

Council Meeting

Thursday February 17th, 2022
Video Conference
AGENDA

<https://us02web.zoom.us/j/81772482888?pwd=Mk1iMzZzSDV4ZTNUcUt5aUZ5V2JFZz09>

Meeting ID: 817 7248 2888

Passcode: 833862

Start time: 6:00 p.m.

Guest: Angela polifroni

Convening the meeting

Adoption of Agenda

Approval of minutes for December 16, 2021

STARTS CM00562

REGULAR BUSINESS

1) PETITIONS, DELEGATIONS & PRESENTATIONS

2) CORRESPONDENCE FOR ACTION

3) CORRESPONDENCE FOR INFORMATION

- | | |
|--|------|
| a) ACRD Bulletin, December 2021 | Pg 5 |
| b) ACRD Bulletin, January 2022 | Pg 6 |
| c) Qacca Settlement Trust financial statements period ended 31/12/2021 | Pg 7 |
| d) Qacca Settlement Trust Minutes of Trustee Meeting Nov 17, 2021 | Pg 9 |

THAT Council resolve to receive the following agenda items.

- a) ACRD Bulletin, December 2021
- b) ACRD Bulletin, January 2022
- c) Qacca Settlement Trust financial statements period ended 31/12/2021
- d) Qacca Settlement Trust Minutes of Trustee Meeting Nov 17, 2021

4) REQUEST FOR DECISION AND LEGISLATION

- | | |
|--|-------|
| a) Request for Decision | |
| i) Toquaht Nation 3 rd Quarter financial report for 2021/22 | Pg 11 |

From Standing Committee on Finance mtg. 2022-02-08

MOVED: Rebecca Hurwitz SECONDED: Gale Johnsen

THAT the Toquaht Standing Committee on Finance approve the Toquaht Nation 3rd Quarter financial report for 2021/22 and recommend them to Council as presented by the Director of Finance.

YES: 5

NO: 0

Motion Carried

THAT Toquaht Council resolve to accept the finance committee's recommendation for approval of the Toquaht Nation 3rd Quarter financial report for 2021/22.

5) REPORTS

a) Department Reports Q3

- | | |
|---------------------------------|--------|
| i) Finance | Pg 87 |
| ii) Community Services | Pg 95 |
| iii) Ec Dev | Pg 99 |
| iv) Capital Projects | Pg 101 |
| v) Lands & Resources | Pg 105 |

THAT Council resolve to receive the following reports.

- i) Finance**
- ii) Community Services**
- iii) Ec Dev**
- iv) Capital Projects**
- v) Lands & Resources**

6) LATE BUSINESS

Additions/deletions

-
-

Adjourn meeting

Toquaht Council
 Thursday December 16th, 2021
 Toquaht Boardroom
DRAFT Meeting Minutes

Present: Anne Mack, Kirsten Johnsen, Noah Plonka, Kevin Mack, Naomi Mack

Absent:

Guest:

Chair: Kirsten Johnsen

Recorder: K Johnsen

Quorum was present throughout the meeting

Convened 6:00 p.m.

Agenda adopted by consensus

Minutes from November 18, 2021 approved by consensus

STARTS: CM00560

REGULAR BUSINESS

1) PETITIONS, DELEGATIONS & PRESENTATIONS

2) CORRESPONDENCE FOR ACTION

3) CORRESPONDENCE FOR INFORMATION

a) ACRD Bulletin, November, 2021

b) Qacca Settlement Trust financial statements period ended 30/09/2021

CM00560	MOVED: Kevin Mack	SECONDED: Noah Plonka	
THAT Council resolve to receive the following agenda items.			
a) ACRD Bulletins May, June & July, 2021			
b) Qacca Settlement Trust financial statements period ended 30/06/2021			
YES:	5		
NO:	0		Motion Carried

4) REQUEST FOR DECISION AND LEGISLATION

a) Request for Decision

i) Qacca Settlement Draft Budget 2022

CM00561	MOVED: Anne Mack	SECONDED: Noah Plonka	
THAT Council resolve to approve the Qacca Settlement Trust Budget Year Ending December 31, 2022.			
YES:	5		
NO:	0		Motion Carried

5) REPORTS

6) LATE BUSINESS

Additions/deletions

-

Adjourned 6:15 p.m.

Minutes prepared by K Johnsen

Chairperson

Law Clerk

Date



Highlights from the Alberni-Clayoquot Regional District (ACRD) Board of Directors' Meeting - December 2021



DELEGATION

Ms. Ellen Froot, Executive Director, Alberni Community & Women's Services (ACAWS) provided an update on activities of the ACAWS and discussed their new support model and creative ways they are providing support services during the COVID pandemic.

ACRD MEMBER APPOINTMENTS TO MUNICIPAL FINANCY AUTHORITY OF BC (MFA) FOR 2022.

The Board appointed Director McNabb and Chairperson Jack as member and alternate member, respectively, on the Municipal Finance Authority of BC for 2022. For more about the MFA, visit their website <https://mfa.bc.ca/>

2022 ACRD BOARD, HOSPITAL, COMMITTEE & FINANCIAL PLAN MEETINGS

The Board approved the 2022 ACRD Board, Hospital, Committee & Financial Plan meeting schedule. This schedule will be posted to the ACRD website at <https://www.acrd.bc.ca/events>

ALBERNI VALLEY LANDFILL HOLIDAY CLOSURE:

Christmas Day, December 25th
New Year's Day, January 1st

RECYCLING DEPOT ON 3RD AVENUE HOLIDAY HOURS:

Closes 2:00 pm, December 24th
Closed December 25th, 26th and 27th
Closes 2:00 pm, December 31st,
Closed January 1st, 2nd and 3rd

WEST COAST LANDFILL HOLIDAY CLOSURE:

Christmas Day, December 25th
New Year's Day, January 1st

BAMFIELD WATER SYSTEM – ASSET MANAGEMENT PLAN VERSION 1

The Board adopted the Bamfield Water System Asset Management Plan Version 1 to guide decision-making and facilitate sustainable service delivery. This is the final version 1 plan created by the ACRD. All plans may be found on our website at <https://www.acrd.bc.ca/AM-documents>

3RD AVENUE DEPOT CONTRACT AWARD

The Board awarded INEO Employment Services Inc. the contract for operation of the ACRD 3rd Ave Recycling Depot, for a 3-year term, beginning February 1, 2022 for a monthly cost of \$10,800 (excluding taxes), with the option to extend for two additional terms, subject to satisfactory performance.

INFRASTRUCTURE PLANNING GRANT APPLICATIONS

The Regional District will apply for Infrastructure Planning Grants for the Log Train Trail Park Management Plan, Franklin Bridge Detailed Design, Bamfield Development Cost Charge Review, and the Bamfield Liquid Waste Management Plan projects, which may each be eligible for grants up to \$10,000. Infrastructure Planning Grants are available to help local governments develop or improve long-term plans in the following areas:

- Asset management plans
- Integrated stormwater management plans
- Water master plans
- Liquid waste management plans

Board of Directors

Chair: John Jack
(Huu-ay-aht First Nation)

Vice-Chair: John McNabb
(Electoral Area "E"
Beaver Creek)

Director Bob Beckett
(Electoral Area "A"
Bamfield)

Director Tanya Shannon
(Electoral Area "B"
Beaufort)

Director Kel Roberts
(Electoral Area "C"
Long Beach)

Director: Penny Cote
(Electoral Area "D"
Sproat Lake)

Director Dianne Bodnar
(Electoral Area "F"
Cherry Creek)

Mayor Sharie Minions
(City of Port Alberni)

Councillor Ron Paulson
(City of Port Alberni)

Councillor Tom Stere
(District of Tofino)

Councillor Rachelle Cole
(District of Ucluelet)

Councillor Kirsten Johnsen
(Toquaht Nation)

Councillor Wilfred Cootes
(Uchucklesaht Tribe
Government)

Councillor Alan McCarthy
(Yuutu?i?ath Government)

UPCOMING MEETINGS – input on upcoming meetings may be emailed to: responses@acrd.bc.ca

Electoral Area Directors Committee Meeting – January 12th, 10:00 am; ACRD Boardroom/Zoom

Board of Directors – January 12th, 1:30 pm, followed by the **Regional Hospital District**; ACRD Boardroom/Zoom

Board of Directors – January 26th, 1:30 pm; ACRD Boardroom/Zoom

This is not the official minutes, but an information report summarizing the Regular Board of Directors Meeting. For more information visit the ACRD Website at www.acrd.bc.ca or contact the General Manager of Administrative Services at 250-720-2706 or e-mail wthomson@acrd.bc.ca.

ACRD OFFICE HOLIDAY CLOSURE

December 24, 2021
to January 1, 2022
REOPENING

8:00 am
Monday,
January 3, 2022





AROUND THE REGION

Highlights from the Alberni-Clayoquot Regional District (ACRD) Board of Directors Meetings January 2022

JANUARY 12 MEETING

RECORDING & LIVESTREAMING

The Board adopted the ACRD Recording and Livestreaming Policy to set procedures for recording and livestreaming Alberni-Clayoquot Regional District (ACRD) open board, hospital board, committee meetings and public hearings being held in the ACRD board room and/or electronically.

Regional District open meetings are now recorded and livestreamed to the Regional District's website, providing the public additional ways to participate and/or watch Regional District meetings.

2022 BC ASSESSMENT VALUES

BC Assessment recently released the 2022 Assessment Roll. The overall percentage increase from 2021 to 2022 for the region is 40.74%. These significant increases in assessed value often create concerns from homeowners that their property taxes will increase by the same amount. This is a common misconception; the most important factor is not how much your assessed value has changed, but how your assessed value has changed relative to the average change for your property class in the region. The assessment process is governed by the Assessment Act of BC. The Assessment Act is the legislation that provides the rules and processes for BC Assessment to follow when creating and delivering property assessments.

JANUARY 26 MEETING

DELEGATIONS

Inspector Eric Rochette provided an overview of the quarterly policing statistics for the Port Alberni RCMP. He indicated the number of calls dropped compared to the previous year.

HOMEOWNER GRANTS

As part of their discussion on the provincial grant threshold for homeowner grants, the Board agreed to invite BC Assessments to appear as a delegation at an upcoming meeting to provide an overview of the assessment process and to address the difference between assessments and approvals.

SEEKING GRANT FOR \$1,175,238

The Board has directed staff to apply for a grant to fund West Bamfield Submarine Transmission Line replacement through the Investing in Canada Infrastructure Program.

EARTH WEEK CHALLENGE ACCEPTED

The Board authorized the ACRD to participate in the Inter-Governmental Earth Week Challenge again in 2022.

INTRODUCTION TO NEW STAFF

General Manager of Administrative Services Wendy Thomson introduced the ACRD's new Communications Coordinator, Heather Thomson. She can be reached at hthomson@acrd.bc.ca.

BOARD OF DIRECTORS

Chair: John Jack
Huu-ay-aht First Nations

Vice-Chair: John McNabb
Electoral Area "E" Beaver Creek

Director Bob Beckett
Electoral Area "A" Bamfield

Director Tanya Shannon
Electoral Area "B" Beaufort

Director Kel Roberts
Electoral Area "C" Long Beach

Director: Penny Cote
Electoral Area "D" Sproat Lake

Director Dianne Bodnar
Electoral Area "F" Cherry Creek

Mayor Sharie Minions
City of Port Alberni

Councillor Ron Corbeil
City of Port Alberni

Councillor Tom Stere
District of Tofino

Councillor Rachelle Cole
District of Ucluelet

Councillor Kirsten Johnsen
Toquaht Nation

Councillor Wilfred Cootes
Uchucklesaht Tribe
Government

Councillor Alan McCarthy
Yuulu?it?at? Government

Have your say! - The ACRD is inviting the public to participate in a consultation meeting to discuss the 2022 to 2026 Financial Plan on Wednesday, February 23, 2022 at 1:30 pm in the ACRD Boardroom / Zoom.

For more information, go to www.acrd.bc.ca/finance.

UPCOMING MEETINGS

Input on upcoming meetings may be emailed to: responses@acrd.bc.ca

Board of Directors - February 9, 1:30 pm, followed by the Regional Hospital District; ACRD Boardroom/Zoom

Committee of the Whole (Grant-in-Aid application considerations) - February 10, 10 am; ACRD Boardroom/Zoom

Committee of the Whole (Financial Plan & Budget) - February 16, 1:30 pm; ACRD Boardroom/Zoom

Budget Deliberations (if necessary) - February 23, 10:00 am; ACRD Boardroom/Zoom

Board of Directors - February 23, 1:30 pm; ACRD Boardroom/Zoom

AV & Bamfield Services - February 24, 10 am; ACRD Boardroom/Zoom

Electoral Area Directors - February 24, 1:30 pm; ACRD Boardroom/Zoom

For more information, agendas for meetings, and official minutes from the Board of Director meetings, visit the ACRD Website (www.acrd.bc.ca) or contact the General Manager of Administrative Services at 250-720-2706 or e-mail wthomson@acrd.bc.ca.

Qacca Settlement Trust
Comparative Income Statement - period ended 31/12/2021

(Prepared for Management Purposes Only)

	Actual		
REVENUE			
Investment Revenue			
Investment income	\$ 1,645,541.47		
Interest income	53,939.08		
Gain on dispositions	499,235.26		
Exchange gain (loss)	(8,111.80)		
Total Investment Revenue	<u>2,190,604.01</u>		
TOTAL REVENUE	<u>2,190,604.01</u>		
EXPENSE			
General & Administrative Expenses			
Audit	5,960.00	4,925.00	-21.0%
Advisory & administration services	8,814.75	11,340.00	22.3%
Investment management fees	190,678.05	174,614.00	-9.2%
Insurance	5,127.93	5,005.00	-2.5%
Interest & bank charges	105.00	130.00	19.2%
Legal and professional services	0.00	12,500.00	100.0%
Office supplies	0.00	300.00	100.0%
Workshops & training	0.00	1,500.00	100.0%
Total General & Admin. Expenses	<u>210,685.73</u>	<u>210,314.00</u>	<u>-0.2%</u>
TOTAL EXPENSE	<u>210,685.73</u>	<u>210,314.00</u>	<u>-0.2%</u>
NET INCOME	<u><u>\$ 1,979,918.28</u></u>		

Qacca Settlement Trust**Balance Sheet As at 31/12/2021***(Prepared for Management Purposes Only)***ASSETS**

Chequing account	\$ 1,881.77
Investments - KCFN	25,306,507.83
Investments - Toquaht	7,796,683.68
Investments - Uchucklesaht	8,362,407.41
Loans - KCFN	3,415,313.39
Prepaid expenses	1,085.67
	<hr/>

TOTAL ASSETS

44,883,879.75

LIABILITIES

Accounts payable	56,339.01
	<hr/>

EQUITY**Trust Equity**

Equity - previous year	42,847,622.46
Distributions to Nations	-
Contributions from Nations	-
Current earnings (loss)	1,979,918.28
	<hr/>

Total Equity

44,827,540.74

TOTAL LIABILITIES & EQUITY

\$ 44,883,879.75

FMV of**Investments**

27,978,874.07
8,563,978.76
9,226,882.91

	KCFN	TN	UT
	\$ 27,465,313.53	\$ 7,425,840.51	\$ 7,956,468.42
	1,223,713.82	360,910.36	395,294.10
	<hr/>	<hr/>	<hr/>
	28,689,027.35	7,786,750.87	8,351,762.52

**Qacca Settlement Trust
Minutes of Trustee Meeting**

Meeting Date: **November 17, 2021**

Start Time: 9:30 a.m.

Location: Canet & Co. Office or (via teleconference)

Attendees:	Kelly Johnsen, trustee	Cynthia Blackstone, trustee
	Gary Johnsen, trustee	Carla Halvorsen, trustee
	Daren Atkinson, LW advisor	Eli Horton, advisor

Absent: Scott Coulson, trustee
Nicole Nicolaye, trustee

Chair: Eli Horton

Meeting called to order at 9:40 am

1. Adoption of agenda

Motion to adopt the agenda.

Moved by Carla, seconded by Gary

Motion carried

2. Approval of minutes of trustee meetings

Motion to approve the minutes of the August 25, 2021 trustee meeting, as previously distributed and approved via email.

Moved by Carla, seconded by Cynthia

Motion carried

3. Review of September 30, 2021 Leith Wheeler quarterly investment report

Daren Atkinson distributed and reviewed a presentation of the investment portfolio results for the third quarter of 2021.

Motion to receive and file the September 30, 2021 quarterly investment report.

Moved by Gary, seconded by Cynthia

Motion carried

4. Review of September 30, 2021 internal quarterly financial statements

Motion to approve the September 30, 2021 quarterly internal financial statements reviewed by the trustees and to direct that the approved statements be forwarded to the legislative clerks of each Nation in accordance with the trustees' reporting requirements.

Moved by Carla, seconded by Cynthia

Motion carried

5. 2022 draft expenditure budget

The trustees reviewed the circulated draft expenditure budget for the 2022 fiscal year.

Motion to:

- 1. Approve the 2022 operating budget as circulated, and**
- 2. Direct that the approved budget be forwarded to the legislative clerks of each Nation for approval.**

Moved by Cynthia, seconded by Kelly

Motion carried

6. Approval of Canet invoice – September 2021

Motion to authorize invoice as distributed

Moved by Gary, seconded by Cynthia

Motion carried



7. Adjournment

Motion to adjourn.

Moved by Cynthia, seconded by Carla

Motion carried

Meeting adjourned at 10:02 am

Minutes approved and certified as a true copy:		
	Carla Halvorsen	Nov 23/21
Trustee Signature	Name	Date
	Kelly Johnson	Nov. 19/21
Trustee Signature	Name	Date



Financial Statements of
Toquaht Nation

Budget vs. Actual
2021-2022

December 31, 2021

As @:
01/26/22 16:28 PM

2021 - 2022

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- Settlement Trust		
- Pandemic Economic Development		
- EMAP EOC Kits		
- NRT Citizen Wills		
- FNHA Community Wellness Liaison		
- First Peoples Cultural Council		
- Province of BC Capacity Building		
- TMX Capacity Funding		
- Community Engagement		
- NRCAN Equipment Procurement 21-22		
- Secret Beach Coastal Trail		

Toquaht Nation
Consolidated Statement of Financial Position
December 31, 2021

Current Assets

Cash in Bank	13,201,850.07
Accounts Receivable	2,658,655.81
Due to/from Toquaht Management	98,047.47
Due to/from Toquaht Marina & Campground	42,594.22
Due to/from Toquaht Holdings	409,996.42
Due to/from Toquaht Forestry LP	(126,968.11)
Prepaid Expenses	21,280.24
	<u>16,305,456.12</u>

Capital Assets

Land	5,993,774.93
Building	1,194,745.36
Equipment - Automotive	38,193.00
Equipment - Boats	17,860.00
Water Systems	2,634,428.56
Forestry Rd Gate	13,766.67
Computer Equipment	88,962.18
Equipment - Generator	183,422.00
Equipment - General	109,938.22
Marina	3,230,363.00
Roads	4,035,338.68
Band Housing	1,466,556.00
Lot	39,697.88
Loader	25,000.00
Secret Beach Water System	399,387.00
Macoah Sewer System	3,126,625.00
Accumulated Amortization	(1,605,317.80)
	<u>20,992,740.68</u>

Other Assets

Investment in BC FN Gaming Revenue	110.00
Investment in Hayu Fishing Ltd.	(49.75)
Shares - Ucluelet COOP	264.11
Investment in Toquaht Holdings LP	11,568,520.00
Investment In LW - Implementation	4,827,555.22
Investment In Toquaht Aquaculture	0.01
Investment In Toquaht Holdings Ltd.	(230.72)
	<u>16,396,168.87</u>

Total Assets

53,694,365.67

Toquaht Nation
Consolidated Statement of Financial Position
December 31, 2021

Current Liabilities	
Bank Rec/AP Clearing	270.00
Accounts Payable	775,747.01
Accounts Payable - YE Accrual	30,000.00
Damage/Security Deposits	15,675.00
Deferred Revenue	1,134,682.04
Hold Backs Payable	70,660.11
GST Collected	2,007.82
Wages Payable	208.80
Vacation Pay Payable	54,148.62
WCB Payable	(5,107.95)
EI Payable	865.61
CPP Payable	2,508.20
Income Tax Payable	10,745.25
Rent Payable to Social Housing	1,196.25
TFSA Contributions Payable	(9,038.40)
	<u>2,084,568.36</u>
Long Term Liabilities	
Loan Payable BMO	602,286.65
Loan Payable BMO-68 Hectars	309,708.59
BMO Loan 3820 699271	735,406.31
Loan Payable BMO IT Lands	5,379,681.99
Loan Proceeds - INAC - Specific Claim	110,318.00
Funds in Trust	140,732.71
	<u>7,278,134.25</u>
Equity	
Equity	37,136,376.36
Surplus/(Deficit)	7,195,286.70
	<u>44,331,663.06</u>
Total Liabilities & Equity	<u>53,694,365.67</u>

Toquaht Nation
December 31, 2021

Consolidated Statement of Operations
TN Annual Budget Act - Variance Report

	<u>2021/2022</u> <u>Budget</u> <u>Full Year</u>	<u>2021/2022</u> <u>Actual</u> <u>31-Dec</u>	<u>Variance</u>	
<u>Revenue</u>				
4010	AANDC - Capital Funds Received	0.00	1,000,000.00	(1,000,000.00)
4050	AANDC - Other Funds Received	3,416,982.00	4,238,242.22	(821,260.22)
4110	BC Funds Received	465,000.00	919,781.07	(454,781.07)
4115	BC Gaming Revenue	68,750.00	718,938.77	(650,188.77)
4120	Prov of BC - BC Tax Sharing	0.00	7,527.69	(7,527.69)
4202	Gov Can Specific Claims	20,000.00	35,774.29	(15,774.29)
4205	Gov Can FNGST	0.00	24,349.95	(24,349.95)
4210	FFA-BC-Funds Received	14,118.00	15,478.61	(1,360.61)
4250	FFA-CDA-Funds Received	4,958,620.00	3,732,174.61	1,226,445.39
4310	NTC Usma Reserve	120,000.00	90,000.00	30,000.00
4350	NTC Health Canada	16,897.00	12,673.00	4,224.00
4380	NTC Patient/IRS Travel Reimb	24,000.00	18,971.42	5,028.58
4390	NTC Other	1,140.00	31,064.00	(29,924.00)
4610	CFIA	11,440.00	8,294.00	3,146.00
4620	Natural Resources Canada	99,990.00	25,080.00	74,910.00
4675	Cost Recoveries	615,944.00	266,964.97	348,979.03
4680	Expense Reimbursements	780.00	1,411.16	(631.16)
4720	FNHA	0.00	10,000.00	(10,000.00)
4765	Maa-nulth Treaty Society	120,000.00	180,000.00	(60,000.00)
5850	Rental Income	68,470.00	39,500.00	28,970.00
5855	Transfer Fees	0.00	3.00	(3.00)
5860	Building Permits & Fees	0.00	225.00	(225.00)
5950	Interest Income	120,780.00	140,827.76	(20,047.76)
5955	License Revenues	0.00	501.00	(501.00)
5960	Other Income	74,015.00	175,707.45	(101,692.45)
		<u>10,216,926.00</u>	<u>11,693,489.97</u>	<u>(1,476,563.97)</u>
<u>Surpluses</u>				
9704	Transfer in from General Surplus	5,339,181.00	4,338,273.75	1,000,907.25
		<u>5,339,181.00</u>	<u>4,338,273.75</u>	<u>1,000,907.25</u>
	<u>Total Revenue & Surpluses</u>	<u>15,556,107.00</u>	<u>16,031,763.72</u>	<u>(475,656.72)</u>
<u>Expenses</u>				
7125	Advertising	30,600.00	281.50	30,318.50
7140	Allowance - Comfort	15,600.00	0.00	15,600.00
7150	Allowance - Grade 1 to 12	9,000.00	1,116.68	7,883.32
7152	Allowance - Graduation	2,000.00	250.00	1,750.00
7154	Allowance, Living - Post Secondary	55,000.00	39,492.36	15,507.64
7180	Audit & Accounting	65,000.00	42,560.00	22,440.00
7212	Bank Charges & Interest	7,548.00	7,784.33	(236.33)
7260	Books & Supplies - Grade 1 to 12	3,500.00	2,430.00	1,070.00
7262	Books & Supplies - Post Secondary	6,000.00	0.00	6,000.00

7355	Committed Funds	99,015.00	99,015.00	0.00
7359	Consulting Contract	235,000.00	52,833.81	182,166.19
7360	Consulting	1,514,000.00	237,287.24	1,276,712.76
7362	Courier/Postage	2,000.00	1,185.14	814.86
7390	Cultural	20,000.00	4,328.57	15,671.43
7440	Distribution	36,400.00	70,400.00	(34,000.00)
7460	Donations	10,930.00	6,451.88	4,478.12
7480	Dues/Memberships	28,065.00	20,155.02	7,909.98
7500	Elders Engagement	10,000.00	1,409.00	8,591.00
7510	Emergency Fund	25,000.00	7,184.51	17,815.49
7558	Engineering	417,000.00	89,878.59	327,121.41
7568	Equipment Purchases	1,566,262.00	357,231.85	1,209,030.15
7570	Equipment Rental	43,100.00	19,987.88	23,112.12
7680	Fuel/Oil/Grease	2,700.00	545.18	2,154.82
7682	Funeral Expenses	10,000.00	6,636.00	3,364.00
7865	Remuneration - Council	243,682.00	182,700.20	60,981.80
7867	Remuneration - Cmte/Dir	29,850.00	5,700.00	24,150.00
7868	Honorarium - Citizens	5,600.00	200.00	5,400.00
7955	Insurances & Licences	69,300.00	49,376.00	19,924.00
8010	Janitorial	12,000.00	6,945.00	5,055.00
8228	Legal Fees	176,350.00	104,635.04	71,714.96
8251	Loan Payment - Principal	336,132.00	252,102.15	84,029.85
8312	Materials and Supplies	305,500.00	90,540.19	214,959.81
8325	Meeting Expense	56,000.00	23,589.07	32,410.93
8460	Non Insured Benefits	5,000.00	7,067.73	(2,067.73)
8470	NTC Service Agreement	103,664.00	59,654.00	44,010.00
8530	Office Supplies	10,000.00	2,932.09	7,067.91
8670	Professional Fees	3,921,955.00	408,638.30	3,513,316.70
8671	Project Management	40,000.00	28,600.00	11,400.00
8672	Property Tax	5,000.00	17,225.06	(12,225.06)
8825	Rent	108,000.00	81,000.00	27,000.00
8828	Repairs and Maintenance	46,405.00	10,430.49	35,974.51
8960	Social Assistance - Basic	47,484.00	20,721.59	26,762.41
8977	Short Term Citizen Contracts	8,500.00	170.00	8,330.00
8978	Sub Contract	4,307,550.00	1,799,654.25	2,507,895.75
9070	Training	107,000.00	51,331.90	55,668.10
9072	Travel - Staff	9,250.00	5,741.47	3,508.53
9075	Travel - Exec	5,000.00	877.05	4,122.95
9076	Travel - Committee	5,250.00	0.00	5,250.00
9077	Travel - Citizens	12,300.00	2,604.70	9,695.30
9079	Travel - Patient/IRS	24,000.00	21,937.21	2,062.79
9082	Tuition - Post Secondary	70,000.00	15,384.31	54,615.69
9180	Utilities	84,760.00	50,688.73	34,071.27
9460	Youth Activity	12,000.00	2,275.66	9,724.34
6600:6999	Wages & Benefits	1,174,855.00	718,765.87	456,089.13
		<u>15,556,107.00</u>	<u>4,990,917.60</u>	<u>10,565,189.40</u>
	Surplus/(Deficit)	<u>0.00</u>	<u>11,040,846.12</u>	<u>(11,040,846.12)</u>

Toquaht Nation
December 31, 2021

Consolidated Statement of Operations
Additional Grants & Other Funded Projects - Budget Variance Report

		<u>2021/2022</u>	<u>2021/2022</u>	
		<u>Budget</u>	<u>Actual</u>	
		<u>Full Year</u>	<u>31-Dec</u>	<u>Variance</u>
<u>Revenue</u>				
4050	AANDC - Other Funds Received	66,106.00	34,722.00	31,384.00
4110	BC Funds Received	0.00	40,000.00	(40,000.00)
4720	FNHA	21,000.00	21,000.00	0.00
4725	First Peoples' Heritage, Language	0.00	17,923.86	(17,923.86)
4770	New Relationship Trust	19,137.00	19,136.86	0.14
5960	Other Income	16,250.00	16,250.00	0.00
		<u>122,493.00</u>	<u>149,032.72</u>	<u>(26,539.72)</u>
<u>Surpluses</u>				
<u>Total Revenue & Surpluses</u>		<u>122,493.00</u>	<u>149,032.72</u>	<u>(26,539.72)</u>
<u>Expenses</u>				
7120	Administration	6,003.00	6,003.00	0.00
7360	Consulting	17,850.00	17,850.00	0.00
7440	Distribution	34,722.00	0.00	34,722.00
8228	Legal Fees	25,387.00	7,230.00	18,157.00
8312	Materials and Supplies	28,531.00	25,780.39	2,750.61
8670	Professional Fees	10,000.00	0.00	10,000.00
8978	Sub Contract	0.00	1,950.00	(1,950.00)
9070	Training	0.00	21,948.00	(21,948.00)
		<u>122,493.00</u>	<u>80,761.39</u>	<u>41,731.61</u>
Surplus/(Deficit)		<u>0.00</u>	<u>68,271.33</u>	<u>(68,271.33)</u>

Administration

Budget vs. Actual
2021-2022

December 31, 2021

Toquaht Nation
Schedule of Individual Program Revenue, Expenditure
YTD Variance Report
December 31, 2021

9090-Administration

		2021/2022 Budget Full Year	2021/2022 Quarter 3 31-Dec	Variance
Revenue				
4250	FFA-CDA-Funds Received	1,062,079	799,388	262,691
4675	Cost Recoveries	0	11,503	(11,503)
5950	Interest Income	0	48,087	(48,087)
5960	Other Income	0	335	(335)
	Total Revenue	1,062,079	859,313	202,766
Expenses				
7125	Advertising	15,000	282	14,719
7180	Audit & Accounting	65,000	42,560	22,440
7212	Bank Charges & Interest	7,500	7,728	(228)
7360	Consulting	87,000	26,850	60,150
7362	Courier/Postage	2,000	1,185	815
7440	Christmas	2,000	0	2,000
7480	Dues/Memberships/Licences	13,000	10,671	2,329
7568	Equipment Purchases	30,000	848	29,152
7570	Equipment Rental	10,000	7,406	2,594
7955	Insurances & Licences	60,000	47,374	12,626
8010	Janitorial	12,000	6,945	5,055
8228	Legal Fees	10,000	6,051	3,949
8312	Materials and Supplies	1,500	213	1,287
8530	Office Supplies	10,000	2,932	7,068
8670	Professional Fees	52,000	8,913	43,087
8825	Rent	108,000	81,000	27,000
8828	Repairs and Maintenance	2,500	1,244	1,256
9180	Utilities	21,900	14,857	7,043
6600:6999	Wages & Benefits	552,679	363,145	189,534
		1,062,079	630,205	431,874
Other Expenses				
	Total Expenses	1,062,079	630,205	431,874
	Surplus/(Deficit)	0	229,109	

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9010-Governance

		2021/2022 Budget Full Year	2021/2022 Quarter 3 31-Dec	Variance
Revenue				
4250	FFA-CDA-Funds Received	515,162	387,744	127,418
	Total Revenue	515,162	387,744	127,418
Expenses				
7125	Advertising/Appreciation/Promo	15,000	0	15,000
7360	Consulting	50,000	27,898	22,102
7390	Cultural	10,000	1,101	8,899
7460	Donations	1,430	0	1,430
7480	Dues/Memberships/Licences	1,000	0	1,000
7865	Remuneration - Council	243,682	182,700	60,982
7867	Remuneration - Committee	13,800	1,200	12,600
7868	Honorarium - Citizens	0	200	(200)
8228	Legal Fees	35,000	20,690	14,310
8312	Materials and Supplies	1,500	0	1,500
8325	Meeting Expense	30,000	21,200	8,800
8670	Professional Fees	40,000	0	40,000
9070	Training	60,000	0	60,000
9075	Travel - Exec	5,000	877	4,123
9076	Travel - Committee	750	0	750
9077	Travel - Citizens	2,000	0	2,000
9180	Utilities	6,000	4,500	1,500
6600:6999	Wages & Benefits	0	5,171	(5,171)
		515,162	265,537	249,625
Other Expenses				
	Total Expenses	515,162	265,537	249,625
	Surplus/(Deficit)	0	122,207	

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1135-Implementation

		2021/2022 Budget Full Year	2021/2022 Quarter 3 31-Dec	Variance
Revenue				
4120	Prov of BC - BC Tax Sharing	0	7,528	(7,528)
4205	Gov Can FNGST	0	24,350	(24,350)
4250	FFA-CDA-Funds Received	438,180	329,801	108,379
4765	Maa-nulth Treaty Society	0	80,000	(80,000)
5950	Interest Income	120,780	92,738	28,042
	Total Revenue	558,960	534,417	24,543
Expenses				
7212	Bank Charges & Interest	48	33	15
7360	Consulting	50,000	0	50,000
7867	Remuneration - Cmte/Dir	7,800	3,450	4,350
8228	Legal Fees	35,000	7,998	27,002
8670	Professional Fees	393,598	295,443	98,155
9072	Travel - Staff	250	0	250
9076	Travel - Committee	3,000	0	3,000
6600:6999	Wages & Benefits	69,264	47,977	21,287
		558,960	354,901	204,059
Other Expenses				
	Total Expenses	558,960	354,901	204,059
	Surplus/(Deficit)	0	179,516	

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YTD Variance Report
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1137-Administration Review Board

		2021/2022 Budget Full Year	2021/2022 Quarter 3 31-Dec	Variance
Revenue				
4250	FFA-CDA-Funds Received	7,300	5,495	1,805
	Total Revenue	7,300	5,495	1,805
Expenses				
7867	Honorarium - Committee	1,800	0	1,800
8228	Legal Fees	5,000	936	4,064
9076	Travel - Committee	500	0	500
		7,300	936	6,364
Other Expenses				
	Total Expenses	7,300	936	6,364
	Surplus/(Deficit)	0	4,558	

Toquaht Nation
Schedule of Individual Program Revenue, Expenditure
YTD Variance Report
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9092-Leasehold Improvement Project

		2021/2022 Budget Full Year	2021/2022 Quarter 3 31-Dec	Variance
Revenue				
4250	FFA-CDA-Funds Received	5,000	3,763	1,237
Total Revenue		5,000	3,763	1,237
Expenses				
8828	Repairs and Maintenance	5,000	0	5,000
		5,000	0	5,000
Other Expenses				
Total Expenses		5,000	0	5,000
Surplus/(Deficit)		0	3,763	

Toquaht Nation
Schedule of Individual Program Revenue, Expenditure
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9015-Gaps Closing Assessments

		2021/2022 Budget Full Year	2021/2022 Quarter 3 31-Dec	Variance
Revenue				
4050	AANDC - Other Funds Received	217,128	500,432	(283,304)
Total Revenue		217,128	500,432	(283,304)
Expenses				
8670	Professional Fees	217,128	32,175	184,953
Total Expenses		217,128	32,175	184,953
Other Expenses				
Total Expenses		217,128	32,175	184,953
Surplus/(Deficit)		0	468,257	

Toquaht Nation
Schedule of Individual Program Revenue, Expenditure
YTD Variance Report
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9025-ISC Pandemic

		2021/2022 Budget Full Year	2021/2022 Quarter 3 31-Dec	Variance
Revenue				
4050	AANDC - Other Funds	150,000	691,269	(541,269)
	Total Revenue	150,000	691,269	(541,269)
Expenses				
7360	Consulting	0	500	(500)
7440	Distributions	0	48,600	(48,600)
7480	Dues/Memberships/Licences	0	200	(200)
8228	Legal Fees	0	8,209	(8,209)
8312	Materials and Supplies	0	969	(969)
8670	Professional Fees	150,000	0	150,000
9070	Training	0	51,332	(51,332)
9180	Utilities	0	13,023	(13,023)
	Total Expenses	150,000	122,832	27,168
Other Expenses				
	Total Expenses	150,000	122,832	27,168
	Surplus/(Deficit)	0	568,437	

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Schedule of Individual Program Revenue, Expenditure
YTD Variance Report
December 31, 2021

9027-ISC Pandemic Head Start

		2021/2022 Budget Full Year	2021/2022 Quarter 3 31-Dec	Variance
Revenue				
4050	AANDC - Other Funds	21,502	21,502	0
Total Revenue		21,502	21,502	0
Expenses				
7568	Equipment Purchases	21,502	0	21,502
Total Expenses		21,502	0	21,502
Other Expenses				
Total Expenses		21,502	0	21,502
Surplus/(Deficit)		0	21,502	

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YTD Variance Report
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9028-ISC Pandemic Minor Capital

		2021/2022 Budget Full Year	2021/2022 Quarter 3 31-Dec	Variance
Revenue				
4050	AANDC - Other Funds	54,804	54,804	0
Total Revenue		54,804	54,804	0
Expenses				
7568	Equipment Purchases	54,804	0	54,804
Total Expenses		54,804	0	54,804
Other Expenses				
Total Expenses		54,804	0	54,804
Surplus/(Deficit)		0	54,804	

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YTD Variance Report
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9029-ISC Pandemic Mental Health

		2021/2022 Budget Full Year	2021/2022 Quarter 3 31-Dec	Variance
Revenue				
4050	AANDC - Other Funds	25,517	25,517	0
Total Revenue		25,517	25,517	0
Expenses				
8670	Professional Fees	25,517	0	25,517
Total Expenses		25,517	0	25,517
Other Expenses				
Total Expenses		25,517	0	25,517
Surplus/(Deficit)		0	25,517	

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Schedule of Individual Program Revenue, Expenditure
YTD Variance Report
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9030-BCFN Gaming

		2021/2022 Budget Full Year	2021/2022 Quarter 3 31-Dec	Variance
Revenue				
4115	BC Gaming Revenue	68,750	718,939	(650,189)
	Total Revenue	68,750	718,939	(650,189)
Expenses				
7568	Equipment Purchases	68,750	0	68,750
	Total Expenses	68,750	0	68,750
Other Expenses				
	Total Expenses	68,750	0	68,750
	Surplus/(Deficit)	0	718,939	

Toquaht Nation
Schedule of Individual Program Revenue, Expenditure
YTD Variance Report
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9040-Proponent Benefits Agreements

		2021/2022 Budget Full Year	2021/2022 Quarter 3 31-Dec	Variance
Revenue				
4765	Maa-nulth Treaty Society	120,000	100,000	20,000
Total Revenue		120,000	100,000	20,000
Expenses				
8670	Professional Fees	120,000	0	120,000
Total Expenses		120,000	0	120,000
Other Expenses				
Total Expenses		120,000	0	120,000
Surplus/(Deficit)		0	100,000	

Toquaht Nation
Schedule of Individual Program Revenue, Expenditure
YTD Variance Report
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1122-Specific Claims - Maggie Lake/River

		2021/2022 Budget Full Year	2021/2022 Quarter 3 31-Dec	Variance
Revenue				
4202	Gov Can Specific Claims	10,000	18,984	(8,984)
	Total Revenue	10,000	18,984	(8,984)
Expenses				
8228	Legal Fees	10,000	23,352	(13,352)
	Total Expenses	10,000	23,352	(13,352)
Other Expenses				
	Total Expenses	10,000	23,352	(13,352)
	Surplus/(Deficit)	0	(4,368)	

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Schedule of Individual Program Revenue, Expenditure
YTD Variance Report
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1125-Specific Claims - Deekyakus

		2021/2022 Budget Full Year	2021/2022 Quarter 3 31-Dec	Variance
Revenue				
4202	Gov Can Specific Claims	10,000	16,790	(6,790)
Total Revenue		10,000	16,790	(6,790)
Expenses				
8228	Legal Fees	10,000	3,682	6,318
Total Expenses		10,000	3,682	6,318
Other Expenses				
Total Expenses		10,000	3,682	6,318
Surplus/(Deficit)		0	13,108	

Community Services

Budget vs. Actual
2021-2022

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Schedule of Individual Program Revenue, Expenditure
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1620-Community Services Admin

		2021/2022 Budget Full Year	2021/2022 Quarter 3 31-Dec	Variance
Revenue				
4250	FFA-CDA-Funds Received	171,113	128,791	42,322
4675	Cost Recoveries	0	8,925	(8,925)
	Total Revenue	171,113	137,716	33,397
Expenses				
7360	Consulting	70,000	54,250	15,750
7568	Equipment Purchases	15,000	0	15,000
8312	Materials and Supplies	600	405	195
8977	Short Term Citizen Contracts	1,500	90	1,410
9070	Training	5,000	0	5,000
9076	Travel - Committee	500	0	500
9180	Utilities	1,200	900	300
6600:6999	Wages & Benefits	77,313	55,950	21,363
		171,113	111,594	59,519
Other Expenses				
	Total Expenses	171,113	111,594	59,519
	Surplus/(Deficit)	0	26,121	

Toquaht Nation
Schedule of Individual Program Revenue, Expenditure
YTD Variance Report
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1600-Health

		2021/2022 Budget Full Year	2021/2022 Quarter 3 31-Dec	Variance
Revenue				
4050	AANDC - Other Funds Received	0	314	(314)
4110	BC Funds Received	0	30,000	(30,000)
4250	FFA-CDA-Funds Received	220,582	166,024	54,558
4380	NTC Patient/IRS Travel Reimb	24,000	18,971	5,029
4390	NTC Other	1,140	21,564	(20,424)
4675	Cost Recoveries	0	12,192	(12,192)
4720	FNHA	0	10,000	(10,000)
	Total Revenue	245,722	259,065	(13,343)
Expenses				
7360	Consulting	30,000	0	30,000
8312	Materials and Supplies	2,000	133	1,867
8325	Meeting Expense	8,000	121	7,879
8460	Non Insured Benefits	5,000	7,068	(2,068)
8470	NTC Service Agreement	102,264	59,654	42,610
8978	Sub Contract	10,000	1,000	9,000
9072	Travel - Staff	250	50	200
9077	Travel - Citizens	4,800	2,324	2,476
9079	Travel - Patient/IRS	24,000	21,937	2,063
9180	Utilities	1,200	550	650
6600:6999	Wages & Benefits	58,208	25,746	32,462
		245,722	118,584	127,138
Other Expenses				
	Total Expenses	245,722	118,584	127,138
	Surplus/(Deficit)	0	140,481	

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Schedule of Individual Program Revenue, Expenditure
YTD Variance Report
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1625-Emergency Preparedness

		2021/2022 Budget Full Year	2021/2022 Quarter 3 31-Dec	Variance
Revenue				
4250	FFA-CDA-Funds Received	17,465	13,145	4,320
	Total Revenue	17,465	13,145	4,320
Expenses				
7480	Dues/Memberships	15	0	15
7867	Honorarium - Cmte/Dir	900	0	900
8312	Materials and Supplies	8,000	0	8,000
8325	Meeting Expense	2,000	0	2,000
8670	Professional Fees	5,000	0	5,000
8978	Sub Contract	300	0	300
9070	Training	1,000	0	1,000
9072	Travel - Staff	250	45	205
		17,465	45	17,420
Other Expenses				
	Total Expenses	17,465	45	17,420
	Surplus/(Deficit)	0	13,100	

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Schedule of Individual Program Revenue, Expenditure
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8100-Child Welfare

		2021/2022 Budget Full Year	2021/2022 Quarter 3 31-Dec	Variance
Revenue				
4310	NTC Child Welfare	60,000	45,000	15,000
	Total Revenue	60,000	45,000	15,000
Expenses				
7150	Allowance - Grade 1 to 12	9,000	1,117	7,883
7152	Allowance - Graduation	2,000	250	1,750
7260	Books & Supplies - Grade 1 to 12	3,500	2,430	1,070
8312	Materials and Supplies	2,000	760	1,240
8325	Meeting Expense	2,500	0	2,500
8670	Professional Fees	3,000	0	3,000
8978	Family Care Worker	20,750	15,563	5,188
9070	Training	3,000	0	3,000
9072	Travel - Staff	250	0	250
9077	Travel - Citizens	2,000	50	1,950
9460	Youth Activity	12,000	2,276	9,724
		60,000	22,445	37,555
Other Expenses				
	Total Expenses	60,000	22,445	37,555
	Surplus/(Deficit)	0	22,555	

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8120-Prevention & Family Support

		2021/2022 Budget Full Year	2021/2022 Quarter 3 31-Dec	Variance
Revenue				
4310	NTC Usma	60,000	45,000	15,000
Total Revenue		60,000	45,000	15,000
Expenses				
7360	Consulting	60,000	6,433	53,568
Total Expenses		60,000	6,433	53,568
Other Expenses				
Total Expenses		60,000	6,433	53,568
Surplus/(Deficit)		0	38,568	

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8125-Bill C-92 C&F Jurisdiction

		2021/2022 Budget Full Year	2021/2022 Quarter 3 31-Dec	Variance
Revenue				
4050	AANDC - Other Funds Received	50,000	50,000	0
Total Revenue		50,000	50,000	0
Expenses				
7360	Consulting	50,000	900	49,100
		50,000	900	49,100
Other Expenses				
Total Expenses		50,000	900	49,100
Surplus/(Deficit)		0	49,100	

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Schedule of Individual Program Revenue, Expenditure
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8220-Education

		2021/2022 Budget Full Year	2021/2022 Quarter 3 31-Dec	Variance
Revenue				
4050	AANDC - Other Funds Received	9,309	21,282	(11,973)
4250	FFA-CDA-Funds Received	171,691	129,226	42,465
	Total Revenue	<u>181,000</u>	<u>150,508</u>	<u>30,492</u>
Expenses				
7154	Allowance, Living - Post Secondar	55,000	39,492	15,508
7262	Books & Supplies - Post Secondar	6,000	0	6,000
7360	Consulting	20,000	0	20,000
8228	Legal Fees	24,000	0	24,000
8978	Sub Contract	3,000	0	3,000
9070	Training	3,000	0	3,000
9082	Tuition - Post Secondary	70,000	15,384	54,616
		<u>181,000</u>	<u>54,877</u>	<u>126,123</u>
Other Expenses				
	Total Expenses	<u>181,000</u>	<u>54,877</u>	<u>126,123</u>
	Surplus/(Deficit)	<u>0</u>	<u>95,631</u>	

Toquaht Nation
Schedule of Individual Program Revenue, Expenditure
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8510-Language

		2021/2022 Budget Full Year	2021/2022 Quarter 3 31-Dec	Variance
Revenue				
4250	FFA-CDA-Funds Received	76,100	57,278	18,822
5960	Other Income	0	87,447	(87,447)
	Total Revenue	76,100	144,725	(68,625)
Expenses				
7360	Consulting	39,000	29,250	9,750
7480	Dues/Memberships	600	0	600
7868	Remuneration - Citizens	3,600	0	3,600
8312	Materials and Supplies	400	0	400
8670	Professional Fees	32,500	0	32,500
		76,100	29,250	46,850
Other Expenses				
	Total Expenses	76,100	29,250	46,850
	Surplus/(Deficit)	0	115,475	

Toquaht Nation
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8520-Culture

		2021/2022 Budget Full Year	2021/2022 Quarter 3 31-Dec	Variance
Revenue				
4250	FFA-CDA-Funds Received	51,500	38,762	12,738
4390	NTC Other	0	9,500	(9,500)
	Total Revenue	<u>51,500</u>	<u>48,262</u>	<u>3,238</u>
Expenses				
7390	Cultural	10,000	3,228	6,772
7868	Honorarium - Citizens	2,000	0	2,000
8312	Materials & Supplies	1,000	0	1,000
8325	Meeting Expense	10,000	2,163	7,837
9070	Training	25,000	0	25,000
9077	Travel - Citizens	3,500	135	3,365
		<u>51,500</u>	<u>5,525</u>	<u>45,975</u>
Other Expenses				
	Total Expenses	<u>51,500</u>	<u>5,525</u>	<u>45,975</u>
	Surplus/(Deficit)	<u>0</u>	<u>42,737</u>	

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8710-Citizen Services

		2021/2022 Budget Full Year	2021/2022 Quarter 3 31-Dec	Variance
Revenue				
4250	FFA-CDA-Funds Received	216,034	162,601	53,433
	Total Revenue	216,034	162,601	53,433
Expenses				
7140	Allowance - Comfort	15,600	0	15,600
7360	Consulting	60,000	0	60,000
7440	Distribution	34,400	21,800	12,600
7460	Donations	1,000	0	1,000
7500	Elders Engagement	10,000	1,409	8,591
7510	Citizen Hardship/Support	25,000	7,185	17,815
7682	Funeral Expenses	10,000	6,636	3,364
7867	Remuneratioin - Cmte/Dir	900	150	750
8228	Legal Fees	10,000	0	10,000
8470	NTC Service Agreement	1,400	0	1,400
8960	Social Assistance - Basic	47,484	20,722	26,762
9072	Travel - Staff	250	0	250
		216,034	57,901	158,133
Other Expenses				
	Total Expenses	216,034	57,901	158,133
	Surplus/(Deficit)	0	104,700	

Lands, Public Works & Natural Resources

Budget vs. Actual
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8540-Lands

		2021/2022 Budget Full Year	2021/2022 Quarter 3 31-Dec	Variance
Revenue				
4250	FFA-CDA-Funds Received	277,956	209,208	68,748
4350	NTC Health Canada	16,897	12,673	4,224
4675	Cost Recoveries	0	2,611	(2,611)
4680	Expense Reimbursements	0	750	(750)
5855	Transfer Fees	0	3	(3)
5860	Building Permits & Fees	0	225	(225)
5955	License Revenues	0	501	(501)
5960	Other Income	0	5,014	(5,014)
	Total Revenue	<u>294,853</u>	<u>230,984</u>	<u>63,869</u>
Expenses				
7125	Advertising	600	0	600
7360	Consulting	60,000	0	60,000
7480	Dues/Memberships	3,500	240	3,260
7568	Equipment Purchases	10,000	0	10,000
8228	Legal Fees	22,000	12,910	9,090
8312	Materials and Supplies	1,000	510	490
8670	Professional Fees	15,000	48	14,953
8672	Property Tax	5,000	17,225	(12,225)
8978	Sub Contract	0	3,900	(3,900)
9070	Training	10,000	0	10,000
9072	Travel - Staff	500	752	(252)
9180	Utilities	3,600	1,800	1,800
6600:6999	Wages & Benefits	163,653	104,235	59,418
		<u>294,853</u>	<u>141,619</u>	<u>153,234</u>
Other Expenses				
	Total Expenses	<u>294,853</u>	<u>141,619</u>	<u>153,234</u>
	Surplus/(Deficit)	<u>0</u>	<u>89,366</u>	

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8530-Public Works - General

		2021/2022 Budget Full Year	2021/2022 Quarter 3 31-Dec	Variance
Revenue				
4250	FFA-CDA-Funds Received	249,313	187,649	61,664
4675	Cost Recoveries	0	602	(602)
4680	Expense Reimbursements	780	661	119
	Total Revenue	250,093	188,912	61,181
Expenses				
7360	Consulting	10,000	2,721	7,279
7480	Dues/Memberships	800	125	675
7568	Equipment Purchases	104,000	98,281	5,719
7570	Equipment Rental	10,000	5,082	4,919
7680	Fuel/Oil/Grease	1,000	515	485
7955	Insurances & Licences	3,900	2,002	1,898
8312	Materials and Supplies	5,000	1,598	3,402
8828	Repairs and Maintenance	3,300	175	3,125
8977	Short Term Citizen Contracts	0	80	(80)
8978	Sub Contract	30,000	3,820	26,180
9072	Travel - Staff	500	75	425
9077	Travel - Citizens	0	95	(95)
9180	Utilities	15,000	6,542	8,458
6600:6999	Wages & Benefits	66,593	33,430	33,163
		250,093	154,541	95,552
Other Expenses				
	Total Expenses	250,093	154,541	95,552
	Surplus/(Deficit)	0	34,371	

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8550-Public Works - Water Treatment Facility

		2021/2022 Budget Full Year	2021/2022 Quarter 3 31-Dec	Variance
Revenue				
4050	AANDC - Other Funds Received	7,800	0	7,800
4250	FFA-CDA-Funds Received	35,793	26,940	8,853
	Total Revenue	<u>43,593</u>	<u>26,940</u>	<u>16,653</u>
Expenses				
7480	Dues/Memberships	150	0	150
7570	Equipment Rental	4,600	0	4,600
8312	Materials and Supplies	2,500	864	1,636
8828	Repairs and Maintenance	2,000	0	2,000
8978	Sub Contract	3,500	0	3,500
9180	Utilities	6,000	2,246	3,754
6600:6999	Wages & Benefits	24,843	12,172	12,671
		<u>43,593</u>	<u>15,282</u>	<u>28,311</u>
Other Expenses				
	Total Expenses	<u>43,593</u>	<u>15,282</u>	<u>28,311</u>
	Surplus/(Deficit)	<u>0</u>	<u>11,658</u>	

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8555-Public Works - Sewage Plant

		2021/2022 Budget Full Year	2021/2022 Quarter 3 31-Dec	Variance
Revenue				
4050	AANDC - Other Funds Received	7,800	0	7,800
4250	FFA-CDA-Funds Received	89,643	67,471	22,172
	Total Revenue	97,443	67,471	29,972
Expenses				
7558	Engineering	0	255	(255)
7568	Equipment Purchases	3,000	843	2,157
7570	Equipment Rental	5,000	0	5,000
7680	Fuel/Oil/Grease	1,500	0	1,500
8312	Materials and Supplies	5,000	319	4,681
8670	Professional Fees	38,100	4,738	33,362
8828	Repairs and Maintenance	3,000	375	2,625
9072	Travel - Staff	1,000	606	394
9180	Utilities	16,000	5,423	10,577
6600:6999	Wages & Benefits	24,843	17,480	7,363
		97,443	30,038	67,405
Other Expenses				
	Total Expenses	97,443	30,038	67,405
	Surplus/(Deficit)	0	37,433	

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7310-Natural Resources

		2021/2022 Budget Full Year	2021/2022 Quarter 3 31-Dec	Variance
Revenue				
4250	FFA-CDA-Funds Received	262,269	197,401	64,868
4610	CFIA	11,440	8,294	3,146
5850	Rental Income	10,000	0	10,000
5960	Other Income	74,015	74,015	0
	Total Revenue	357,724	279,710	78,014
Expenses				
7355	Committed Funds	74,015	0	74,015
7360	Consulting	108,000	52,120	55,880
7460	Donations	8,500	6,452	2,048
7568	Equipment Purchases	1,500	1,186	314
7570	Equipment Rental	7,000	2,100	4,900
7680	Fuel/Oil/Grease	200	30	170
7867	Honorarium - Committee	2,400	0	2,400
7955	Insurances & Licences	400	0	400
8228	Legal Fees	0	7,701	(7,701)
8312	Materials and Supplies	5,000	330	4,670
8325	Meeting Expense	1,500	105	1,395
8670	Professional Fees	20,000	13,605	6,395
8977	Short Term Citizen Contracts	7,000	0	7,000
8978	Sub Contract	20,000	14,574	5,427
9072	Travel - Staff	6,000	4,214	1,786
9076	Travel - Committee	500	0	500
6600:6999	Wages & Benefits	95,709	53,461	42,248
		357,724	155,877	201,847
Other Expenses				
	Total Expenses	357,724	155,877	201,847
	Surplus/(Deficit)	0	123,833	

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7315-Aquatic Habitat Restoration

		2021/2022 Budget Full Year	2021/2022 Quarter 3 31-Dec	Variance
Revenue				
4620	Natural Resources Canada	99,990	25,080	74,910
Total Revenue		99,990	25,080	74,910
Expenses				
8670	Professional Fees	99,990	5,946	94,044
Total Expenses		99,990	5,946	94,044
Other Expenses				
Total Expenses		99,990	5,946	94,044
Surplus/(Deficit)		0	19,134	

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1440-TSL Logging

		2021/2022 Budget Full Year	2021/2022 Quarter 3 31-Dec	Variance
Revenue				
4250	FFA-CDA-Funds Received	17,000	12,795	4,205
5960	Other Income	0	8,896	(8,896)
	Total Revenue	17,000	21,692	(4,692)
Expenses				
8670	Professional Fees	12,000	0	12,000
8978	Sub Contract	5,000	0	5,000
		17,000	0	17,000
Other Expenses				
	Total Expenses	17,000	0	17,000
	Surplus/(Deficit)	0	21,692	

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8565-Asset Management

		2021/2022 Budget Full Year	2021/2022 Quarter 3 31-Dec	Variance
Revenue				
4250	FFA-CDA-Funds Received	60,000	45,160	14,840
	Total Revenue	60,000	45,160	14,840
Expenses				
7355	Committed Funds	25,000	0	25,000
7360	Consulting	10,000	0	10,000
7568	Equipment Purchases	10,000	0	10,000
8828	Repairs and Maintenance	15,000	0	15,000
		60,000	0	60,000
Other Expenses				
	Total Expenses	60,000	0	60,000
	Surplus/(Deficit)	0	45,160	

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3400-Housing

		2021/2022 Budget Full Year	2021/2022 Quarter 3 31-Dec	Variance
Revenue				
4250	FFA-CDA-Funds Received	21,485	16,171	5,314
5850	Rental Income	58,470	37,550	20,920
5950	Interest Income	0	2	(2)
	Total Revenue	79,955	53,723	26,232
Expenses				
7212	Bank Charges & Interest	0	24	(24)
7360	Consulting	20,000	0	20,000
7867	Honorarium - Committee	2,250	900	1,350
8228	Legal Fees	350	0	350
8828	Repairs and Maintenance	15,605	8,637	6,968
9180	Utilities	0	848	(848)
6600:6999	Wages & Benefits	41,750	0	41,750
		79,955	10,409	69,546
Other Expenses				
	Total Expenses	79,955	10,409	69,546
	Surplus/(Deficit)	0	43,314	

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8570-Macoah Internet

		2021/2022 Budget Full Year	2021/2022 Quarter 3 31-Dec	Variance
Revenue				
4250	FFA-CDA-Funds Received	38,860	29,249	9,611
Total Revenue		38,860	29,249	9,611
Expenses				
7360	Consulting	25,000	0	25,000
8228	Legal Fees	0	1,204	(1,204)
9180	Utilities	13,860	0	13,860
		38,860	1,204	37,656
Other Expenses				
Total Expenses		38,860	1,204	37,656
Surplus/(Deficit)		0	28,044	

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3010-68 Hectare Land Purchase

		2021/2022 Budget Full Year	2021/2022 Quarter 3 31-Dec	Variance
Revenue				
9704	Transfer in from General Surplus	29,640	22,230	7,410
Total Revenue		29,640	22,230	7,410
Expenses				
8251	Loan Payment - Principal	29,640	22,230	7,410
		29,640	22,230	7,410
Other Expenses				
Total Expenses		29,640	22,230	7,410
Surplus/(Deficit)		0	0	

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3222-Island Timberlands Section 38

		2021/2022 Budget Full Year	2021/2022 Quarter 3 31-Dec	Variance
Revenue				
4675	Cost Recoveries	615,944	231,133	384,811
	Total Revenue	615,944	231,133	384,811
Expenses				
7568	Equipment Purchases	309,452	256,075	53,377
8228	Legal Fees	0	3,254	(3,254)
8251	Loan Payment - Principal	306,492	229,872	76,620
		615,944	489,200	126,744
Other Expenses				
	Total Expenses	615,944	489,200	126,744
	Surplus/(Deficit)	0	(258,068)	

Capital Projects & Economic Development

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3210-Capital Projects Development

		2021/2022 Budget Full Year	2021/2022 Quarter 3 31-Dec	Variance
Revenue				
4250	FFA-CDA-Funds Received	30,000	22,580	7,420
Total Revenue		30,000	22,580	7,420
Expenses				
7359	Consulting Contract	30,000	6,263	23,738
Total Expenses		30,000	6,263	23,738
Other Expenses				
Total Expenses		30,000	6,263	23,738
Surplus/(Deficit)		0	16,317	

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3225-Macoah Water Reservoir

		2021/2022 Budget Full Year	2021/2022 Quarter 3 31-Dec	Variance
Revenue				
9704	Transfer in from General Surplus	260,000	195,000	65,000
Total Revenue		260,000	195,000	65,000
Expenses				
7360	Consulting	260,000	3,728	256,272
		260,000	3,728	256,272
Other Expenses				
Total Expenses		260,000	3,728	256,272
Surplus/(Deficit)		0	191,272	

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3226-Toquaht Government Building

		2021/2022 Budget Full Year	2021/2022 Quarter 3 31-Dec	Variance
Revenue				
4250	FFA-CDA-Funds Received	857,213	645,194	212,019
9704	Transfer in from General Surplus	241,041	180,781	60,260
	Total Revenue	1,098,254	825,974	272,280
Expenses				
7359	Consulting Contract	10,000	150	9,850
7558	Engineering	65,000	0	65,000
7568	Equipment Purchases	913,254	0	913,254
8670	Professional Fees	110,000	0	110,000
		1,098,254	150	1,098,104
Other Expenses				
	Total Expenses	1,098,254	150	1,098,104
	Surplus/(Deficit)	0	825,824	

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3275-Gathering House GCP

		2021/2022 Budget Full Year	2021/2022 Quarter 3 31-Dec	Variance
Revenue				
4050	AANDC - Other	2,873,122	2,873,122	0
	Total Revenue	2,873,122	2,873,122	0
Expenses				
7359	Consulting Contract	50,000	525	49,475
7360	Consulting	330,000	0	330,000
8670	Professional Fees	2,493,122	0	2,493,122
		2,873,122	525	2,872,597
Other Expenses				
	Total Expenses	2,873,122	525	2,872,597
	Surplus/(Deficit)	0	2,872,597	

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3510-Public Works Yard/Firehall

		2021/2022 Budget Full Year	2021/2022 Quarter 3 31-Dec	Variance
Revenue				
9704	Transfer in from General Surplus	30,000	22,500	7,500
Total Revenue		30,000	22,500	7,500
Expenses				
7360	Consulting	30,000	8,550	21,450
		30,000	8,550	21,450
Other Expenses				
Total Expenses		30,000	8,550	21,450
Surplus/(Deficit)		0	13,950	

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4025-Community Building

		2021/2022 Budget Full Year	2021/2022 Quarter 3 31-Dec	Variance
Revenue				
9704	Transfer in from General Surplus	372,000	712,888	(340,888)
	Total Revenue	372,000	712,888	(340,888)
Expenses				
7359	Consulting Contract	15,000	0	15,000
7558	Engineering	12,000	0	12,000
7570	Equipment Rental	5,000	0	5,000
8312	Materials and Supplies	150,000	75,000	75,000
8671	Project Management	40,000	28,600	11,400
8978	Sub Contract	150,000	304,830	(154,830)
		372,000	408,429	(36,429)
Other Expenses				
	Total Expenses	372,000	408,429	(36,429)
	Surplus/(Deficit)	0	304,459	

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4026-Toquaht Gathering Place

		2021/2022 Budget Full Year	2021/2022 Quarter 3 31-Dec	Variance
Revenue				
4110	Province of BC	465,000	824,781	(359,781)
	Total Revenue	<u>465,000</u>	<u>824,781</u>	<u>(359,781)</u>
Expenses				
7359	Consulting Contract	15,000	11,967	3,033
7558	Engineering	25,000	28,055	(3,055)
7568	Equipment Purchases	25,000	0	25,000
7570	Equipment Rental	0	5,400	(5,400)
8312	Materials and Supplies	75,000	6,355	68,645
8978	Sub Contract	325,000	703,771	(378,771)
		<u>465,000</u>	<u>755,548</u>	<u>(290,548)</u>
Other Expenses				
	Total Expenses	<u>465,000</u>	<u>755,548</u>	<u>(290,548)</u>
	Surplus/(Deficit)	<u>0</u>	<u>69,234</u>	

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4541-Contaminated Site (Old Marina)

		2021/2022 Budget Full Year	2021/2022 Quarter 3 31-Dec	Variance
Revenue				
4110	BC Funds Received	0	65,000	(65,000)
9704	Transfer in from General Surplus	235,000	176,250	58,750
	Total Revenue	<u>235,000</u>	<u>241,250</u>	<u>(6,250)</u>
Expenses				
7359	Consulting Contract	25,000	6,525	18,475
7360	Consulting	10,000	0	10,000
7558	Engineering	150,000	0	150,000
8228	Legal Fees	10,000	7,959	2,041
8670	Professional Fees	40,000	6,113	33,888
		<u>235,000</u>	<u>20,597</u>	<u>214,403</u>
Other Expenses				
	Total Expenses	<u>235,000</u>	<u>20,597</u>	<u>214,403</u>
	Surplus/(Deficit)	<u>0</u>	<u>220,653</u>	

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8541-Secret Beach Development

		2021/2022 Budget Full Year	2021/2022 Quarter 3 31-Dec	Variance
Revenue				
9704	Transfer in from General Surplus	300,000	225,000	75,000
	Total Revenue	300,000	225,000	75,000
Expenses				
7359	Consulting Contract	15,000	14,110	890
7360	Consulting	100,000	0	100,000
7558	Engineering	0	1,139	(1,139)
8670	Professional Fees	0	4,800	(4,800)
8978	Sub Contract	185,000	301,089	(116,089)
		300,000	321,138	(21,138)
Other Expenses				
	Total Expenses	300,000	321,138	(21,138)
	Surplus/(Deficit)	0	(96,138)	

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8544-Secret Beach Offsite Utilities

		2021/2022 Budget Full Year	2021/2022 Quarter 3 31-Dec	Variance
Revenue				
4010	AANDC - Capital Funds Received	0	1,000,000	(1,000,000)
9704	Transfer in from General Surplus	3,600,000	2,600,000	1,000,000
	Total Revenue	<u>3,600,000</u>	<u>3,600,000</u>	<u>0</u>
Expenses				
7359	Consulting Contract	40,000	6,227	33,773
7558	Engineering	150,000	45,411	104,589
7955	Insurance & Licences	5,000	0	5,000
8670	Professional Fees	25,000	19,608	5,392
8978	Sub Contract	3,380,000	435,388	2,944,612
		<u>3,600,000</u>	<u>506,634</u>	<u>3,093,366</u>
Other Expenses				
	Total Expenses	<u>3,600,000</u>	<u>506,634</u>	<u>3,093,366</u>
	Surplus/(Deficit)	<u>0</u>	<u>3,093,366</u>	

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1400-Economic Development

		2021/2022 Budget Full Year	2021/2022 Quarter 3 31-Dec	Variance
Revenue				
4210	FFA-BC-Funds Received	14,118	15,479	(1,361)
4250	FFA-CDA-Funds Received	66,882	50,340	16,542
5850	Rental Income	0	1,950	(1,950)
	Total Revenue	81,000	67,768	13,232
Expenses				
7359	Consulting Contract	30,000	5,066	24,934
7360	Consulting	35,000	24,087	10,913
7480	Dues/Memberships	9,000	8,919	81
8228	Legal Fees	5,000	689	4,312
8325	Meeting Expense	2,000	0	2,000
		81,000	38,761	42,239
Other Expenses				
	Total Expenses	81,000	38,761	42,239
	Surplus/(Deficit)	0	29,008	

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1425-Secret Beach Marina

		2021/2022 Budget Full Year	2021/2022 Quarter 3 31-Dec	Variance
Revenue				
9704	Transfer in from General Surplus	271,500	203,625	67,875
	Total Revenue	271,500	203,625	67,875
Expenses				
7359	Consulting Contract	5,000	2,002	2,999
7558	Engineering	15,000	15,019	(19)
7570	Equipment Rental	1,500	0	1,500
8312	Materials and Supplies	45,000	3,085	41,915
8670	Professional Fees	30,000	17,250	12,750
8978	Sub Contract	175,000	15,720	159,280
		271,500	53,076	218,424
Other Expenses				
	Total Expenses	271,500	53,076	218,424
	Surplus/(Deficit)	0	150,549	

Additional Grants & Other Funded Projects

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December 31, 2021

Toquaht Nation
Schedule of Individual Program Revenue, Expenditure
YTD Variance Report
December 31, 2021

1140-Settlement Trust

		2021/2022 Budget Full Year	2021/2022 Quarter 3 31-Dec	Variance
Revenue				
5960	Other Income	3,200	3,200	0
	Total Revenue	3,200	3,200	0
Expenses				
8228	Legal Fees	3,200	3,000	200
	Total Expenses	3,200	3,000	200
Other Expenses				
	Total Expenses	3,200	3,000	200
	Surplus/(Deficit)	0	200	

Toquaht Nation
Schedule of Individual Program Revenue, Expenditure
YTD Variance Report
December 31, 2021

9026-ISC Pandemic Ec Dev

		2021/2022 Budget Full Year	2021/2022 Quarter 3 31-Dec	Variance
Revenue				
4050	AANDC - Other Funds	34,722	34,722	0
Total Revenue		34,722	34,722	0
Expenses				
7440	Distributions	34,722	0	34,722
		34,722	0	34,722
Other Expenses				
Total Expenses		34,722	0	34,722
Surplus/(Deficit)		0	34,722	

Toquaht Nation
Schedule of Individual Program Revenue, Expenditure
YTD Variance Report
December 31, 2021

9080-EMAP EOC Kits

		2021/2022 Budget Full Year	2021/2022 Quarter 3 31-Dec	Variance
Revenue				
4050	AANDC - Other Funds Received	31,384	0	31,384
Total Revenue		31,384	0	31,384
Expenses				
7120	Administration	2,853	2,853	0
8312	Materials and Supplies	28,531	25,780	2,751
		31,384	28,633	2,751
Other Expenses				
Total Expenses		31,384	28,633	2,751
Surplus/(Deficit)		0	(28,633)	

Toquaht Nation
Schedule of Individual Program Revenue, Expenditure
YTD Variance Report
December 31, 2021

8150-NRT Citizens' Wills

		2021/2022 Budget Full Year	2021/2022 Quarter 3 31-Dec	Variance
Revenue				
4770	New Relationship Trust	19,137	19,137	0
5960	Other Income - In-Kind	13,050	13,050	0
	Total Revenue	32,187	32,187	0
Expenses				
8228	Legal Fees	22,187	4,230	17,957
8670	Professional Fees	10,000	0	10,000
		32,187	4,230	27,957
Other Expenses				
	Total Expenses	32,187	4,230	27,957
	Surplus/(Deficit)	0	27,957	

Toquaht Nation
Schedule of Individual Program Revenue, Expenditure
YTD Variance Report
December 31, 2021

1610-FNHA Community Wellness Liaison

		2021/2022 Budget Full Year	2021/2022 Quarter 3 31-Dec	Variance
Revenue				
4720	FNHA	21,000	21,000	0
	Total Revenue	<u>21,000</u>	<u>21,000</u>	<u>0</u>
Expenses				
7120	Administration	3,150	3,150	0
7360	Consulting	17,850	17,850	0
		<u>21,000</u>	<u>21,000</u>	<u>0</u>
Other Expenses				
	Total Expenses	<u>21,000</u>	<u>21,000</u>	<u>0</u>
	Surplus/(Deficit)	<u>0</u>	<u>0</u>	

Toquaht Nation
Schedule of Individual Program Revenue, Expenditure
YTD Variance Report
December 31, 2021

8515-First Peoples' Cultural Council

		2021/2022 Budget Full Year	2021/2022 Quarter 3 31-Dec	Variance
Revenue				
4725	First Peoples' Cultural Council	0	17,924	(17,924)
Total Revenue		0	17,924	(17,924)
Expenses				
8978	Sub Contract	0	1,950	(1,950)
9070	Training	0	21,948	(21,948)
		0	23,898	(23,898)
Other Expenses				
Total Expenses		0	23,898	(23,898)
Surplus/(Deficit)		0	(5,974)	

Toquaht Nation
Schedule of Individual Program Revenue, Expenditure
YTD Variance Report
December 31, 2021

9125-Capacity Building

		2021/2022 Budget Full Year	2021/2022 Quarter 3 31-Dec	Variance
Revenue				
4110	Province of BC	0	40,000	(40,000)
Total Revenue		0	40,000	(40,000)
Expenses				
Other Expenses				
Surplus/(Deficit)		0	40,000	

Toquaht Nation
Schedule of Individual Program Revenue, Expenditure
YTD Variance Report
December 31, 2021

8545-SB Coastal Trail

		2021/2022 Budget Full Year	2021/2022 Quarter 3 31-Dec	Variance
Revenue				
4110	BC Funds Received	350,854	350,854	0
5960	Other Income (In-Kind)	87,714	87,714	0
	Total Revenue	438,568	438,568	0
Expenses				
7356	Construction	324,865	63,289	261,576
7359	Consulting Contract	48,730	0	48,730
7361	Contingency	64,973	0	64,973
		438,568	63,289	375,279
Other Expenses				
	Total Expenses	438,568	63,289	375,279
	Surplus/(Deficit)	0	375,279	

Toquaht Nation
Schedule of Individual Program Revenue, Expenditure
YTD Variance Report
December 31, 2021

8525-NRCAN Equip Procurement 21-22

		2021/2022 Budget Full Year	2021/2022 Quarter 3 31-Dec	Variance
Revenue				
4620	Natural Resources Canada	49,682	0	49,682
Total Revenue		49,682	0	49,682
Expenses				
7120	Administration	4,516	0	4,516
7568	Equipment Purchases	45,166	26,449	18,717
		49,682	26,449	23,233
Other Expenses				
Total Expenses		49,682	26,449	23,233
Surplus/(Deficit)		0	(26,449)	

Toquaht Nation
Schedule of Individual Program Revenue, Expenditure
YTD Variance Report
December 31, 2021

8175-Community Engagement

		2021/2022 Budget Full Year	2021/2022 Quarter 3 31-Dec	Variance
Revenue				
5960	Other Income	37,296	37,296	0
Total Revenue		37,296	37,296	0
Expenses				
7360	Consulting	0	3,900	(3,900)
7868	Honorarium - Citizens	0	800	(800)
		0	4,700	(4,700)
Other Expenses				
Total Expenses		0	4,700	(4,700)
Surplus/(Deficit)		37,296	32,596	

Toquaht Nation
Schedule of Individual Program Revenue, Expenditure
YTD Variance Report
December 31, 2021

1130-TMX Capacity Funding

		2021/2022 Budget Full Year	2021/2022 Quarter 3 31-Dec	Variance
Revenue				
5960	Other Income	100,000	100,000	0
	Total Revenue	100,000	100,000	0
Expenses				
8670	Professional Fees	100,000	0	100,000
	Total Expenses	100,000	0	100,000
Other Expenses				
	Total Expenses	100,000	0	100,000
	Surplus/(Deficit)	0	100,000	



Toquaht Finance Department
Supportive Cheerful Respectful

Quarterly Report to Council
Q3 2021-22
 (Oct 1 - Dec 31)

This report provides an overview of the Quarterly Financial Statement, outlines any concerns, and provides an update on the activity of the Finance Department for the period Oct 1 - Dec 31, 2021.

Focus	Summary	Comments
Budget Act	<ul style="list-style-type: none"> ▪ Monitoring 	<ul style="list-style-type: none"> • We continually monitor revenues and expenditures to ensure they meet the requirements of the budget act.
National Safety Code	<ul style="list-style-type: none"> ▪ Dumper Truck ▪ Fire Truck 	<ul style="list-style-type: none"> • The LPWNR & Finance Departments successfully collaborated to have Toquaht Nation receive their National Safety Code certification required to insure and operate Nation owned vehicles. The purchase of the new dumper truck for LPWNR is now complete and the vehicle is insured and operational at Macoah. • Under this new certification, the fire truck that the District of Ucluelet donated to the Nation will be operational at Macoah in the next quarter.



Focus	Summary	Comments
New Funding	<ul style="list-style-type: none"> ▪ ISC ▪ \$8,100.00 ▪ Covid-19 Needs Based Urban Off-Reserve ▪ Final report due May 31, 2022 ▪ Dep 9025 - Pandemic ▪ CIR ▪ \$16,000.00 ▪ Maggie Fishery Specific Claims ▪ Final detailed progress/activity report due May 15, 2022 ▪ Annual financial report due July 29, 2022 ▪ Dep 1122 Maggie Lake/River 	<ul style="list-style-type: none"> ∴ These funds can be used for various activities, including but not limited to: <ul style="list-style-type: none"> ✓ Support for Elders, women, caregivers and vulnerable populations (people with disabilities) ✓ Food bank or nutritional assistance ✓ Learning packages for children (workbooks, flashcards, etc) ✓ Mental health services ✓ Development/distribution of information to help individuals respond and access available services and supports ✓ Transportation costs for people no longer able to use public transportation to access essential activities of daily life (ie grocery shopping, medical appointments) ∴ Although this is a multi-year project, the \$16,000 received is for the current fiscal year only. The funds are to be used to advance the research, development and presentation of the Maggie Lake/River fishery specific claim.



Focus	Summary	Comments
<p>New Funding</p>	<ul style="list-style-type: none"> ▪ ISC ▪ \$314.00 ▪ In-Home Care 2021-22 Initiative ▪ No reporting required ▪ Dep 1600 Health ▪ ISC ▪ \$10,463.00 ▪ Covid-19 P/S Emergency Support Funding ▪ No reporting required ▪ Dep 8220 Education (P/S) ▪ ISC ▪ \$27,000.00 ▪ Covid-19 LEDSP Ec Dev ▪ Final report due May 31, 2022 ▪ Dep 9026 ISC C-19 Ec Dev 	<ul style="list-style-type: none"> • The Assisted Living program (ISC) is to ensure that in-home or institutional care supports are accessible to eligible low-income individuals to help maintain their independence for as long as possible in their home communities. Funds can be used for non-medical social supports, as well as training and support for service delivery. • This funding is over and above the base funding the Nation budgeted for and is to cover extraordinary Covid-19 costs such as support for living, travel, counselling and other support expenses to ensure the success of Indigenous students. • These funds provide a non-repayable financial contribution to Indigenous microbusinesses and community or collectively owned businesses that do not qualify for other existing business supports, which helps communities keep members employed and businesses open.



Focus	Summary	Comments
<p>New Funding</p>	<ul style="list-style-type: none"> ▪ Province of BC ▪ \$65,000.00 ▪ Campground Remediation Approach Negotiation ▪ No reporting requirement found ▪ Dep 4541 Contaminated Site ▪ ISC ▪ \$117,613.00 ▪ Covid-19 EMAP ▪ Report due July 29, 2022 ▪ Dep 9025 Pandemic Aide ▪ ISC ▪ \$1,000,000.00 ▪ CORP Secret Beach Offsite Utilities ▪ Report due May 31, 2022 ▪ Dep 8544 SB Offsite Utilities 	<ul style="list-style-type: none"> • These funds are to be used for defraying the costs incurred by the Nation in participating in the Project, including technical meetings and working group discussions with Provincial government representatives, including Stopper Islands, Dryland Log Sort and Toquaht Nation Woodland License Working Groups • This funding will allow the Nation to build resiliency, prepare for natural hazards and respond to them using the 4 pillars of emergency management; mitigation, preparedness, response and recovery. • These funds were secured to assist with the cost of extending the existing infrastructure, including water and sanitary systems, Telus, and BC Hydro from Macoah to Secret Beach. This infrastructure is a key piece that will allow the development of the planned resort at Secret Beach and eventually, the Toquaht Government Building, to advance as planned.



Focus	Summary	Comments
<p>New Funding</p>	<ul style="list-style-type: none"> ▪ NTC ▪ \$397.00 ▪ West Coast Ma'as Society ▪ No reporting requirements ▪ Dep 9090 Administration ▪ Western Indigenous Pipeline Group ▪ \$100,000.00 ▪ TMX Capacity Funding ▪ Report due date unknown ▪ Dep 1130 TMX Capacity ▪ Natural Resources Canada ▪ \$49,683.00 ▪ Equipment Procurement ▪ Claim for Payment Form Required ▪ Report Due May 31, 2021 ▪ Dep 8525 Equipment Procurement 	<ul style="list-style-type: none"> • During the 2020-21 fiscal year, the NTC, with Directors' approval, lent funds to the West Coast Ma'as Society. This society owns the building that the Usma program is now renting. The interest earned on the funds lent are distributed to all NTC Nations on the 25/75 distribution model. Toquaht's share for the fiscal 20-21 is \$397.00. • These funds will be used to do some due diligence work around taking an equity share for the TMX. This work will be done in close concert with Maa-nulth Treaty Society. • An application was successfully submitted to NRCAN through the TMX IAMC Initiative to purchase some equipment to support monitoring activities. Equipment to purchase includes: <ul style="list-style-type: none"> ✓ Honda Pioneer 700 Side x Side UTV ✓ Safety gear (boots, vests, hardhats, ear plugs, safety glasses) ✓ Garmin Inreach & GPS; DJI Mavid Pro Drone ✓ 3 Apple iPads ✓ 1 Oxygen probe; 1 turbidity meter ✓ 4 trail cameras



Focus	Summary	Comments
<p>New Funding</p>	<ul style="list-style-type: none"> ▪ Maa-nulth Treaty Society ▪ \$60,000.00 ▪ ROA Capacity Funding ▪ Final report by MTS ▪ Dep 1135 Implementation ▪ Maa-nulth Treaty Society ▪ \$20,000.00 ▪ TMX (2019) ▪ Project Completed ▪ Dep 1135 Implementation ▪ Province of BC ▪ \$350,854.00 ▪ Secret Beach Coastal Trail ▪ Final Report Due 6 Months Post Completion (Invoices & Photos Required) ▪ Dep 8545 SB Coastal Trail 	<ul style="list-style-type: none"> ⚡ This funding is pursuant to the BC Letter of Agreement with MTS dated Nov 18, 2021 (#TP22IFP041) for ROA (Reasonable Opportunity Agreement) capacity funding. ⚡ This funding is pursuant to the Relationship Agreement between Trans Mountain Pipeline LP and MFN and MTS dated July 24, 2019. MTS inadvertently missed flowing the funds through to the 5 MFN's until now. ⚡ This trail will be a 1.3 kilometre, multi-use path that connects Macoah to the new Secret Beach development. At 3 meters wide it will accommodate both pedestrians and cyclists. ⚡ This project will consist of falling, slashing, drilling, blasting, rock crushing, grubbing, stripping, subgrade construction, surfacing and grading/clean up, bridge footing site prep; bridge construction (stringers, decking, railings), signage construction/installation, installation of culverts. ⚡ Project to be completed no later than Mar 31, 2023.



Focus	Summary	Comments
New Funding	<ul style="list-style-type: none"> ▪ FNEESC ▪ \$42,586 ▪ Covid Student Support Grant ▪ Final report due Apr 10, 2022 ▪ Dep 8350 FNEESC 	<ul style="list-style-type: none"> ⚙️ These funds will be used to fill a short-term contract with a support worker to provide extra educational supports to our Post-Secondary students.
Department Outreach	<ul style="list-style-type: none"> ▪ Community Services ▪ Lands, Public Works & Natural Resources 	<ul style="list-style-type: none"> ⚙️ We continue to monitor electronic filing system that continues to be set up for Community Services. Once complete, we anticipate that it will be user friendly, consistent, and meets audit standards. ⚙️ In collaboration with Kathy Waddell, we developed a Citizen Distribution Application and Policy for all distributions to Citizens with the intent that contact info with Citizens would be updated annually at minimum. There were a few glitches with the first distribution under this new procedure, so tweaks to the application have been made and a Distribution Process defining roles between Finance and Community Services is being drafted to mitigate gaps found. ⚙️ We continue to assist Kathy Waddell, as requested, to ensure all new or updated policies, procedures and forms are user friendly and meet audit standards. ⚙️ We continue to maintain an open dialogue with LPWNR and address any issues as they arise.



Focus	Summary	Comments
Department Outreach	<ul style="list-style-type: none"> ▪ Capital Projects & Ec Dev 	<ul style="list-style-type: none"> ∴ We continue to maintain and open dialogue with CP&ED and address any issues as they arise.



Community Services Department

Quarterly Report to Council: Q3 2021-2022
(October 1 – December 31)

This quarterly report describes activities and initiatives that the Community Services department has been working on for the period described above. The TNG strategic plan for 2021-2024 has several priorities and objectives for the Community Services department, especially under the priority area “Foster masčim and community well-being”. Additionally, Community Services provides a variety of citizen supports and services on a daily basis. The department is staffed by one director and two admin assistants. One of the admin assistants also provides full-time reception duties and one is off on leave. The department is managing with the support of a consultant.

Priority area	Objectives 2021-2022	Progress
Daily Operations Highlights	<ul style="list-style-type: none"> ▪ Improve overall health & wellbeing of citizens 	<ul style="list-style-type: none"> → New pilot program implemented for family support
Health (& Social Development)	<ul style="list-style-type: none"> ▪ Improve overall health of citizens through policy, program, and procedure development ▪ Review and expand health plan ▪ Improve support to those living away from home ▪ Enhance support to Elders & improve Elder’s quality of life * 	<ul style="list-style-type: none"> → KW has been researching income assistance models. We had planned to submit this in November for approval, but more work is required before submitting to Executive. This will be done in Q4. → KW has prepared a draft strategy for an Elders Support program that will inform the budget process in early 2022. → Public works staff member took over cleaning contract at the community kitchen every Wednesday’s. Contract continues to be managed by CS → NTC health dept provided 5th vaccination shot clinic at the community kitchen → Oct 6 – introduction of Island Health physiotherapist to 5 residents → Flu shots administered on Oct 27 at the community kitchen, and Nov 4 for staff and Citizens who live in Ucluelet. → Introduction of NTC Food and Nutrition communities meeting to discuss grant opportunities with community gardens, food preservation workshops, Nuuchah-nulth cookbooks. → LM attended annual FNHA health caucus Nov 2-4: focus topics: Review regional summary reports, annual reports, covid update, opioid response, anti-racism work, and regional traditional wellness supports.
Emergency Preparedness	<ul style="list-style-type: none"> → Implement COVID-19 safety precautions → Practice & training sessions (emergency management) → Maintain and supply fire boxes and muster stations (Macoah) 	<ul style="list-style-type: none"> → Toquaht quarterly emergency training sessions cancelled due to severe weather events → EOC kits have been received at the administration office with funding obtained from ISC. Level 2 EOC training planned for early next fiscal → Macoah Nov 25, collaborated with LPWR to secure Bowerman clearing culverts and diverting water around community center and the duplexes due to heavy flooding (atmospheric river events)



		<ul style="list-style-type: none"> → TN Emergency Management Committee meeting with local agencies to introduce our Emergency Plan rescheduled for Q4
<p>Child Welfare and Education</p>	<ul style="list-style-type: none"> → Support K-12 students with a variety of financial supports → Enhance programs and services for children, youth, and families* → Child and family services jurisdiction* → Strategy for children and youth* 	<ul style="list-style-type: none"> → Based on identified needs of citizens and increased involvement with Usma, we have implemented a pilot Child and Family Wellness program. Christy Black has been contracted to provide families with individualized support. The funding we are using is funding that was obtained in April from Usma to do prevention work. * → KW has submitted a proposal to Usma/NTC for prevention funding 2022-2023. → KW is working with MCFD to negotiate a "Section 92.1" agreement. Usma (as the delegated agency) is involved in the talks. Kw'umut Lelum has declined participation in these discussions. The MCFD agreement will apply to all levels of child welfare including delegated agencies. We will continue to work towards a protocol agreement with Usma (and KL) however, this will need to be in line with the MCFD agreement, so that needs to happen first. * → KW has prepared a draft strategy that will support program and budget development in early 2022. *
<p>Post-secondary Education, Skills & Training</p>	<ul style="list-style-type: none"> ▪ Implement PSSP policy ▪ Explore dedicated education and training position * ▪ Support citizens to become more self-reliant* 	<ul style="list-style-type: none"> → Fully implemented Education Coordinator (contract) support position. This person will provide one-on-one support to the citizens who are taking post-secondary education. They will also support citizens who would like to apply for PSSP. → KW will be reviewing the PSSP policy, good grades policy, and youth recreation policy and will be proposing a few amendments before fiscal year-end. * → PSSP students have indicated how they will use the COVID-19 relief funds that TNG received from Canada. The students are being supported with extra technology supports and wellness activities that improve mental well-being. → Successful admissions of the monthly Progress and Attendance reports from post-secondary students.
<p>Culture</p>	<ul style="list-style-type: none"> ▪ Increase cultural awareness* ▪ Offer regular drum and dance practice* ▪ Cultural workshops ▪ Opportunities for citizens to be on traditional lands* ▪ Inventory of cultural resources* 	<ul style="list-style-type: none"> → Drum leader Tim Sutherland is continuing to come to Macoah every 2nd Monday. → Tim is teaching the group Tim Paul's new songs. → Naomi recorded Tim Paul's songs to be distributed to citizens upon request. → Citizens who live away from home have been requesting cultural activities to include drum-making, drum groups, and wellness groups - will work with Christy to brainstorm. → Request the CS team to create a cultural vendor list – for future workshops.



<p>Ciiqciqasa (language)</p>	<ul style="list-style-type: none"> ▪ Update and maintain language websites – ensure resources are accessible to citizens ▪ Develop glossary of NCN terms for TNG consistency of use ▪ Digitize and catalogue language recordings ▪ Virtual language class 	<ul style="list-style-type: none"> → The original Toquaht Language website is still up and running. The new re-vamped website is almost ready. There have been some issues that have caused delay, the big one is COVID and then one of the key working members from Learningbird had emergency surgery and was off work for 2 months. Adam Werle has been sent the final pages for review and appointments with Jeneva Touchie are being set up for the final recordings. → A copy of the glossary of NCN terms frequently used by TNG has been sent to Adam for final spelling corrections. I will then send the copy to Kathy Waddell and she will develop something very nice for display on website and use by TNG staff. → To finish off the grant received from NIB all language lessons from Henry Kammler, Adam Werle and the late Barb Touchie are being scanned into folders along with matching recordings for members to download and use. They will be housed on the Z – drive and accessible on the Language computer in the Elders Room. Covid and Omicron rules will be in effect. → A survey has been formed for interested members to choose dates and times for Zoom classes Adam Werle.
<p>Citizen Services</p>	<ul style="list-style-type: none"> ▪ Implement citizen support services – improve access through policy, processes & programs* ▪ Support access to mental health services* ▪ Decrease barriers for citizens needing addictions treatment* 	<ul style="list-style-type: none"> → We have had 7 hardship applications from citizens in Q3 and 5 have been approved. → 5 Funeral applications have been submitted and approved. → New policy for “Citizen Distributions” has been implemented. By December 24, most citizens had received their distribution. There are a couple outstanding distributions for hard-to-reach citizens.
<p>Special initiatives and events</p>	<ul style="list-style-type: none"> ▪ Primary Care Initiative ▪ Protocols (Usma, MCFD, and Kw’umut Lelum) 	<ul style="list-style-type: none"> → KW continues to have conversations with Kw’umut Lelum about a protocol agreement for Nanaimo area families. * → KW learned that TNG was not recognized as an Indigenous Governing Body (IGB) by MCFD. AP directed legal counsel to draft a letter indicating that through the Maa-nulth Treaty, Toquaht Nation Government is an IGB and as such should be receiving notice about substantive matters involving Toquaht children. This was submitted to MCFD mid-November. KW followed up with MCFD on January 6, 2022, because TNG was not listed on MCFD’s website yet. This website is used by MCFD staff to indicate which Nations must be notified of substantive matters (beyond court orders), so it is important that TNG is listed. TNG is now listed as an IGB (Jan 12). → KW citizen engagement was carried out. This will be an ongoing activity. A summary of the findings was provided in a report to Executive in December. → CB and LM met with USMA to help create a family plan for two families who reside In Port Alberni



Notes: Denotes a strategic plan priority *

Abbreviations: DoCS = Director of Community Services, CS = Community Services team, KW = Kathy Waddell, BN = Briefing Note, NNADAPS = National Native Alcohol & Drug Addictions Program, MCFD = Ministry of Child and Family Development.



Economic Development

Quarterly Report to Council: Q3 2021-2022

October 1 – December 31

This quarterly report describes activities and initiatives that the Economic Development department has been working on for the period described above. The TNG strategic plan for 2021-2024 has several priorities and objectives for the department, especially under the priority area “Grow the Economy” and as described in the 2021/2022 Budget Act.

Economic Development		
Project	Objectives 2021-2022	Progress
Secret Beach Marina* (Dept 1425)	<ul style="list-style-type: none"> ▪ Design and construct an open wall Cookhouse near the boat ramp at Secret Beach <ul style="list-style-type: none"> ○ Exterior to include cedar framed metal roof and concrete slab with three-foot pony walls around the perimeter ○ Interior to include various barbeques, a firepit, and cooking stations ▪ Install solar lighting on marina floats for both safety and ambiance ▪ Install additional signage at marina ▪ Objective is to complete all work by the end of the 2021/22 fiscal year 	<ul style="list-style-type: none"> → On December 22, Urban Systems submitted a construction funding request package to the Western Economic Diversification Canada - Tourism Relief Fund requesting a grant of \$435,000 for the construction of an enhanced “Cookhouse” and adjoining washroom. → An additional funding opportunity is being explored for construction costs of the washroom facilities at the Cookhouse. MHA Architects provided a preliminary budget to isolate the cost of washroom construction for this funding application. This application should be submitted in early Q4. → Construction is on hold pending responses on these potential funding opportunities.
Ma Mook Natural Resources (MNR)	<ul style="list-style-type: none"> ▪ Operate in a manner which honours the MaMook Natural Resources (MNR) Vision ▪ Appeal to Ministry of Forests for costs related to the harvest reduction in areas such as rents attributed to the higher volume which was anticipated to be harvested prior to the implementation of the “Old Growth Strategy” 	<ul style="list-style-type: none"> → Human Resources: Mr. Ben Durkan and Mr. Francois Warren were both hired as replacements for Ms. Zolie Schafer, Forestry Manager. These hires are working out well. The current contract for the CEO, Mr. Mike Cass, expires on December 31. The Board will meet in-camera to review the contract. → TFL 54 and 57 merger: This merger will reduce administrative costs to MNR without having a material impact on operations. The required documents are being prepared.



	<ul style="list-style-type: none"> ▪ Maintain high standards of contractor and environmental safety 	<ul style="list-style-type: none"> → A MNR Board meeting was held on November 24. There was a lengthy discussion to review the impacts of the BC government's two year "Old Growth Deferral." Ma Mook is contemplating a self-imposed two year deferral of all "green tree" harvesting as Toquaht Forestry has implemented. This concept will be further discussed at the February 2022 board meeting. → An MNR AGM would generally be held in a public forum early in the new year. However, with ongoing concerns around covid, the logistics of holding an AGM are still being discussed. → Ma-Mook Development Corporation (MDC) is required to hold an annual meeting. This meeting will coincide with the next Ma-Mook Natural Resources (MNR) meeting.
Lucky Creek Hydro (Dept 1415)	<ul style="list-style-type: none"> ▪ There is no budget allocated for Lucky Creek Hydro works for Fiscal 2021/22. <ul style="list-style-type: none"> ○ Discussions with BC may continue throughout 2021/22 regarding compensation for lost opportunity due to policy changes by BC that has curtailed private power projects. 	<ul style="list-style-type: none"> → Toquaht will explore all available options to resolve this issue and receive fair compensation for this lost opportunity. → Informal sidebar conversations with BC continue as we work towards a comprehensive agreement regarding the contamination at the old campground.
Kerr Wood Leidal Coastal Adaptation Plan (Dept 3300)	<ul style="list-style-type: none"> ▪ No budget allocated 2021/2022 ▪ Objective is to finalize the Coastal Adaptation Plan 	<ul style="list-style-type: none"> → Due to ongoing Covid-19 restrictions and concerns, the planned in-person meeting has not yet occurred. As community cases continue to rise in BC, an alternative to an in-person meeting may soon be explored though this is not preferred. → In December, an updated project overview and budget was submitted to FNIIP for the next phase of this project. The next step would be to complete a feasibility study and options analysis to determine the best option to mitigate the erosion at Macoah.



Capital Projects

Quarterly Report to Council: Q3 2021-2022

October 1 – December 31

This quarterly report describes activities and initiatives that the Capital Projects department has been working on for the period described above. The TNG strategic plan for 2021-2024 has several priorities and objectives for the department, especially under the priority area “Build Infrastructure” and as described in the 2021/2022 Budget Act.

Capital Projects		
Project	Objectives 2021-2022	Progress
Macoah Water Reservoir * (Dept 3225)	<p>The construction phase of this project will not proceed in 2021/22 without ISC funding. If funded, construction completion is 2022/23.</p> <ul style="list-style-type: none"> ▪ Submit PAR to ISC <p><i>If funding is approved:</i></p> <ul style="list-style-type: none"> ▪ Secure necessary insurance and licences ▪ Pre-purchase materials with long delivery times such as steel water storage tank ▪ Complete Construction Tendering process ▪ Construct access road and piping ▪ Install reservoir ▪ Complete required upgrades to water treatment plant 	<ul style="list-style-type: none"> → On September 17, a Project Approval Request (PAR) was submitted to ISC for construction funding. I anticipate receiving comments on the design from ISC in early-Q4. → In December, an updated project overview and budget was submitted to FNIIP for this project. → Construction of the new reservoir will not commence before the start of the 22/23 fiscal year. An allowance for this work will be included in the 22/23 draft budget.
Government Building * (Dept 3226)	<ul style="list-style-type: none"> ▪ Confirm site of new Government Building ▪ Carry out Toquaht citizen engagement regarding the location and other aspects of the new Government Building ▪ Conduct geotechnical review once site is selected ▪ Civil engineering to design sewer, water, and hydro requirements ▪ Structural, electrical, and mechanical engineering 	<ul style="list-style-type: none"> → MHA Architects has been drafting a questionnaire to gather feedback from leadership and citizens on what they see as crucial components of the new Government Building. This process has bogged down. We need to find a way to provide the basic of your objectives for this building to the architect before he can start even a first draft conceptual design. Very basic information such as: <ul style="list-style-type: none"> ○ How many staff need to be accommodated? ○ How many office spaces? How many single-occupant vs double or even multiple? ○ Do you need a community kitchen or just a lunchroom?

	<p>to complete Preliminary and Detailed Design Phases</p> <ul style="list-style-type: none"> ▪ Architect to create “shovel ready” design 	<ul style="list-style-type: none"> ○ How much seating do you want in the Council room? Will this space double as a board room? ○ Do you need more than one board room? Perhaps one large and one smaller meeting room?? <p>→ If you compare this process to designing a house, you start by telling the designer basic information such as how many bedrooms, one or two story, how many bathrooms etc. We need to get this process started. I have suggested to the DOO that a Working Group be formed to meet with the architect for a round table discussion to flush out this basic information. The architect will then be able to complete a first draft design for your consideration and revision. Once we have something on paper, the dialogue will flow much better.</p> <p>→ In December, an updated project overview and budget was submitted to FNIIP for this project.</p>
<p>Gathering House/Lodge* <i>Toquaht Community Guest House & Gathering Space</i> (Dept 3275)</p>	<ul style="list-style-type: none"> ▪ Confirm site of new Gathering House ▪ Carry out Toquaht citizen engagement regarding the design and usage of the Gathering House ▪ Complete Concept and Detailed Designs 	<p>→ The future location of the Gathering Lodge has not yet been finalized. The former mill site (“the ballfield”) at Macoah has been identified as a potentially suitable location. It is important to confirm the location as soon as possible.</p> <p>→ On December 15, MHA Architects drafted a Preliminary floor plan and building design option for review and consideration. It features two (2) buildings each with six (6) suites of various sizes. MHA noted that these buildings can be built either side-by-side or combined into a single two-story building. A copy is attached for your review.</p>
<p>Public Works Yard * (Dept 3510)</p>	<ul style="list-style-type: none"> ▪ Fiscal 2021/22 budget is for planning stages of the project only ▪ Architect to draft questionnaire for distribution to Toquaht regarding potential components and features of Public Works Yard ▪ Architect to complete Preliminary Design and budget by the end of the 21/22 fiscal year 	<p>→ The proposed project, which includes a public works building and volunteer firehall, may also house the Toquaht Marine Stewardship Base. MHA Architects is currently drafting preliminary design options for integrating these facilities.</p> <p>→ The specific location and site area required to accommodate the facility is not yet known but the former rock quarry in Macoah has been considered as a potential option. Another option may be below the water tower at the location of the current mill site. Noah is moving his mill equipment out of that site. The servicing costs would be less at the current mill site than at the former rock quarry.</p> <p>→ In January, Urban Systems plans to conduct a site visit to review prospective locations for suitability.</p> <p>→ Various funding opportunities are being explored for this project. In December, an updated project overview and budget was submitted to FNIIP for this project.</p>
<p>Macoah Community Building <i>tuḱʷaaʔathiiic hišimiyiyak</i> <i>Toquaht Gathering Place</i></p>	<ul style="list-style-type: none"> ▪ Complete construction on the Community Building at Macoah which includes a 50-foot x 70-foot gather hall, a community kitchen, and four office spaces 	<p>→ Construction of the Macoah Community Building is nearing completion. This building is approximately 7,400 sq feet and features a 50-foot x 70-foot gathering hall, a community kitchen, and 4 office spaces.</p> <p>→ Recently completed interior work includes the installation of cabinets, appliances, and plumbing fixtures. Painting on interior doors and trim is ongoing, and all flooring has been ordered. We await delivery of the interior cedar for the hall.</p> <p>→ On the exterior, the cedar board-and-batten siding and trim installation is near</p>



(Dept 4025 & 4026)		<p>complete.</p> <ul style="list-style-type: none"> → Due to global supply chain issues caused by Covid-19, the delivery of some materials, including furnishing, will be delayed until Q4. All stakeholders are working around these delays as creatively and efficiently as possible. → In early Q4, another reimbursement request will be submitted for a portion of approved funding from Investing in Canada Infrastructure Program – Rural and Northern Communities Program. → Completion is anticipated for April 2022.
<p>“Old” Toquaht Bay Campsite Remediation (Dept 4541)</p>	<ul style="list-style-type: none"> ▪ Continue negotiations with BC on the preferred remediation option ▪ Econ Consulting to use existing LiDAR data to develop an "as-built" plan and profile of the Maggie Lake Forest Road; then overlay a new design that would meet the requirements of the Ministry of Transportation design criteria ▪ An "order of magnitude" cost to pave the Maggie Lake Road may then be developed and used in negotiations with BC ▪ Complete technical review of final remediation plan when received from BC ▪ Lawyer to review the requirements of the Environmental Management Act to ensure remediation plan meets BC's Treaty obligations 	<ul style="list-style-type: none"> → As previously detailed, BC provided a mandate to Forests, Lands, Natural Resource Operations and Rural Development (FLNR) District Manager, Rhonda Morris, and Crown Lands Director, David Coburn to continue discussions with Toquaht regarding the Industrial Option. → In October, the team negotiating alongside David Coburn proposed an agreement framework consisting of four separate and distinct agreements: Remediation Agreement, FNWL Agreement, and separate Purchase and Sale Agreements for the log sort and Stopper Islands. Discussions with BC are ongoing regarding this and other options. → In November, Mr. David Coburn, on behalf of BC, presented two draft agreements for Toquaht's review and consideration: a Forest Tenure Opportunity Agreement and a Remediation Agreement. → Both Agreements are being reviewed internally and will be presented to Executive in Q4 for consideration.
<p>Secret Beach Development (Dept 8541)</p>	<ul style="list-style-type: none"> ▪ Complete Detailed Design for sewer, water, and hydro as well as onsite roads and side roads within Secret Beach; Urban Systems completed Detailed Design to 90% during Fiscal 2020-21 ▪ Toquaht to make key decisions before moving Detailed Design from 90% to 100% completed ▪ Construct proposed trails between Secret Beach and Macoah, blast and excavate rock and clay on "island" surrounded by road A, C & D. Ground 	<ul style="list-style-type: none"> → The Secret Beach Coastal Trail (Macoah Trail) will be a 1.3 km multiuse path made up of a 3-metre-wide crushed gravel path with three stream crossings which will connect the village of Macoah to the new Secret Beach subdivision. → The first 840 metres of the trail was completed before the construction was halted in May 2021 due to an active eagle nest on the next section of trail to be constructed. → Eric Holbek, Toquaht Forestry LP, is currently working on a tender package for construction and surfacing of the Macoah to Secret Beach Trail. Work includes construction and surfacing of 460-metres of new trail, as well as surfacing/cleanup of the previously partially-constructed 840-metres of trail. I anticipate that the tender package will be distributed to qualified contractors in early-Q4 and that the work will

	<p>level too high for access off the roads</p>	<p>begin soon thereafter. All work is projected to be completed on or before November 30, 2022.</p> <p>→ As mentioned in the Q2 report, \$350,854 of funding was approved under the BC Active Transportation Infrastructure program in support of the Secret Beach Coastal Trail.</p>
<p>Secret Beach Offsite Utilities (Dept 8544)</p>	<p>This project will not proceed in 2021/22 without third party funding. If funding is approved:</p> <ul style="list-style-type: none"> ▪ Continue to pursue funding options to extend sewer, water, and hydro services from Macoah to Secret Beach; design is 100% complete and all required provincial land tenures necessary to install these services along the Maggie Lake FSR are in hand ▪ Complete Detailed Design of BC Hydro extension from Macoah to Secret Beach ▪ Construct off-site sewer, water, and Hydro to connect services from Macoah to Secret Beach property line 	<p>→ In October, Bowerman Excavating Ltd. was awarded the contract for the construction of off-site services. Bowerman has provided the majority of required documentation including proof of insurance, and an Occupational Health & Safety Plan. Bowerman is now finalizing a Traffic Management Plan with an anticipated construction start date of February 1, 2022.</p> <p>→ Toquaht continues to work with BC Hydro and Urban Systems to complete the design to extend the BC Hydro lines from Macoah to Secret Beach.</p> <p>→ As previously detailed, Indigenous Services Canada (ISC) approved \$1 million in funding through the Community Opportunity Readiness Program (CORP) in support of this project.</p>

Denotes Strategic Plan priority *



Department of Lands, Public Works, and Resources

Quarterly Report to Council: Q3 2021-2022

(Oct 1 to Dec 31)

This quarterly report describes activities and initiatives that the department of Lands, Public Works, and Resources has been working on for the period described above. The TNG strategic plan for 2021-2024 has a couple priorities and objectives for the department under the priority areas of “Build Infrastructure” and “Grow the Economy”. This department contributes to the overall strategic plan and has a broad spectrum of responsibility ensuring improvements and maintenance in community infrastructure and treaty management.

Priority area	Objectives 2021-2022	Progress
OPERATIONAL	<ul style="list-style-type: none"> ▪ Enhance human resources capacity ▪ Ensure employees are safe while on the job 	<ul style="list-style-type: none"> → Wastewater and Confined space training sessions for 2022 were booked in Q3. These courses are needed to ensure Public Works staff certifications are up to date. → Staff participate in bi-weekly safety meetings. We continue to follow COVID-19 safety precautions.
LANDS MANAGEMENT & ADMINISTRATION	<ul style="list-style-type: none"> ▪ Protect and monitor Toquaht lands and natural resources through sustainable environmental management and restoration activities within the Toquaht watershed ▪ Develop stream restoration inventory with Central West Coast Forest Society ▪ Develop phased approach to a Guardian program to enforce Toquaht laws on our lands. ▪ Ensure Toquaht land designations are adequate for future economic development by updating the 	<ul style="list-style-type: none"> → Central West Coast Forest Society (CWFS) working to develop a comprehensive plan of all Toquaht Streams and Rivers. Meetings with CWFS and Toquaht occurred in Q3 to share data and ideas. The draft final report should be delivered in Q4 for review. → Tom Balfour from CWFS has been hired on contract for biologist services, he attends certain fisheries committees to offer technical support where needed. → Coastal Restoration Fund work on Toquaht River Estuary is completed. LGL is working on a final report. Field trip to the estuary was planned for Q3, but was delayed due to weather, will occur in early Q4. → Guardian program development still in progress. Meetings have taken place with Lands department and contractor to help determine needs. Plan will be developed for presentation to Executive. → The DOO is working to draft an RFP for the OCP work. We anticipate the RFP will be completed in Q4. Land use designation revisions will occur through the OCP process.



	Official Community Plan*	
NATURAL RESOURCES MANAGEMENT	<ul style="list-style-type: none"> ▪ Facilitate licenses, leases, and dispositions ▪ Manage and promote harvesting and traditional use activities within the Haahuuḷi ▪ Expand fish species harvesting and provide citizens with better access to traditional foods ▪ Ensure Toquaht's rights are represented and advocated for regarding the Me-Too clause ▪ Manage and monitor wildlife (fisheries, wildlife, and migratory birds) within the Haahuuḷi ▪ Develop and implement Elk Memorandum of Understanding with Ucluelet Nation 	<ul style="list-style-type: none"> → Sawmill site at the dry land sort, dumping site location for TFLP applications are progressing smoothly. → Food fish was delivered to citizens in October to Port Alberni, Nanaimo and down island to Victoria, this was herring roe, halibut, salmon and canned salmon. → Me Too Clause meetings were on hold for Q3, as DFO and Canada paused the process for the election and naming new minister. → Trail cameras in Lucky creek area are being monitored, and elk were observed in the photos. These cameras and the data will be put into a database so the information can be tracked and saved for future use. Additional trail cameras and regular checking of the photos will be scheduled. → Salish Sea Initiative (Trans Mountain Expansion) funding was secured to provide equipment for the Lands department for monitoring activities. New side x side utility vehicle was purchased along with personal protective gear. Drone, GPS units, tablets, trail cameras will be purchased in Q4. → Zoom meeting was held with Tsuubasatx FN, YFN and Toquaht to talk about trade and barter opportunities, elk for fish, bring youth out to the coast fishing and train our hunters how to process elk. This was a very positive meeting.
PUBLIC WORKS & COMMUNITY INFRASTRUCTURE	<ul style="list-style-type: none"> ▪ Develop and implement an Asset Management plan ▪ Provide a variety of services to people living on Toquaht lands including but not limited to hydro, roads, clean water, wastewater treatment, and connectivity and communications services ▪ Ensure community infrastructure is maintained in good working condition 	<ul style="list-style-type: none"> → Urban Systems Draft Asset Management Plan has been submitted to Toquaht in Q2. This was reviewed in Q3, and further discussion will occur in Q4. → Golder has been assisting TN with sampling of WWTF, ensuring samples are taken and submitted on a regular set schedule. → We have increased our record keeping for water usage at Macoah to ensure proper monitoring. → Regular O&M is performed on water and wastewater facilities. → We have some minor ongoing issues with algae, UV system, and sand filters which requires monitoring at this time. → The District of Ucluelet has gifted the Toquaht Nation an older small pumper fire truck. A covered building was ordered in Q3, a small area next to the public works building will be cleared for the building to be assembled and for the fire truck to be stored until the proper fire station/public works building is designed and built. → New public works dump truck was purchased in Q1, and finally delivered in Q3. Previously



	<ul style="list-style-type: none"> ▪ Improve connectivity by providing consistent, reliable high-speed internet * 	<p>we were renting Jim Fox pickup for garbage and recycling. This truck will also be used for food fish delivery, and many utility tasks on Toquaht lands.</p> <ul style="list-style-type: none"> → Brushing and road grading contracts have been extended. → We are working on getting recycling containers for each house in Macoah and are also working with ACRD on the possibility of a composting program. → Meeting with Connected Coast/City West occurred in November. Engineers visited Macoah and Secret Beach to lay out locations of landing sites for new internet sea cable.
<p>HOUSING</p>	<ul style="list-style-type: none"> ▪ Manage and maintain Toquaht's rental housing units ▪ Provide additional housing opportunities for citizens and workforce beginning with a multi-year housing strategy* 	<ul style="list-style-type: none"> → Regular maintenance performed (specifically dryer vent and HRV cleaning& inspection). → Minor repairs on duplex rental units occurred, Septic tank issue resolved at 219a, pumper truck was hired to pump out tank. → M'akola Development services completed the Housing Need and Demand study for Toquaht Nation and presented the report to Executive. This project will inform the TN Housing Strategy actioned in the AP. Staff will be meeting with M'akola in Q4 to outline this work. → DOO received confirmation in early Q4 of housing funding from CND Budget 2021 for 1.8mil over 4 years. Plan will be developed in Q4 to trigger release of funds.

Notes:

*denotes strategic plan priority