year	2021/2022 Quarter 4 31-Mar	Variance
<b>Revenue</b>				
4050	AANDC - Other Funds Received	50,000	50,000	0
	<b>Total Revenue</b>	<b>50,000</b>	<b>50,000</b>	<b>0</b>
<b>Expenses</b>				
7360	Consulting	50,000	900	49,100
8228	Legal Fees	0	4,669	(4,669)
		<b>50,000</b>	<b>5,569</b>	<b>44,431</b>
<b>Other Expenses</b>				
	<b>Total Expenses</b>	<b>50,000</b>	<b>5,569</b>	<b>44,431</b>
	<b>Surplus/(Deficit)</b>	<b>0</b>	<b>44,431</b>	

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**8220-Education**

		2021/2022 Budget Full Year	2021/2022 Quarter 4 31-Mar	Variance
<b>Revenue</b>				
4050	AANDC - Other Funds Received	9,309	21,282	(11,973)
4250	FFA-CDA-Funds Received	171,691	172,072	(381)
	<b>Total Revenue</b>	<u>181,000</u>	<u>193,354</u>	<u>(12,354)</u>
<b>Expenses</b>				
7154	Allowance, Living - Post Secondar	55,000	63,017	(8,017)
7262	Books & Supplies - Post Secondar	6,000	8,948	(2,948)
7360	Consulting	20,000	0	20,000
8228	Legal Fees	24,000	0	24,000
8978	Sub Contract	3,000	0	3,000
9070	Training	3,000	0	3,000
9082	Tuition - Post Secondary	70,000	59,628	10,372
9460	Youth Recreation - Gr 1-12	0	907	(907)
		<u>181,000</u>	<u>132,500</u>	<u>48,500</u>
<b>Other Expenses</b>				
	<b>Total Expenses</b>	<u>181,000</u>	<u>132,500</u>	<u>48,500</u>
	<b>Surplus/(Deficit)</b>	<u>0</u>	<u>60,854</u>	

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**8510-Language**

		2021/2022 Budget Full Year	2021/2022 Quarter 4 31-Mar	Variance
<b>Revenue</b>				
4250	FFA-CDA-Funds Received	76,100	76,269	(169)
5960	Other Income	0	87,447	(87,447)
	<b>Total Revenue</b>	<b>76,100</b>	<b>163,716</b>	<b>(87,616)</b>
<b>Expenses</b>				
7360	Consulting	39,000	39,000	0
7480	Dues/Memberships	600	0	600
7868	Remuneration - Citizens	3,600	0	3,600
8312	Materials and Supplies	400	0	400
8670	Professional Fees	32,500	0	32,500
		<b>76,100</b>	<b>39,000</b>	<b>37,100</b>
<b>Other Expenses</b>				
	<b>Total Expenses</b>	<b>76,100</b>	<b>39,000</b>	<b>37,100</b>
	<b>Surplus/(Deficit)</b>	<b>0</b>	<b>124,716</b>	

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**8520-Culture**

		2021/2022 Budget Full Year	2021/2022 Quarter 4 31-Mar	Variance
<b>Revenue</b>				
4250	FFA-CDA-Funds Received	51,500	51,614	(114)
4390	NTC Other	0	9,500	(9,500)
	Total Revenue	<u>51,500</u>	<u>61,114</u>	<u>(9,614)</u>
<b>Expenses</b>				
7390	Cultural	10,000	11,527	(1,527)
7868	Honorarium - Citizens	2,000	300	1,700
8312	Materials & Supplies	1,000	80	920
8325	Meeting Expense	10,000	3,863	6,137
9070	Training	25,000	0	25,000
9077	Travel - Citizens	3,500	486	3,014
		<u>51,500</u>	<u>16,255</u>	<u>35,245</u>
<b>Other Expenses</b>				
	Total Expenses	<u>51,500</u>	<u>16,255</u>	<u>35,245</u>
	Surplus/(Deficit)	<u>0</u>	<u>44,859</u>	

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**8710-Citizen Services**

		2021/2022 Budget Full Year	2021/2022 Quarter 4 31-Mar	Variance
<b>Revenue</b>				
4250	FFA-CDA-Funds Received	216,034	216,513	(479)
	<b>Total Revenue</b>	<b>216,034</b>	<b>216,513</b>	<b>(479)</b>
<b>Expenses</b>				
7140	Allowance - Comfort	15,600	0	15,600
7360	Consulting	60,000	0	60,000
7440	Distribution	34,400	21,800	12,600
7460	Donations	1,000	0	1,000
7500	Elders Engagement	10,000	1,609	8,391
7510	Citizen Hardship/Support	25,000	9,382	15,618
7682	Funeral Expenses	10,000	6,636	3,364
7867	Remuneratioin - Cmte/Dir	900	450	450
8228	Legal Fees	10,000	0	10,000
8470	NTC Service Agreement	1,400	0	1,400
8960	Social Assistance - Basic	47,484	31,073	16,411
9072	Travel - Staff	250	0	250
		<b>216,034</b>	<b>70,949</b>	<b>145,085</b>
<b>Other Expenses</b>				
	<b>Total Expenses</b>	<b>216,034</b>	<b>70,949</b>	<b>145,085</b>
	<b>Surplus/(Deficit)</b>	<b>0</b>	<b>145,564</b>	





**Lands, Public Works & Natural Resources**

Budget vs. Actual  
2021-2022

March 31, 2022

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**8540-Lands**

		2021/2022 Budget Full Year	2021/2022 Quarter 4 31-Mar	Variance
<b>Revenue</b>				
4250	FFA-CDA-Funds Received	277,956	278,573	(617)
4350	NTC Health Canada	16,897	16,897	0
4675	Cost Recoveries	0	7,745	(7,745)
4680	Expense Reimbursements	0	750	(750)
5855	Transfer Fees	0	3	(3)
5860	Building Permits & Fees	0	225	(225)
5955	License Revenues	0	1,043	(1,043)
5960	Other Income	0	5,014	(5,014)
	<b>Total Revenue</b>	<u>294,853</u>	<u>310,250</u>	<u>(15,397)</u>
<b>Expenses</b>				
7125	Advertising	600	0	600
7360	Consulting	60,000	0	60,000
7480	Dues/Memberships	3,500	1,111	2,389
7568	Equipment Purchases	10,000	0	10,000
8228	Legal Fees	22,000	16,808	5,192
8312	Materials and Supplies	1,000	1,195	(195)
8670	Professional Fees	15,000	48	14,952
8672	Property Tax	5,000	17,225	(12,225)
8978	Sub Contract	0	3,900	(3,900)
9070	Training	10,000	0	10,000
9072	Travel - Staff	500	1,040	(540)
9180	Utilities	3,600	2,400	1,200
6600:6999	Wages & Benefits	163,653	147,457	16,196
		<u>294,853</u>	<u>191,183</u>	<u>103,670</u>
<b>Other Expenses</b>				
	<b>Total Expenses</b>	<u>294,853</u>	<u>191,183</u>	<u>103,670</u>
	<b>Surplus/(Deficit)</b>	<u>0</u>	<u>119,067</u>	

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**8530-Public Works - General**

		2021/2022 Budget Full Year	2021/2022 Quarter 4 31-Mar	Variance
<b>Revenue</b>				
4250	FFA-CDA-Funds Received	249,313	249,866	(553)
4675	Cost Recoveries	0	1,339	(1,339)
4680	Expense Reimbursements	780	661	119
	<b>Total Revenue</b>	<u>250,093</u>	<u>251,867</u>	<u>(1,774)</u>
<b>Expenses</b>				
7360	Consulting	10,000	0	10,000
7480	Dues/Memberships	800	643	157
7568	Equipment Purchases	104,000	98,281	5,719
7570	Equipment Rental	10,000	5,082	4,918
7680	Fuel/Oil/Grease	1,000	1,648	(648)
7955	Insurances & Licences	3,900	3,165	735
8312	Materials and Supplies	5,000	2,081	2,919
8828	Repairs and Maintenance	3,300	175	3,125
8977	Short Term Citizen Contracts	0	660	(660)
8978	Sub Contract	30,000	4,320	25,680
9072	Travel - Staff	500	75	425
9077	Travel - Citizens	0	95	(95)
9180	Utilities	15,000	9,604	5,396
6600:6999	Wages & Benefits	66,593	46,417	20,176
		<u>250,093</u>	<u>172,246</u>	<u>77,847</u>
<b>Other Expenses</b>				
	<b>Total Expenses</b>	<u>250,093</u>	<u>172,246</u>	<u>77,847</u>
	<b>Surplus/(Deficit)</b>	<u>0</u>	<u>79,621</u>	

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**8550-Public Works - Water Treatment Facility**

		2021/2022 Budget Full Year	2021/2022 Quarter 4 31-Mar	Variance
<b>Revenue</b>				
4050	AANDC - Other Funds Received	7,800	7,800	0
4250	FFA-CDA-Funds Received	35,793	35,872	(79)
	<b>Total Revenue</b>	<u>43,593</u>	<u>43,672</u>	<u>(79)</u>
<b>Expenses</b>				
7480	Dues/Memberships	150	0	150
7570	Equipment Rental	4,600	0	4,600
8312	Materials and Supplies	2,500	1,105	1,395
8670	Professional Fees	0	1,589	(1,589)
8828	Repairs and Maintenance	2,000	392	1,608
8978	Sub Contract	3,500	0	3,500
9180	Utilities	6,000	4,493	1,507
6600:6999	Wages & Benefits	24,843	17,651	7,192
		<u>43,593</u>	<u>25,230</u>	<u>18,363</u>
<b>Other Expenses</b>				
	<b>Total Expenses</b>	<u>43,593</u>	<u>25,230</u>	<u>18,363</u>
	<b>Surplus/(Deficit)</b>	<u>0</u>	<u>18,442</u>	

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**8555-Public Works - Sewage Plant**

		2021/2022 Budget Full Year	2021/2022 Quarter 4 31-Mar	Variance
<b>Revenue</b>				
4050	AANDC - Other Funds Received	7,800	7,800	0
4250	FFA-CDA-Funds Received	89,643	89,842	(199)
4675	Cost Recoveries	0	388	(388)
	<b>Total Revenue</b>	<b>97,443</b>	<b>98,029</b>	<b>(586)</b>
<b>Expenses</b>				
7558	Engineering	0	255	(255)
7568	Equipment Purchases	3,000	1,043	1,957
7570	Equipment Rental	5,000	0	5,000
7680	Fuel/Oil/Grease	1,500	0	1,500
8312	Materials and Supplies	5,000	319	4,681
8670	Professional Fees	38,100	6,306	31,794
8828	Repairs and Maintenance	3,000	845	2,155
9072	Travel - Staff	1,000	823	177
9180	Utilities	16,000	8,440	7,560
6600:6999	Wages & Benefits	24,843	24,095	748
		<b>97,443</b>	<b>42,125</b>	<b>55,318</b>
<b>Other Expenses</b>				
	<b>Total Expenses</b>	<b>97,443</b>	<b>42,125</b>	<b>55,318</b>
	<b>Surplus/(Deficit)</b>	<b>0</b>	<b>55,904</b>	

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**7310-Natural Resources**

		2021/2022 Budget Full Year	2021/2022 Quarter 4 31-Mar	Variance
<b>Revenue</b>				
4250	FFA-CDA-Funds Received	262,269	262,851	(582)
4610	CFIA	11,440	10,153	1,287
5850	Rental Income	10,000	7,000	3,000
5960	Other Income	74,015	74,015	0
	<b>Total Revenue</b>	<b>357,724</b>	<b>354,019</b>	<b>3,705</b>
<b>Expenses</b>				
7355	Committed Funds	74,015	0	74,015
7360	Consulting	108,000	43,048	64,952
7460	Donations	8,500	6,452	2,048
7568	Equipment Purchases	1,500	6,648	(5,148)
7570	Equipment Rental	7,000	2,700	4,300
7680	Fuel/Oil/Grease	200	30	170
7867	Honorarium - Committee	2,400	0	2,400
7955	Insurances & Licences	400	31	369
8228	Legal Fees	0	9,361	(9,361)
8312	Materials and Supplies	5,000	330	4,670
8325	Meeting Expense	1,500	105	1,395
8670	Professional Fees	20,000	13,605	6,395
8977	Short Term Citizen Contracts	7,000	10,800	(3,800)
8978	Sub Contract	20,000	14,574	5,426
9072	Travel - Staff	6,000	4,622	1,378
9076	Travel - Committee	500	0	500
6600:6999	Wages & Benefits	95,709	73,144	22,565
		<b>357,724</b>	<b>185,450</b>	<b>172,274</b>
<b>Other Expenses</b>				
	<b>Total Expenses</b>	<b>357,724</b>	<b>185,450</b>	<b>172,274</b>
	<b>Surplus/(Deficit)</b>	<b>0</b>	<b>168,569</b>	

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**7315-Aquatic Habitat Restoration**

		2021/2022 Budget Full Year	2021/2022 Quarter 4 31-Mar	Variance
<b>Revenue</b>				
4620	Natural Resources Canada	99,990	99,990	0
<b>Total Revenue</b>		<b>99,990</b>	<b>99,990</b>	<b>0</b>
<b>Expenses</b>				
7360	Consulting	0	19,785	(19,785)
8670	Professional Fees	99,990	5,946	94,044
		<b>99,990</b>	<b>25,731</b>	<b>74,259</b>
<b>Other Expenses</b>				
<b>Total Expenses</b>		<b>99,990</b>	<b>25,731</b>	<b>74,259</b>
<b>Surplus/(Deficit)</b>		<b>0</b>	<b>74,259</b>	

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**1440-TSL Logging**

		2021/2022 Budget Full Year	2021/2022 Quarter 4 31-Mar	Variance
<b>Revenue</b>				
4250	FFA-CDA-Funds Received	17,000	17,038	(38)
5960	Other Income	0	8,896	(8,896)
	<b>Total Revenue</b>	<b>17,000</b>	<b>25,934</b>	<b>(8,934)</b>
<b>Expenses</b>				
8670	Professional Fees	12,000	0	12,000
8978	Sub Contract	5,000	0	5,000
		<b>17,000</b>	<b>0</b>	<b>17,000</b>
<b>Other Expenses</b>				
	<b>Total Expenses</b>	<b>17,000</b>	<b>0</b>	<b>17,000</b>
	<b>Surplus/(Deficit)</b>	<b>0</b>	<b>25,934</b>	



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**8565-Asset Management**

		2021/2022 Budget Full Year	2021/2022 Quarter 4 31-Mar	Variance
<b>Revenue</b>				
4250	FFA-CDA-Funds Received	60,000	60,133	(133)
	<b>Total Revenue</b>	<b>60,000</b>	<b>60,133</b>	<b>(133)</b>
<b>Expenses</b>				
7355	Committed Funds	25,000	0	25,000
7360	Consulting	10,000	0	10,000
7568	Equipment Purchases	10,000	0	10,000
8828	Repairs and Maintenance	15,000	0	15,000
		<b>60,000</b>	<b>0</b>	<b>60,000</b>
<b>Other Expenses</b>				
	<b>Total Expenses</b>	<b>60,000</b>	<b>0</b>	<b>60,000</b>
	<b>Surplus/(Deficit)</b>	<b>0</b>	<b>60,133</b>	

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**3400-Housing**

		2021/2022 Budget Full Year	2021/2022 Quarter 4 31-Mar	Variance
<b>Revenue</b>				
4250	FFA-CDA-Funds Received	21,485	21,533	(48)
5850	Rental Income	58,470	52,276	6,194
5950	Interest Income	0	3	(3)
	<b>Total Revenue</b>	<b>79,955</b>	<b>73,812</b>	<b>6,143</b>
<b>Expenses</b>				
7212	Bank Charges & Interest	0	36	(36)
7360	Consulting	20,000	0	20,000
7867	Honorarium - Committee	2,250	900	1,350
8228	Legal Fees	350	0	350
8312	Materials and Supplies	0	70	(70)
8828	Repairs and Maintenance	15,605	8,637	6,968
9180	Utilities	0	848	(848)
6600:6999	Wages & Benefits	41,750	0	41,750
		<b>79,955</b>	<b>10,491</b>	<b>69,464</b>
<b>Other Expenses</b>				
	<b>Total Expenses</b>	<b>79,955</b>	<b>10,491</b>	<b>69,464</b>
	<b>Surplus/(Deficit)</b>	<b>0</b>	<b>63,321</b>	

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**8570-Macoah Internet**

		2021/2022 Budget Full Year	2021/2022 Quarter 4 31-Mar	Variance
<b>Revenue</b>				
4250	FFA-CDA-Funds Received	38,860	38,946	(86)
	<b>Total Revenue</b>	<b>38,860</b>	<b>38,946</b>	<b>(86)</b>
<b>Expenses</b>				
7360	Consulting	25,000	0	25,000
8228	Legal Fees	0	7,149	(7,149)
9180	Utilities	13,860	0	13,860
	<b>Total Expenses</b>	<b>38,860</b>	<b>7,149</b>	<b>31,711</b>
<b>Other Expenses</b>				
	<b>Total Expenses</b>	<b>38,860</b>	<b>7,149</b>	<b>31,711</b>
	<b>Surplus/(Deficit)</b>	<b>0</b>	<b>31,797</b>	

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**3010-68 Hectare Land Purchase**

		2021/2022 Budget Full Year	2021/2022 Quarter 4 31-Mar	Variance
<b>Revenue</b>				
9704	Transfer in from General Surplus	29,640	24,700	4,940
<b>Total Revenue</b>		<b>29,640</b>	<b>24,700</b>	<b>4,940</b>
<b>Expenses</b>				
8251	Loan Payment - Principal	29,640	29,640	0
		<b>29,640</b>	<b>29,640</b>	<b>0</b>
<b>Other Expenses</b>				
<b>Total Expenses</b>		<b>29,640</b>	<b>29,640</b>	<b>0</b>
<b>Surplus/(Deficit)</b>		<b>0</b>	<b>(4,940)</b>	

**Toquaht Nation**  
**Schedule of Individual Program Revenue, Expenditure**  
**YTD Variance Report**  
**March 31, 2022**

**3222-Island Timberlands Section 38**

		2021/2022 Budget Full Year	2021/2022 Quarter 4 31-Mar	Variance
<b>Revenue</b>				
4675	Cost Recoveries	615,944	231,133	384,811
	<b>Total Revenue</b>	<b>615,944</b>	<b>231,133</b>	<b>384,811</b>
<b>Expenses</b>				
7568	Equipment Purchases	309,452	256,075	53,377
8228	Legal Fees	0	3,773	(3,773)
8251	Loan Payment - Principal	306,492	306,496	(4)
		<b>615,944</b>	<b>566,343</b>	<b>49,601</b>
<b>Other Expenses</b>				
	<b>Total Expenses</b>	<b>615,944</b>	<b>566,343</b>	<b>49,601</b>
	<b>Surplus/(Deficit)</b>	<b>0</b>	<b>(335,210)</b>	



**Capital Projects & Economic Development**

Budget vs. Actual  
2021-2022

March 31, 2022

**Toquaht Nation**  
**Schedule of Individual Program Revenue, Expenditure**  
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**3210-Capital Projects Development**

		2021/2022 Budget Full Year	2021/2022 Quarter 4 31-Mar	Variance
<b>Revenue</b>				
4250	FFA-CDA-Funds Received	30,000	30,067	(67)
<b>Total Revenue</b>		<b>30,000</b>	<b>30,067</b>	<b>(67)</b>
<b>Expenses</b>				
7359	Consulting Contract	30,000	15,488	14,512
<b>Total Expenses</b>		<b>30,000</b>	<b>15,488</b>	<b>14,512</b>
<b>Other Expenses</b>				
<b>Total Expenses</b>		<b>30,000</b>	<b>15,488</b>	<b>14,512</b>
<b>Surplus/(Deficit)</b>		<b>0</b>	<b>14,579</b>	



**Toquaht Nation**  
**Schedule of Individual Program Revenue, Expenditure**  
**YTD Variance Report**  
**March 31, 2022**

**3225-Macoah Water Reservoir**

		2021/2022 Budget Full Year	2021/2022 Quarter 4 31-Mar	Variance
<b>Revenue</b>				
9704	Transfer in from General Surplus	260,000	216,667	43,333
<b>Total Revenue</b>		<b>260,000</b>	<b>216,667</b>	<b>43,333</b>
<b>Expenses</b>				
7359	Consulting Contract	0	1,312	(1,312)
7360	Consulting	260,000	3,728	256,272
		<b>260,000</b>	<b>5,041</b>	<b>254,959</b>
<b>Other Expenses</b>				
<b>Total Expenses</b>		<b>260,000</b>	<b>5,041</b>	<b>254,959</b>
<b>Surplus/(Deficit)</b>		<b>0</b>	<b>211,626</b>	

**Toquaht Nation**  
**Schedule of Individual Program Revenue, Expenditure**  
**YTD Variance Report**  
**March 31, 2022**

**3226-Toquaht Government Building**

		2021/2022 Budget Full Year	2021/2022 Quarter 4 31-Mar	Variance
<b>Revenue</b>				
4250	FFA-CDA-Funds Received	857,213	859,115	(1,902)
9704	Transfer in from General Surplus	241,041	200,868	40,174
	<b>Total Revenue</b>	<u>1,098,254</u>	<u>1,059,983</u>	<u>38,271</u>
<b>Expenses</b>				
7359	Consulting Contract	10,000	1,125	8,875
7558	Engineering	65,000	0	65,000
7568	Equipment Purchases	913,254	0	913,254
8670	Professional Fees	110,000	8,000	102,000
		<u>1,098,254</u>	<u>9,125</u>	<u>1,089,129</u>
<b>Other Expenses</b>				
	<b>Total Expenses</b>	<u>1,098,254</u>	<u>9,125</u>	<u>1,089,129</u>
	<b>Surplus/(Deficit)</b>	<u>0</u>	<u>1,050,858</u>	

**Toquaht Nation**  
**Schedule of Individual Program Revenue, Expenditure**  
**YTD Variance Report**  
**March 31, 2022**

**3275-Gathering House GCP**

		2021/2022 Budget Full Year	2021/2022 Quarter 4 31-Mar	Variance
<b>Revenue</b>				
4050	AANDC - Other	2,873,122	2,873,122	0
	<b>Total Revenue</b>	<b>2,873,122</b>	<b>2,873,122</b>	<b>0</b>
<b>Expenses</b>				
7359	Consulting Contract	50,000	1,838	48,162
7360	Consulting	330,000	4,748	325,252
8670	Professional Fees	2,493,122	4,559	2,488,563
		<b>2,873,122</b>	<b>11,144</b>	<b>2,861,978</b>
<b>Other Expenses</b>				
	<b>Total Expenses</b>	<b>2,873,122</b>	<b>11,144</b>	<b>2,861,978</b>
	<b>Surplus/(Deficit)</b>	<b>0</b>	<b>2,861,978</b>	

**Toquaht Nation**  
**Schedule of Individual Program Revenue, Expenditure**  
**YTD Variance Report**  
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**3510-Public Works Yard/Firehall**

		2021/2022 Budget Full Year	2021/2022 Quarter 4 31-Mar	Variance
<b>Revenue</b>				
9704	Transfer in from General Surplus	30,000	25,000	5,000
<b>Total Revenue</b>		<b>30,000</b>	<b>25,000</b>	<b>5,000</b>
<b>Expenses</b>				
7360	Consulting	30,000	27,688	2,312
		<b>30,000</b>	<b>27,688</b>	<b>2,312</b>
<b>Other Expenses</b>				
<b>Total Expenses</b>		<b>30,000</b>	<b>27,688</b>	<b>2,312</b>
<b>Surplus/(Deficit)</b>		<b>0</b>	<b>(2,688)</b>	

**Toquaht Nation**  
**Schedule of Individual Program Revenue, Expenditure**  
**YTD Variance Report**  
**March 31, 2022**

**4025-Community Building**

		2021/2022 Budget Full Year	2021/2022 Quarter 4 31-Mar	Variance
<b>Revenue</b>				
5960	Other Income	0	20,000	(20,000)
9704	Transfer in from General Surplus	372,000	743,888	(371,888)
	<b>Total Revenue</b>	<u>372,000</u>	<u>763,888</u>	<u>(391,888)</u>
<b>Expenses</b>				
7359	Consulting Contract	15,000	5,025	9,975
7558	Engineering	12,000	0	12,000
7570	Equipment Rental	5,000	0	5,000
8312	Materials and Supplies	150,000	77,692	72,308
8671	Project Management	40,000	28,600	11,400
8978	Sub Contract	150,000	333,450	(183,450)
		<u>372,000</u>	<u>444,767</u>	<u>(72,767)</u>
<b>Other Expenses</b>				
	<b>Total Expenses</b>	<u>372,000</u>	<u>444,767</u>	<u>(72,767)</u>
	<b>Surplus/(Deficit)</b>	<u>0</u>	<u>319,121</u>	

**Toquaht Nation**  
**Schedule of Individual Program Revenue, Expenditure**  
**YTD Variance Report**  
**March 31, 2022**

**4026-Toquaht Gathering Place**

		2021/2022 Budget Full Year	2021/2022 Quarter 4 31-Mar	Variance
<b>Revenue</b>				
4110	Province of BC	465,000	824,781	(359,781)
	<b>Total Revenue</b>	<b>465,000</b>	<b>824,781</b>	<b>(359,781)</b>
<b>Expenses</b>				
7359	Consulting Contract	15,000	12,755	2,245
7558	Engineering	25,000	28,358	(3,358)
7568	Equipment Purchases	25,000	0	25,000
7570	Equipment Rental	0	5,400	(5,400)
8312	Materials and Supplies	75,000	11,093	63,907
8978	Sub Contract	325,000	674,142	(349,142)
		<b>465,000</b>	<b>731,748</b>	<b>(266,748)</b>
<b>Other Expenses</b>				
	<b>Total Expenses</b>	<b>465,000</b>	<b>731,748</b>	<b>(266,748)</b>
	<b>Surplus/(Deficit)</b>	<b>0</b>	<b>93,034</b>	

**Toquaht Nation**  
**Schedule of Individual Program Revenue, Expenditure**  
**YTD Variance Report**  
**March 31, 2022**

**4541-Contaminated Site (Old Marina)**

		2021/2022 Budget Full Year	2021/2022 Quarter 4 31-Mar	Variance
<b>Revenue</b>				
4110	BC Funds Received	0	65,000	(65,000)
9704	Transfer in from General Surplus	235,000	195,833	39,167
	<b>Total Revenue</b>	<u>235,000</u>	<u>260,833</u>	<u>(25,833)</u>
<b>Expenses</b>				
7359	Consulting Contract	25,000	16,950	8,050
7360	Consulting	10,000	0	10,000
7558	Engineering	150,000	113,030	36,970
8228	Legal Fees	10,000	8,929	1,071
8670	Professional Fees	40,000	16,510	23,490
8978	Sub Contract	0	23,829	(23,829)
		<u>235,000</u>	<u>179,248</u>	<u>55,752</u>
<b>Other Expenses</b>				
	<b>Total Expenses</b>	<u>235,000</u>	<u>179,248</u>	<u>55,752</u>
	<b>Surplus/(Deficit)</b>	<u>0</u>	<u>81,585</u>	

**Toquaht Nation**  
**Schedule of Individual Program Revenue, Expenditure**  
**YTD Variance Report**  
**March 31, 2022**

**8541-Secret Beach Development**

		2021/2022 Budget Full Year	2021/2022 Quarter 4 31-Mar	Variance
<b>Revenue</b>				
9704	Transfer in from General Surplus	300,000	250,000	50,000
	<b>Total Revenue</b>	<b>300,000</b>	<b>250,000</b>	<b>50,000</b>
<b>Expenses</b>				
7359	Consulting Contract	15,000	20,635	(5,635)
7360	Consulting	100,000	0	100,000
7558	Engineering	0	12,625	(12,625)
8670	Professional Fees	0	5,547	(5,547)
8978	Sub Contract	185,000	302,589	(117,589)
		<b>300,000</b>	<b>341,396</b>	<b>(41,396)</b>
<b>Other Expenses</b>				
	<b>Total Expenses</b>	<b>300,000</b>	<b>341,396</b>	<b>(41,396)</b>
	<b>Surplus/(Deficit)</b>	<b>0</b>	<b>(91,396)</b>	



**Toquaht Nation**  
**Schedule of Individual Program Revenue, Expenditure**  
**YTD Variance Report**  
**March 31, 2022**

**8544-Secret Beach Offsite Utilities**

		2021/2022 Budget Full Year	2021/2022 Quarter 4 31-Mar	Variance
<b>Revenue</b>				
4010	AANDC - Capital Funds Received	0	1,000,000	(1,000,000)
9704	Transfer in from General Surplus	3,600,000	2,600,000	1,000,000
	<b>Total Revenue</b>	<u>3,600,000</u>	<u>3,600,000</u>	<u>0</u>
<b>Expenses</b>				
7359	Consulting Contract	40,000	27,016	12,984
7558	Engineering	150,000	105,173	44,827
7955	Insurance & Licences	5,000	0	5,000
8670	Professional Fees	25,000	35,153	(10,153)
8978	Sub Contract	3,380,000	899,843	2,480,157
		<u>3,600,000</u>	<u>1,067,185</u>	<u>2,532,815</u>
<b>Other Expenses</b>				
	<b>Total Expenses</b>	<u>3,600,000</u>	<u>1,067,185</u>	<u>2,532,815</u>
	<b>Surplus/(Deficit)</b>	<u>0</u>	<u>2,532,815</u>	

**Toquaht Nation**  
**Schedule of Individual Program Revenue, Expenditure**  
**YTD Variance Report**  
**March 31, 2022**

**1400-Economic Development**

		2021/2022 Budget Full Year	2021/2022 Quarter 4 31-Mar	Variance
<b>Revenue</b>				
4210	FFA-BC-Funds Received	14,118	15,479	(1,361)
4250	FFA-CDA-Funds Received	66,882	67,030	(148)
5850	Rental Income	0	1,950	(1,950)
	<b>Total Revenue</b>	<u>81,000</u>	<u>84,459</u>	<u>(3,459)</u>
<b>Expenses</b>				
7359	Consulting Contract	30,000	13,347	16,653
7360	Consulting	35,000	33,238	1,762
7480	Dues/Memberships	9,000	8,919	81
8228	Legal Fees	5,000	1,420	3,580
8325	Meeting Expense	2,000	0	2,000
		<u>81,000</u>	<u>56,924</u>	<u>24,076</u>
<b>Other Expenses</b>				
	<b>Total Expenses</b>	<u>81,000</u>	<u>56,924</u>	<u>24,076</u>
	<b>Surplus/(Deficit)</b>	<u>0</u>	<u>27,535</u>	

**Toquaht Nation**  
**Schedule of Individual Program Revenue, Expenditure**  
**YTD Variance Report**  
**March 31, 2022**

**1425-Secret Beach Marina**

		2021/2022 Budget Full Year	2021/2022 Quarter 4 31-Mar	Variance
<b>Revenue</b>				
9704	Transfer in from General Surplus	271,500	226,250	45,250
	<b>Total Revenue</b>	<b>271,500</b>	<b>226,250</b>	<b>45,250</b>
<b>Expenses</b>				
7359	Consulting Contract	5,000	4,064	936
7558	Engineering	15,000	20,128	(5,128)
7570	Equipment Rental	1,500	0	1,500
8312	Materials and Supplies	45,000	3,335	41,665
8670	Professional Fees	30,000	20,375	9,625
8978	Sub Contract	175,000	15,720	159,280
		<b>271,500</b>	<b>63,622</b>	<b>207,878</b>
<b>Other Expenses</b>				
	<b>Total Expenses</b>	<b>271,500</b>	<b>63,622</b>	<b>207,878</b>
	<b>Surplus/(Deficit)</b>	<b>0</b>	<b>162,628</b>	



**Additional Grants & Other Funded Projects**

Budget vs. Actual  
2021-2022

March 31, 2022

**Toquaht Nation**  
**Schedule of Individual Program Revenue, Expenditure**  
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**1140-Settlement Trust**

		2021/2022 Budget Full Year	2021/2022 Quarter 4 31-Mar	Variance
<b>Revenue</b>				
4110	BC Funds Received	0	35,000	(35,000)
5960	Other Income	3,200	3,200	0
	<b>Total Revenue</b>	<u>3,200</u>	<u>38,200</u>	<u>(35,000)</u>
<b>Expenses</b>				
8228	Legal Fees	3,200	3,000	200
		<u>3,200</u>	<u>3,000</u>	<u>200</u>
<b>Other Expenses</b>				
	<b>Total Expenses</b>	<u>3,200</u>	<u>3,000</u>	<u>200</u>
	<b>Surplus/(Deficit)</b>	<u>0</u>	<u>35,200</u>	

**Toquaht Nation**  
**Schedule of Individual Program Revenue, Expenditure**  
**YTD Variance Report**  
**March 31, 2022**

**9026-ISC Pandemic Ec Dev**

		2021/2022 Budget Full Year	2021/2022 Quarter 4 31-Mar	Variance
<b>Revenue</b>				
4050	AANDC - Other Funds	34,722	34,722	0
<b>Total Revenue</b>		<b>34,722</b>	<b>34,722</b>	<b>0</b>
<b>Expenses</b>				
7440	Distributions	34,722	27,000	7,722
		<b>34,722</b>	<b>27,000</b>	<b>7,722</b>
<b>Other Expenses</b>				
<b>Total Expenses</b>		<b>34,722</b>	<b>27,000</b>	<b>7,722</b>
<b>Surplus/(Deficit)</b>		<b>0</b>	<b>7,722</b>	

**Toquaht Nation**  
**Schedule of Individual Program Revenue, Expenditure**  
**YTD Variance Report**  
**March 31, 2022**

**9080-EMAP EOC Kits**

		2021/2022 Budget Full Year	2021/2022 Quarter 4 31-Mar	Variance
<b>Revenue</b>				
4050	AANDC - Other Funds	31,384	31,384	0
<b>Total Revenue</b>		<b>31,384</b>	<b>31,384</b>	<b>0</b>
<b>Expenses</b>				
7120	Administration	2,853	2,853	0
8312	Materials and Supplies	28,531	25,780	2,751
		<b>31,384</b>	<b>28,633</b>	<b>2,751</b>
<b>Other Expenses</b>				
<b>Total Expenses</b>		<b>31,384</b>	<b>28,633</b>	<b>2,751</b>
<b>Surplus/(Deficit)</b>		<b>0</b>	<b>2,751</b>	



**Toquaht Nation**  
**Schedule of Individual Program Revenue, Expenditure**  
**YTD Variance Report**  
**March 31, 2022**

**8150-NRT Citizens' Wills**

		2021/2022 Budget Full Year	2021/2022 Quarter 4 31-Mar	Variance
<b>Revenue</b>				
4770	New Relationship Trust	19,137	19,137	0
5960	Other Income - In-Kind	13,050	13,050	0
	<b>Total Revenue</b>	<b>32,187</b>	<b>32,187</b>	<b>0</b>
<b>Expenses</b>				
7568	Equipment Purchases	0	4,130	(4,130)
8228	Legal Fees	22,187	9,924	12,263
8670	Professional Fees	10,000	0	10,000
	<b>Total Expenses</b>	<b>32,187</b>	<b>14,053</b>	<b>18,134</b>
<b>Other Expenses</b>				
	<b>Total Expenses</b>	<b>32,187</b>	<b>14,053</b>	<b>18,134</b>
	<b>Surplus/(Deficit)</b>	<b>0</b>	<b>18,133</b>	

**Toquaht Nation**  
**Schedule of Individual Program Revenue, Expenditure**  
**YTD Variance Report**  
**March 31, 2022**

**1610-FNHA Community Wellness Liaison**

		2021/2022 Budget Full Year	2021/2022 Quarter 4 31-Mar	Variance
<b>Revenue</b>				
4720	FNHA	21,000	21,000	0
<b>Total Revenue</b>		<b>21,000</b>	<b>21,000</b>	<b>0</b>
<b>Expenses</b>				
7120	Administration	3,150	3,150	0
7360	Consulting	17,850	17,850	0
		<b>21,000</b>	<b>21,000</b>	<b>0</b>
<b>Other Expenses</b>				
<b>Total Expenses</b>		<b>21,000</b>	<b>21,000</b>	<b>0</b>
<b>Surplus/(Deficit)</b>		<b>0</b>	<b>0</b>	

**Toquaht Nation**  
**Schedule of Individual Program Revenue, Expenditure**  
**YTD Variance Report**  
**March 31, 2022**

**8515-First Peoples' Cultural Council**

		2021/2022 Budget Full Year	2021/2022 Quarter 4 31-Mar	Variance
<b>Revenue</b>				
4725	First Peoples' Cultural Council	0	17,924	(17,924)
<b>Total Revenue</b>		<b>0</b>	<b>17,924</b>	<b>(17,924)</b>
<b>Expenses</b>				
8978	Sub Contract	0	1,950	(1,950)
9070	Training	0	21,948	(21,948)
		<b>0</b>	<b>23,898</b>	<b>(23,898)</b>
<b>Other Expenses</b>				
<b>Total Expenses</b>		<b>0</b>	<b>23,898</b>	<b>(23,898)</b>
<b>Surplus/(Deficit)</b>		<b>0</b>	<b>(5,974)</b>	

**Toquaht Nation**  
**Schedule of Individual Program Revenue, Expenditure**  
**YTD Variance Report**  
**March 31, 2022**

**9125-Capacity Building**

		2021/2022 Budget Full Year	2021/2022 Quarter 4 31-Mar	Variance
Revenue				
4110	Province of BC	0	40,000	(40,000)
Total Revenue		<u>0</u>	<u>40,000</u>	<u>(40,000)</u>
Expenses				
Other Expenses				
Surplus/(Deficit)		<u>0</u>	<u>40,000</u>	

**Toquaht Nation**  
**Schedule of Individual Program Revenue, Expenditure**  
**YTD Variance Report**  
**March 31, 2022**

**8545-SB Coastal Trail**

		2021/2022 Budget Full Year	2021/2022 Quarter 4 31-Mar	Variance
<b>Revenue</b>				
4110	BC Funds Received	350,854	350,854	0
5960	Other Income (In-Kind)	87,714	87,714	0
	<b>Total Revenue</b>	<b>438,568</b>	<b>438,568</b>	<b>0</b>
<b>Expenses</b>				
7356	Construction	324,865	63,289	261,576
7359	Consulting Contract	48,730	0	48,730
7361	Contingency	64,973	0	64,973
		<b>438,568</b>	<b>63,289</b>	<b>375,279</b>
<b>Other Expenses</b>				
	<b>Total Expenses</b>	<b>438,568</b>	<b>63,289</b>	<b>375,279</b>
	<b>Surplus/(Deficit)</b>	<b>0</b>	<b>375,279</b>	

**Toquaht Nation**  
**Schedule of Individual Program Revenue, Expenditure**  
**YTD Variance Report**  
**March 31, 2022**

**8525-NRCAN Equip Procurement 21-22**

		2021/2022 Budget Full Year	2021/2022 Quarter 4 31-Mar	Variance
<b>Revenue</b>				
4620	Natural Resources Canada	49,682	49,682	0
<b>Total Revenue</b>		<b>49,682</b>	<b>49,682</b>	<b>0</b>
<b>Expenses</b>				
7120	Administration	4,516	4,516	0
7568	Equipment Purchases	45,166	26,949	18,217
		<b>49,682</b>	<b>31,465</b>	<b>18,217</b>
<b>Other Expenses</b>				
<b>Total Expenses</b>		<b>49,682</b>	<b>31,465</b>	<b>18,217</b>
<b>Surplus/(Deficit)</b>		<b>0</b>	<b>18,217</b>	

**Toquaht Nation**  
**Schedule of Individual Program Revenue, Expenditure**  
**YTD Variance Report**  
**March 31, 2022**

**8175-Community Engagement**

		2021/2022 Budget Full Year	2021/2022 Quarter 4 31-Mar	Variance
<b>Revenue</b>				
5960	Other Income	37,296	37,296	0
<b>Total Revenue</b>		<b>37,296</b>	<b>37,296</b>	<b>0</b>
<b>Expenses</b>				
7360	Consulting	0	3,900	(3,900)
7868	Honorarium - Citizens	0	800	(800)
		<b>0</b>	<b>4,700</b>	<b>(4,700)</b>
<b>Other Expenses</b>				
<b>Total Expenses</b>		<b>0</b>	<b>4,700</b>	<b>(4,700)</b>
<b>Surplus/(Deficit)</b>		<b>37,296</b>	<b>32,596</b>	

**Toquaht Nation**  
**Schedule of Individual Program Revenue, Expenditure**  
**YTD Variance Report**  
**March 31, 2022**

**1130-WIPG (TMX) Due Diligence**

		2021/2022 Budget Full Year	2021/2022 Quarter 4 31-Mar	Variance
<b>Revenue</b>				
5960	Other Income	100,000	100,000	0
	<b>Total Revenue</b>	<b>100,000</b>	<b>100,000</b>	<b>0</b>
<b>Expenses</b>				
8670	Professional Fees	100,000	0	100,000
	<b>Total Expenses</b>	<b>100,000</b>	<b>0</b>	<b>100,000</b>
<b>Other Expenses</b>				
	<b>Total Expenses</b>	<b>100,000</b>	<b>0</b>	<b>100,000</b>
	<b>Surplus/(Deficit)</b>	<b>0</b>	<b>100,000</b>	



**Toquaht Nation**  
**Schedule of Individual Program Revenue, Expenditure**  
**YTD Variance Report**  
**March 31, 2022**

**8350-FNESC**

		2021/2022 Budget Full Year	2021/2022 Quarter 4 31-Mar	Variance
<b>Revenue</b>				
4715	FNESC	34,145	76,731	(42,586)
	Total Revenue	<u>34,145</u>	<u>76,731</u>	<u>(42,586)</u>
<b>Expenses</b>				
7360	Consulting	0	17,616	(17,616)
7440	Distribution	20,495	19,641	854
7568	Equipment Purchases	6,800	1,432	5,368
8312	Materials and Supplies	900	552	348
8530	Office/Promotional Supplies	950	2,661	(1,711)
9077	Travel - Citizens	5,000	1,343	3,657
		<u>34,145</u>	<u>43,245</u>	<u>(9,100)</u>
<b>Other Expenses</b>				
	Total Expenses	<u>34,145</u>	<u>43,245</u>	<u>(9,100)</u>
	Surplus/(Deficit)	<u>0</u>	<u>33,486</u>	

# Finance Committee

Wednesday May 11<sup>th</sup>, 2022

Virtual Meeting

## DRAFT Meeting Minutes

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Present: Gary Johnsen, Kevin Mack, Rebecca Hurwitz, Gale Johnsen

Absent: Anne Mack

Guest: Robyn Rea

Chair: Kevin Mack

Recorder: K Johnsen

Quorum was present throughout the meeting

**Convened 5:30 p.m.**

Agenda with addition adopted by consensus

Minutes from March 2, 2022 approved by consensus

### 1) REQUEST FOR DECISION

a) Review Fourth Quarter Internal Financial Statements, March 31, 2022

i) Audit to be done mostly electronically but three days booked in May for two auditors to be on site

ii) Kevin requested information from Robyn on the loan timeline

**MOVED: Rebecca Hurwitz**

**SECONDED: Gary Johnsen**

**THAT** the finance committee reviewed the Toquaht Nation Fourth Quarter internal Financial Statements, March 31, 2022 and recommend adoption by Council.

YES: 4

NO: 0

Motion Carried

b) 2021-2022 Annual Financial Statements audit

**MOVED: Gary Johnsen**

**SECONDED: Rebecca Hurwitz**

**THAT** THAT the finance committee recommend the annual financial statements, once all final reconciliations and adjustments have been made, be submitted to RHN, CPA for audit.

YES: 4

NO: 0

Motion Carried

### 2) INFORMATION FOR RECEIPT

a) Update on Fiscal Framework Negotiations with BC and Canada

b) Toquaht Nation 2019 Fiscal Financing Agreement Amendment Agreement #3

c) Update from BC on Approach to the Treaty Property Tax Policy Renewal

d) Update on Fiscal Work

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<b>MOVED: Gale Johnsen</b>	<b>SECONDED: Rebecca Hurwitz</b>
<b>THAT</b> the finance committee receive the information.	
YES: 4	
NO: 0	

Motion Carried

**3) QUARTERLY DEPARTMENT REPORTS**

- a) Finance
- b) Capital Projects
- c) Economic Development
- d) Lands, Public Works & Resources
- e) Community Services

<b>MOVED: Gale Johnsen</b>	<b>SECONDED: Gary Johnsen</b>
<b>THAT</b> the finance committee receive the reports.	
YES: 4	
NO: 0	

Motion Carried

**4) LATE ADDITIONS**

Adjourned 6:30 p.m.

Minutes prepared by K Johnsen
<b>Chairperson</b>
<b>Law Clerk</b>
<b>Date</b>

# Toquaht Nation People's Assembly

Saturday March 19<sup>th</sup>, 2021

Virtual Video Conference

DRAFT Meeting Minutes

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**Chair: Anne Mack**

Half Hour Chat & Mingle

People's Assembly convened 1:30 p.m.

## Welcome by taayii ha?wiił Anne Mack

- o Anne welcomed everyone and provided a prayer and opening address

Agenda adopted (moved by Kelly Johnsen, seconded by Colleen Mack)

Approved December 4, 2021 meetings minutes approved (moved by Kelly Johnsen, seconded by Kirsten Johnsen)

Presenters: Anne Mack, Angela Polifroni, Lisa Morgan, Rick Shafer, David Johnsen, Noah Plonka, Kevin Mack, Robyn Rea, Michelle Ellison (Ratcliff LLP)

Council Members: Anne Mack, Kevin Mack, Kirsten Johnsen, Naomi Mack, Noah Plonka

Attendees: Leonard Mack, Colleen Mack, Sheryl Tate, Leslie Mack, Buck Goodman, Kelly Johnsen

**First Door Prize winner** - Colleen Mack

## 1) Introduction

**Angela Polifroni, Director of Operations**

## 2) Presentation

### a) Settlement Agreement - Toquaht 1950 - 52 Logging Specific Claim **Michelle Ellison**

- i) In 2015 Canada offered to negotiate a settlement of the Logging on Former Macoah IR 1 and Deekyakus IR 2 (1950–1952) Specific Claim (the "Claim"). Canada agreed that DIA officials entered into agreements with Tidewater and Walters & Dickenson on behalf of Toquaht Nation which were not in the best interests of Toquaht Nation. On August 12, 2021 Canada offered to settle this Claim for \$5,000,000 inclusive of negotiation costs.
- ii) On September 29, 2021 the Executive passed a resolution agreeing to accept Canada's offer of \$5 million to settle this specific claim and directed Ratcliff to negotiate the detailed terms and conditions in the form of a settlement agreement.
- iii) Executive will approve the Agreement on March 23rd

**Second Door Prize winner** – Kelly Johnsen

## 3) Request for Decision

### a) Introduction from Kevin Mack, Finance Portfolio holder

- i) Approval of the Toquaht Annual Budget Act 2022/2023 **Robyn Rea, Director of Finance** supported by department mangers

- 
- (1) Robyn provided a high level overview of the budget numbers and each director gave an outline of the coming years activities and projects

**March 19, 2022 People's Assembly** **MOVED: Kelly Johnsen** **SECONDED: Lisa Morgan**  
THAT the People's Assembly recommend that Toquaht Council adopt the draft Toquaht Nation Government Annual Budget Act 2022-2023.

Motion Carried

#### 4) Request for Decision

- a) New Schedule for Providing Draft Budget

Angela Polifroni, DOO

**March 19, 2022 People's Assembly** **MOVED: Kelly Johnsen** **SECONDED: Kirsten Johnsen**  
Background

- A. Section 4.4 of the Financial Administration Act (TNS 6/2011) (FAA) requires that Council present the draft annual budget for a fiscal year before that fiscal year begins to the People's Assembly for review and comment by Toquaht citizens;
- B. Following a recommendation made by the People's Assembly on March 21, 2015, Council passed CM00257, ordering that the draft annual budget be provided to citizens at least one month prior to the People's Assembly it will be presented at, in order to provide citizens with more time to make informed recommendations;
- C. The Toquaht Administration has been unable to meet a one month timeline to provide the draft annual budget for various reasons, most notably that required bank statements cannot be received and incorporated in time in order to produce an accurate budget; and
- D. Council has respectfully requested that the People's Assembly withdraw their March 21, 2015 recommendation in order to enable Toquaht Administration to follow the FAA timeline and produce a more accurate draft annual budget for citizen review.

Now therefore the People's Assembly resolves as follows:

1. That the Recommendation to Council from March 21<sup>st</sup>, 2015 be withdrawn, thereby allowing Council to rescind CM00257 and reinstate the timeline for providing draft annual budgets to citizens as prescribed under section 4.4 of the FAA.

Motion Carried

#### 5) Announcements

- a) Upcoming events, deadlines, opportunities...

- i) Call for Artists! Toquaht Nation Government is looking for art created by Toquaht artists for our new community building.
- ii) What to include in your submission
  - (1) A photo or set of photos or sketch of proposed project
  - (2) Your name and short biography, including family ties to Toquaht Nation
  - (3) Title of your piece
  - (4) The story behind your piece (i.e., what it represents)
  - (5) the medium used (e.g., oil or watercolour if it is a painting, etc.)
  - (6) the dimensions of the piece
  - (7) the price
  - (8) timeline for completion (proposed projects)
  - (9) Send submissions to naomim@toquaht.ca by April 29, 2022 by 4:30pm

**6) Presentation**

- a) Update on Toquaht Businesses Noah Plonka, Manager of Business Operations
  - i) Noah presented on Toquaht Forestry Operations, Saw Mill, Fisheries Operations, Marina & Campground, and Hayu Fishing Corp

**Hayu door prize** Buck Goodman

**7) Question Period**

**Angela Polifroni, DOO**

- Q** Can Toquaht support citizens looking for grief counselling?  
**A** Absolutely, contact the community services department.
- Q** How long is the trail from Secret Beach?  
**A** 1.8km
- Q** Is it fully open yet?  
**A** Not quite, but will be soon.
- Q** What size are the new houses in the field going to be?  
**A** 1 story with 3-4 bedrooms

Minutes prepared by K. Johnsen  
**Chairperson**  
**Law Clerk**  
**Date**

**Draw for Grand Prize – Leslie Mack**

The next People’s Assembly is Saturday, June 18<sup>th</sup>, 2021

**Meeting adjourned at 3:30 p.m.**

# Fish & Wildlife Committee

Thursday, May 12<sup>th</sup>, 2022

Conference Call

## **DRAFT Meeting Minutes**

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Present: Larry Johnson, Daryl Keeble, David Johnsen, Noah Plonka

Absent: Anne Mack

Guest: Angela Polifroni

Chair: Noah Plonka

Recorder: Kirsten Johnsen

Quorum was present throughout the meeting

### **Convened 1:00 P.M.**

Agenda adopted by consensus

Minutes from

- October 28, 2021, approved by consensus
- October 30, 2020

### **1) CORRESPONDENCE FOR ACTION OR DISCUSSION**

#### **a) Request for Decision**

- i) Maa-nulth Marine Strategic Planning Working Group
  - (1) Coastal Marine Strategy Maa-nulth Reconciliation Objectives
  - (2) Maa-Nulth Marine Strategic Planning Working Group (the "MSPWG") Terms of Reference
  - (3) Marine Strategic Planning
  - (4) Briefing Note – Aquaculture
- ii) The working group formed to sort through all the various provincial and federal engagement/projects
- iii) Toquaht is developing a new format with job description for an improved Economic Development Officer position
  - (1) Will be more upper management in scope that will help connect any relevant committees, the corporations, leadership and administration and provide for a more visionary Economic Development Plan
- iv) Taking a poll on Maa-nulth/Toquaht position regarding Fish Farms
  - (1) The committee has had some discussion and generally feel as long as the regulations are stringent and the proponents follow them that there is no real opposition to them
- v) An imminent issue is the Prawn Strategy
  - (1) Will distribute information on it as it becomes available

- 
- vi) Angela requested she be forwarded any information on things that are sanding in our way regarding projects etc. so they can be brought up at appropriate tables/individuals

*Larry left the meeting at 2:00p.m.*

**MOVED: Noah Plonka**

**SECONDED: David Johnsen**

THAT the Fish and Wildlife committee resolve to receive the information.

YES: 3

NO: 0

Motion Carried

**2) REPORTS & UPDATES**

**TABLED UNTIL NEXT MEETING**

- a) Elk Project
  - i) Herd Update
  - ii) Relationship Building with Tsuubasatx
  
- b) Wildlife Stewardship Corridors Project
  
- c) DFO Projects
  - i) Green Crab
  - ii) EDNA
  - iii) Camera trap project

*THAT the Toquaht Fish & Wildlife committee receive the following reports:*

- a) Elk Project*
- b) Wildlife Stewardship Corridors Project*
- c) DFO Projects*

**Adjourned 2:30 p.m.**

Next Meeting– TBD

Minutes prepared by K Johnsen

**Chairperson**

**Law Clerk**

**Date**



# Citizenship & Enrolment Committee

Thursday May 12<sup>th</sup>, 2022

Toquaht Boardroom

## DRAFT Meeting Minutes

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Video In: Naomi Mack, Lisa Morgan, Gale Johnsen, Anne Mack

Absent:

Chair: Naomi Mack

Recorder: Kirsten Johnsen

Quorum was present throughout the meeting

### Convened 3:10 p.m.

Agenda adopted by consensus

Minutes from March 15, 2022 approved by consensus

#### 1) REQUEST FOR DECISION AND LEGISLATION

##### a) Request for Decision

- i) Enrolment application for Alicia Harry
- ii) Send an enrolment welcome package

**MOVED: Anne Mack**

**SECONDED: Gale Johnsen**

THAT the citizenship & enrolment committee resolve to approve the citizenship and enrolment application form for Alicia Harry.

YES: 4

NO: 0

Motion Carried

##### b) Request for Decision

- i) Enrolment application for Colin Greene
- ii) Send an enrolment welcome package

**MOVED: Anne Mack**

**SECONDED: Lisa Morgan**

THAT the citizenship & enrolment committee resolve to approve the citizenship and enrolment application form for Colin Greene.

YES: 4

NO: 0

Motion Carried

##### c) Request for Decision

- i) Unenrolment application Bernice Newnham

**MOVED: Lisa Morgan**

**SECONDED: Anne Mack**

THAT the citizenship & enrolment committee resolve to approve the citizenship and enrolment notice of renunciation form for Bernice Newnham.

YES: 4

NO: 0

Motion Carried

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Adjourned 3:30 p.m.

Minutes prepared by K. Johnsen

**Chairperson**

**Law Clerk**

**Date**



**Economic Development**

**Quarterly Report to Council: Q4 2021-2022**

**January 1 – March 31**

This quarterly report describes activities and initiatives that the Economic Development department has been working on for the period described above. The TNG strategic plan for 2021-2024 has several priorities and objectives for the department, especially under the priority area “Grow the Economy” and as described in the 2021/2022 Budget Act.

Economic Development		
Project	Objectives 2021-2022	Progress
Secret Beach Marina* (Dept 1425)	<ul style="list-style-type: none"> <li>▪ Design and construct an open wall Cookhouse near the boat ramp at Secret Beach               <ul style="list-style-type: none"> <li>○ Exterior to include cedar framed metal roof and concrete slab with three-foot pony walls around the perimeter</li> <li>○ Interior to include various barbeques, a firepit, and cooking stations</li> </ul> </li> <li>▪ Install solar lighting on marina floats for both safety and ambiance</li> <li>▪ Install additional signage at marina</li> <li>▪ Objective is to complete all work by the end of the 2021/22 fiscal year</li> </ul>	<ul style="list-style-type: none"> <li>→ An enhanced cookhouse design was completed, featuring a larger building and the addition of washrooms.</li> <li>→ An application for \$435k was submitted to the Western Economic Diversification Canada - Tourism Relief Fund in December. A response to the application is expected in Q1 of the 22/23 fiscal year.</li> <li>→ Construction is on hold pending responses on these potential funding opportunities.</li> </ul> <div style="text-align: right;"> </div>



<p>Ma Mook Natural Resources (MNR)</p>	<ul style="list-style-type: none"> <li>▪ Operate in a manner which honours the MaMook Natural Resources (MNR) Vision</li> <li>▪ Appeal to Ministry of Forests for costs related to the harvest reduction in areas such as rents attributed to the higher volume which was anticipated to be harvested prior to the implementation of the “Old Growth Strategy”</li> <li>▪ Maintain high standards of contractor and environmental safety</li> </ul>	<ul style="list-style-type: none"> <li>→ A MNR Board meeting was held on February 16. January financials were briefly reviewed.</li> <li>→ The BC governments two-year Old Growth deferral continues to have a negative impact on revenues. Ma Mook will be requesting financial compensation from BC to mitigate the impacts of this Old Growth Deferral policy.</li> <li>→ There was a further discussion of the BC government’s two year “Old Growth Deferral.” A letter has been drafted to Jessica Coaster, Director, Regional First Nations Initiatives with Ministry of Forests.</li> <li>→ Human Resources: Mr. Francois Warren, Forestry Manager, is working out well for MNR. He is completing critical work at reasonable rate and has a good rapport with Ministry.</li> <li>→ The next Board meeting is scheduled for July 13, 2022.</li> </ul>
<p>Lucky Creek Hydro (Dept 1415)</p>	<ul style="list-style-type: none"> <li>▪ There is no budget allocated for Lucky Creek Hydro works for Fiscal 2021/22. <ul style="list-style-type: none"> <li>○ Discussions with BC may continue throughout 2021/22 regarding compensation for lost opportunity due to policy changes by BC that has curtailed private power projects.</li> </ul> </li> </ul>	<ul style="list-style-type: none"> <li>→ Informal sidebar conversations with BC continue as we work towards a comprehensive agreement regarding the contamination at the old campground.</li> <li>→ The objective for Fiscal 22/23 is to work with Summit Power, and our design team, to compile and archive all the data, environmental research and design work that has been completed over the past 15 years.</li> <li>→ It is imperative that this information be available for Toquaht’s future use should BC change their current policy and begin supporting Run of the River hydro projects again. Everything will be compiled on a portable hard drive and delivered to Toquaht for secure storage.</li> </ul>
<p>Kerr Wood Leidal Coastal Adaptation Plan (Dept 3300)</p>	<ul style="list-style-type: none"> <li>▪ No budget allocated 2021/2022</li> <li>▪ Objective is to finalize the Coastal Adaptation Plan</li> </ul>	<ul style="list-style-type: none"> <li>→ Due to ongoing Covid-19 restrictions and concerns, the planned in-person meeting has not yet occurred. As community cases continue to rise in BC, an alternative to an in-person meeting may soon be explored.</li> <li>→ In December, an updated project overview and budget was submitted to FNIIP for the next phase of this project. The next step would be to complete a feasibility study and options analysis to determine the best option to mitigate erosion at Macoah.</li> </ul>



**Toquaht Finance Department**  
*Supportive Cheerful Respectful*

**Quarterly Report to Council**  
**Q4 2021-22**  
 (Jan 1 - Mar 31)

This report provides an overview of the Quarterly Financial Statement, outlines any concerns, and provides an update on the activity of the Finance Department for the period Jan 1 - Mar 31, 2022.

Focus	Summary	Comments
Budget Act	<ul style="list-style-type: none"> <li>▪ Monitoring</li> </ul>	<ul style="list-style-type: none"> <li>• We continually monitor revenues and expenditures to ensure they meet the requirements of the budget act.</li> </ul>
Budget Act	<ul style="list-style-type: none"> <li>▪ 2022-23 Budget</li> </ul>	<ul style="list-style-type: none"> <li>• In early January work commenced on the 2022-23 budget with the 1st draft submitted to the Law Clerk on Feb 15, 2022 for presentation to the Finance Committee on Mar 2, 2022.</li> <li>• Minor adjustments were made by the Finance Committee, increasing travel slightly for Council &amp; Executive, Director of Operations, and the various Committees.</li> <li>• On March 19, 2022 the budget was presented to the Citizens at the People's Assembly and was unanimously accepted.</li> </ul>



Focus	Summary	Comments
New Funding	<ul style="list-style-type: none"> <li>▪ ISC</li> <li>▪ \$5,050.00</li> <li>▪ Covid-19 Needs Based Urban Off-Reserve</li> <li>▪ Final report due May 31, 2022</li> <li>▪ Dep 9024 - C19 Income Assistance</li> </ul> <p style="color: red; text-align: center;">(Balance to spend by Mar 31) is \$13,150</p> <ul style="list-style-type: none"> <li>▪ Impact Assessment Agency Canada</li> <li>▪ \$5,000.00</li> <li>▪ Indigenous Knowledge Policy Framework</li> <li>▪ No reporting requirement found</li> <li>▪ Dep 1135 Implementation</li> </ul>	<ul style="list-style-type: none"> <li>∴ These funds can be used for various activities, including but not limited to:               <ul style="list-style-type: none"> <li>✓ Support for Elders, women, caregivers and vulnerable populations (people with disabilities)</li> <li>✓ Food bank or nutritional assistance</li> <li>✓ Learning packages for children (workbooks, flashcards, etc)</li> <li>✓ Mental health services</li> <li>✓ Development/distribution of information to help individuals respond and access available services and supports</li> <li>✓ Transportation costs for people no longer able to use public transportation to access essential activities of daily life (ie grocery shopping, medical appointments)</li> </ul> </li>   <li>∴ This grant is to help us provide input and/or feedback on the framework in writing to the Agency, for technical review of the framework, and, if required, participation in Agency-led open calls related to the framework. This work is being done collectively through MTS and will likely just flow through the Nation.</li> </ul>



Focus	Summary	Comments
New Funding	<ul style="list-style-type: none"> <li>▪ Impact Assessment Agency Canada</li> <li>▪ \$5,000.00</li> <li>▪ Deltaport Expansion Fourth Berth</li> <li>▪ Dep 1135 Implementation</li>   <li>▪ ISC Amendment #0006</li> <li>▪ \$31,384.00</li> <li>▪ EMAP EOC Kits</li> <li>▪ Final report 4548549 due May 31, 2022</li> <li>▪ Dep 9080 EMAP EOC Kits</li>   <li>▪ DFO - Salish Sea Initiative (SSI)</li> <li>▪ \$165,156</li> <li>▪ Guardian Program 21-22 to 23-24</li> <li>▪ 6 month progress report plus year end report by Jul 31, 2022</li> <li>▪ Dep 8560 Guardian</li> </ul>	<ul style="list-style-type: none"> <li>• This grant is to allow us to participate in the planning phase of the proposed project. This includes reviewing and providing comments on documents related to the scope of the assessment, information requirements and engagement.</li> <li>• This work is being done collectively through MTS and will likely just flow through the Nation.</li>   <li>• Holistic Emergency Preparedness &amp; Response put this proposal together to provide a custom portable/deployable EOC kit including training and delivery. These activities will create stronger EOC team cohesion with better communications and response management capacity even in the event of limited outside assistance.</li>   <li>• This funding will allow Toquaht Nation to strengthen technical and cultural capacity for marine stewardship. Staff and consultants will be hired to support the initial scoping and planning for a marine stewardship program that will be implemented during the 2022-23 and 2023-24 fiscal years. Current year funding will be used to purchase or secure equipment such as a truck, boat and atv.</li> </ul>



Focus	Summary	Comments
New Funding	<ul style="list-style-type: none"> <li>▪ United Way</li> <li>▪ \$20,000</li> <li>▪ Equipment Procurement</li> <li>▪ Final report date unknown</li> <li>▪ Dep 4025 Community Building</li>   <li>▪ Province of BC</li> <li>▪ \$35,000</li> <li>▪ Old Growth Strategic Review</li> <li>▪ No reporting requirements noted</li> <li>▪ Dep 1440 TSL Logging</li>   <li>▪ ISC Amendment 0008</li> <li>▪ \$3,000</li> <li>▪ Basic Needs - Income Assist</li> <li>▪ No reporting requirements noted</li> <li>▪ Dep 8710 Citizen Services</li> </ul>	<ul style="list-style-type: none"> <li>⌘ These funds will be used to purchase equipment for the new community building kitchen. This includes but is not limited to:               <ul style="list-style-type: none"> <li>✓ Freezer</li> <li>✓ Vacuum Packer</li> <li>✓ Ice Machine</li> <li>✓ Food Smoker</li> <li>✓ Canner</li> <li>✓ Tile Backsplash</li> </ul> </li>   <li>⌘ This grant will support our work in reviewing and engaging with the Province of BC on their Old Growth Strategic Review. Much of this work has been ongoing through Toquaht Forestry LP so we will request an invoice from them (?)</li>   <li>⌘ These funds are a COVID-19 top up to be given to our citizens who are on social assistance; \$300 each for Nov 2021 to Mar 2022.</li> </ul>





Focus	Summary	Comments
New Funding	<ul style="list-style-type: none"> <li>▪ ISC Amendment 0008</li> <li>▪ \$632 x 2</li> <li>▪ Service Delivery - Income Assist</li> <li>▪ No reporting requirements noted</li> <li>▪ Dep 1620 CS Admin</li>   <li>▪ ISC Amendment 0008</li> <li>▪ \$152,095</li> <li>▪ EMAP Tsunami Siren</li> <li>▪ Report 4548549 due Apr 30 2023</li> <li>▪ Dep 9085 EMAP Tsunami Siren</li> </ul>	<ul style="list-style-type: none"> <li>• These funds are to offset some of the extraordinary wage expenses incurred delivering social assistance to citizens during COVID-19. We are receiving this amount for both the 2020-21 fiscal year and the 2021-22 fiscal year.</li>   <li>• This funding will enable the Nation to replace their old World War 2 crank style tsunami siren with two automated sirens, an emergency radio kit, a radio repeater and poles. It also includes delivery plus an orientation/training session from Holistic Emergency Preparedness &amp; Response.</li> </ul>

Focus	Summary	Comments
Department Outreach	<ul style="list-style-type: none"> <li>▪ Community Services</li>   <li>▪ Lands, Public Works &amp; Natural Resources</li>   <li>▪ Capital Projects &amp; Ec Dev</li> </ul>	<ul style="list-style-type: none"> <li>• We continue to work closely with Kathy Waddell to ensure all new or updated policies, procedures and forms are user friendly and meet audit standards.</li> <li>• We continue to work closely with CS staff to ensure reports requiring financial data (ie Patient Travel) are able to be filed accurately and on time.</li> <li>• We completed and forwarded the 2022-23 Community Services Budget Worksheet, complete with notes, to Kathy and Lisa for their use throughout the next fiscal year.</li>   <li>• We continue to maintain an open dialogue with LPWNR and address any issues as they arise.</li> <li>• We completed and forwarded the 2022-23 LPWNR Budget Workseet, complete with notes, to Kathy and David for their use throughout the next fiscal year.</li> <li>• We worked closely with David and Angela to ensure the Guardian Program funding was secured for the 2021-22 fiscal as well as the 2022-23 fiscal.</li> <li>• We continue to maintain and open dialogue with CP&amp;ED and address any issues as they arise.</li> <li>• We completed and forwarded the 2022-23 Capital Projects &amp; EcDev Budget Worksheet, complete with notes, to Rick for his use throughout the next fiscal year.</li> </ul>



**Department of Lands, Public Works, and Resources**

**Quarterly Report to Council: Q4 2021-2022**  
**(Jan 01 – March 31)**

This quarterly report describes activities and initiatives that the department of Lands, Public Works, and Resources has been working on for the period described above. The TNG strategic plan for 2021-2024 has a couple priorities and objectives for the department under the priority areas of “Build Infrastructure” and “Grow the Economy”. This department contributes to the overall strategic plan and has a broad spectrum of responsibility ensuring improvements and maintenance in community infrastructure and treaty management.

Priority area	Objectives 2021-2022	Progress
OPERATIONAL	<ul style="list-style-type: none"> <li>▪ Enhance human resources capacity</li> <li>▪ Ensure employees are safe while on the job</li> </ul>	<ul style="list-style-type: none"> <li>→ Water sampling courses were attended by Public Works staff. These courses are needed to ensure Public Works staff certifications are up to date.</li> <li>→ Staff participate in bi-weekly safety meetings. We continue to follow COVID-19 safety precautions.</li> </ul>
LANDS MANAGEMENT & ADMINISTRATION	<ul style="list-style-type: none"> <li>▪ Protect and monitor Toquaht lands and natural resources through sustainable environmental management and restoration activities within the Toquaht watershed</li> <li>▪ Develop stream restoration inventory with Central West Coast Forest Society</li> <li>▪ Develop phased approach to a Guardian program to enforce Toquaht laws on our lands.</li> <li>▪ Ensure Toquaht land designations are adequate for future economic development by updating the</li> </ul>	<ul style="list-style-type: none"> <li>→ Redd Fish Restoration (RFR) (previously know as CWFS) working to develop a comprehensive plan of all Toquaht Streams and Rivers. This work is ongoing.</li> <li>→ Tom Balfour from RFR has been hired on contract for biologist services, he attends certain fisheries committees to offer technical support where needed.</li> <li>→ Coastal Restoration Fund work on Toquaht River Estuary is completed. LGL is working on a final report. Field trip in early Q4 determined additional work was needed. RFR and LGL crews have done work on the estuary, TN citizen hired as labour for the project.</li> <li>→ SSI (Guardian) funding meetings occurred. Project approved and funded in Q4, boat, pickup truck purchased, additional equipment purchase, hiring and training will occur in 2022.</li> <li>→ Work begun updating the TN Official Community Plan. The OCP is used by Executive, Council, Staff and the community as a guiding document when considering future actions.</li> </ul>



	Official Community Plan*	
NATURAL RESOURCES MANAGEMENT	<ul style="list-style-type: none"> <li>▪ Facilitate licenses, leases, and dispositions</li> <li>▪ Manage and promote harvesting and traditional use activities within the Haahuuḷi</li> <li>▪ Expand fish species harvesting and provide citizens with better access to traditional foods</li> <li>▪ Ensure Toquaht's rights are represented and advocated for regarding the Me-Too clause</li> <li>▪ Manage and monitor wildlife (fisheries, wildlife, and migratory birds) within the Haahuuḷi</li> <li>▪ Develop and implement Elk Memorandum of Understanding with Ucluelet Nation</li> <li>▪ Food Security</li> </ul>	<ul style="list-style-type: none"> <li>→ Sawmill site at the dry land sort, dumping site location for TFLP applications are progressing smoothly.</li> <li>→ Food fish planning occurred in Q4, old expired and freezer burned fish was disposed of, freezers cleaned for next season.</li> <li>→ Me Too Clause meetings occurred. Trigger date of April 19, 2021 agreed upon, Maanulth Nations have 8 years to decide how they want to proceed with Me-Too, and purchase licences to include in the Treaty. Internal conversations will take place to determine what course Toquaht will decide.</li> <li>→ Additional trail cameras were purchased, to monitor elk herd and to help monitor TN lands.</li> <li>→ Salish Sea Initiative (Trans Mountain Expansion) funding was secured to provide equipment for the Lands department for monitoring activities. Drone, GPS units, tablets, trail cameras were purchased in Q4. Training for drone flying and mapping software will occur in 2022.</li> <li>→ Additional zoom meeting was held with Tsuubasatx FN, YFN and Toquaht to talk about trade and barter opportunities, elk for fish, bring youth out to the coast fishing and train our hunters how to process elk.</li> <li>→ United Way food security Grant equipment was purchased in Q4. This includes smokers, canners, Fish totes, Vacuum packer, Ice maker.</li> </ul>
PUBLIC WORKS & COMMUNITY INFRASTRUCTURE	<ul style="list-style-type: none"> <li>▪ Develop and implement an Asset Management plan</li> <li>▪ Provide a variety of services to people living on Toquaht lands including but not limited to hydro, roads, clean water, wastewater treatment, and connectivity and communications services</li> <li>▪ Ensure community infrastructure is maintained in good working condition</li> </ul>	<ul style="list-style-type: none"> <li>→ Urban Systems Draft Asset Management Plan was not thoroughly reviewed in Q4. This will occur in Q1 2022.</li> <li>→ Golder has been assisting TN with sampling of WWTF, ensuring samples are taken and submitted on a regular set schedule. This is ongoing, Golder also sent a staff member to WWTF to meet with Pub Works crew to teach them how to take PH readings.</li> <li>→ We have increased our record keeping for water usage at Macoah to ensure proper monitoring.</li> <li>→ Regular O&amp;M is performed on water and wastewater facilities.</li> <li>→ We have some minor ongoing issues with algae, UV system, and sand filters which requires monitoring at this time.</li> <li>→ The District of Ucluelet has gifted the Toquaht Nation an older small pumper fire truck. A small area next to the public works building was cleared for the building to be assembled and for the fire truck to be stored until the proper fire station/public works building is</li> </ul>



	<ul style="list-style-type: none"> <li>▪ Improve connectivity by providing consistent, reliable high-speed internet *</li> </ul>	<p>designed and built.</p> <ul style="list-style-type: none"> <li>→ Brushing and road grading contracts have been extended.</li> <li>→ We are working on getting recycling containers for each house in Macoah and are also working with ACRD on the possibility of a composting program.</li> <li>→ Meeting with Connected Coast/City West occurred Q4, project is moving along, and we are receiving periodic updates.</li> <li>→ Javier was brought to new Community Building to determine needs for wireless internet.</li> </ul>
HOUSING	<ul style="list-style-type: none"> <li>▪ Manage and maintain Toquaht's rental housing units</li> <li>▪ Provide additional housing opportunities for citizens and workforce beginning with a multi-year housing strategy*</li> </ul>	<ul style="list-style-type: none"> <li>→ Regular maintenance performed (specifically dryer vent and HRV cleaning&amp; inspection).</li> <li>→ Minor repairs on duplex rental units occurred.</li> <li>→ M'akola Development services completed the Housing Need and Demand study for Toquaht Nation and presented the report to Executive. This project will inform the TN Housing Strategy actioned in the AP.</li> <li>→ DOO received confirmation in early Q4 of housing funding from CND Budget 2021 for 1.8mil over 4 years. Plan will be developed in Q4 to trigger release of funds.</li> </ul>

Notes:

\*denotes strategic plan priority



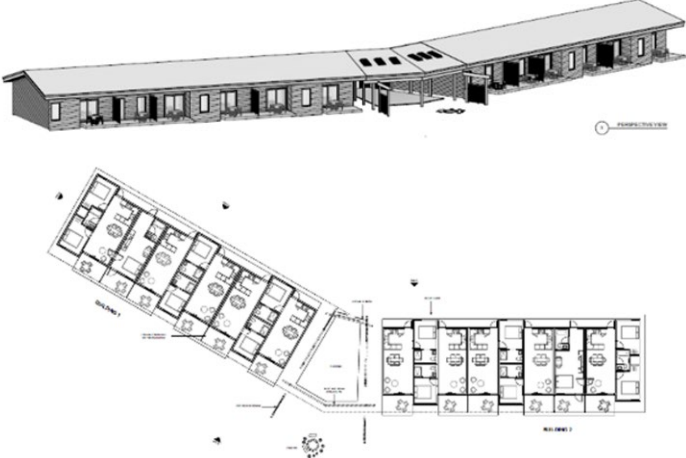
**Capital Projects**

**Quarterly Report to Council: Q4 2021-2022**

**January 1 – March 31**

This quarterly report describes activities and initiatives that the Capital Projects department has been working on for the period described above. The TNG strategic plan for 2021-2024 has several priorities and objectives for the department, especially under the priority area “Build Infrastructure” and as described in the 2021/2022 Budget Act.

Capital Projects		
Project	Objectives 2021-2022	Q4 Progress
Macoah Water Reservoir * (Dept 3225)	<p>The construction phase of this project will not proceed in 21/22 without ISC funding. If funded, construction completion is 22/23.</p> <ul style="list-style-type: none"> <li>▪ Submit PAR to ISC</li> </ul> <p><i>If funding is approved:</i></p> <ul style="list-style-type: none"> <li>▪ Secure necessary insurance and licences</li> <li>▪ Pre-purchase materials with long delivery times such as steel water storage tank</li> <li>▪ Complete Construction Tendering process</li> <li>▪ Construct access road and piping</li> <li>▪ Install reservoir</li> <li>▪ Complete required upgrades to water treatment plant</li> </ul>	<ul style="list-style-type: none"> <li>→ The Detailed Design is complete for a new water reservoir to supply Macoah and surrounding TSL. This reservoir will provide Macoah the water pressure and volume required for proper firefighting capacity.</li> <li>→ A Project Approval Request (PAR) for construction funding was submitted to ISC in September 2021. <ul style="list-style-type: none"> <li>○ ISC completed their review of the Detailed Design and submitted questions/comments to Stantec. Stantec is currently drafting a reply.</li> <li>○ I anticipate ISC will confirm that this project is approved for construction funding before the end of Q2 of Fiscal 22/23.</li> </ul> </li> </ul>
Government Building * (Dept 3226)	<ul style="list-style-type: none"> <li>▪ Confirm site of new Government Building</li> <li>▪ Carry out Toquaht citizen engagement regarding the location and other aspects of the new Government Building</li> <li>▪ Conduct geotechnical review once site is selected</li> <li>▪ Civil engineering to design sewer, water, and hydro requirements</li> <li>▪ Structural, electrical, and mechanical engineering</li> </ul>	<ul style="list-style-type: none"> <li>→ The proposed Government Building would support the functions of the Toquaht Nation legislative (Council) and executive branches of government, and house Toquaht’s administrative staff.</li> <li>→ The Toquaht Government building will be constructed next to the kayak parking area at Secret Beach.</li> <li>→ MHA Architects is drafting a conceptual design to gather feedback from Toquaht on what they see as crucial components of the new Government Building.</li> <li>→ The conceptual design will be completed in the 1<sup>st</sup> quarter of the 22/23 fiscal.</li> </ul>

	<p>to complete Preliminary and Detailed Design Phases</p> <ul style="list-style-type: none"> <li>Architect to create “shovel ready” design</li> </ul>	
<p>Gathering House/Lodge* <i>Toquaht Community Guest House &amp; Gathering Space</i> (Dept 3275)</p>	<ul style="list-style-type: none"> <li>Confirm site of new Gathering House</li> <li>Carry out Toquaht citizen engagement regarding the design and usage of the Gathering House</li> <li>Complete Concept and Detailed Designs</li> </ul>	<ul style="list-style-type: none"> <li>The Gathering House will be a lodge style building with space to accommodate families wanting to return to Toquaht Territory for short or long stays.</li> <li>MHA Architects drafted a Preliminary floor plan and building design featuring two (2) buildings each with six (6) suites of various sizes.</li> <li>This new building will be constructed on the “ballfield” between the new community building and Chief Anne’s house with construction starting in late Q1 of Fiscal 22/23.</li> </ul> 
<p>Public Works Yard * (Dept 3510)</p>	<ul style="list-style-type: none"> <li>Fiscal 2021/22 budget is for planning stages of the project only</li> <li>Architect to draft questionnaire for distribution to Toquaht regarding potential components and features of Public Works Yard</li> <li>Architect to complete Preliminary Design and budget by the end of the 21/22 fiscal year</li> </ul>	<ul style="list-style-type: none"> <li>The proposed project includes a public works building, volunteer firehall, and may accommodate the Toquaht Marine Stewardship Base. MHA Architects has completed the Preliminary Design and the Detailed Design is underway.</li> <li>Urban Systems will complete an Options Analysis (Feasibility Stage) to determine the best site for this facility. Possible locations include the former rock quarry in Macoah, or below the water tower at the current mill site. Servicing costs would be less at the current mill site than at the former rock quarry.</li> <li>The objectives for Fiscal 22/23 are to complete the final design, select the preferred site, seek construction funding, and design services to the building site.</li> </ul>
<p>Macoah Community Building <i>tuk'aa?athiiic hišimiyiyak</i> <i>Toquaht Gathering Place</i> (Dept 4025 &amp; 4026)</p>	<ul style="list-style-type: none"> <li>Complete construction on the Community Building at Macoah which includes a 50-foot x 70-foot gather hall, a community kitchen, and four office spaces</li> </ul>	<ul style="list-style-type: none"> <li>Construction is nearing completion on the 7,400 sf Community Building featuring a gathering hall, community kitchen, and 4 office spaces.</li> <li>Installation of cabinets, appliances, and plumbing fixtures is complete. Cedar detail in gathering hall is also complete. The cedar board-and-batten exterior siding and trim installation is nearly complete.</li> <li>I anticipate that the new building will be ready to enjoy around the end of May.</li> </ul>



Cedar Detail in Gathering Hall

<p>“Old” Toquaht Bay Campsite Remediation (Dept 4541)</p>	<ul style="list-style-type: none"> <li>▪ Continue negotiations with BC on the preferred remediation option</li> <li>▪ Econ Consulting to use existing LiDAR data to develop an "as-built" plan and profile of the Maggie Lake Forest Road; then overlay a new design that would meet the requirements of the Ministry of Transportation design criteria</li> <li>▪ An "order of magnitude" cost to pave the Maggie Lake Road may then be developed and used in negotiations with BC</li> <li>▪ Complete technical review of final remediation plan when received from BC</li> <li>▪ Lawyer to review the requirements of the Environmental Management Act to ensure remediation plan meets BC's Treaty obligations</li> </ul>	<p>→ BC and Toquaht agreed that the proposed “Industrial Option” is preferred for the remediation of the “Old” campground. November 2021, BC presented two draft agreements for Toquaht’s consideration:</p> <ol style="list-style-type: none"> <li>1. Forest Tenure Opportunities Agreement (FTOA) <ul style="list-style-type: none"> <li>○ The FTOA would allow Toquaht to convert their existing volume-based Forest Licence into an area-based First Nation’s Woodland Licence. This new form of licence will provide significantly more management and control over activities in the Toquaht, Lucky Creek and Cataract Valleys. BC is also offering a one-time “stumpage rebate” of \$8,000,000.</li> </ul> </li> <li>2. Remediation Agreement <ul style="list-style-type: none"> <li>○ The Remediation Agreement is complex. It will require a legal review, and a detailed technical review of the Remediation Plan by contaminated sites industry experts. Toquaht has engaged a very impressive team of contaminated sites experts to provide the necessary review.</li> </ul> </li> </ol> <p>→ It is anticipated that the review of the two proposed agreements and continued negotiations with the province will continue throughout the entire 22/23 fiscal year with the hope of reaching an Agreement in Principle by the end of Q4.</p>
<p>Secret Beach Development (Dept 8541)</p>	<ul style="list-style-type: none"> <li>▪ Complete Detailed Design for sewer, water, and hydro as well as onsite roads and side roads within Secret Beach; Urban Systems completed Detailed Design to 90% during Fiscal 2020-21</li> </ul>	<p><b>Secret Beach Development</b></p> <p>→ The detailed design for the sewer, water and roads is complete. We are waiting for design input from BC Hydro for the on-site underground electrical system The engineers will then develop tender documents for "Phase 1" of the on-site works</p>



	<ul style="list-style-type: none"> <li>▪ Toquaht to make key decisions before moving Detailed Design from 90% to 100% completed</li> <li>▪ Construct proposed trails between Secret Beach and Macoah, blast and excavate rock and clay on "island" surrounded by road A, C &amp; D. Ground level too high for access off the roads</li> </ul>	<p>including complete servicing of Areas 4, 5 and 6, and the first section of Area 3 roads to the location of the sanitary pump station.</p> <p><b>Secret Beach Coastal Trail</b></p> <ul style="list-style-type: none"> <li>→ The first phase of trail construction was completed in Fiscal 21/22. It runs from Secret Beach to the middle (Mag 132 road) of the Section 38 property next to Macoah. Construction began on the second phase in Fiscal 21/22 but was halted due to protection measures around an active eagle's nest in the area.</li> <li>→ The objective for Fiscal 22/23 is to complete the second phase of the trail that will connect Secret Beach to Macoah.</li> </ul>
<p>Secret Beach Offsite Utilities (Dept 8544)</p>	<p>This project will not proceed in 2021/22 without third party funding. If funding is approved:</p> <ul style="list-style-type: none"> <li>▪ Continue to pursue funding options to extend sewer, water, and hydro services from Macoah to Secret Beach; design is 100% complete and all required provincial land tenures necessary to install these services along the Maggie Lake FSR are in hand</li> <li>▪ Complete Detailed Design of BC Hydro extension from Macoah to Secret Beach</li> <li>▪ Construct off-site sewer, water, and Hydro to connect services from Macoah to Secret Beach property line</li> </ul>	<ul style="list-style-type: none"> <li>→ A pre-construction site meeting was held on January 12. Bowerman, the engineering team, Rick, and Noah as well as reps from MOF attended. Actual on-site work began the first week of February. As of the end of March, work is progressing well.</li> <li>→ This phase will extend service lines from the sewer and water plants to the Secret Beach entrance.</li> <li>→ Indigenous Services Canada (ISC) approved \$1M in funding through the Community Opportunity Readiness Program (CORP) in support of this project.</li> <li>→ Expected completion for this work is late-spring 2022.</li> <li>→ Additionally, Toquaht continues to work with BC Hydro and Urban Systems to complete the design to extend the BC Hydro lines from Macoah to Secret Beach.</li> </ul>



Secret Beach Coastal Trail Location

Denotes Strategic Plan priority \*



**Community Services Department**

**Quarterly Report to Council: Q4 2021-2022**  
**(January 1 – March 31, 2022)**

This quarterly report describes activities and initiatives that the Community Services department has been working on for the period described above. The TNG strategic plan for 2021-2024 has several priorities and objectives for the Community Services department, especially under the priority area “Foster masčim and community well-being”. Additionally, Community Services provides a variety of citizen supports and services on a daily basis. The department is staffed by one director and two admin assistants. One of the admin assistants also provides full-time reception duties and one is off on leave. The department is managing with the support of a consultant.

Priority area	Objectives 2021-2022	Progress
Daily Operations Highlights	<ul style="list-style-type: none"> <li>▪ Improve overall health &amp; wellbeing of citizens</li> </ul>	<ul style="list-style-type: none"> <li>→ New pilot program implemented for family support</li> </ul>
Health (& Social Development)	<ul style="list-style-type: none"> <li>▪ Improve overall health of citizens through policy, program, and procedure development</li> <li>▪ Review and expand health plan</li> <li>▪ Improve support to those living away from home</li> <li>▪ Enhance support to Elders &amp; improve Elder’s quality of life *</li> </ul>	<ul style="list-style-type: none"> <li>→ Public works staff member declined the cleaning contract at the community kitchen in February.</li> <li>→ Contract position for cleaner posted on social media feeds – March 2022. Still awaiting confirmation on new contractor applicant.</li> <li>→ Reviewed, discussed our NTC Health Agreement renewal with NTC Health Director Lynnette Lucas in Jan 2022. Discussed challenges with nurse services, mental health services and their travel cancellations, FFA agreement stats, help from NTC nurse on following the TN Health Plan.</li> <li>→ Scheduled monthly meetings with NTC Health Director to discuss health and wellness, programs and any updated health sessions offered by NTC.</li> <li>→ FN Primary Care Network met at Ittatsoo to review draft on travel budget and Memorandum of Understanding agreement and Maternity Care in Community – sent info materials to supervisor for their review and comments.</li> <li>→ Met with Long Beach Collaborative Services Committee to discuss future roll-out on General Physician services to the Central Region First Nations: Ahousaht, Toquaht, Tla-o-qui-aht and Ucluelet. Creating a MOU by June 2022.               <ul style="list-style-type: none"> <li>→ Dr. Carrie Marshall interested in strictly outreach health services to the central region nations. She is also interested in visiting Macoah for assessments.</li> <li>→ Need to FNHA Service Agreement – aiming for June 2022</li> </ul> </li> <li>→ Island Health physiotherapist Diena came to community to visit 6 residents in home on Feb 9.</li> <li>→ NTC Diabetes Educator Rachel Dickens came to community to test for blood sugars.</li> <li>→ NTC nurse administer covid -19 booster shots Feb 23 to all residents</li> <li>→ NTC nurse for footcare has visited two clients at Macoah.</li> </ul>



		<ul style="list-style-type: none"> <li>→ Met with Quu'asa team – introduction of two new workers: one cultural worker and one worker MMIW. Discussed programs of interest: Grief – n-loss, fitness, health challenges, food workshops. Schedule set for Wed May 9 to review TN health plan with Quu'asa team.</li> <li>→ Arrival of Covid Rapid tests to community. Meeting with NTC nurse and Noreen in how to administer rapid tests to residents.</li> <li>→ Received one confirmation of covid infection resident in community, the family quarantined for over 5 days.</li> <li>→ Met with Uu-stak-yuu staff to discuss mentor and mentee training sessions, in hopes of every nation will have their own Uu-stak-yuu in community. Also interested in youth virtual services ages 18-30yrs – could be a 8-week program (hands-on). Can offer a community cleanse.             <ul style="list-style-type: none"> <li>→ Erin will draft a MOU template with a service plan to provide services to citizens.</li> </ul> </li> <li>→ KCFN Health Director organized a monthly meeting with MFN Health Directors to discuss funding, NTC health services, challenges, pros and cons NTC health services, patient travel, job openings at NTC (mental health and for nurses), and MFN 5-year plan.</li> <li>→ DoCS is continuing to be an advocate for Macoah resident to help with medical appts, physiotherapy, be a speaker on zoom appts, and to follow-up with surgery dates.</li> </ul>
Emergency Preparedness	<ul style="list-style-type: none"> <li>→ Implement COVID-19 safety precautions</li> <li>→ Practice &amp; training sessions (emergency management)</li> <li>→ Maintain and supply fire boxes and muster stations (Macoah)</li> </ul>	<ul style="list-style-type: none"> <li>→ Feb 22 – Kathy and I met with Meaghan regarding a Legislation Review on the Emergency Preparedness Act and the Government Personnel Act to determine if roles and responsibilities are being followed.</li> <li>→ Tsunami Sirens/Mass Notification System             <ul style="list-style-type: none"> <li>a. Two Sirens ordered and fabrication complete</li> <li>b. Installers briefed and standing by</li> <li>c. Radio repeater fabricated for siren connection and emergency operations in Macoah &amp; Secret Beach area</li> <li>d. Confirming pole locations to align with TNG Secret Beach Campground development</li> </ul> </li> <li>→ EOC             <ul style="list-style-type: none"> <li>e. Finishing foundational skills training</li> <li>f. Looking to future EOC training/exercises hosted by TNG with partners possibly June</li> <li>g. Now have complete EOC Kit                 <ul style="list-style-type: none"> <li>i. Each Function has pelican case with computers, stationary, vests, virtual setup</li> <li>ii. Mobile Printer, clock, network</li> <li>iii. EOC Status Boards</li> </ul> </li> </ul> </li> </ul>



		<ul style="list-style-type: none"> <li>→ Macoah Emergency Team             <ul style="list-style-type: none"> <li>h. March Training                 <ul style="list-style-type: none"> <li>i. Hazard Assessments, Hazard/Safety Briefings</li> <li>ii. Operational Planning and Briefings</li> <li>iii. Immediate Action Drills</li> <li>iv. Training Plan formulation</li> </ul> </li> <li>i. Equipment                 <ul style="list-style-type: none"> <li>i. VHF radios (operations and Tsunami Siren triggering)</li> <li>ii. Professional Environmental Uniforms (decaled &amp; Hi-viz Jackets and Pants)</li> </ul> </li> </ul> </li> <li>→ Internal Review of Tsunami Advisory Jan 15th planned for end of March             <ul style="list-style-type: none"> <li>j. Goal to align responses with partners in the region and increase internal knowledge and effectiveness</li> </ul> </li> </ul>
<p>Child Welfare and Education</p>	<ul style="list-style-type: none"> <li>→ Support K-12 students with a variety of financial supports</li> <li>→ Enhance programs and services for children, youth, and families*</li> <li>→ Child and family services jurisdiction*</li> <li>→ Strategy for children and youth*</li> </ul>	<ul style="list-style-type: none"> <li>→ Created a weekly meeting with Christy and Kathy to discuss child and family wellness: updates on children-in-care and social workers, challenges guardians are experiencing – not supportive decisions. Discussions on assisting citizens finding mental health support, treatment center info, and housing applications.</li> <li>→ Applied for the FNHA Harm Reduction grant to support contractor Christy Soles-Black</li> <li>→ Created a monthly meeting with Chief Anne and Christy to provide Chief with questions and answers relating to children-in-care. Examples adoption, community visits etc.</li> <li>→ NTC Suicide and Prevention (youth) coordinator – started in January, can organize suicide prevention ages 10-30 yrs age. Can be made available for support for Christy wellness sessions.</li> </ul>
<p>Post-secondary Education, Skills &amp; Training</p>	<ul style="list-style-type: none"> <li>▪ Implement PSSP policy</li> <li>▪ Explore dedicated education and training position *</li> <li>▪ Support citizens to become more self-reliant*</li> </ul>	<ul style="list-style-type: none"> <li>→ PSSP students indicated how they will use the COVID-19 relief funds that TNG received from Canada. The students are being supported with extra technology supports and wellness activities that improve mental well-being.</li> <li>→ Successful admissions of the monthly Progress and Attendance reports from post-secondary students.</li> <li>→ Increase of two post-sec students as of Jan 2022 – one completing her doctorate and one is attending Vancouver Film School.</li> <li>→ Covid Prevention funds were made available to all post-secondary students, all was required is a list of quotes for technical supplies, equipment, and any services that aid to their mental health (eg pool and gym pass)</li> </ul>



<p>Culture</p>	<ul style="list-style-type: none"> <li>▪ Increase cultural awareness*</li> <li>▪ Offer regular drum and dance practice*</li> <li>▪ Cultural workshops</li> <li>▪ Opportunities for citizens to be on traditional lands*</li> <li>▪ Inventory of cultural resources*</li> </ul>	<ul style="list-style-type: none"> <li>→ Drum leader Tim Sutherland is continuing to come to Macoah every 2<sup>nd</sup> Monday.</li> <li>→ Tim is teaching the group Tim Paul's new songs.</li> <li>→ Naomi recorded Tim Paul's songs to be distributed to citizens upon request.</li> <li>→ Citizens who live away from home have been requesting cultural activities to include drum-making, drum groups, and wellness groups - will work with Christy to brainstorm.</li> <li>→ Request the CS team to create a cultural vendor list – for future workshops.</li> <li>→ March 2 – 10-year Maa-nulth Treaty anniversary video footage for blessing of the Community building.</li> <li>→ Quu'asa and CS team scheduling for future workshops at Macoah: 'Make your own dreamcatcher', 'Drum-making', 'Make your own Medicine Bag' to start in the new fiscal year</li> </ul>
<p>Ciiqiiqasa (language)</p>	<ul style="list-style-type: none"> <li>▪ Update and maintain language websites – ensure resources are accessible to citizens</li> <li>▪ Develop glossary of NCN terms for TNG consistency of use</li> <li>▪ Digitize and catalogue language recordings</li> <li>▪ Virtual language class</li> </ul>	<ul style="list-style-type: none"> <li>→</li> </ul>
<p>Citizen Services</p>	<ul style="list-style-type: none"> <li>▪ Implement citizen support services – improve access through policy, processes &amp; programs*</li> <li>▪ Support access to mental health services*</li> <li>▪ Decrease barriers for citizens needing addictions treatment*</li> </ul>	<ul style="list-style-type: none"> <li>→ We have had 6 hardship applications from citizens in Q4, all approved and fit within policy.</li> <li>→ No new Funeral applications have been submitted since Q3.</li> <li>→ One elder grant submission was reviewed and approved.</li> <li>→ Transfer of 2 citizens from Hesquiaht to Toquaht, conditionally accepted.</li> </ul>
<p>Special initiatives and events</p>	<ul style="list-style-type: none"> <li>▪ Primary Care Initiative</li> <li>▪ Protocols (Usma, MCFD, and Kw'umut Lelum)</li> </ul>	<ul style="list-style-type: none"> <li>→ KW continues to have conversations with Kw'umut Lelum about a protocol agreement for Nanaimo area families. *</li> <li>→ KW learned that TNG was not recognized as an Indigenous Governing Body (IGB) by MCFD. AP directed legal counsel to draft a letter indicating that through the Maa-nulth Treaty, Toquaht Nation Government is an IGB and as such should be receiving notice about substantive matters involving Toquaht children. This was submitted to MCFD mid-November. KW followed up with MCFD on January 6, 2022, because TNG was not listed on MCFD's website yet. This website is used by MCFD staff to indicate which Nations must be notified of substantive matters (beyond court</li> </ul>



		<p>orders), so it is important that TNG is listed. TNG is now listed as an IGB (Jan 12).</p> <p>→ KW citizen engagement was carried out. This will be an ongoing activity. A summary of the findings was provided in a report to Executive in December.</p>
Citizenship		<p>→ Feb 2 - Citizenship Committee met with Mack Law Corp Leah Mack to review and discuss the Citizenship Act, roles and responsibilities of Citizenship Committee, citizen questions on the Enrolment and renunciation applications.</p> <p>→ Discuss Terminology Citizen VS Enrollee, tax exemption,</p> <p>→ Feb 24 – follow up meeting with TN Citizenship Committee review: enrolment application confusing to citizen and could be misleading</p>

Notes: Denotes a strategic plan priority \*

Abbreviations: DoCS = Director of Community Services, CS = Community Services team, KW = Kathy Waddell, BN = Briefing Note, NNADAPS = National Native Alcohol & Drug Addictions Program, MCFD = Ministry of Child and Family Development.