

Council Meeting

Tuesday February 23rd, 2021
Toquaht Boardroom
AGENDA

<https://us02web.zoom.us/j/87387277365?pwd=U2FCYUhtUmVaa2ZPV2xEVHV0UDdmQT09>

Meeting ID: 873 8727 7365
Passcode: 500624
Start time: immediately after Executive meeting
Guest: Angela Polifroni

Convening the meeting
Adoption of Agenda
Approval of minutes for February 16, 2020

STARTS ———CM00543
REGULAR BUSINESS

- 1) **PETITIONS, DELEGATIONS & PRESENTATIONS**
- 2) **DECLARATION**
- 3) **CORRESPONDENCE FOR ACTION**
- 4) **CORRESPONDENCE FOR INFORMATION**
- 5) **REQUEST FOR DECISION AND LEGISLATION**
 - a) 2nd Reading of Annual Budget Act 2021-2022

MOVED: Kevin Mack	SECONDED: Gary Johnsen
That Toquaht Standing Committee on Finance report the Act complete as amended.	
YES: 3	
NO: 0	Motion Carried

DRAFT WORDING

THAT Council received the recommendation from the finance committee and resolve to send the Annual Budget Act 2021-2022 to the March 27th, 2021 People’s Assembly for citizen’s review.

b) 2nd Reading of Five-Year Financial Plan Act 2021-2022 to 2025/26

MOVED: Kevin Mack	SECONDED: Gale Johnsen
That Toquaht Standing Committee on Finance report the Act complete without amendment.	
YES: 3	
NO: 0	Motion Carried

DRAFT WORDING

THAT Council received the recommendation from the finance committee and resolve to send the Five-Year Financial Plan Act 2021-2022 to 2025/26 to the March 27th, 2021 People's Assembly for citizen's review.

6) **REPORTS**

7) **LATE BUSINESS**

Additions/deletions

-
-

Adjourn meeting

Next Council meeting: Tuesday March 30, 2021, 5:00 p.m.
By Zoom

Council Meeting

Tuesday, February 16, 2021

Teleconference

DRAFT MINUTES

Present: Kevin Mack, Anne Mack, Kirsten Johnsen, Naomi Mack

Absent: Noah Plonka

Chair: Kirsten Johnsen

Guest: Angela Polifroni

Recorder: Naomi Mack

Quorum was present throughout the meeting

Council Meeting convened at 5:00 p.m.

Agenda adopted by consensus

Minutes from December 15, 2020 approved by consensus

STARTS ~~CM00529~~ In process of ensuring numbering system is correct

AGENDA

1) PETITIONS, DELEGATIONS AND PRESENTATIONS

2) DECLARATION

a) Discussion regarding extending the Toquaht State of Emergency another week Effective as of the date of this Order and pursuant to section 2.4(a) of the Emergency Preparedness Act, the hawilth declares that a state of local emergency continues on all Toquaht lands

(see full Order TNO 7/2021)

3) CORRESPONDENCE FOR ACTION

4) CORRESPONDENCE FOR INFORMATION

a) ACRD bulletins Dec. 2020 & Jan 2021

b) Qacca Settlement Trust financial statements period ended 2020-12-31

c) Qacca Settlement Trust minutes Nov 25, 2020

CM00529

MOVED: Kevin Mack

SECONDED: Anne Mack

THAT Toquaht Council to receive the following agenda items.

a) ACRD Bulletins Dec 9 2020 & Jan 2021

b) Qacca Settlement Trust financial statements period ended 2020-12-31

c) Qacca Settlement Trust Minutes Nov 25, 2020

YES: 4

NO: 0

Motion Carried

5) REQUEST FOR DECISION AND LEGISLATION

a) 1ST Reading of Annual Budget Act 2021-2022

CM00530	MOVED: Anne Mack	SECONDED: Kevin Mack
THAT Toquaht Council <i>THAT that the Annual Budget 2021-2022 Act be introduced to the Council for first reading.</i>		
YES: 4		
NO: 0		Motion Carried

CM00531	MOVED: Naomi Mack	SECONDED: Anne Mack
THAT Toquaht Council resolve to waive the requirement for 24 hours between first and second reading regarding the Annual Budget Act 2021/22.		
YES: 4		
NO: 0		Motion Carried

CM00532	MOVED: Kevin Mack	SECONDED: Anne Mack
THAT Toquaht Council resolve to adopt in principle the Annual Budget Act 2021/22 and it be referred to the standing committee on finance for detailed consideration.		
YES: 4		
NO: 0		Motion Carried

b) 1ST Reading of Five-Year Financial Plan Act 2021-2022 to 2025-2026

CM00533	MOVED: Kevin Mack	SECONDED: Anne Mack
THAT Toquaht Council resolve that the Five-Year Financial Plan Act 2021-2022 to 2025/26 be introduced to the Council for first reading.		
YES: 4		
NO: 0		Motion Carried

CM00534	MOVED: Naomi Mack	SECONDED: Anne Mack
THAT Toquaht Council resolve to waive the requirement for 24 hours between first and second reading regarding the Five-Year Financial Plan Act 2021-2022 to 2025/26.		
YES: 4		
NO: 0		Motion Carried

CM00535	MOVED: Naomi Mack	SECONDED: Anne Mack
THAT Toquaht Council resolve to adopt in principle the Five-Year Financial Plan Act 2021-2022 to 2025/26 and it be referred to the standing committee on finance for detailed consideration.		
YES: 4		
NO: 0		Motion Carried

6) REPORTS

- a) Staff reports
 - i) Financial update

CM00536	MOVED: Naomi Mack	SECONDED: Anne Mack
THAT Toquaht Council resolve to receive the recommendation from the Standing Committee on Finance and approve the Toquaht Nation 3rd Quarter financial report for 2020/21.		
YES: 4		
NO: 0		Motion Carried

- ii) Ec. Dev. & Capital Projects update
- iii) Community Services update
- iv) Lands update

CM00537	MOVED: Naomi Mack	SECONDED: Anne Mack
THAT Toquaht Council resolve to receive the reports on		
ii) Ec Dev & Capital Projects update,		
iii) Community Services update,		
iv) Lands update.		
YES: 4		
NO: 0		Motion Carried

7) LATE BUSINESS

Adjourned: 5:35 p.m.

Next Council Meeting:
Tuesday, February 23, 2021 at 5:00pm by Zoom

Minutes prepared by Naomi Mack
Chairperson
Law Clerk
Date

TOQUAHT NATION GOVERNMENT
ANNUAL BUDGET ACT, 2021-2022

TNS 1/2021



This law enacted on March 30th, 2021

Signed _____
Anne Mack, Ha'wilt' of the
Toquaht Nation

DEPOSITED IN THE
REGISTRY OF LAWS AND
OFFICIAL RECORDS

ON

Signature of Law Clerk

TOQUAHT NATION GOVERNMENT
ANNUAL BUDGET ACT, 2021-2022 TNS 1/2021

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TOQUAHT NATION GOVERNMENT
ANNUAL BUDGET ACT, 2021-2022 TNS 1/2021

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PART 1 - INTRODUCTORY PROVISIONS

Short title

1.1 This Act may be cited as the Annual Budget Act, 2021-2022.

Executive oversight

1.2 The member of the Executive holding the finance portfolio is responsible for the executive oversight of this Act.

Definitions

1.3 Words or expressions defined in the Financial Administration Act that are also used in this Act will, except where the context requires otherwise or is otherwise indicated, have the same meaning as those words or expressions defined in the Financial Administration Act.

Adoption of annual budget

1.4 The annual budget attached as Schedule 1 is adopted for the 2021-2022 fiscal year.

Specific purpose revenue

- 1.5 (a) Subject to subsection (b), if during the 2021-2022 fiscal year the Toquaht Nation receives revenue for a specified purpose and that revenue and the associated expenses for the specified purposes are not budgeted for in Schedule 1, upon receipt of that revenue, the director of operations may, by order, amend Schedule 1 by
- (i) adding additional revenue in an amount equal to the revenue received for the specified purpose, and
 - (ii) adding additional expenses in the amounts equal to the anticipated expenditures required to carry out the specified purposes.
- (b) The revenue contemplated in this section may not be revenue received from a Toquaht institution or a Toquaht corporation.

Commencement

1.6 This Act comes into force on April 1st, 2021.

TOQUAHT NATION GOVERNMENT
ANNUAL BUDGET ACT, 2021-2022 TNS 1/2021

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**SCHEDULE 1 - ANNUAL BUDGET
FOR THE TOQUAHT NATION FOR THE 2021-2022 FISCAL YEAR**



Schedule 1

**Toquaht Nation Government
Annual Budget
2021-22**

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Toquaht Nation Government Vision

Toquaht envisions a health community where our masčim have the opportunity to meet their social, spiritual, and economic needs.

Toquaht Nation Government Mission

Toquaht supports our masčim to thrive by being innovative and providing high quality programs and services within a fair, transparent, accountable, and sustainable governance system.

Toquaht Nation Government Guiding Principles (Values System)



Revenues		Total	%
Acct #	Description	Amount	
4110	Province of BC	-	0.00%
4210	FFA-BC-FUNDS Sch. F.1	14,118	0.09%
4250	FFA-CDA-FUNDS Sch. B, Table 1	4,958,619	32.69%
4010	CORP Funding	-	0.00%
4050	FA-OTHER-Education & SWOP	24,909	0.16%
4201	Gov Can Riddell Specific Claim	-	0.00%
4310	NTC Child Welfare	60,000	0.40%
5960	BC Gaming Revenue	275,000	1.81%
4350	NTC Health Canada (Safe H2O)	15,708	0.10%
4380	NTC Patient/IRS Travel Recoveries	24,000	0.16%
4390	NTC Patient Travel Admin Recoveries	1,140	0.01%
4610	Canada Food Inspection Agency	11,440	0.08%
4680	Expense Recoveries	780	0.01%
5960	Treaty Loan Payment Recoveries	-	0.00%
4250	Gaps Closing Plan	-	0.00%
4250	GC Gathering House	-	0.00%
5850	Rental Revenue	68,470	0.45%
5505	Loans & Grants, Capital/EcDev	-	0.00%
5950	Interest Revenue - Leith Wheeler	120,780	0.80%
5960	Other Revenue	-	0.00%
TOTAL REVENUE		5,574,964	

Estimated Available 2018-19 Surpluses

	Operating Fund	-	0.00%
		-	0.00%
		-	0.00%

Other funding sources for 2020-21

2050	Deferred Revenue PY	4,308,387	28.41%
9704	Transfer from PY Surplus and OSR	5,283,140	

Total Available Revenue & Surpluses

15,166,491	65.17%
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Expenses		Total	%
Acct #	Description	Amount	
7120	Administration	-	0.00%
7125	Appreciation/Promotion	30,600	0.20%
7130	Allocations	-	0.00%
7140	Allowance - Comfort	15,600	0.10%
7150	Allowance - Grade 1 to 12	9,000	0.06%
7152	Allowance - Post Secondary	2,000	0.01%
7154	Allowance, Living - Post Secondary	55,000	0.36%
7165	Application Fees	-	0.00%
7180	Audit & Accounting	65,000	0.43%
7212	Bank Charges & Interest	7,548	0.05%
7260	Books & Supplies - Grade 1 to 12	3,500	0.02%
7261	Books & Supplies - ABE	-	0.00%
7262	Books & Supplies - Post Secondary	6,000	0.04%
7350	Clinical Supplies	-	0.00%
7355	Committed Funds	99,015	0.65%
7359	Consulting Contract	235,000	1.55%
7360	Consulting	1,404,000	9.26%
7362	Courier/Postage	2,000	0.01%
7390	Cultural Activities	20,000	0.13%
7440	Citizen Distribution/Christmas	36,400	0.24%
7460	Donations/Contributions	10,700	0.07%
7480	Dues/Memberships	28,065	0.19%
7500	Elders' Engagement	10,000	0.07%
7510	Emergency Hardship Fund	25,000	0.16%
7558	Engineering	417,000	2.75%
7568	Equipment Purchases	1,722,512	11.36%
7570	Equipment Rental	43,100	0.28%
7680	Fuel/Oil/Grease	2,700	0.02%
7682	Funerals	10,000	0.07%
7865	Remuneration - Council	243,682	1.61%
7866	Remuneration - Executive	-	0.00%
7867	Remuneration - Committee	29,850	0.20%
7486	Remuneration - Other	5,600	0.04%
7955	Insurance & Licences	69,300	0.46%
8010	Janitorial	12,000	0.08%
8228	Legal Fees	176,350	1.16%
8250	Loan Payment - Interest	-	0.00%
8251	Loan Payment - Principal	336,132	2.22%
8312	Material & Supplies	305,500	2.01%
8325	Meeting Expenses	56,000	0.37%
8460	Non-insured Benefits	5,000	0.03%
8470	NTC Service Agreement	102,264	0.67%
8530	Office Supplies	10,000	0.07%
8670	Professional Fees	3,488,320	23.00%
8671	Project Management	40,000	0.26%
8672	Property Tax	5,000	0.03%
8825	Rent	108,000	0.71%
8828	Repairs & Maintenance	46,405	0.31%
8960	Social Assistance	47,484	0.31%
8977	Short Term Citizen Contracts	8,500	0.06%
8978	Sub Contract	4,307,550	28.40%
9070	Training	107,000	0.71%
9072	Travel - Staff	9,250	0.06%
9075	Travel - Council & Executive	5,000	0.03%
9076	Travel - Committee	5,250	0.03%
9077	Travel - Citizens	12,300	0.08%
9079	Travel - Patient/IRS	24,000	0.16%
9082	Tuition - Post Secondary	70,000	0.46%
9180	Utilities	84,160	0.55%
9460	Youth Activity Expenses	12,000	0.08%
6610	Wages & Benefits	1,174,854	7.75%
			0.00%
	Rounding		0.00%
			0.00%
		15,166,491	100.00%

Estimated Surplus 2021-22

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Toquaht Nation Government
Operating Fund Budget
Summary Schedule of Revenues, Expenditures, Surpluses and Investments
Year Ending March 31, 2022

Revenue Source	Total		FFA	Other	C.I. S+	Total
FFA - Canada	89%	4,958,619	4,958,619	-		4,958,619
FFA - BC Funds	0%	14,118	14,118	-		14,118
FA -Other - PS	0%	9,309		9,309		9,309
FA -Other - SWOP	0%	15,600		15,600		15,600
INAC Capital Funding	0%	-		-		-
Interest Income - Leith Wheeler	2%	120,780	-	120,780		120,780
Own Source Revenues	1%	68,470	-	68,470		68,470
Nuu-chah-nulth Tribal Council	2%	100,848	-	100,848		100,848
Other	5%	287,220	-	287,220		287,220
	0%	-		-		-
Total New Revenue	100%	5,574,964	4,972,737	602,227		5,574,964

Total New Revenues	37%	5,574,964	4,972,737	602,227		5,574,964
Transfer from PY Surplus and Deferred Revenue	63%	9,591,527			9,591,527	9,591,527
Total New and Surplus Revenue:	100%	15,166,491	4,972,737	602,227	9,591,527	15,166,491

Programs	Page	Total Expenses		FFA	Other	C.I. S+	Total
Administration Department	8-9	18%	2,703,576	2,027,490	120,780	-	2,148,270
Community Services Department	10-11	7%	1,011,934	917,485	93,309	-	1,010,794
Lands, PWNR Department	12-13	12%	1,835,106	1,003,508	111,998	29,640	1,145,146
Capital & Ec Dev Department's	14-15	63%	9,615,876	1,010,136	-	5,253,500	6,263,636

Total Expenses	100%	100%	15,166,491	4,958,619	326,087	5,283,140	10,567,846
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Estimated Surplus	0%	-	14,118	276,140	4,308,387	4,598,646
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Check	100%	15,166,491	4,972,737	602,227	9,591,528	15,166,492
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Investments	
Capital Transfer Investment in QST	-
RRS Investment in QST	60,000
Total Invested in Qacca Settlement Trust	60,000
Investment in Implementation Fund	-
Total Investments	60,000

NEW FUNDING FOR PRE-APPROVED BUDGETS

If surplus funds become available, pre-approved project budgets will be added By Order of the Director of Finance or Director of Operations to the budget without the need for a formal budget amendment process.

If grant or other funding becomes available, projects will be added By Order of the Director of Operations to the budget (under the terms of grant/funding agreement) without the need for a formal amendment process.



Administration Department Outcomes

The Administration Department embraces the Toquaht Nation Vision and supports other Toquaht government departments and Toquaht citizens to ensure this vision is achieved.

Administration

The Administration ensures the day to day operations of the Nation are effectively and efficiently managed, and that all Toquaht citizens are respected, and treated fairly and equally by adhering to approved laws, regulations & policies. In the 2021-22 fiscal year, a communications plan will be developed to enhance citizen engagement and access to information.

Governance

The Council strives to be accountable, approachable, financially sustainable and transparent. During the 2021-22 fiscal year, leadership will work to further develop their skills and prepare for the future governance of the Nation. The Executive will continue to engage in strategic planning exercises, confirming strategic priorities that are then operationalized throughout the Administration as we work toward the implementation of the Nation's vision.

Gaps Closing

These resources flowed from Canada's Budget 2018 and are earmarked for assessments required to facilitate fiscal negotiations with Canada and BC.

Implementation

The Toquaht Nation Government is committed to implementing the many obligations arising from the Maa-nulth Treaty. To ensure all obligations are met and opportunities explored, the structure of the Administration will be reviewed and assessed in the 2021-22 fiscal year, and a plan developed to foster its growth and development.

Administrative Review Board

To support Toquaht Nation's efforts to provide transparent and accountable government, the Administrative Decisions Review Board (ADRB) is an entity set up to resolve disputes with, and complaints against, the Toquaht Administration that cannot be resolved by the parties informally. The ADRB is made up of 3 appointed individuals, none of whom are Toquaht citizens.

Leasehold Improvements

This department is used, if needed, for general maintenance and repairs around the office.

Toquaht Nation Government
Operating Fund Budget
Schedule of Revenue and Expenses
Year Ending March 31, 2022

ADMINISTRATION CORE DEPARTMENTS

ACCT ↓↓↓↓↓	REVENUE SOURCES	DEPARTMENTS					Acct Total
		9090 ADMIN	9010 GOV	1135 IMP	1137 ADMIN REVIEW BOARD	9092 LEASEHOLD IMPROVEMENTS	
4250	FFA-CDA-FUNDS Sch. B, Table B.1	1,062,079	514,932	438,180	7,300	5,000	2,027,490
4202	Gov Can Specific Claims						-
4250	FFA-CDA-FUNDS Sch. G, Para 5						-
4115	BC Gaming						
4680	Expense Reimbursements						-
5850	Rental Income						-
5855	Transfer Fees						-
5950	Interest Income - Leith Wheeler			120,780			120,780
2050	Deferred Revenue						
9704	Prior Years Surpluses						-
	Total Revenues	1,062,079	514,932	558,960	7,300	5,000	2,148,270

1135 Enforcement Advisory Committee

1135 Treaty / Joint Implementation Committees

1135 Qaa-cao Settlement Trust Committee

1135 Joint Fisheries /Maa-nulth Fisheries & Wildlife Committees

1135 Maa-nulth Treaty Society Committee

ACCT ↓↓↓↓↓	EXPENSES	DEPARTMENTS					Acct Total
		ADMIN	GOV	IMP	ADMIN REVIEW BOARD	LEASEHOLD IMPROVE PROJECT	
7120	Administration						-
7125	Advertising/Appreciation/Promo	15,000	15,000				30,000
7180	Audit & Accounting	65,000					65,000
7212	Bank Charges & Interest	7,500		48			7,548
7359	Consulting Contract						-
7360	Consulting	87,000	50,000	50,000			187,000
7362	Courier/Postage	2,000					2,000
7390	Cultural Activities		10,000				10,000
7440	Distribution (Christmas 9090)	2,000					2,000
7460	Donations/Contributions		1,200				1,200
7480	Dues/Memberships	13,000	1,000				14,000
7568	Equipment Purchases	30,000					30,000
7570	Equipment Rental	10,000					10,000
7865	Remuneration - Council		243,682				243,682
7866	Remuneration - Exec						-
7867	Honoraria - Committee		13,800	7,800	1,800		23,400
7955	Insurances & Licences	60,000					60,000
8010	Janitorial	12,000					12,000
8228	Legal Fees	10,000	35,000	35,000	5,000		85,000
8250	Loan Payment - Interest						-
8251	Loan Payment - Principal						-
8312	Materials and Supplies	1,500	1,500				3,000
8325	Meeting Expense		30,000				30,000
8530	Office Supplies	10,000					10,000
8670	Professional Fees	52,000	40,000	393,598			485,598
8825	Rent	108,000					108,000
8828	Repairs & Maintenance	2,500				5,000	7,500
8978	Sub Contract						-
9070	Training		60,000				60,000
9072	Travel - Staff			250			250
9075	Travel - Council & Executive		5,000				5,000
9076	Travel - Committee		750	3,000	500		4,250
9077	Travel - Citizens		2,000				2,000
9180	Utilities	21,900	6,000				27,900
6610	Wages & Benefits	552,679		69,264			621,943
	Total Expenses	1,062,079	514,932	558,960	7,300	5,000	2,148,270

Balanced? - - - -

Operating Fund Budget
Schedule of Revenue and Expenses
Year Ending March 31, 2022

ADMINISTRATION INTERIM DEPARTMENTS										ADMIN CORE DEPARTMENT	ACCUMULATED ADMIN	
ACCT ↓↓↓↓↓	REVENUE SOURCES	DEPARTMENTS								Acct Total	Total from Admin Core Page	Accumulated Total for Administration
		9015 GAPS CLOSING ASSESSMENT	9025 PANDEMIC AIDE & RESPONSE	9027 PANDEMIC HEAD START	9028 PANDEMIC MINOR CAPITAL	9030 BCFN GAMING	9040 PROPONENT BENIFTS	1122 SPECIFIC CLAIMS - MAGGIE LAKE	1125 SPECIFIC CLAIMS - DEEKYAKUS			
4250	FFA-CDA-FUNDS Sch. B, Table B.1									-	2,027,490	2,027,490
4202	Gov Can Specific Claims									-	-	-
4250	FFA-CDA-FUNDS Sch. G, Para 5									-	-	-
4115	BC Gaming					275,000				-	-	-
4680	Expense Reimbursements									-	-	-
5850	Rental Income									-	-	-
5855	Transfer Fees									-	-	-
5950	Interest Income - Leith Wheeler									-	120,780	120,780
2050	Deferred Revenue	217,128	64,000	21,502	54,804		120,000	10,000	10,000	280,306	-	280,306
9704	Prior Years Surpluses									-	-	-
	Total Revenues	217,128	64,000	21,502	54,804	275,000	120,000	10,000	10,000	280,306	2,148,270	2,428,576

ACCT ↓↓↓↓↓	EXPENSES	DEPARTMENTS								Acct Total	Total from Admin Core Page	Accumulated Total for Administration
		9015 GAPS CLOSING ASSESSMENT	9025 PANDEMIC AIDE & RESPONSE	9027 PANDEMIC HEAD START	9028 PANDEMIC MINOR CAPITAL	9030 BCFN GAMING	9040 PROPONENT BENIFTS	1122 SPECIFIC CLAIMS - MAGGIE LAKE	1125 SPECIFIC CLAIMS - DEEKYAKUS			
7120	Administration									-	-	-
7125	Advertising/Appreciation/Promo									-	30,000	30,000
7180	Audit & Accounting									-	65,000	65,000
7212	Bank Charges & Interest									-	7,548	7,548
7359	Consulting Contract									-	-	-
7360	Consulting									-	187,000	187,000
7362	Courier/Postage									-	2,000	2,000
7390	Cultural Activities									-	10,000	10,000
7440	Distribution (Christmas 9090)									-	2,000	2,000
7460	Donations/Contributions									-	1,200	1,200
7480	Dues/Memberships									-	14,000	14,000
7568	Equipment Purchases			21,502	54,804	275,000				351,306	30,000	381,306
7570	Equipment Rental									-	10,000	10,000
7865	Remuneration - Council									-	243,682	243,682
7866	Remuneration - Exec									-	-	-
7867	Honoraria - Committee									-	23,400	23,400
7955	Insurances & Licences									-	60,000	60,000
8010	Janitorial									-	12,000	12,000
8228	Legal Fees							10,000	10,000	20,000	85,000	105,000
8250	Loan Payment - Interest									-	-	-
8251	Loan Payment - Principal									-	-	-
8312	Materials and Supplies									-	3,000	3,000
8325	Meeting Expense									-	30,000	30,000
8530	Office Supplies									-	10,000	10,000
8670	Professional Fees	217,128	64,000				120,000			184,000	485,598	669,598
8825	Rent									-	108,000	108,000
8828	Repairs & Maintenance									-	7,500	7,500
8978	Sub Contract									-	-	-
9070	Training									-	60,000	60,000
9072	Travel - Staff									-	250	250
9075	Travel - Council & Executive									-	5,000	5,000
9076	Travel - Committee									-	4,250	4,250
9077	Travel - Citizens									-	2,000	2,000
9180	Utilities									-	27,900	27,900
6610	Wages & Benefits									-	621,943	621,943
	Total Expenses	217,128	64,000	21,502	54,804	275,000	120,000	10,000	10,000	555,306	2,148,270	2,703,576



Community Services Department Outcomes

Health

The Health Department provides services and support to improve the overall health of Toquaht Citizens and families. This includes the administration of patient travel, and the coordination of annual flu shots, immunizations, home care support, and mental health supports for community residents. During the 2021-22 fiscal year, we will be reviewing and expanding our Health Plan and policies to better support Citizens, including those living away from home. We will also work to improve the quality of life for our Elders by seeking to understand their unique needs and interests with the goal of creating programs.

Emergency Preparedness

One of the mandates of the Community Service Department is to provide emergency preparedness services. We work to ensure that the Toquaht community is safe from COVID-19 by implementing safety precautions as directed by the Ha'wiih and BC Public Health Officials. We oversee the Macoah Emergency Team and organize regular practice sessions to help train residents to respond to emergency situations. We continue to maintain fire box stations and supply the muster station for community residents.

Child Welfare & Education

The Child Welfare and Education department works to support Toquaht youth in grades kindergarten to 12. We offer financial assistance for school supplies, a good grades, and youth recreational grants. Citizens can find the policies and application forms on the website or at the office. We are exploring Toquaht jurisdiction in Child and Family Services and creating a strategy with programs that support our children and youth with specific consideration to children and youth in care.

Post Secondary Education & Skills Training

The Toquaht Nation Government has developed and implemented its own post-secondary policy to better meet the diverse needs of our Citizens. We support full and part-time students with funding for tuition fees and living allowances where applicable. Support is also offered for skills development and training, as well as short-term Certificate programs. In the 2021-22 fiscal year, we will explore the development of a dedicated position within this department to better support the education and training needs of Citizens.

Ciiqiiqasa (Language)

Toquaht is committed to revitalizing our language by preserving, learning and teaching Nuu-chah-nulth through the practices of speaking, thinking, hearing and seeing. The Language Department maintains an interactive webpage. Work is also underway to digitize and catalogue existing language recordings so that these valuable cultural resources can be accessible for future generations. In the 2021-22 fiscal year, weekly virtual language classes will be offered.

Culture

The Toquaht Nation aims to revitalize our cultural practices. We will continue to offer regular drum and dance practices at Macoah, and in Port Alberni once gatherings are safe. We will also work to offer culture workshops to Citizens and to provide Citizens with opportunities to be on Toquaht lands. We continue to build an inventory of cultural resources.

Citizen Services

Citizen Services administers a number of support programs, including social assistance to people living on Toquaht lands, an Elders grant to support participation in cultural and recreational activities, and an emergency support fund. In the 2021-22 fiscal year, we will explore how to decrease barriers for Citizens accessing treatment for addictions.

Toquaht Nation Government
 Operating Fund Budget
 Schedule of Revenue and Expenses
 Year Ending March 31, 2022

COMMUNITY SERVICES DEPARTMENT

1625 Community Emergency Preparedness
 8710 Citizenship & Enrollment

ACCT ↓↓↓	REVENUE SOURCES	DEPARTMENTS								Acct Total
		1620	1600	1625	8100	8220	8510	8520	8710	
		COMMUNITY SERVICES ADMIN	HEALTH	EMERGENCY PREPAREDNESS	CHILD WELFARE	POST SECONDARY & SKILLS TRAINING	LANGUAGE	CULTURE	CITIZEN SERVICES	
4250	FFA-CDA-FUNDS Sch. B, Table B.1	171,113	219,982	12,465	-	171,691	76,100	51,500	214,634	917,485
4050	INAC - OTHER - PS					9,309				9,309
4310	NTC Child Welfare				60,000					60,000
4680	Expense Reimbursements		-		-					-
4380	NTC Patient/IRS Travel Reimb		24,000							24,000
4390	NTC Patient Travel Admin Recover		1,140							1,140
5960	Other Revenue									-
2050	Deferred Revenue									-
9704	Prior Years Surplus									-
	Total Revenues	171,113	245,122	12,465	60,000	181,000	76,100	51,500	214,634	1,011,934

1620 CBT Board of Directors
 1620 CBT Cultural Committee
 1,011,934

ACCT ↓↓↓	EXPENSES	DEPARTMENTS								Acct Total
		1620	1600	1625	8100	8220	8510	8520	8710	
		COMMUNITY SERVICES ADMIN	HEALTH	EMERGENCY PREPAREDNESS	CHILD WELFARE	POST SECONDARY & SKILLS TRAINING	LANGUAGE	CULTURE	CITIZEN SERVICES	
7140	Allowance - Comfort								15,600	15,600
7150	Allowance - Grade 1 to 12				9,000					9,000
7152	Allowance - Graduation				2,000					2,000
7154	Allowance, Living - Post Secondary					55,000				55,000
7260	Books & Supplies - Grade 1 to 12				3,500					3,500
7261	Books & Supplies - ABE									-
7262	Books & Supplies - Post Secondary					6,000				6,000
7360	Consulting	70,000	30,000			20,000	39,000		60,000	219,000
7390	Cultural Activities							10,000		10,000
7440	Distributions								34,400	34,400
7460	Donations/Contributions								1,000	1,000
7480	Dues & Memberships			15			600			615
7500	Elders' Engagement								10,000	10,000
7510	Emergency Hardship Fund								25,000	25,000
7568	Equipment Purchases	15,000								15,000
7682	Funerals								10,000	10,000
7867	Honoraria - Committee			900					900	1,800
7868	Honoraria - Other						3,600	2,000		5,600
7955	Insurances & Licences									-
8228	Legal Fees					24,000			10,000	34,000
8312	Materials and Supplies	600	2,000	8,000	2,000		400	1,000		14,000
8325	Meetings & Workshops		8,000	2,000	2,500			10,000		22,500
8460	Non Insured Benefits		5,000							5,000
8470	NTC Service Agreement		102,264							102,264
8530	Office Supplies									-
8670	Professional Fees				3,000		32,500			35,500
8960	Social Assistance								47,484	47,484
8977	Citizen Contracts	1,500								1,500
8978	Sub Contract		10,000	300	20,750	3,000				34,050
9070	Training	5,000		1,000	3,000	3,000		25,000		37,000
9072	Travel - Staff		250	250	250				250	1,000
9075	Travel - Council & Executive									-
9076	Travel - Committee	500								500
9077	Travel - Citizens & Other		4,800		2,000			3,500		10,300
9079	Travel - Patient/IRS		24,000							24,000
9082	Tuition & Fees - Post Secondary					70,000				70,000
9180	Utilities	1,200	600							1,800
9460	Youth Recreation - Gr 1-12				12,000					12,000
6610	Wages & Benefits	77,313	58,208							135,521
	Total Expenses	171,113	245,122	12,465	60,000	181,000	76,100	51,500	214,634	1,011,934

1,011,934

Balanced? - - - - -



Lands & Public Works Outcomes

The mandate of the Department of Lands, Public Works and Natural Resources is to manage, administer and plan for Toquaht Nation Lands.

Lands Administration

- ④ Maintain records and agreements relating to Toquaht lands.
- ④ Support sustainable development including the development of housing, community infrastructure and economic opportunities.
- ④ Increase signage on Toquaht lands.
- ④ Develop systems to maintain records of enforcement issues and follow up with regional stakeholders (BC, DFO, etc) or Executive to resolve enforcement questions or complaints.
- ④ Update Official Community Plan (OCP)
- ④ Develop and implement a Business Licensing System

Public Works

- ④ Operate and maintain the water and waste water treatment facilities, manage solid waste and recycling, and maintain roads, culverts, housing stock, and other infrastructure.
- ④ Continue landscaping Macoah to beautify the community.
- ④ Develop and implement record keeping systems and maintenance

Domestic Harvest and Resources

- ④ Manage and monitor fisheries, wildlife and migratory bird activities.
- ④ Manage Nation harvesting activities to support the exercise of Toquaht culture.
- ④ Harvest as much allocated fish species as possible and hire citizens to harvest seafood such as prawns and herring roe.
- ④ Distribute fish to citizens throughout Vancouver Island in accordance with our fish distribution policy.
- ④ Develop a phased approach to a Guardian Program to enhance monitoring and management activities of marine and terrestrial resources, and to support enforcement.
- ④ Develop and implement an elk translocation program within Toquaht territories, working with Yuuʷiʷiʷaʷ and BC to coordinate relocation of elk this fiscal year.
- ④ Develop stream restoration plan in partnership with Central West Coast Forest Society.

Asset Management

- ④ Develop and implement an Asset Management Plan, including new finance and budgeting recommendations.

Housing

- ④ Toquaht Nation is committed to providing safe and affordable housing to citizens. The nation currently owns 10 rental units - 2 single family homes and 4 duplexes. Rents are kept low in an effort to support citizens living at home. Rental income is directed toward the asset management of the homes, including regular maintenance and repairs.
In 2021-22, a multi-year housing strategy will be developed to plan for additional housing for citizens and our workforce.

Internet

- ④ Macoah homes have fibre optic internet, subsidized by the Nation. To ensure all community members have access, basic services are offered for free. Larger and faster internet packages are available for a fee.

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LANDS, PUBLIC WORKS, NATURAL RESOURCES DEPARTMENT

7310 NCN Herring Committee
 7310 Thorton Creek Hatchery Committee

ACCT ↓↓↓↓↓	REVENUE SOURCES	DEPARTMENTS											Acct Total
		8540 LANDS ADMIN	8530 GENERAL PUBLIC WORKS	8550 WATER PUBLIC WORKS	8555 SEWER PUBLIC WORKS	7310 NATURAL RESOURCES	1440 TSL LOGGING	8565 ASSET MANAGE MENT	3400 HOUSING	8570 MACOAH INTERNET	3010 68 ha	3222 Old IT Lands	
4250	FFA-CDA-FUNDS Sch. B, Table B.1	279,145	199,313	35,793	89,643	262,269	17,000	60,000	21,485	38,860	-		1,003,508
4250	FFA-CDA-FUNDS Sch. G, Para G.5												-
4050	INAC - OWE			7,800	7,800								15,600
4615	DFO Stream Renumeration												-
4350	NTC Health Canada	15,708											15,708
4610	Canada Food Inspection Agency					11,440							11,440
4680	Expense Reimbursements	-	780										780
5855	Transfer Fees												-
5850	Rental Income					10,000			58,470				68,470
5950	Other Income												-
2050	Deferred Revenue					74,015						615,944	689,959
9704	Prior Years Surpluses								-	-	29,640		29,640
Total Revenues		294,853	200,093	43,593	97,443	357,724	17,000	60,000	79,955	38,860	29,640	615,944	1,835,105
Check												1,835,105	

ACCT ↓↓↓↓↓	EXPENSES	DEPARTMENTS											Acct Total
		LANDS ADMIN	GENERAL PUBLIC WORKS	WATER PUBLIC WORKS	SEWER PUBLIC WORKS	NATURAL RESOURCES	TSL LOGGING	ASSET MANAGE MENT	HOUSING	MACOAH INTERNET	68 ha	Old IT Lands	
7120	Administration												-
7125	Advertising/Appreciation/Promo	600											600
7355	Committed Funds					74,015		25,000					99,015
7360	Consulting	60,000	10,000			108,000		10,000	20,000	25,000			233,000
7362	Courier/Postage												-
7460	Donations/Contributions					8,500							8,500
7480	Dues/Memberships	3,500	800	150									4,450
7568	Equipment Purchases	10,000	54,000		3,000	1,500		10,000				309,452	387,952
7570	Equipment Rental		10,000	4,600	5,000	7,000							26,600
7680	Fuel/Oil/Grease		1,000		1,500	200							2,700
7865	Remuneration - Council												-
7867	Remuneration - Committee					2,400			2,250				4,650
7955	Insurances & Licences		3,900			400							4,300
8228	Legal Fees	22,000							350				22,350
8250	Loan Payment - Interest												-
8251	Loan Payment - Principal										29,640	306,492	336,132
8312	Materials and Supplies	1,000	5,000	2,500	5,000	5,000							18,500
8325	Meeting Expense					1,500							1,500
8670	Professional Fees	15,000			38,100	20,000	12,000						85,100
8672	Property Tax	5,000											5,000
8828	Repairs and Maintenance		3,300	2,000	3,000			15,000	15,605				38,905
8977	Short Term Citizen Contracts					7,000							7,000
8978	Sub Contract		30,000	3,500		20,000	5,000						58,500
9070	Training	10,000											10,000
9072	Travel - Staff	500	500		1,000	6,000							8,000
9075	Travel - Council & Executive												-
9076	Travel - Committee					500							500
9180	Utilities	3,600	15,000	6,000	16,000					13,860			54,460
6610	Wages & Benefits	163,653	66,593	24,843	24,843	95,709			41,750				417,391
Total Expenses		294,853	200,093	43,593	97,443	357,724	17,000	60,000	79,955	38,860	29,640	615,944	1,835,105
Check												1,835,105	

Balanced? - - - - -



Capital Project Outcomes

Macoah Water Reservoir

The Detailed Design is now complete for a new water reservoir to supply Macoah and surrounding TSL. With the completion of the Detailed Design, a construction funding request (PAR) will be submitted to INAC for the 2021-22 fiscal year. If funded by INAC, the construction of the new water reservoir could be completed by the end of the 2021-22 fiscal year.

Gathering House

The federal budget 2019 allocated funds to self-governing Indigenous governments to help close socio-economic gaps. Toquaht's allocation will be used to construct a lodge style building with space to accommodate programming for language revitalization and youth and family well-being. We anticipate completing citizen engagement as well as concept and detailed designs in the 2021-22 fiscal year. The first step in this process will be to confirm the preferred location of this proposed building. It is hoped that the location can be confirmed early in quarter 1 of 2021-22.

Macoah Community Building

In spite of the complication from the virus, construction of the new community building has progressed well in 2020-21. It is anticipated that the new building will be ready for occupancy by late July 2021.

"Old" Toquaht Bay Campsite Remediation

Toquaht continues to negotiate remediation options with BC. The budget for 2021-22 includes amounts adequate to complete the additional design work that may be required, as well as budgets to continue negotiations on the preferred remediation option.

Secret Beach Development

For the 2021-22 fiscal year the objective will be to complete the detailed design for the sewer, water and hydro for all roads at Secret Beach. This detailed design was completed to 90% during 2020-21 fiscal. A few decisions are required by Toquaht before the final steps of this design can be completed. The most critical decisions is if Toquaht wants to consider the option of allocating an area within Secret Beach for your future new "Government Building" as well as a potential resort building. Areas have been identified for these potential uses. Currently, these areas have been designed to accommodate residential lots. If these two areas are to be committed for the development of commercial buildings, the sewer and water services to these sites will need to be re-designed accordingly. It is anticipated that early in quarter 1 of 2021-22, a site meeting will be held so that the Toquaht decision makers can consider this option and provide direction to the design team. Once the location for the potential new Toquaht Government building is determined, a budget has been requested to complete the architectural and engineering required to have a "shovel ready" design. We continue to pursue funding options to extend the sewer, water and hydro services from Macoah to Secret Beach. That design is 100% complete and all required provincial land tenures necessary to install these services along the Maggie Lake FSR are in hand.

Toquaht Nation Government
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CAPITAL PROJECTS DEPARTMENT

ACCT ↓↓↓↓	REVENUE SOURCES	DEPARTMENTS										Acct Total	
		3210 Capital Proj. Dev.	3225 ICMS Water Reservoir Design	3226 New Government Building	3275 Gaps Closing Gathering House	3510 Public Works Yard	4025 Community Building	4026 Community Building (BC ICIP)	4541 Old Site Contamination (Toquaht Bay Marina)	8541 Secret Beach Developm ent	8544 Secret Beach Offsite Utilities		
4250	FFA-CDA-FUNDS Sch. B, Table B.1	30,000		913,254									943,254
4250	FFA-CDA-FUNDS Sch. G, Para G.4												-
4010	CORP Funding												-
4110	Province of BC												-
5505	Loans (BMO or NEDC)												-
5510	NEDC Forgivable Loan												-
5510	NEDC Loan												-
5510	Business Equity Program												-
5750	Natural Resource Revenue												-
5850	Rental Income												-
5960	Other Income												-
2050	Deferred Revenue				2,873,122			465,000					3,338,122
9704	Prior Years Surpluses		260,000	185,000		30,000	372,000		235,000	300,000	3,600,000		4,982,000
	Total Revenues	30,000	260,000	1,098,254	2,873,122	30,000	372,000	465,000	235,000	300,000	3,600,000		9,263,376

ACCT ↓↓↓↓	EXPENSES	DEPARTMENTS										Acct Total	
		Capital Proj. Dev.	ICMS Water Reservoir Design	New Government Building	Gaps Closing Gathering House	Public Works Yard	Community Building	Community Building (BC ICIP)	Old Site Contamination (Toquaht Bay Marina)	Secret Beach Developm ent	Secret Beach Offsite Utilities		
7120	Administration												-
7125	Advertising/Appreciation/Promo												-
7130	Allocations												-
7165	Application Fees												-
7180	Audit & Accounting												-
7212	Bank Charges & Interest												-
7359	Consulting Contract	30,000		10,000	50,000		15,000	15,000	25,000	15,000	40,000		200,000
7360	Consulting		260,000		330,000	30,000			10,000	100,000			730,000
7440	Distribution - Citizens												-
7480	Dues & Memberships												-
7558	Engineering			65,000			12,000	25,000	150,000		150,000		402,000
7568	Equipment Purchases			913,254				25,000					938,254
7570	Equipment Rental						5,000						5,000
7680	Fuel/Oil/Grease												-
7864	Remuneration - Director												-
7867	Remuneration - Committee												-
7955	Insurances & Licences										5,000		5,000
8228	Legal Fees								10,000				10,000
8250	Loan Payment - Interest												-
8251	Loan Payment - Principal												-
8312	Materials and Supplies						150,000	75,000					225,000
8325	Meeting Expenses												-
8670	Professional Fees			110,000	2,493,122				40,000		25,000		2,668,122
8671	Project Management						40,000						40,000
8977	Short Term Citizen Contracts												-
8978	Sub Contract						150,000	325,000		185,000	3,380,000		4,040,000
9070	Training												-
9072	Travel - Staff												-
9073	Travel - Director												-
9075	Travel - Council & Executive												-
9076	Travel - Committee												-
9180	Utilities												-
6610	Wages & Benefits												-
	Total Expenses	30,000	260,000	1,098,254	2,873,122	30,000	372,000	465,000	235,000	300,000	3,600,000		9,263,376

Balanced?



Economic Development Outcomes

Secret Beach Marina

The budget for this fiscal includes the design and construction of an open wall "cookhouse" near the boat ramp at Secret Beach. This structure will include a cedar framed metal roof and a concrete slab with 3 foot "pony walls" around the perimeter. It will contain various barbeques, a fire pit and cooking stations. This will be a focal point of activity at the marina.

We also intend to install solar lighting for both safety and ambiance on the marina floats.

The objective is to have this work completed by the fall of 2021.

Toquaht Nation Government
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ECONOMIC DEVELOPMENT DEPARTMENT							CAPITAL DEPARTMENT	CAPITAL PROJECTS & EC DEV DEP
ACCT ↓↓↓↓↓	REVENUE SOURCES	DEPARTMENTS				Acct Total	Total from Capital Projects Page	Accumulated Total for Capital Projects & Ec Dev
		1400 Ec. Dev.	1415 Lucky Creek Hydro	1425 Secret Beach Marina				
4250	FFA-CDA-FUNDS Sch. B, Table B.1	66,882				66,882	943,254	1,010,136
4210	FFA-BC-FUNDS RECEIVED (Sch. F.1)	14,118				14,118	-	14,118
4010	INAC Capital Funding					-	-	-
4110	Province of BC					-	-	-
5505	Loans (BMO or NEDC)					-	-	-
5510	NEDC Forgivable Loan					-	-	-
5510	NEDC Loan					-	-	-
5510	Business Equity Program					-	-	-
5750	Natural Resource Revenue					-	-	-
5850	Rental Income					-	-	-
5960	Other Income					-	-	-
2050	Deferred Revenue					-	3,338,122	3,338,122
9704	Prior Years Surpluses		-	271,500	-	271,500	4,982,000	5,253,500
	Total Revenues	81,000	-	271,500	-	352,500	9,263,376	9,615,878
ACCT ↓↓↓↓↓	EXPENSES	DEPARTMENTS				Acct Total	Total from Capital Projects Page	Accumulated Total for Capital Projects & Ec Dev
		Ec. Dev.	Lucky Creek Hydro	Secret Beach Marina	0			
7120	Administration					-	-	-
7125	Advertising/Appreciation/Promo					-	-	-
7130	Allocations					-	-	-
7165	Application Fees					-	-	-
7180	Audit & Accounting					-	-	-
7212	Bank Charges & Interest					-	-	-
7359	Consulting Contract	30,000		5,000		35,000	200,000	235,000
7360	Consulting	35,000				35,000	730,000	765,000
7440	Distribution - Citizens					-	-	-
7480	Dues & Memberships	9,000				9,000	-	9,000
7558	Engineering			15,000		15,000	402,000	417,000
7568	Equipment Purchases					-	938,254	938,254
7570	Equipment Rental			1,500		1,500	5,000	6,500
7680	Fuel/Oil/Grease					-	-	-
7864	Remuneration - Director					-	-	-
7867	Remuneration - Committee					-	-	-
7955	Insurances & Licences					-	5,000	5,000
8228	Legal Fees	5,000				5,000	10,000	15,000
8250	Loan Payment - Interest					-	-	-
8251	Loan Payment - Principal					-	-	-
8312	Materials and Supplies			45,000		45,000	225,000	270,000
8325	Meeting Expenses	2,000				2,000	-	2,000
8670	Professional Fees			30,000		30,000	2,668,122	2,698,122
8671	Project Management					-	40,000	40,000
8977	Short Term Citizen Contracts					-	-	-
8978	Sub Contract			175,000		175,000	4,040,000	4,215,000
9070	Training					-	-	-
9072	Travel - Staff					-	-	-
9073	Travel - Director					-	-	-
9075	Travel - Council & Executive					-	-	-
9076	Travel - Committee					-	-	-
9180	Utilities					-	-	-
6610	Wages & Benefits					-	-	-
	Total Expenses	81,000	-	271,500	-	352,500	9,263,376	9,615,876

TOQUAHT NATION GOVERNMENT
FIVE-YEAR FINANCIAL PLAN ACT,
2021/22-2025/26

TNS 2/2021



This law enacted on March 30th, 2021

Signed _____
Anne Mack, Ha'wiltl of the
Toquaht Nation

DEPOSITED IN THE
REGISTRY OF LAWS

ON

Signature of Law Clerk

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PART 1 - INTRODUCTORY PROVISIONS

Short title

1.1 This Act may be cited as the Five-Year Financial Plan Act, 2021/22 to 2025/26.

Executive oversight

1.2 The member of the Executive holding the finance portfolio is responsible for the executive oversight of this Act.

Adoption of five-year financial plan

1.3 The five-year financial plan attached as Schedule 1 is adopted for the 2021/21 to 2025/26 fiscal years.

Commencement

1.4 This Act comes into force on April 1st, 2021.

**SCHEDULE 1 – FIVE-YEAR FINANCIAL PLAN
FOR THE TOQUAHT NATION FOR THE 2021/22 to 2025/26 FISCAL YEARS**



Schedule 1

**Toquaht Nation Government
Five-Year Financial Plan
2021-22 to 2025-26**

Toquaht Nation Government
5 Year Financial Plan
2021-22 to 2025-26

Revenues	2021-22	2022-23	2023-24	2024-25	2025-26
FFA - Canada	4,958,619	5,123,245	5,293,337	5,469,076	5,650,649
FA - Other - Education & SWOP	24,909	24,909	24,909	24,909	24,909
Implementation Investment Revenue	120,780	123,280	125,780	128,280	130,780
Distribution from Qacca Settlement Trust	-	-	-	-	-
FFA BC	14,118	14,118	14,118	14,118	14,118
Housing & License Rentals	68,470	68,470	68,470	68,470	68,470
NTC	100,848	100,848	100,848	100,848	100,848
Other (BC Gaming, CFIA, Recycle BC)	287,220	287,220	287,220	287,220	287,220
Grants	-	-	-	-	-
Total New Revenue:	5,574,964	5,742,090	5,914,682	6,092,921	6,276,994
Program Surplus:	-	-	-	-	-
Total New and Surplus Revenue:	5,574,964	5,742,090	5,914,682	6,092,921	6,276,994
Transfer from PY Surplus and Deferred	9,591,527	-	-	-	-
Capital Investment	-	2,086,056	2,084,333	2,082,219	2,079,700
Total Funding (All Sources)	15,166,491	7,828,146	7,999,015	8,175,139	8,356,693

Departments

Administration Department	2,703,576	2,838,755	2,860,154	2,879,336	2,896,099
Community Services Department	1,011,934	1,062,530	1,115,657	1,171,440	1,230,012
Lands, PWNR Department	1,835,106	1,926,861	2,023,204	2,124,364	2,230,582
Capital & Ec Dev Department's	9,615,876	2,000,000	2,000,000	2,000,000	2,000,000
Total Department Expenditures:	15,166,492	7,828,146	7,999,015	8,175,139	8,356,693

Surplus Carried Forward to Next Year:	-	-	-	-	-
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Check:	15,166,492	7,828,146	7,999,015	8,175,139	8,356,693
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Investments

Capital Transfer Investment in QST					
RRS Investment in QST	60,000	60,000	60,000	60,000	60,000
Total Invested in Qacca Settlement Trust	60,000	60,000	60,000	60,000	60,000

Investment in Implementation Fund	-	-	-	-	-
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Total Investments	60,000	60,000	60,000	60,000	60,000
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