

Council Meeting
Tuesday February 16th, 2021
Toquaht Boardroom
AGENDA

<https://us02web.zoom.us/j/84339050454?pwd=YW9mZWlhME4yZlhUUUQzSW15OXJQUT09>

Meeting ID: 843 3905 0454

Passcode: 586247

Start time: 5:00 p.m.

Guest: Angela Polifroni

Convening the meeting

Adoption of Agenda

Approval of minutes for December 15, 2020

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STARTS CM00529

REGULAR BUSINESS

1) PETITIONS, DELEGATIONS & PRESENTATIONS

2) DECLARATION

- a) Discussion regarding extending the Toquaht State of Emergency another week

Effective as of the date of this Order and pursuant to section 2.4(a) of the Emergency Preparedness Act, the ha?wił declares that a state of local emergency continues on all Toquaht lands (see full Order TNO 7/2021) Pg 6

3) CORRESPONDENCE FOR ACTION

- a)

4) CORRESPONDENCE FOR INFORMATION

- a) ACRD Bulletins Dec 2020 & Jan 2021 Pg 8
- b) Qacca Settlement Trust financial statements period ended 2020-12-31 Pg 10
- c) Qacca Settlement Trust Minutes Nov 25, 2020 Pg 12

DRAFT WORDING

THAT Council resolve to receive the following agenda items.

- a) ACRD Bulletins Dec 9 2020 & Jan 2021
- b) Qacca Settlement Trust financial statements period ended 2020-12-31
- c) Qacca Settlement Trust Minutes Nov 25, 2020

5) REQUEST FOR DECISION AND LEGISLATION

a) 1st Reading of Annual Budget Act 2021-2022

Pg 14

DRAFT WORDING

THAT that the Annual Budget 2021-2022 Act be introduced to the Council for first reading.

THAT Council resolve to waive the requirement for 24 hours between first and second reading regarding the Annual Budget Act 2021/22.

THAT Council resolve to adopt in principle the Annual Budget Act 2021/22 and it be referred to the standing committee on finance for detailed consideration.

b) 1st Reading of Five-Year Financial Plan Act 2021-2022 to 2025/26

Pg 40

DRAFT WORDING

THAT that the Five-Year Financial Plan Act 2021-2022 to 2025/26 be introduced to the Council for first reading.

THAT Council resolve to waive the requirement for 24 hours between first and second reading regarding the Five-Year Financial Plan Act 2021-2022 to 2025/26.

THAT Council resolve to adopt in principle the Five-Year Financial Plan Act 2021-2022 to 2025/26 and it be referred to the standing committee on finance for detailed consideration.

6) REPORTS

a) Staff Reports

a) Financial update

Pg 51

DRAFT WORDING

THAT Council resolve to receive the recommendation from the Standing Committee on Finance and approve the Toquaht Nation 3rd Quarter financial report for 2020/21.

i) Ec Dev & Capital Projects update

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ii) Community Services update

Pg 128

iii) Lands update

Pg 131

DRAFT WORDING

THAT Council resolve to receive the reports on

i) Ec Dev & Capital Projects update,

ii) Community Services update,

iii) Lands update.

2) LATE BUSINESS

Additions/deletions

-
-

Adjourn meeting

Next Council meeting: Tuesday February 23, 2021, 5:00 p.m.
By Zoom

Council Meeting
Tuesday, December 15, 2020
Teleconference
DRAFT Meeting Minutes

Present:

Call-In: Kevin Mack, Anne Mack, Kirsten Johnsen, Naomi Mack, Noah Plonka

Absent:

Chair: Kirsten Johnsen

Guest: Angela Polifroni

Recorder: Naomi mack

Quorum was present throughout the meeting

Council Meeting convened at 5 p.m.

Agenda adopted by consensus

Additions and Deletions

Minutes from December 1, 2020 approved by consensus

STARTS CM00526

AGENDA

1) PETITIONS, DELEGATIONS, & PRESENTATIONS

2) DECLARATION

a) Discussion regarding extending the Toquaht State of Emergency another week

Effective as of the date of this Order and pursuant to section 2.4(a) of the Emergency Preparedness Act, the ḥaʔwił declares that a state of local emergency continues on all Toquaht lands

(see full Order TNO 49/2020)

3) CORRESPONDENCE FOR ACTION

a) Qacca Settlement Trust Draft Operating budget

CM00526	MOVED: Anne Mack	SECONDED: Kevin Mack
THAT Toquaht Council resolve to approve the Qacca Settlement Trust Draft Operating Budget ending December 31, 2021.		

YES: 5

NO: 0

Motion Carried

4) CORRESPONDENCE FOR INFORMATION

- a) ACRD Bulletins
- b) Qacca Settlement Trust financial statements period ended 2020-09-30

CM00527	MOVED: Anne Mack	SECONDED: Noah Plonka
THAT Toquaht Council resolve to receive agenda item 4a-b.		
YES: 5		
NO: 0		Motion Carried

5) REQUEST FOR DECISION AND LEGISLATION


6) REPORTS

- a) Staff reports
 - i) Citizen transfer report

CM00528	MOVED: Kevin Mack	SECONDED: Noah Plonka
THAT Toquaht Council resolve to receive agenda item 6 for information.		
YES: 5		
NO: 0		Motion Carried

Adjourned: 5:25 p.m.

Minutes prepared by Naomi Mack Chairperson Law Clerk Date

	<p>ORDER OF THE ȤA?WIȤ</p> <p>Re: State of Emergency on Toquaht Lands Extended</p> <p>Enacted under the Emergency Preparedness Act section 2.4(a)</p> <p>TNO 7/2021</p>
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BACKGROUND:

- A. Because of the novel coronavirus (COVID-19) pandemic, on March 30, 2020, pursuant to section 2.4(a) of the Emergency Preparedness Act, the Ȥa?wiȤ declared a state of emergency on all Toquaht lands which was extended on April 9, 16, 23, 30, May 7, 14, 21, 28, June 4, 11, 18, 25, July 2, 9, 16, 23, 30, August 6, 20, 27, September 3, 10, 17, 24, October 1, 8, 15, 22, 29, Nov 5, 12, 19, 26, December 3, 10, 17, 24, 31, 2020, January 7, 14, 21, 28, February 4 and 11, 2021; and
- B. The continuing risk of an outbreak of COVID-19 among the public remains a health hazard under the Emergency Preparedness Act.

NOW THEREFORE THE ȤA?WIȤ ORDERS AS FOLLOWS:

- 1) Effective as of the date of this Order and pursuant to section 2.4(a) of the Emergency Preparedness Act, the Ȥa?wiȤ declares that a state of local emergency continues on all Toquaht lands;
- 2) The Executive's authority under section 3.4 of the Emergency Preparedness Act to implement response measures continues;
- 3) The authority of the director of operations and the director of community services to perform their duties and exercise their powers under sections 2.5 and 2.6 of the Emergency Preparedness Act, respectively, is continued;
- 4) Without limiting the directives issued in this Order, the Executive may at any time during the local state of emergency enable additional response measures in accordance with the Emergency Preparedness Act; and
- 5) This Order expires February 25, 2021 and is subject to revision, cancellation or extension by the Ȥa?wiȤ in accordance with section 2.4(a) of the Emergency Preparedness Act.

Thank you for your cooperation and understanding during this difficult time.

This Order enacted on February 18, 2021

Signed _____
Anne Mack, ḥaʔwíl of the Toquaht Nation

DEPOSITED IN THE
REGISTRY OF LAWS AND
OFFICIAL RECORDS

ON

Signature of Law Clerk



Highlights from the Alberni-Clayoquot Regional District (ACRD) Board of Directors' Meetings - January 2021



JANUARY 13TH MEETING

VIROL EXECUTIVE DIRECTOR ROSEMARY BONANNO ANNOUNCES RETIREMENT

The Vancouver Island Regional Library announced the retirement of Rosemary Bonanno, Executive Director, effective September 2021. Ms. Bonanno has been the Executive Director since 2007 and has steered the organization through a great process of renewal and reorganization. The Board will forward a letter of congratulations on her upcoming retirement and appreciation for her hard work and dedication to the VIROL over the past 14 years.

LETTER OF SUPPORT – CITY OF PORT ALBERNI'S 2026 BC SUMMER GAMES BID

The Board will forward a letter to the City of Port Alberni in support of their application to host the 2026 BC Summer Games scheduled for July 23 – 26, 2026.

ACRD STRATEGIC PLAN, TARGETS AND RESOURCES

The Board confirmed their 2021 – 2024 strategic plan and targets which will provide direction and guidance respecting future plans and operations of Regional District services. In order to meet the Board's objectives, the ACRD will be securing additional resources. Visit the ACRD website for upcoming opportunities.

JANUARY 27TH MEETING

DELEGATION - Laurie Filgiano, Executive Director and Laurie Gehrke, Chair, Ucluelet Chamber of Commerce - Common Ground Market Presentation

The delegation presented the Common Ground Market project which is a multi-vendor online marketplace for makers on the Coast. This is a regional initiative with a mission of supporting emerging and established artisans of the Coast by helping make their work readily available across Canada. The Board will provide a letter of support to support future granting purposes.

2021 STANDING/SELECT COMMITTEE APPOINTMENTS & APPOINTMENTS TO OUTSIDE ORGANIZATIONS

The Board approved the 2021 ACRD Standing/Select Committee Appointments and Appointments to Outside Boards, Agencies, and Commissions. Visit the ACRD website for the full list of 2021 appointments www.acrd.bc.ca/committee-lists

WEST COAST WASTE MANAGEMENT ASSET MANAGEMENT PLAN VERSION 1

The Board adopted the West Coast Waste Management Asset Management Plan Version 1. All of our Asset Management Plans can be found on our website at: www.acrd.bc.ca/asset-management

Board of Directors

Chair: John Jack
(Huu-ay-aht First Nation)

Vice-Chair: John McNabb
(Electoral Area "E"
Beaver Creek)

Director Bob Beckett
(Electoral Area "A"
Bamfield)

Director Tanya Shannon
(Electoral Area "B"
Beaufort)

Director Kel Roberts
(Electoral Area "C"
Long Beach)

Director: Penny Cote
(Electoral Area "D"
Sproat Lake)

Director Dianne Bodnar
(Electoral Area "F"
Cherry Creek)

Mayor Sharie Minions
(City of Port Alberni)

Councillor Debbie Haggard
(City of Port Alberni)

Councillor Tom Stere
(District of Tofino)

Councillor Rachelle Cole
(District of Ucluelet)

Councillor Kirsten Johnsen
(Toquaht Nation)

Councillor Wilfred Cootes
(Uchucklesaht Tribe
Government)

Councillor Alan McCarthy
(Yuulu?it?ath Government)

UPCOMING MEETINGS – input on upcoming meetings may be emailed to: responses@acrd.bc.ca

AVRA Advisory Committee Meeting – Feb 2nd, 1:30 pm; via Zoom

Salmon Beach Committee Meeting – Feb 8th, 10:00 am; via Zoom

Board of Directors – Feb 10th, 1:30 pm, followed by the **Regional Hospital District**; via Zoom

Committee of the Whole (Grant-in-Aid Applications) – Feb 11th, 10:00 am; via Zoom

AVRA Advisory Committee Meeting – Feb 16th, 1:30 pm; via Zoom

Committee-of-the-Whole (Financial Planning Meeting) – Feb 17th, 1:30 pm; via Zoom

AVRA Advisory Committee Meeting – Feb 23rd, 1:30 am; via Zoom

Board of Directors – Feb 24th, 1:30 pm; via Zoom

AV & Bamfield Services Committee Meeting – Feb 25th, 10:00 am; via Zoom

This is not the official minutes, but an information report summarizing the Regular Board of Directors Meeting. For more information visit the ACRD Website at www.acrd.bc.ca or contact the General Manager of Administrative Services at 250-720-2706 or e-mail wthomson@acrd.bc.ca.



How to Register

Mobile App Users

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Highlights from the Alberni-Clayoquot Regional District (ACRD) Board of Directors' Meeting - December 9, 2020



DELEGATIONS

Chris Sullivan & Marie Duperreault, Vancouver Island Health Authority (VIHA)
The delegation presented details of the Capital prioritization process for routine capital investments for VIHA. There will be a heavy focus on primary and community care and in COVID response. The tender for the WCGH Emergency Department redevelopment is in the final steps of being prepared. The redevelopment of the Tofino General Hospital is considered a priority. Island Health has submitted it to the Ministry for prioritization. The next step is approval to proceed to concept plan.

Heather Shobe, Eden Tree

The delegation shared the Coastal Agricultural Roundtable Strategic Priority and Plan for 2020 and beyond. The plan is a working document that attempts to guide the activities of the CAR and its Coordinator for 2020.

Ursula Banke, WorkBC

The delegation provided details of the West Coast Local Labour Market Information Project and requested that the ACRD Board provide a letter of support for the project and share in the costs. The Board approved providing the letter of support.

FIRE PROTECTION SERVICE AGREEMENT – HUPACASATH FIRST NATION & SPROAT LAKE VOLUNTEER FIRE DEPARTMENT (SLVFD)

The Board authorized a Fire Protection Services Agreement with the Hupacasath First Nation for the SLVFD to provide structural fire protection services to Kleekhoot Indian Reservation No. 2 for a five-year term.

2021 ACRD BOARD, COMMITTEE & FINANCIAL PLAN MEETING SCHEDULE

The Board approved the 2021 ACRD Board, Committee & Financial Plan meeting schedule as presented. Visit www.acrd.bc.ca for the list of 2021 meeting dates.

LONG BEACH ELECTORAL AREA EMERGENCY PLAN

The Board approved the Long Beach Emergency Plan. All of our Emergency Plans may be found on our website at www.acrd.bc.ca

ACRD OPEN & ELECTRONIC MEETINGS – COVID-19 PANDEMIC

In order to comply with the December 2, 2020 Provincial Health Officer Order on gatherings and events, the ACRD open Board and Committee meetings will be held without members of the public in attendance in person until January 14, 2021 and will continue to be conducted via Zoom videoconferencing and livestreamed on the ACRD website. The public continue to have the opportunity to participate in the Zoom meetings via Zoom Webinar or emailing the ACRD at responses@acrd.bc.ca to provide comments and/or input respecting agenda items.

BYLAW E1054-1, BEAVER CREEK WATER SYSTEM LOCAL SERVICE AREA AMENDMENT

The Board adopted Bylaw E1054-1 after having received 3 readings at the November 25th Board meeting and consent from the participants of the service area. This amendment brings two new properties into the Beaver Creek Water System local service area.

UPCOMING MEETINGS – input on upcoming meetings may be emailed to: responses@acrd.bc.ca

Board of Directors – Jan 13th, 1:30 pm, followed by the **Regional Hospital District**; via Zoom

West Coast Committee – Jan 20th, 10:00 am; via Zoom

Electoral Area Directors Committee – Jan 27th, 10:00 am; via Zoom

Board of Directors – Jan 27th, 1:30 pm; via Zoom

This is not the official minutes, but an information report summarizing the Regular Board of Directors Meeting. For more information visit the ACRD Website at www.acrd.bc.ca or contact the General Manager of Administrative Services at 250-720-2706 or e-mail wthomson@acrd.bc.ca.

Board of Directors

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(Huu-ay-aht First Nation)

Vice-Chair: John McNabb
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Beaver Creek)

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(Electoral Area "A"
Bamfield)

Director Tanya Shannon
(Electoral Area "B"
Beaufort)

Director Kel Roberts
(Electoral Area "C"
Long Beach)

Director: Penny Cote
(Electoral Area "D"
Sproat Lake)

Director Dianne Bodnar
(Electoral Area "F"
Cherry Creek)

Mayor Sharie Minions
(City of Port Alberni)

Councillor Debbie Haggard
(City of Port Alberni)

Councillor Tom Stere
(District of Tofino)

Councillor Rachelle Cole
(District of Ucluelet)

Councillor Kirsten Johnsen
(Toquaht Nation)

Councillor Wilfred Cootes
(Uchucklesaht Tribe
Government)

Councillor Alan McCarthy
(Yuułuʔiłʔatḥ Government)

ACRD OFFICE HOLIDAY CLOSURE

**December 25, 2020
to January 1, 2021**

REOPENING

8:00 am

Monday,

January 4, 2021



Qacca Settlement Trust
Comparative Income Statement - period ended 31/12/2020

(Prepared for Management Purposes Only)

	Actual		
REVENUE			
Investment Revenue			
Investment income	\$ 1,243,826.63		
Interest income	42,579.82		
Gain on dispositions	409,018.54		
Exchange gain (loss)	(126,908.35)		
Total Investment Revenue	<u>1,568,516.64</u>		
TOTAL REVENUE	<u>1,568,516.64</u>		
EXPENSE		Annual Budget	Budget Remaining
General & Administrative Expenses			
Audit	5,030.00	4,800.00	-4.8%
Advisory & administration services	9,205.35	11,340.00	18.8%
Investment management fees	156,909.21	152,022.00	-3.2%
Insurance	4,245.12	5,005.00	15.2%
Interest & bank charges	130.00	200.00	35.0%
Legal and professional services	0.00	12,500.00	100.0%
Office supplies	0.00	300.00	100.0%
Workshops & training	0.00	1,500.00	100.0%
Total General & Admin. Expenses	<u>175,519.68</u>	<u>187,667.00</u>	<u>6.5%</u>
TOTAL EXPENSE	<u>175,519.68</u>	<u>187,667.00</u>	<u>6.5%</u>
NET INCOME	<u><u>\$ 1,392,996.96</u></u>		

Qacca Settlement Trust
Balance Sheet As at 31/12/2020

(Prepared for Management Purposes Only)

ASSETS

Chequing account	\$ 2,806,612.31
Investments - KCFN	21,641,662.64
Investments - Toquaht	6,893,451.62
Investments - Uchucklesaht	7,966,428.29
Loans - KCFN	3,588,450.31
Prepaid expenses	858.60
	<u>42,897,463.77</u>

TOTAL ASSETS

42,897,463.77

LIABILITIES

Accounts payable	49,841.31
	<u>49,841.31</u>

EQUITY

Trust Equity

Equity - previous year	36,500,796.16
Distributions to Nations	-
Contributions from Nations	4,953,829.34
Current earnings (loss)	1,392,996.96
Total Equity	<u>42,847,622.46</u>

TOTAL LIABILITIES & EQUITY

\$ 42,897,463.77

FMV of

Investments

23,800,462.80
7,558,766.39
8,752,054.83

	KCFN	TN	UT
	\$ 22,213,153.80	\$ 6,628,713.53	\$ 7,658,928.83
	4,412,736.00	541,093.34	
	839,423.73	256,033.64	297,539.59
	<u>27,465,313.53</u>	<u>7,425,840.51</u>	<u>7,956,468.42</u>

**Qacca Settlement Trust
Minutes of Trustee Meeting**

Meeting Date: **November 25, 2020**

Start Time: 9:30 a.m.

Location: Canet & Co. Office or (via teleconference)

Attendees:	Kelly Johnsen, trustee	Cynthia Blackstone, trustee
	Gary Johnsen, trustee	Scott Coulson, trustee
	Daren Atkinson, LW advisor	Eli Horton, advisor

Absent: Cherie Williams, trustee
Carla Halvorsen, trustee

Chair: Eli Horton

Meeting called to order at 9:38 am

1. Adoption of agenda

Motion to adopt the agenda.

Moved by Scott, seconded by Kelly

Motion carried

2. Approval of minutes of trustee meetings

Motion to approve the minutes of the August 19, 2020 trustee meeting, as previously distributed and approved via email.

Moved by Gary, seconded by Scott

Motion carried

3. Review of September 30, 2020 Leith Wheeler quarterly investment report

Daren Atkinson distributed and reviewed a presentation of the investment portfolio results for the third quarter of 2020.

Motion to receive and file the September 30, 2020 quarterly investment report.

Moved by Scott, seconded by Kelly

Motion carried

**Qacca Settlement Trust
Minutes of Trustee Meeting**

Meeting Date: **November 25, 2020**

4. Review of September 30, 2020 internal quarterly financial statements

Motion to approve the September 30, 2020 quarterly internal financial statements reviewed by the trustees and to direct that the approved statements be forwarded to the legislative clerks of each Nation in accordance with the trustees' reporting requirements.

Moved by Scott, seconded by Gary

Motion carried

5. 2021 draft expenditure budget

The trustees reviewed the circulated draft expenditure budget for the 2021 fiscal year.

Motion to:

- 1. Approve the 2021 operating budget as circulated, and**
- 2. Direct that the approved budget be forwarded to the legislative clerks of each Nation for approval.**

Moved by Gary, seconded by Scott

Motion carried

6. Approval of Canet invoice – September 2020

Motion to authorize invoice as distributed

Moved by Cynthia, seconded by Scott

Motion carried

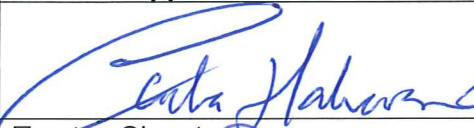

7. Adjournment

Motion to adjourn.

Moved by Cynthia, seconded by Scott

Motion carried

Meeting adjourned at 10:05 am

Minutes approved and certified as a true copy:		
	Carla Halvorsen	Dec 15/20
Trustee Signature	Name	Date
		Dec 21/2021
Trustee Signature	Name	Date

TOQUAHT NATION GOVERNMENT
ANNUAL BUDGET ACT, 2021-2022

TNS 1/2021



This law enacted on March 30th, 2021

Signed _____
Anne Mack, Ha'wilt' of the
Toquaht Nation

DEPOSITED IN THE
REGISTRY OF LAWS AND
OFFICIAL RECORDS

ON

Signature of Law Clerk

TOQUAHT NATION GOVERNMENT
ANNUAL BUDGET ACT, 2021-2022 TNS 1/2021

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TOQUAHT NATION GOVERNMENT
ANNUAL BUDGET ACT, 2021-2022 TNS 1/2021

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PART 1 - INTRODUCTORY PROVISIONS

Short title

1.1 This Act may be cited as the Annual Budget Act, 2021-2022.

Executive oversight

1.2 The member of the Executive holding the finance portfolio is responsible for the executive oversight of this Act.

Definitions

1.3 Words or expressions defined in the Financial Administration Act that are also used in this Act will, except where the context requires otherwise or is otherwise indicated, have the same meaning as those words or expressions defined in the Financial Administration Act.

Adoption of annual budget

1.4 The annual budget attached as Schedule 1 is adopted for the 2021-2022 fiscal year.

Specific purpose revenue

- 1.5 (a) Subject to subsection (b), if during the 2021-2022 fiscal year the Toquaht Nation receives revenue for a specified purpose and that revenue and the associated expenses for the specified purposes are not budgeted for in Schedule 1, upon receipt of that revenue, the director of operations may, by order, amend Schedule 1 by
- (i) adding additional revenue in an amount equal to the revenue received for the specified purpose, and
 - (ii) adding additional expenses in the amounts equal to the anticipated expenditures required to carry out the specified purposes.
- (b) The revenue contemplated in this section may not be revenue received from a Toquaht institution or a Toquaht corporation.

Commencement

1.6 This Act comes into force on April 1st, 2021.

TOQUAHT NATION GOVERNMENT
ANNUAL BUDGET ACT, 2021-2022 TNS 1/2021

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**SCHEDULE 1 - ANNUAL BUDGET
FOR THE TOQUAHT NATION FOR THE 2021-2022 FISCAL YEAR**



Schedule 1

**Toquaht Nation Government
Annual Budget
2021-22**



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Toquaht Nation Government Vision

Toquaht envisions a health community where our masčim have the opportunity to meet their social, spiritual, and economic needs.

Toquaht Nation Government Mission

Toquaht supports our masčim to thrive by being innovative and providing high quality programs and services within a fair, transparent, accountable, and sustainable governance system.

Toquaht Nation Government Guiding Principles (Values System)



Revenues		Total	%
Acct #	Description	Amount	
4110	Province of BC	-	0.00%
4210	FFA-BC-FUNDS Sch. F.1	14,118	0.09%
4250	FFA-CDA-FUNDS Sch. B, Table 1	4,958,619	32.69%
4010	CORP Funding	-	0.00%
4050	FA-OTHER-Education & SWOP	24,909	0.16%
4201	Gov Can Riddell Specific Claim	-	0.00%
4310	NTC Child Welfare	60,000	0.40%
5960	BC Gaming Revenue	275,000	1.81%
4350	NTC Health Canada (Safe H2O)	15,708	0.10%
4380	NTC Patient/IRS Travel Recoveries	24,000	0.16%
4390	NTC Patient Travel Admin Recoveries	1,140	0.01%
4610	Canada Food Inspection Agency	11,440	0.08%
4680	Expense Recoveries	780	0.01%
5960	Treaty Loan Payment Recoveries	-	0.00%
4250	Gaps Closing Plan	-	0.00%
4250	GC Gathering House	-	0.00%
5850	Rental Revenue	68,470	0.45%
5505	Loans & Grants, Capital/EcDev	-	0.00%
5950	Interest Revenue - Leith Wheeler	120,780	0.80%
5960	Other Revenue	-	0.00%
TOTAL REVENUE		5,574,964	

Estimated Available 2018-19 Surpluses

Operating Fund	-	0.00%
	-	0.00%
	-	0.00%

Other funding sources for 2020-21

2050	Deferred Revenue PY	4,308,387	28.41%
9704	Transfer from PY Surplus and OSR	5,283,140	

Total Available Revenue & Surpluses

15,166,491	65.17%
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Expenses		Total	%
Acct #	Description	Amount	
7120	Administration	-	0.00%
7125	Appreciation/Promotion	30,600	0.20%
7130	Allocations	-	0.00%
7140	Allowance - Comfort	15,600	0.10%
7150	Allowance - Grade 1 to 12	9,000	0.06%
7152	Allowance - Post Secondary	2,000	0.01%
7154	Allowance, Living - Post Secondary	55,000	0.36%
7165	Application Fees	-	0.00%
7180	Audit & Accounting	65,000	0.43%
7212	Bank Charges & Interest	7,548	0.05%
7260	Books & Supplies - Grade 1 to 12	3,500	0.02%
7261	Books & Supplies - ABE	-	0.00%
7262	Books & Supplies - Post Secondary	6,000	0.04%
7350	Clinical Supplies	-	0.00%
7355	Committed Funds	99,015	0.65%
7359	Consulting Contract	235,000	1.55%
7360	Consulting	1,404,000	9.26%
7362	Courier/Postage	2,000	0.01%
7390	Cultural Activities	20,000	0.13%
7440	Citizen Distribution/Christmas	36,400	0.24%
7460	Donations/Contributions	10,700	0.07%
7480	Dues/Memberships	28,065	0.19%
7500	Elders' Engagement	10,000	0.07%
7510	Emergency Hardship Fund	25,000	0.16%
7558	Engineering	417,000	2.75%
7568	Equipment Purchases	1,722,512	11.36%
7570	Equipment Rental	43,100	0.28%
7680	Fuel/Oil/Grease	2,700	0.02%
7682	Funerals	10,000	0.07%
7865	Remuneration - Council	243,682	1.61%
7866	Remuneration - Executive	-	0.00%
7867	Remuneration - Committee	29,850	0.20%
7486	Remuneration - Other	5,600	0.04%
7955	Insurance & Licences	69,300	0.46%
8010	Janitorial	12,000	0.08%
8228	Legal Fees	176,350	1.16%
8250	Loan Payment - Interest	-	0.00%
8251	Loan Payment - Principal	336,132	2.22%
8312	Material & Supplies	305,500	2.01%
8325	Meeting Expenses	56,000	0.37%
8460	Non-insured Benefits	5,000	0.03%
8470	NTC Service Agreement	102,264	0.67%
8530	Office Supplies	10,000	0.07%
8670	Professional Fees	3,488,320	23.00%
8671	Project Management	40,000	0.26%
8672	Property Tax	5,000	0.03%
8825	Rent	108,000	0.71%
8828	Repairs & Maintenance	46,405	0.31%
8960	Social Assistance	47,484	0.31%
8977	Short Term Citizen Contracts	8,500	0.06%
8978	Sub Contract	4,307,550	28.40%
9070	Training	107,000	0.71%
9072	Travel - Staff	9,250	0.06%
9075	Travel - Council & Executive	5,000	0.03%
9076	Travel - Committee	5,250	0.03%
9077	Travel - Citizens	12,300	0.08%
9079	Travel - Patient/IRS	24,000	0.16%
9082	Tuition - Post Secondary	70,000	0.46%
9180	Utilities	84,160	0.55%
9460	Youth Activity Expenses	12,000	0.08%
6610	Wages & Benefits	1,174,854	7.75%
			0.00%
	Rounding		0.00%
			0.00%
			0.00%
		15,166,491	100.00%

Estimated Surplus 2021-22

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Toquaht Nation Government
Operating Fund Budget
Summary Schedule of Revenues, Expenditures, Surpluses and Investments
Year Ending March 31, 2022

Revenue Source	Total		FFA	Other	C.I. S+	Total
FFA - Canada	89%	4,958,619	4,958,619	-		4,958,619
FFA - BC Funds	0%	14,118	14,118	-		14,118
FA -Other - PS	0%	9,309		9,309		9,309
FA -Other - SWOP	0%	15,600		15,600		15,600
INAC Capital Funding	0%	-		-		-
Interest Income - Leith Wheeler	2%	120,780	-	120,780		120,780
Own Source Revenues	1%	68,470	-	68,470		68,470
Nuu-chah-nulth Tribal Council	2%	100,848	-	100,848		100,848
Other	5%	287,220	-	287,220		287,220
	0%	-		-		-
Total New Revenue	100%	5,574,964	4,972,737	602,227		5,574,964

Total New Revenues	37%	5,574,964	4,972,737	602,227		5,574,964
Transfer from PY Surplus and Deferred Revenue	63%	9,591,527			9,591,527	9,591,527
Total New and Surplus Revenue:	100%	15,166,491	4,972,737	602,227	9,591,527	15,166,491

Programs	Page	Total Expenses		FFA	Other	C.I. S+	Total
Administration Department	8-9	18%	2,703,576	2,027,490	120,780	-	2,148,270
Community Services Department	10-11	7%	1,011,934	917,485	93,309	-	1,010,794
Lands, PWNR Department	12-13	12%	1,835,106	1,003,508	111,998	29,640	1,145,146
Capital & Ec Dev Department's	14-15	63%	9,615,876	1,010,136	-	5,253,500	6,263,636

Total Expenses	100%	100%	15,166,491	4,958,619	326,087	5,283,140	10,567,846
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Estimated Surplus	0%	-	14,118	276,140	4,308,387	4,598,646
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Check	100%	15,166,491	4,972,737	602,227	9,591,528	15,166,492
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Investments	
Capital Transfer Investment in QST	-
RRS Investment in QST	60,000
Total Invested in Qacca Settlement Trust	60,000
Investment in Implementation Fund	-
Total Investments	60,000

NEW FUNDING FOR PRE-APPROVED BUDGETS

If surplus funds become available, pre-approved project budgets will be added By Order of the Director of Finance or Director of Operations to the budget without the need for a formal budget amendment process.

If grant or other funding becomes available, projects will be added By Order of the Director of Operations to the budget (under the terms of grant/funding agreement) without the need for a formal amendment process.



Administration Department Outcomes

The Administration Department embraces the Toquaht Nation Vision and supports other Toquaht government departments and Toquaht citizens to ensure this vision is achieved.

Administration

The Administration ensures the day to day operations of the Nation are effectively and efficiently managed, and that all Toquaht citizens are respected, and treated fairly and equally by adhering to approved laws, regulations & policies. In the 2021-22 fiscal year, a communications plan will be developed to enhance citizen engagement and access to information.

Governance

The Council strives to be accountable, approachable, financially sustainable and transparent. During the 2021-22 fiscal year, leadership will work to further develop their skills and prepare for the future governance of the Nation. The Executive will continue to engage in strategic planning exercises, confirming strategic priorities that are then operationalized throughout the Administration as we work toward the implementation of the Nation's vision.

Gaps Closing

These resources flowed from Canada's Budget 2018 and are earmarked for assessments required to facilitate fiscal negotiations with Canada and BC.

Implementation

The Toquaht Nation Government is committed to implementing the many obligations arising from the Maa-nulth Treaty. To ensure all obligations are met and opportunities explored, the structure of the Administration will be reviewed and assessed in the 2021-22 fiscal year, and a plan developed to foster its growth and development.

Administrative Review Board

To support Toquaht Nation's efforts to provide transparent and accountable government, the Administrative Decisions Review Board (ADRB) is an entity set up to resolve disputes with, and complaints against, the Toquaht Administration that cannot be resolved by the parties informally. The ADRB is made up of 3 appointed individuals, none of whom are Toquaht citizens.

Leasehold Improvements

This department is used, if needed, for general maintenance and repairs around the office.

Toquaht Nation Government
Operating Fund Budget
Schedule of Revenue and Expenses
Year Ending March 31, 2022

ADMINISTRATION CORE DEPARTMENTS

ACCT ↓↓↓↓↓	REVENUE SOURCES	DEPARTMENTS					Acct Total
		9090 ADMIN	9010 GOV	1135 IMP	1137 ADMIN REVIEW BOARD	9092 LEASEHOLD IMPROVEMENTS	
4250	FFA-CDA-FUNDS Sch. B, Table B.1	1,062,079	514,932	438,180	7,300	5,000	2,027,490
4202	Gov Can Specific Claims						-
4250	FFA-CDA-FUNDS Sch. G, Para 5						-
4115	BC Gaming						-
4680	Expense Reimbursements						-
5850	Rental Income						-
5855	Transfer Fees						-
5950	Interest Income - Leith Wheeler			120,780			120,780
2050	Deferred Revenue						-
9704	Prior Years Surpluses						-
	Total Revenues	1,062,079	514,932	558,960	7,300	5,000	2,148,270

1135 Enforcement Advisory Committee

1135 Treaty / Joint Implementation Committees

1135 Qaa-cao Settlement Trust Committee

1135 Joint Fisheries /Maa-nulth Fisheries & Wildlife Committees

1135 Maa-nulth Treaty Society Committee

ACCT ↓↓↓↓↓	EXPENSES	DEPARTMENTS					Acct Total
		ADMIN	GOV	IMP	ADMIN REVIEW BOARD	LEASEHOLD IMPROVE PROJECT	
7120	Administration						-
7125	Advertising/Appreciation/Promo	15,000	15,000				30,000
7180	Audit & Accounting	65,000					65,000
7212	Bank Charges & Interest	7,500		48			7,548
7359	Consulting Contract						-
7360	Consulting	87,000	50,000	50,000			187,000
7362	Courier/Postage	2,000					2,000
7390	Cultural Activities		10,000				10,000
7440	Distribution (Christmas 9090)	2,000					2,000
7460	Donations/Contributions		1,200				1,200
7480	Dues/Memberships	13,000	1,000				14,000
7568	Equipment Purchases	30,000					30,000
7570	Equipment Rental	10,000					10,000
7865	Remuneration - Council		243,682				243,682
7866	Remuneration - Exec						-
7867	Honoraria - Committee		13,800	7,800	1,800		23,400
7955	Insurances & Licences	60,000					60,000
8010	Janitorial	12,000					12,000
8228	Legal Fees	10,000	35,000	35,000	5,000		85,000
8250	Loan Payment - Interest						-
8251	Loan Payment - Principal						-
8312	Materials and Supplies	1,500	1,500				3,000
8325	Meeting Expense		30,000				30,000
8530	Office Supplies	10,000					10,000
8670	Professional Fees	52,000	40,000	393,598			485,598
8825	Rent	108,000					108,000
8828	Repairs & Maintenance	2,500				5,000	7,500
8978	Sub Contract						-
9070	Training		60,000				60,000
9072	Travel - Staff			250			250
9075	Travel - Council & Executive		5,000				5,000
9076	Travel - Committee		750	3,000	500		4,250
9077	Travel - Citizens		2,000				2,000
9180	Utilities	21,900	6,000				27,900
6610	Wages & Benefits	552,679		69,264			621,943
	Total Expenses	1,062,079	514,932	558,960	7,300	5,000	2,148,270

Balanced? - - - -

Operating Fund Budget
Schedule of Revenue and Expenses
Year Ending March 31, 2022

ADMINISTRATION INTERIM DEPARTMENTS											ADMIN CORE DEPARTMENT	ACCUMULATED ADMIN
ACCT ↓↓↓↓↓	REVENUE SOURCES	DEPARTMENTS								Acct Total	Total from Admin Core Page	Accumulated Total for Administration
		9015 GAPS CLOSING ASSESSMENT	9025 PANDEMIC AIDE & RESPONSE	9027 PANDEMIC HEAD START	9028 PANDEMIC MINOR CAPITAL	9030 BCFN GAMING	9040 PROPONENT BENIFTS	1122 SPECIFIC CLAIMS - MAGGIE LAKE	1125 SPECIFIC CLAIMS - DEEKYAKUS			
4250	FFA-CDA-FUNDS Sch. B, Table B.1									-	2,027,490	2,027,490
4202	Gov Can Specific Claims									-	-	-
4250	FFA-CDA-FUNDS Sch. G, Para 5									-	-	-
4115	BC Gaming					275,000				-	-	-
4680	Expense Reimbursements									-	-	-
5850	Rental Income									-	-	-
5855	Transfer Fees									-	-	-
5950	Interest Income - Leith Wheeler									-	120,780	120,780
2050	Deferred Revenue	217,128	64,000	21,502	54,804		120,000	10,000	10,000	280,306	-	280,306
9704	Prior Years Surpluses									-	-	-
	Total Revenues	217,128	64,000	21,502	54,804	275,000	120,000	10,000	10,000	280,306	2,148,270	2,428,576

ACCT ↓↓↓↓↓	EXPENSES	DEPARTMENTS								Acct Total	Total from Admin Core Page	Accumulated Total for Administration
		GAPS CLOSING ASSESSMENT	PANDEMIC AIDE & RESPONSE	PANDEMIC HEAD START	PANDEMIC MINOR CAPITAL	BCFN GAMING	PROPONENT BENIFTS	SPECIFIC CLAIMS - MAGGIE LAKE	SPECIFIC CLAIMS - DEEKYAKUS			
7120	Administration									-	-	-
7125	Advertising/Appreciation/Promo									-	30,000	30,000
7180	Audit & Accounting									-	65,000	65,000
7212	Bank Charges & Interest									-	7,548	7,548
7359	Consulting Contract									-	-	-
7360	Consulting									-	187,000	187,000
7362	Courier/Postage									-	2,000	2,000
7390	Cultural Activities									-	10,000	10,000
7440	Distribution (Christmas 9090)									-	2,000	2,000
7460	Donations/Contributions									-	1,200	1,200
7480	Dues/Memberships									-	14,000	14,000
7568	Equipment Purchases			21,502	54,804	275,000				351,306	30,000	381,306
7570	Equipment Rental									-	10,000	10,000
7865	Remuneration - Council									-	243,682	243,682
7866	Remuneration - Exec									-	-	-
7867	Honoraria - Committee									-	23,400	23,400
7955	Insurances & Licences									-	60,000	60,000
8010	Janitorial									-	12,000	12,000
8228	Legal Fees							10,000	10,000	20,000	85,000	105,000
8250	Loan Payment - Interest									-	-	-
8251	Loan Payment - Principal									-	-	-
8312	Materials and Supplies									-	3,000	3,000
8325	Meeting Expense									-	30,000	30,000
8530	Office Supplies									-	10,000	10,000
8670	Professional Fees	217,128	64,000				120,000			184,000	485,598	669,598
8825	Rent									-	108,000	108,000
8828	Repairs & Maintenance									-	7,500	7,500
8978	Sub Contract									-	-	-
9070	Training									-	60,000	60,000
9072	Travel - Staff									-	250	250
9075	Travel - Council & Executive									-	5,000	5,000
9076	Travel - Committee									-	4,250	4,250
9077	Travel - Citizens									-	2,000	2,000
9180	Utilities									-	27,900	27,900
6610	Wages & Benefits									-	621,943	621,943
	Total Expenses	217,128	64,000	21,502	54,804	275,000	120,000	10,000	10,000	555,306	2,148,270	2,703,576



Community Services Department Outcomes

Health

The Health Department provides services and support to improve the overall health of Toquaht Citizens and families. This includes the administration of patient travel, and the coordination of annual flu shots, immunizations, home care support, and mental health supports for community residents. During the 2021-22 fiscal year, we will be reviewing and expanding our Health Plan and policies to better support Citizens, including those living away from home. We will also work to improve the quality of life for our Elders by seeking to understand their unique needs and interests with the goal of creating programs.

Emergency Preparedness

One of the mandates of the Community Service Department is to provide emergency preparedness services. We work to ensure that the Toquaht community is safe from COVID-19 by implementing safety precautions as directed by the Ha'wiih and BC Public Health Officials. We oversee the Macoah Emergency Team and organize regular practice sessions to help train residents to respond to emergency situations. We continue to maintain fire box stations and supply the muster station for community residents.

Child Welfare & Education

The Child Welfare and Education department works to support Toquaht youth in grades kindergarten to 12. We offer financial assistance for school supplies, a good grades, and youth recreational grants. Citizens can find the policies and application forms on the website or at the office. We are exploring Toquaht jurisdiction in Child and Family Services and creating a strategy with programs that support our children and youth with specific consideration to children and youth in care.

Post Secondary Education & Skills Training

The Toquaht Nation Government has developed and implemented its own post-secondary policy to better meet the diverse needs of our Citizens. We support full and part-time students with funding for tuition fees and living allowances where applicable. Support is also offered for skills development and training, as well as short-term Certificate programs. In the 2021-22 fiscal year, we will explore the development of a dedicated position within this department to better support the education and training needs of Citizens.

Ciiqiiqasa (Language)

Toquaht is committed to revitalizing our language by preserving, learning and teaching Nuu-chah-nulth through the practices of speaking, thinking, hearing and seeing. The Language Department maintains an interactive webpage. Work is also underway to digitize and catalogue existing language recordings so that these valuable cultural resources can be accessible for future generations. In the 2021-22 fiscal year, weekly virtual language classes will be offered.

Culture

The Toquaht Nation aims to revitalize our cultural practices. We will continue to offer regular drum and dance practices at Macoah, and in Port Alberni once gatherings are safe. We will also work to offer culture workshops to Citizens and to provide Citizens with opportunities to be on Toquaht lands. We continue to build an inventory of cultural resources.

Citizen Services

Citizen Services administers a number of support programs, including social assistance to people living on Toquaht lands, an Elders grant to support participation in cultural and recreational activities, and an emergency support fund. In the 2021-22 fiscal year, we will explore how to decrease barriers for Citizens accessing treatment for addictions.

Toquaht Nation Government
 Operating Fund Budget
 Schedule of Revenue and Expenses
 Year Ending March 31, 2022

COMMUNITY SERVICES DEPARTMENT

1625 Community Emergency Preparedness
 8710 Citizenship & Enrollment

ACCT ↓↓↓	REVENUE SOURCES	DEPARTMENTS								Acct Total
		1620	1600	1625	8100	8220	8510	8520	8710	
		COMMUNITY SERVICES ADMIN	HEALTH	EMERGENCY PREPAREDNESS	CHILD WELFARE	POST SECONDARY & SKILLS TRAINING	LANGUAGE	CULTURE	CITIZEN SERVICES	
4250	FFA-CDA-FUNDS Sch. B, Table B.1	171,113	219,982	12,465	-	171,691	76,100	51,500	214,634	917,485
4050	INAC - OTHER - PS					9,309				9,309
4310	NTC Child Welfare				60,000					60,000
4680	Expense Reimbursements		-		-					-
4380	NTC Patient/IRS Travel Reimb		24,000							24,000
4390	NTC Patient Travel Admin Recover		1,140							1,140
5960	Other Revenue									-
2050	Deferred Revenue									-
9704	Prior Years Surplus									-
	Total Revenues	171,113	245,122	12,465	60,000	181,000	76,100	51,500	214,634	1,011,934

1620 CBT Board of Directors
 1620 CBT Cultural Committee
 1,011,934

ACCT ↓↓↓	EXPENSES	DEPARTMENTS								Acct Total
		1620	1600	1625	8100	8220	8510	8520	8710	
		COMMUNITY SERVICES ADMIN	HEALTH	EMERGENCY PREPAREDNESS	CHILD WELFARE	POST SECONDARY & SKILLS TRAINING	LANGUAGE	CULTURE	CITIZEN SERVICES	
7140	Allowance - Comfort								15,600	15,600
7150	Allowance - Grade 1 to 12				9,000					9,000
7152	Allowance - Graduation				2,000					2,000
7154	Allowance, Living - Post Secondary					55,000				55,000
7260	Books & Supplies - Grade 1 to 12				3,500					3,500
7261	Books & Supplies - ABE									-
7262	Books & Supplies - Post Secondary					6,000				6,000
7360	Consulting	70,000	30,000			20,000	39,000		60,000	219,000
7390	Cultural Activities							10,000		10,000
7440	Distributions								34,400	34,400
7460	Donations/Contributions								1,000	1,000
7480	Dues & Memberships			15			600			615
7500	Elders' Engagement								10,000	10,000
7510	Emergency Hardship Fund								25,000	25,000
7568	Equipment Purchases	15,000								15,000
7682	Funerals								10,000	10,000
7867	Honoraria - Committee			900					900	1,800
7868	Honoraria - Other						3,600	2,000		5,600
7955	Insurances & Licences									-
8228	Legal Fees					24,000			10,000	34,000
8312	Materials and Supplies	600	2,000	8,000	2,000		400	1,000		14,000
8325	Meetings & Workshops		8,000	2,000	2,500			10,000		22,500
8460	Non Insured Benefits		5,000							5,000
8470	NTC Service Agreement		102,264							102,264
8530	Office Supplies									-
8670	Professional Fees				3,000		32,500			35,500
8960	Social Assistance								47,484	47,484
8977	Citizen Contracts	1,500								1,500
8978	Sub Contract		10,000	300	20,750	3,000				34,050
9070	Training	5,000		1,000	3,000	3,000		25,000		37,000
9072	Travel - Staff		250	250	250				250	1,000
9075	Travel - Council & Executive									-
9076	Travel - Committee	500								500
9077	Travel - Citizens & Other		4,800		2,000			3,500		10,300
9079	Travel - Patient/IRS		24,000							24,000
9082	Tuition & Fees - Post Secondary					70,000				70,000
9180	Utilities	1,200	600							1,800
9460	Youth Recreation - Gr 1-12				12,000					12,000
6610	Wages & Benefits	77,313	58,208							135,521
	Total Expenses	171,113	245,122	12,465	60,000	181,000	76,100	51,500	214,634	1,011,934

1,011,934

Balanced? - - - - -



Lands & Public Works Outcomes

The mandate of the Department of Lands, Public Works and Natural Resources is to manage, administer and plan for Toquaht Nation Lands.

Lands Administration

- ④ Maintain records and agreements relating to Toquaht lands.
- ④ Support sustainable development including the development of housing, community infrastructure and economic opportunities.
- ④ Increase signage on Toquaht lands.
- ④ Develop systems to maintain records of enforcement issues and follow up with regional stakeholders (BC, DFO, etc) or Executive to resolve enforcement questions or complaints.
- ④ Update Official Community Plan (OCP)
- ④ Develop and implement a Business Licensing System

Public Works

- ④ Operate and maintain the water and waste water treatment facilities, manage solid waste and recycling, and maintain roads, culverts, housing stock, and other infrastructure.
- ④ Continue landscaping Macoah to beautify the community.
- ④ Develop and implement record keeping systems and maintenance

Domestic Harvest and Resources

- ④ Manage and monitor fisheries, wildlife and migratory bird activities.
- ④ Manage Nation harvesting activities to support the exercise of Toquaht culture.
- ④ Harvest as much allocated fish species as possible and hire citizens to harvest seafood such as prawns and herring roe.
- ④ Distribute fish to citizens throughout Vancouver Island in accordance with our fish distribution policy.
- ④ Develop a phased approach to a Guardian Program to enhance monitoring and management activities of marine and terrestrial resources, and to support enforcement.
- ④ Develop and implement an elk translocation program within Toquaht territories, working with Yuuʷiʷiʷaʷ and BC to coordinate relocation of elk this fiscal year.
- ④ Develop stream restoration plan in partnership with Central West Coast Forest Society.

Asset Management

- ④ Develop and implement an Asset Management Plan, including new finance and budgeting recommendations.

Housing

- ④ Toquaht Nation is committed to providing safe and affordable housing to citizens. The nation currently owns 10 rental units - 2 single family homes and 4 duplexes. Rents are kept low in an effort to support citizens living at home. Rental income is directed toward the asset management of the homes, including regular maintenance and repairs.
In 2021-22, a multi-year housing strategy will be developed to plan for additional housing for citizens and our workforce.

Internet

- ④ Macoah homes have fibre optic internet, subsidized by the Nation. To ensure all community members have access, basic services are offered for free. Larger and faster internet packages are available for a fee.

Toquaht Nation Government
 Operating Fund Budget
 Schedule of Revenue and Expenses
 Year Ending March 31, 2022

LANDS, PUBLIC WORKS, NATURAL RESOURCES DEPARTMENT

7310 NCN Herring Committee
 7310 Thorton Creek Hatchery Committee

ACCT ↓↓↓↓↓	REVENUE SOURCES	DEPARTMENTS											Acct Total
		8540 LANDS ADMIN	8530 GENERAL PUBLIC WORKS	8550 WATER PUBLIC WORKS	8555 SEWER PUBLIC WORKS	7310 NATURAL RESOURCES	1440 TSL LOGGING	8565 ASSET MANAGE MENT	3400 HOUSING	8570 MACOAH INTERNET	3010 68 ha	3222 Old IT Lands	
4250	FFA-CDA-FUNDS Sch. B, Table B.1	279,145	199,313	35,793	89,643	262,269	17,000	60,000	21,485	38,860	-		1,003,508
4250	FFA-CDA-FUNDS Sch. G, Para G.5												-
4050	INAC - OWE			7,800	7,800								15,600
4615	DFO Stream Renumeration												-
4350	NTC Health Canada	15,708											15,708
4610	Canada Food Inspection Agency					11,440							11,440
4680	Expense Reimbursements	-	780										780
5855	Transfer Fees												-
5850	Rental Income					10,000			58,470				68,470
5950	Other Income												-
2050	Deferred Revenue					74,015						615,944	689,959
9704	Prior Years Surpluses								-	-	29,640		29,640
Total Revenues		294,853	200,093	43,593	97,443	357,724	17,000	60,000	79,955	38,860	29,640	615,944	1,835,105
Check												1,835,105	

ACCT ↓↓↓↓↓	EXPENSES	DEPARTMENTS											Acct Total
		LANDS ADMIN	GENERAL PUBLIC WORKS	WATER PUBLIC WORKS	SEWER PUBLIC WORKS	NATURAL RESOURCES	TSL LOGGING	ASSET MANAGE MENT	HOUSING	MACOAH INTERNET	68 ha	Old IT Lands	
7120	Administration												-
7125	Advertising/Appreciation/Promo	600											600
7355	Committed Funds					74,015		25,000					99,015
7360	Consulting	60,000	10,000			108,000		10,000	20,000	25,000			233,000
7362	Courier/Postage												-
7460	Donations/Contributions					8,500							8,500
7480	Dues/Memberships	3,500	800	150									4,450
7568	Equipment Purchases	10,000	54,000		3,000	1,500		10,000				309,452	387,952
7570	Equipment Rental		10,000	4,600	5,000	7,000							26,600
7680	Fuel/Oil/Grease		1,000		1,500	200							2,700
7865	Remuneration - Council												-
7867	Remuneration - Committee					2,400			2,250				4,650
7955	Insurances & Licences		3,900			400							4,300
8228	Legal Fees	22,000							350				22,350
8250	Loan Payment - Interest												-
8251	Loan Payment - Principal										29,640	306,492	336,132
8312	Materials and Supplies	1,000	5,000	2,500	5,000	5,000							18,500
8325	Meeting Expense					1,500							1,500
8670	Professional Fees	15,000			38,100	20,000	12,000						85,100
8672	Property Tax	5,000											5,000
8828	Repairs and Maintenance		3,300	2,000	3,000			15,000	15,605				38,905
8977	Short Term Citizen Contracts					7,000							7,000
8978	Sub Contract		30,000	3,500		20,000	5,000						58,500
9070	Training	10,000											10,000
9072	Travel - Staff	500	500		1,000	6,000							8,000
9075	Travel - Council & Executive												-
9076	Travel - Committee					500							500
9180	Utilities	3,600	15,000	6,000	16,000					13,860			54,460
6610	Wages & Benefits	163,653	66,593	24,843	24,843	95,709			41,750				417,391
Total Expenses		294,853	200,093	43,593	97,443	357,724	17,000	60,000	79,955	38,860	29,640	615,944	1,835,105
Check												1,835,105	

Balanced? - - - - -



Capital Project Outcomes

Macoah Water Reservoir

The Detailed Design is now complete for a new water reservoir to supply Macoah and surrounding TSL. With the completion of the Detailed Design, a construction funding request (PAR) will be submitted to INAC for the 2021-22 fiscal year. If funded by INAC, the construction of the new water reservoir could be completed by the end of the 2021-22 fiscal year.

Gathering House

The federal budget 2019 allocated funds to self-governing Indigenous governments to help close socio-economic gaps. Toquaht's allocation will be used to construct a lodge style building with space to accommodate programming for language revitalization and youth and family well-being. We anticipate completing citizen engagement as well as concept and detailed designs in the 2021-22 fiscal year. The first step in this process will be to confirm the preferred location of this proposed building. It is hoped that the location can be confirmed early in quarter 1 of 2021-22.

Macoah Community Building

In spite of the complication from the virus, construction of the new community building has progressed well in 2020-21. It is anticipated that the new building will be ready for occupancy by late July 2021.

"Old" Toquaht Bay Campsite Remediation

Toquaht continues to negotiate remediation options with BC. The budget for 2021-22 includes amounts adequate to complete the additional design work that may be required, as well as budgets to continue negotiations on the preferred remediation option.

Secret Beach Development

For the 2021-22 fiscal year the objective will be to complete the detailed design for the sewer, water and hydro for all roads at Secret Beach. This detailed design was completed to 90% during 2020-21 fiscal. A few decisions are required by Toquaht before the final steps of this design can be completed. The most critical decisions is if Toquaht wants to consider the option of allocating an area within Secret Beach for your future new "Government Building" as well as a potential resort building. Areas have been identified for these potential uses. Currently, these areas have been designed to accommodate residential lots. If these two areas are to be committed for the development of commercial buildings, the sewer and water services to these sites will need to be re-designed accordingly. It is anticipated that early in quarter 1 of 2021-22, a site meeting will be held so that the Toquaht decision makers can consider this option and provide direction to the design team. Once the location for the potential new Toquaht Government building is determined, a budget has been requested to complete the architectural and engineering required to have a "shovel ready" design. We continue to pursue funding options to extend the sewer, water and hydro services from Macoah to Secret Beach. That design is 100% complete and all required provincial land tenures necessary to install these services along the Maggie Lake FSR are in hand.

Toquaht Nation Government
Operating Fund Budget
Schedule of Revenue and Expenses
Year Ending March 31, 2022

CAPITAL PROJECTS DEPARTMENT

ACCT ↓↓↓↓	REVENUE SOURCES	DEPARTMENTS									Acct Total	
		3210 Capital Proj. Dev.	3225 ICMS Water Reservoir Design	3226 New Government Building	3275 Gaps Closing Gathering House	3510 Public Works Yard	4025 Community Building	4026 Community Building (BC ICIP)	4541 Old Site Contamination (Toquaht Bay Marina)	8541 Secret Beach Developm ent		8544 Secret Beach Offsite Utilities
4250	FFA-CDA-FUNDS Sch. B, Table B.1	30,000		913,254								943,254
4250	FFA-CDA-FUNDS Sch. G, Para G.4											-
4010	CORP Funding											-
4110	Province of BC											-
5505	Loans (BMO or NEDC)											-
5510	NEDC Forgivable Loan											-
5510	NEDC Loan											-
5510	Business Equity Program											-
5750	Natural Resource Revenue											-
5850	Rental Income											-
5960	Other Income											-
2050	Deferred Revenue				2,873,122			465,000				3,338,122
9704	Prior Years Surpluses		260,000	185,000		30,000	372,000		235,000	300,000	3,600,000	4,982,000
	Total Revenues	30,000	260,000	1,098,254	2,873,122	30,000	372,000	465,000	235,000	300,000	3,600,000	9,263,376

ACCT ↓↓↓↓	EXPENSES	DEPARTMENTS									Acct Total	
		Capital Proj. Dev.	ICMS Water Reservoir Design	New Government Building	Gaps Closing Gathering House	Public Works Yard	Community Building	Community Building (BC ICIP)	Old Site Contamination (Toquaht Bay Marina)	Secret Beach Developm ent		Secret Beach Offsite Utilities
7120	Administration											-
7125	Advertising/Appreciation/Promo											-
7130	Allocations											-
7165	Application Fees											-
7180	Audit & Accounting											-
7212	Bank Charges & Interest											-
7359	Consulting Contract	30,000		10,000	50,000		15,000	15,000	25,000	15,000	40,000	200,000
7360	Consulting		260,000		330,000	30,000			10,000	100,000		730,000
7440	Distribution - Citizens											-
7480	Dues & Memberships											-
7558	Engineering			65,000			12,000	25,000	150,000		150,000	402,000
7568	Equipment Purchases			913,254				25,000				938,254
7570	Equipment Rental						5,000					5,000
7680	Fuel/Oil/Grease											-
7864	Remuneration - Director											-
7867	Remuneration - Committee											-
7955	Insurances & Licences										5,000	5,000
8228	Legal Fees								10,000			10,000
8250	Loan Payment - Interest											-
8251	Loan Payment - Principal											-
8312	Materials and Supplies						150,000	75,000				225,000
8325	Meeting Expenses											-
8670	Professional Fees			110,000	2,493,122				40,000		25,000	2,668,122
8671	Project Management						40,000					40,000
8977	Short Term Citizen Contracts											-
8978	Sub Contract						150,000	325,000		185,000	3,380,000	4,040,000
9070	Training											-
9072	Travel - Staff											-
9073	Travel - Director											-
9075	Travel - Council & Executive											-
9076	Travel - Committee											-
9180	Utilities											-
6610	Wages & Benefits											-
	Total Expenses	30,000	260,000	1,098,254	2,873,122	30,000	372,000	465,000	235,000	300,000	3,600,000	9,263,376

Balanced?



Economic Development Outcomes

Secret Beach Marina

The budget for this fiscal includes the design and construction of an open wall "cookhouse" near the boat ramp at Secret Beach. This structure will include a cedar framed metal roof and a concrete slab with 3 foot "pony walls" around the perimeter. It will contain various barbeques, a fire pit and cooking stations. This will be a focal point of activity at the marina.

We also intend to install solar lighting for both safety and ambiance on the marina floats.

The objective is to have this work completed by the fall of 2021.

Toquaht Nation Government
Operating Fund Budget
Schedule of Revenue and Expenses
Year Ending March 31, 2022

ECONOMIC DEVELOPMENT DEPARTMENT							CAPITAL DEPARTMENT	CAPITAL PROJECTS & EC DEV DEP
ACCT ↓↓↓↓↓	REVENUE SOURCES	DEPARTMENTS				Acct Total	Total from Capital Projects Page	Accumulated Total for Capital Projects & Ec Dev
		1400 Ec. Dev.	1415 Lucky Creek Hydro	1425 Secret Beach Marina				
4250	FFA-CDA-FUNDS Sch. B, Table B.1	66,882				66,882	943,254	1,010,136
4210	FFA-BC-FUNDS RECEIVED (Sch. F.1)	14,118				14,118	-	14,118
4010	INAC Capital Funding					-	-	-
4110	Province of BC					-	-	-
5505	Loans (BMO or NEDC)					-	-	-
5510	NEDC Forgivable Loan					-	-	-
5510	NEDC Loan					-	-	-
5510	Business Equity Program					-	-	-
5750	Natural Resource Revenue					-	-	-
5850	Rental Income					-	-	-
5960	Other Income					-	-	-
2050	Deferred Revenue					-	3,338,122	3,338,122
9704	Prior Years Surpluses		-	271,500	-	271,500	4,982,000	5,253,500
	Total Revenues	81,000	-	271,500	-	352,500	9,263,376	9,615,878
ACCT ↓↓↓↓↓	EXPENSES	DEPARTMENTS				Acct Total	Total from Capital Projects Page	Accumulated Total for Capital Projects & Ec Dev
		Ec. Dev.	Lucky Creek Hydro	Secret Beach Marina	0			
7120	Administration					-	-	-
7125	Advertising/Appreciation/Promo					-	-	-
7130	Allocations					-	-	-
7165	Application Fees					-	-	-
7180	Audit & Accounting					-	-	-
7212	Bank Charges & Interest					-	-	-
7359	Consulting Contract	30,000		5,000		35,000	200,000	235,000
7360	Consulting	35,000				35,000	730,000	765,000
7440	Distribution - Citizens					-	-	-
7480	Dues & Memberships	9,000				9,000	-	9,000
7558	Engineering			15,000		15,000	402,000	417,000
7568	Equipment Purchases					-	938,254	938,254
7570	Equipment Rental			1,500		1,500	5,000	6,500
7680	Fuel/Oil/Grease					-	-	-
7864	Remuneration - Director					-	-	-
7867	Remuneration - Committee					-	-	-
7955	Insurances & Licences					-	5,000	5,000
8228	Legal Fees	5,000				5,000	10,000	15,000
8250	Loan Payment - Interest					-	-	-
8251	Loan Payment - Principal					-	-	-
8312	Materials and Supplies			45,000		45,000	225,000	270,000
8325	Meeting Expenses	2,000				2,000	-	2,000
8670	Professional Fees			30,000		30,000	2,668,122	2,698,122
8671	Project Management					-	40,000	40,000
8977	Short Term Citizen Contracts					-	-	-
8978	Sub Contract			175,000		175,000	4,040,000	4,215,000
9070	Training					-	-	-
9072	Travel - Staff					-	-	-
9073	Travel - Director					-	-	-
9075	Travel - Council & Executive					-	-	-
9076	Travel - Committee					-	-	-
9180	Utilities					-	-	-
6610	Wages & Benefits					-	-	-
	Total Expenses	81,000	-	271,500	-	352,500	9,263,376	9,615,876

TOQUAHT NATION GOVERNMENT
FIVE-YEAR FINANCIAL PLAN ACT,
2021/22-2025/26

TNS 2/2021



This law enacted on March 30th, 2021

Signed _____
Anne Mack, Ha'wiltl of the
Toquaht Nation

DEPOSITED IN THE
REGISTRY OF LAWS

ON

Signature of Law Clerk

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PART 1 - INTRODUCTORY PROVISIONS

Short title

1.1 This Act may be cited as the Five-Year Financial Plan Act, 2021/22 to 2025/26.

Executive oversight

1.2 The member of the Executive holding the finance portfolio is responsible for the executive oversight of this Act.

Adoption of five-year financial plan

1.3 The five-year financial plan attached as Schedule 1 is adopted for the 2021/21 to 2025/26 fiscal years.

Commencement

1.4 This Act comes into force on April 1st, 2021.

**SCHEDULE 1 – FIVE-YEAR FINANCIAL PLAN
FOR THE TOQUAHT NATION FOR THE 2021/22 to 2025/26 FISCAL YEARS**



Schedule 1

**Toquaht Nation Government
Five-Year Financial Plan
2021-22 to 2025-26**

Toquaht Nation Government
5 Year Financial Plan
2021-22 to 2025-26

Revenues	2021-22	2022-23	2023-24	2024-25	2025-26
FFA - Canada	4,958,619	5,123,245	5,293,337	5,469,076	5,650,649
FA - Other - Education & SWOP	24,909	24,909	24,909	24,909	24,909
Implementation Investment Revenue	120,780	123,280	125,780	128,280	130,780
Distribution from Qacca Settlement Trust	-	-	-	-	-
FFA BC	14,118	14,118	14,118	14,118	14,118
Housing & License Rentals	68,470	68,470	68,470	68,470	68,470
NTC	100,848	100,848	100,848	100,848	100,848
Other (BC Gaming, CFIA, Recycle BC)	287,220	287,220	287,220	287,220	287,220
Grants	-	-	-	-	-
Total New Revenue:	5,574,964	5,742,090	5,914,682	6,092,921	6,276,994
Program Surplus:	-	-	-	-	-
Total New and Surplus Revenue:	5,574,964	5,742,090	5,914,682	6,092,921	6,276,994
Transfer from PY Surplus and Deferred	9,591,527	-	-	-	-
Capital Investment	-	2,086,056	2,084,333	2,082,219	2,079,700
Total Funding (All Sources)	15,166,491	7,828,146	7,999,015	8,175,139	8,356,693

Departments

Administration Department	2,703,576	2,838,755	2,860,154	2,879,336	2,896,099
Community Services Department	1,011,934	1,062,530	1,115,657	1,171,440	1,230,012
Lands, PWNR Department	1,835,106	1,926,861	2,023,204	2,124,364	2,230,582
Capital & Ec Dev Department's	9,615,876	2,000,000	2,000,000	2,000,000	2,000,000
Total Department Expenditures:	15,166,492	7,828,146	7,999,015	8,175,139	8,356,693

Surplus Carried Forward to Next Year:	-	-	-	-	-
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Check:	15,166,492	7,828,146	7,999,015	8,175,139	8,356,693
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Investments

Capital Transfer Investment in QST					
RRS Investment in QST	60,000	60,000	60,000	60,000	60,000
Total Invested in Qacca Settlement Trust	60,000	60,000	60,000	60,000	60,000

Investment in Implementation Fund	-	-	-	-	-
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Total Investments	60,000	60,000	60,000	60,000	60,000
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TOQUAHT NATION FINANCE DEPARTMENT

THIRD QUARTER REPORT

DECEMBER 31, 2020

This narrative provides an overview of the Quarterly Financial Statement, outlines any concerns and provides an update on the activity of the Finance Department for the period October 1 – December 31, 2020.

OVERVIEW OF INTERNAL FINANCIAL STATEMENTS

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

The consolidated statement of financial position, formally referred to as the Balance Sheet, provides a 'snap shot' of the Nation's assets, liabilities and equity on a given date (in this case, December 31st, 2020).

CONSOLIDATED STATEMENT OF OPERATIONS

The consolidated statement of operations, formally referred to as the Income Statement, compares the current fiscal year actual expenses to date (in this case, December 31st, 2020) against the annual Budget Act and reports any variances.

INDIVIDUAL PROGRAM OPERATING STATEMENTS

The Nation's internal financial statements include periodic statements on each of the programs as identified by the Annual Budget Act as well as any new programs that have been developed with new targeted funding opportunities during the current fiscal year. These statements are organized by department (Administration, Community Services, LPWNR, Capital Projects/Economic Development). Each month the Directors are given an updated report on operations of their departments and a copy of the detailed transactions that correspond to the totals reported. The Directors use these reports to help monitor and manage their budgets and the projects they have planned for. Any posting errors or required changes are submitted back to the finance department for adjustment.

FINANCE DEPARTMENT ACTIVITY FOR THE QUARTER OCTOBER TO DECEMBER 2020

- a) In December 2020 John Nelson of RHN presented the 2019-20 audit to the citizens at the People's assembly.

- b) We continue to work with Directors to reconcile individual programs, projects and departments at December 31, 2020.
- c) Although the office remains closed due to Covid-19 with most staff still working remotely from home, we have established a safety plan for the Finance office that we will continue to assess and amend as needed. This plan has been incorporated into the Toquaht Nation Government's overall safety plan to ensure that all Toquaht staff and citizens stay safe. In the meantime, we are happy to continue to assist Council, Executive and the Director of Operations in supporting our co-workers and citizens during this time. Despite any work challenges, we have been able to stay current.
- d) Our newest team member, Allison, has mastered certain tasks within her role and is continuing to learn through training provided and is beginning to work independently.
- e) During the annual December distribution we created a detailed Citizen Information databank that can be easily sorted to provide a variety of different statistics.
- f) The Finance team has weekly team meetings to ensure workloads are balanced and supported within our department.
- g) The Finance Team continues to work on additional report specifications and improve the quality of reporting. This includes working with the Auditors to report in a manner that is similar or consistent with our internal reports and continue to work with them on bringing more information reported annually to our Quarterly report.
- h) Systems and procedures continue to be developed or amended to assist Directors and Management and to tighten existing internal controls, including working towards a paperless filing system. This quarter we have been focused on establishing an electronic file system for the Community Services department based on sound procedures and processes that will improve the overall efficiency of the administration.
- i) The Finance Department continues to hold regular work plan meetings and will be attending pertinent training sessions through AFOA online webinars.
- j) We endeavor to look at and implement new processes and controls to ensure the Finance Department continues to move forward with clarity, transparency and efficiency. Efforts to provide an informative narrative report to the Finance Committee continue. This report will evolve over time. The Department welcomes the Committee members' input.

ITEMS OF NOTE FOR 3rd QUARTER 2020-21

Surplus Carry Forwards/Committed Funds

The Nation received significant funding towards the end of the last fiscal year. As part of the year end process, all of these funds will be identified on a schedule and classified as either a surplus carry forward in their department or as deferred revenue, depending on the nature of the fund and reporting requirements. This analysis is currently underway.

DETAILED REVIEW OF INTERNAL FINANCIAL STATEMENT

For quarters 1, 2 and 3 a cut-off date is established for reporting purposes. This allows us to meet our reporting deadlines knowing that subsequent information and adjustments can be added or made. (Different rules apply in the 4th quarter because it is our fiscal year end.)

The third quarter statement is, for the most part, complete and accurate other than some minor adjustments and other matters that have been noted in this report.

Note: Formatting will continue to be remedied throughout the adjustment process.

Submitted January 27th, 2021

Robyn Rea
Director of Finance



Financial Statements of
Toquaht Nation

Budget vs. Actual
2020-2021

December 31, 2020

As @:
01/27/21 18:55 PM

2020 - 2021

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- Relaw		
- Cedar Theft on TSL		
- BCFN Gaming		
- Rural Divident - SB Service Design		
- Toquaht Gathering Place		

Toquaht Nation
Consolidated Statement of Financial Position
December 31, 2020

Current Assets

Cash in Bank	10,770,891.63
Accounts Receivable	1,830,206.09
Due to/from Toquaht Management	99,306.75
Due to/from Toquaht Marina & Campground	84,594.22
Due to/from Toquaht Holdings	409,996.42
Due to/from Toquaht Forestry LP	(169,782.70)
Prepaid Expenses	21,043.00
	<u>13,046,255.41</u>

Capital Assets

Land	426,208.93
Building	161,418.36
Equipment - Automotive	38,193.00
Equipment - Boats	17,860.00
Water Systems	2,264,662.56
Forestry Rd Gate	13,766.67
Computer Equipment	88,962.18
Equipment - Generator	183,422.00
Equipment - General	103,438.22
Marina	2,274,020.00
Roads	3,549,308.68
Band Housing	1,466,556.00
Lot	39,697.88
Loader	25,000.00
Secret Beach Water System	399,387.00
Macoah Sewer System	3,092,710.00
Accumulated Amortization	(1,304,197.80)
	<u>12,840,413.68</u>

Other Assets

Investment in BC FN Gaming Revenue	110.00
Investment in Hayu Fishing Ltd.	(2,166.00)
Due from lisaak Forest Res	14,849.93
Shares - Ucluelet COOP	264.11
Investment in Toquaht Holdings LP	10,785,409.86
Investment In LW - Implementation	4,755,988.06
Investment In Toquaht Aquaculture	0.01
Investment In Toquaht Holdings Ltd.	(109.44)
	<u>15,554,346.53</u>

Total Assets

41,441,015.62

Toquaht Nation
Consolidated Statement of Financial Position
December 31, 2020

Current Liabilities	
Bank Rec/AP Clearing	3,650.00
Accounts Payable	471,858.36
Accounts Payable - YE Accrual	30,000.00
Damage/Security Deposits	4,720.00
Deferred Revenue	3,485,507.53
Hold Backs Payable	17,404.25
GST Collected	1,113.00
Vacation Pay Payable	60,355.97
WCB Payable	(3,610.99)
EI Payable	848.24
CPP Payable	2,188.52
Income Tax Payable	7,151.22
Rent Payable to Social Housing	15,758.75
TFSA Contributions Payable	(5,327.68)
	<u>4,091,617.17</u>
Long Term Liabilities	
Loan Payable BMO	650,613.73
Loan Payable BMO-68 Hectars	328,339.78
BMO Loan 3820 699271	804,554.40
Loan Payable BMO IT Lands	5,500,000.00
Loan Proceeds - INAC - Specific Claim	93,818.00
Funds in Trust	151,235.84
	<u>7,528,561.75</u>
Equity	
Equity	33,754,227.48
Surplus/(Deficit)	(3,933,390.78)
	<u>29,820,836.70</u>
Total Liabilities & Equity	<u><u>41,441,015.62</u></u>

Toquaht Nation
December 31, 2020

Consolidated Statement of Operations
TN Annual Budget Act - Variance Report

	<u>2020/2021</u> <u>Budget</u> <u>Full Year</u>	<u>2020/2021</u> <u>Actual</u> <u>31-Dec</u>	<u>Variance</u>	
<u>Revenue</u>				
4010	AANDC - Capital Funds Received	0.00	(340.00)	340.00
4050	AANDC - Other Funds Received	22,896.00	9,309.00	13,587.00
4120	Prov of BC - BC Tax Sharing	0.00	3,278.49	(3,278.49)
4205	Gov Can FNGST	0.00	40,164.02	(40,164.02)
4210	FFA-BC-Funds Received	0.00	15,276.54	(15,276.54)
4250	FFA-CDA-Funds Received	7,926,422.00	4,655,175.72	3,271,246.28
4310	NTC Usma Reserve	60,000.00	45,000.00	15,000.00
4350	NTC Health Canada	15,708.00	12,722.00	2,986.00
4380	NTC Patient/IRS Travel Reimb	24,000.00	2,628.78	21,371.22
4390	NTC Other	0.00	571.00	(571.00)
4610	CFIA	11,440.00	6,654.64	4,785.36
4680	Expense Reimbursements	10,140.00	13,405.90	(3,265.90)
5850	Rental Income	64,888.00	28,260.00	36,628.00
5860	Building Permits & Fees	0.00	900.00	(900.00)
5950	Interest Income	120,780.00	104,529.02	16,250.98
5955	License Revenues	0.00	531.00	(531.00)
5960	Other Income	615,944.00	21,508.04	594,435.96
		<u>8,872,218.00</u>	<u>4,959,574.15</u>	<u>3,912,643.85</u>
<u>Surpluses</u>				
9704	Transfer in from General Surplus	4,053,916.00	2,947,425.75	1,106,490.25
		<u>4,053,916.00</u>	<u>2,947,425.75</u>	<u>1,106,490.25</u>
<u>Total Revenue & Surpluses</u>		<u>12,926,134.00</u>	<u>7,906,999.90</u>	<u>5,019,134.10</u>
<u>Expenses</u>				
7120	Administration	5,520.00	0.00	5,520.00
7125	Advertising	12,600.00	3,386.50	9,213.50
7140	Allowance - Comfort	2,600.00	200.00	2,400.00
7150	Allowance - Grade 1 to 12	9,800.00	1,433.34	8,366.66
7152	Allowance - Graduation	2,000.00	750.00	1,250.00
7154	Allowance, Living - Post Secondary	54,815.00	21,410.70	33,404.30
7180	Audit & Accounting	65,000.00	42,715.00	22,285.00
7212	Bank Charges & Interest	7,550.00	7,850.52	(300.52)
7260	Books & Supplies - Grade 1 to 12	3,160.00	13,695.29	(10,535.29)
7262	Books & Supplies - Post Secondary	4,180.00	0.00	4,180.00

7355	Committed Funds	99,015.00	5,720.00	93,295.00
7359	Consulting Contract	276,000.00	80,825.02	195,174.98
7360	Consulting	604,388.00	56,404.00	547,984.00
7362	Courier/Postage	2,000.00	567.72	1,432.28
7390	Cultural	11,000.00	300.00	10,700.00
7440	Distribution	34,000.00	130,400.00	(96,400.00)
7460	Donations	5,300.00	0.00	5,300.00
7480	Dues/Memberships	25,395.00	11,782.08	13,612.92
7500	Elders Engagement	3,000.00	0.00	3,000.00
7510	Emergency Fund	15,500.00	3,671.09	11,828.91
7558	Engineering	601,000.00	208,049.90	392,950.10
7568	Equipment Purchases	129,250.00	5,539,358.71	(5,410,108.71)
7570	Equipment Rental	51,192.00	13,218.57	37,973.43
7680	Fuel/Oil/Grease	2,700.00	552.45	2,147.55
7865	Remuneration - Council	230,000.00	181,798.55	48,201.45
7867	Remuneration - Cmte/Dir	21,000.00	3,400.00	17,600.00
7868	Honorarium - Citizens	3,200.00	1,650.00	1,550.00
7955	Insurances & Licences	58,950.00	46,519.00	12,431.00
8010	Janitorial	12,200.00	7,417.50	4,782.50
8228	Legal Fees	102,336.00	76,805.61	25,530.39
8251	Loan Payment - Principal	645,584.00	175,478.10	470,105.90
8312	Materials and Supplies	881,250.00	225,028.57	656,221.43
8325	Meeting Expense	48,700.00	6,095.80	42,604.20
8460	Non Insured Benefits	3,000.00	1,918.43	1,081.57
8470	NTC Service Agreement	103,416.00	76,698.00	26,718.00
8530	Office Supplies	9,000.00	2,647.22	6,352.78
8670	Professional Fees	3,508,033.00	376,960.35	3,131,072.65
8671	Project Management	170,000.00	0.00	170,000.00
8672	Property Tax	2,500.00	4,897.28	(2,397.28)
8825	Rent	108,000.00	81,000.00	27,000.00
8828	Repairs and Maintenance	46,405.00	14,054.83	32,350.17
8960	Social Assistance - Basic	47,484.00	12,370.32	35,113.68
8977	Short Term Citizen Contracts	66,500.00	4,071.00	62,429.00
8978	Sub Contract	3,363,800.00	831,352.84	2,532,447.16
9070	Training	28,500.00	2,613.75	25,886.25
9072	Travel - Staff	61,500.00	7,770.80	53,729.20
9075	Travel - Exec	30,000.00	156.11	29,843.89
9076	Travel - Committee	21,648.00	0.00	21,648.00
9077	Travel - Citizens	20,745.00	75.00	20,670.00
9079	Travel - Patient/IRS	24,000.00	11,869.99	12,130.01
9082	Tuition - Post Secondary	68,188.00	9,337.86	58,850.14
9180	Utilities	83,560.00	50,083.56	33,476.44
9460	Youth Activity	12,000.00	3,275.04	8,724.96
6600:6999	Wages & Benefits	1,117,671.00	656,991.60	460,679.40
		<u>12,926,135.00</u>	<u>9,014,628.00</u>	<u>3,911,507.00</u>
	Surplus/(Deficit)	<u>(1.00)</u>	<u>(1,107,628.10)</u>	<u>1,107,627.10</u>

Toquaht Nation
December 31, 2020

Consolidated Statement of Operations
Additional Grants & Other Funded Projects - Budget Variance Report

		<u>2020/2021</u>	<u>2020/2021</u>	
		<u>Budget</u>	<u>Actual</u>	
		<u>Full Year</u>	<u>31-Dec</u>	<u>Variance</u>
<u>Revenue</u>				
4110	BC Funds Received	1,664,000.00	0.00	1,664,000.00
4115	BC Gaming Revenue	287,618.00	287,617.94	0.06
5960	Other Income	0.00	22,440.00	(22,440.00)
		<u>1,951,618.00</u>	<u>310,057.94</u>	<u>1,641,560.06</u>
<u>Surpluses</u>				
9704	Transfer in from General Surplus	392,790.00	0.00	392,790.00
		<u>392,790.00</u>	<u>0.00</u>	<u>392,790.00</u>
<u>Total Revenue & Surpluses</u>		<u>2,344,408.00</u>	<u>310,057.94</u>	<u>2,034,350.06</u>
<u>Expenses</u>				
7359	Consulting Contract	45,000.00	8,764.75	36,235.25
7360	Consulting	85,000.00	0.00	85,000.00
7558	Engineering	124,000.00	112,452.80	11,547.20
7570	Equipment Rental	25,000.00	4,898.00	20,102.00
7955	Insurances & Licences	15,000.00	7,100.00	7,900.00
8312	Materials and Supplies	170,000.00	83,520.42	86,479.58
8670	Professional Fees	625,408.00	4,900.69	620,507.31
8978	Sub Contract	1,255,000.00	328,619.66	926,380.34
		<u>2,344,408.00</u>	<u>550,256.32</u>	<u>1,794,151.68</u>
Surplus/(Deficit)		<u>0.00</u>	<u>(240,198.38)</u>	<u>240,198.38</u>

Administration

Budget vs. Actual
2020-2021

December 31, 2020

Toquaht Nation
Schedule of Individual Program Revenue, Expenditure
YTD Variance Report
December 31, 2020

9090-Administration

		2020/2021 Budget Full Year	2020/2021 Quarter 3 31-Dec	Variance
Revenue				
4250	FFA-CDA-Funds Received	986,596	731,898	254,698
4390	NTC Other	0	1	(1)
5950	Interest Income	0	13,444	(13,444)
5960	Other Income	0	4,072	(4,072)
	Total Revenue	986,596	749,415	237,181
Expenses				
7125	Advertising	10,000	3,387	6,614
7180	Audit & Accounting	65,000	42,715	22,285
7212	Bank Charges & Interest	7,500	7,791	(291)
7360	Consulting	25,000	0	25,000
7362	Courier/Postage	2,000	512	1,488
7440	Christmas	2,000	0	2,000
7480	Dues/Memberships/Licences	11,250	7,198	4,052
7568	Equipment Purchases	36,000	6,080	29,920
7570	Equipment Rental	9,592	7,078	2,514
7955	Insurances & Licences	50,600	46,519	4,081
8010	Janitorial	12,200	7,418	4,783
8228	Legal Fees	10,000	2,311	7,690
8325	Meeting Expense	7,000	0	7,000
8530	Office Supplies	9,000	2,584	6,416
8670	Professional Fees	29,500	15,852	13,648
8825	Rent	108,000	81,000	27,000
8828	Repairs and Maintenance	2,500	504	1,996
9070	Training	13,500	0	13,500
9072	Travel - Staff	5,000	0	5,000
9180	Utilities	21,900	13,635	8,265
6600:6999	Wages & Benefits	549,054	324,119	224,935
		986,596	568,700	417,896
Other Expenses				
	Total Expenses	986,596	568,700	417,896
	Surplus/(Deficit)	0	180,716	

Toquaht Nation
Schedule of Individual Program Revenue, Expenditure
YTD Variance Report
December 31, 2020

9010-Governance

		2020/2021 Budget Full Year	2020/2021 Quarter 3 31-Dec	Variance
Revenue				
4250	FFA-CDA-Funds Received	410,424	307,818	102,606
4680	Expense Reimbursements	0	1,829	(1,829)
	Total Revenue	410,424	309,647	100,777
Expenses				
7125	Advertising/Appreciation/Promo	2,000	0	2,000
7360	Consulting	40,000	6,556	33,444
7390	Cultural	5,000	0	5,000
7460	Donations	800	0	800
7480	Dues/Memberships/Licences	1,000	0	1,000
7865	Remuneration - Council	230,000	181,799	48,201
7867	Remuneration - Committee	9,050	750	8,300
8228	Legal Fees	35,000	3,484	31,516
8325	Meeting Expense	25,000	6,030	18,970
9072	Travel - Staff	4,800	0	4,800
9075	Travel - Exec	30,000	156	29,844
9076	Travel - Committee	6,150	0	6,150
9077	Travel - Citizens	2,500	0	2,500
9180	Utilities	6,000	4,500	1,500
6600:6999	Wages & Benefits	13,124	5,917	7,207
		410,424	209,192	201,232
Other Expenses				
	Total Expenses	410,424	209,192	201,232
	Surplus/(Deficit)	0	100,455	

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Schedule of Individual Program Revenue, Expenditure
YTD Variance Report
December 31, 2020

9015-Gaps Closing Assessments

		2020/2021 Budget Full Year	2020/2021 Quarter 3 31-Dec	Variance
Revenue				
4250	FFA-CDA-Funds Received	510,667	217,998	292,669
Total Revenue		510,667	217,998	292,669
Expenses				
8670	Professional Fees	510,667	3,188	507,479
Total Expenses		510,667	3,188	507,479
Other Expenses				
Total Expenses		510,667	3,188	507,479
Surplus/(Deficit)		0	214,810	

Toquaht Nation
Schedule of Individual Program Revenue, Expenditure
YTD Variance Report
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9025-Pandemic

		2020/2021 Budget Full Year	2020/2021 Quarter 3 31-Dec	Variance
Revenue				
4250	FFA-CDA-Funds Received	250,000	296,478	(46,478)
	Total Revenue	250,000	296,478	(46,478)
Expenses				
7260	Books & Supplies - Grade 1 to 12	0	10,940	(10,940)
7440	Distributions	0	108,200	(108,200)
7568	Equipment Purchases	0	9,919	(9,919)
8228	Legal Fees	0	10,096	(10,096)
8312	Materials and Supplies	250,000	12,865	237,135
8670	Professional Fees	0	15,251	(15,251)
8977	Short Term Citizen Contracts	0	3,921	(3,921)
8978	Sub Contract	0	22,381	(22,381)
9070	Training	0	2,614	(2,614)
9072	Travel - Staff	0	4,272	(4,272)
9180	Utilities	0	16,300	(16,300)
6600:6999	Wages & Benefits	0	709	(709)
		250,000	217,468	32,532
Other Expenses				
	Total Expenses	250,000	217,468	32,532
	Surplus/(Deficit)	0	79,010	

Toquaht Nation
Schedule of Individual Program Revenue, Expenditure
YTD Variance Report
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1135-Implementation

		2020/2021 Budget Full Year	2020/2021 Quarter 3 31-Dec	Variance
Revenue				
4120	Prov of BC - BC Tax Sharing	0	3,278	(3,278)
4205	Gov Can FNGST	0	40,164	(40,164)
4250	FFA-CDA-Funds Received	392,665	294,498	98,167
4680	Expense Reimbursements	0	10,000	(10,000)
5950	Interest Income	120,780	91,085	29,695
	Total Revenue	513,445	439,025	74,420
Expenses				
7212	Bank Charges & Interest	50	33	17
7360	Consulting	30,000	0	30,000
7480	Dues/Memberships	0	3,316	(3,316)
7867	Remuneration - Cmte/Dir	4,700	1,675	3,025
8228	Legal Fees	25,000	13,605	11,395
8325	Meeting Expense	1,000	0	1,000
8670	Professional Fees	351,744	263,808	87,936
9072	Travel - Staff	25,000	0	25,000
9076	Travel - Committee	13,240	0	13,240
6600:6999	Wages & Benefits	62,711	44,050	18,661
		513,445	326,487	186,958
Other Expenses				
	Total Expenses	513,445	326,487	186,958
	Surplus/(Deficit)	0	112,538	

Toquaht Nation
Schedule of Individual Program Revenue, Expenditure
YTD Variance Report
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1137-Administration Review Board

		2020/2021 Budget Full Year	2020/2021 Quarter 3 31-Dec	Variance
Revenue				
4250	FFA-CDA-Funds Received	7,454	5,589	1,865
	Total Revenue	7,454	5,589	1,865
Expenses				
7867	Honorarium - Committee	1,200	0	1,200
8228	Legal Fees	5,000	3,886	1,114
9076	Travel - Committee	1,254	0	1,254
		7,454	3,886	3,568
Other Expenses				
	Total Expenses	7,454	3,886	3,568
	Surplus/(Deficit)	0	1,703	

Toquaht Nation
Schedule of Individual Program Revenue, Expenditure
YTD Variance Report
December 31, 2020

1125-Specific Claims - Deekyakus

	2020/2021 Budget Full Year	2020/2021 Quarter 3 31-Dec	Variance
Revenue			
Expenses			
7360 Consulting	0	1,556	(1,556)
8228 Legal Fees	0	10,607	(10,607)
	<u>0</u>	<u>12,163</u>	<u>(12,163)</u>
Other Expenses			
Total Expenses	0	12,163	(12,163)
Surplus/(Deficit)	<u>0</u>	<u>(12,163)</u>	

Toquaht Nation
Schedule of Individual Program Revenue, Expenditure
YTD Variance Report
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9092-Leasehold Improvement Project

		2020/2021 Budget Full Year	2020/2021 Quarter 3 31-Dec	Variance
Revenue				
4250	FFA-CDA-Funds Received	5,000	3,753	1,247
Total Revenue		5,000	3,753	1,247
Expenses				
8828	Repairs and Maintenance	5,000	8,768	(3,768)
		5,000	8,768	(3,768)
Other Expenses				
Total Expenses		5,000	8,768	(3,768)
Surplus/(Deficit)		0	(5,015)	

Community Services

Budget vs. Actual
2020-2021

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Toquaht Nation
Schedule of Individual Program Revenue, Expenditure
YTD Variance Report
December 31, 2020

1620-Community Services Admin

		2020/2021 Budget Full Year	2020/2021 Quarter 3 31-Dec	Variance
Revenue				
4250	FFA-CDA-Funds Received	128,015	96,012	32,003
Total Revenue		128,015	96,012	32,003
Expenses				
7360	Consulting	35,000	5,400	29,600
7568	Equipment Purchases	13,300	0	13,300
8312	Materials and Supplies	600	153	447
8325	Meeting Expense	1,000	0	1,000
8978	Sub Contract	2,400	160	2,240
9070	Training	4,000	0	4,000
9076	Travel - Committee	500	0	500
9180	Utilities	1,200	900	300
6600:6999	Wages & Benefits	70,016	50,434	19,582
		128,016	57,047	70,969
Other Expenses				
Total Expenses		128,016	57,047	70,969
Surplus/(Deficit)		(1)	38,965	

Toquaht Nation
Schedule of Individual Program Revenue, Expenditure
YTD Variance Report
December 31, 2020

1600-Health

		2020/2021 Budget Full Year	2020/2021 Quarter 3 31-Dec	Variance
Revenue				
4110	BC Funds Received	0	30,000	(30,000)
4250	FFA-CDA-Funds Received	186,803	144,288	42,515
4380	NTC Patient/IRS Travel Reimb	24,000	2,629	21,371
4390	NTC Other	0	570	(570)
5960	Other Income	0	7,500	(7,500)
	Total Revenue	210,803	184,987	25,817
Expenses				
8312	Materials and Supplies	2,000	0	2,000
8325	Meeting Expense	3,200	66	3,134
8460	Non Insured Benefits	3,000	1,918	1,082
8470	NTC Service Agreement	102,264	76,698	25,566
8978	Sub Contract	10,500	225	10,275
9072	Travel - Staff	8,000	88	7,912
9077	Travel - Citizens	4,800	0	4,800
9079	Travel - Patient/IRS	24,000	11,870	12,130
9180	Utilities	600	450	150
6600:6999	Wages & Benefits	52,439	38,879	13,560
		210,803	130,195	80,608
Other Expenses				
	Total Expenses	210,803	130,195	80,608
	Surplus/(Deficit)	0	54,792	

Toquaht Nation
Schedule of Individual Program Revenue, Expenditure
YTD Variance Report
December 31, 2020

1625-Emergency Preparedness

		2020/2021 Budget Full Year	2020/2021 Quarter 3 31-Dec	Variance
Revenue				
4250	FFA-CDA-Funds Received	12,265	9,198	3,067
Total Revenue		12,265	9,198	3,067
Expenses				
7480	Dues/Memberships	15	0	15
7867	Honorarium - Cmte/Dir	450	0	450
8312	Materials and Supplies	8,000	0	8,000
8325	Meeting Expense	2,000	0	2,000
8978	Sub Contract	300	0	300
9070	Training	1,000	0	1,000
9072	Travel - Staff	500	0	500
		12,265	0	12,265
Other Expenses				
Total Expenses		12,265	0	12,265
Surplus/(Deficit)		0	9,198	

Toquaht Nation
Schedule of Individual Program Revenue, Expenditure
YTD Variance Report
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8100-Child Welfare

		2020/2021 Budget Full Year	2020/2021 Quarter 3 31-Dec	Variance
Revenue				
4310	NTC Child Welfare	60,000	45,000	15,000
	Total Revenue	60,000	45,000	15,000
Expenses				
7150	Allowance - Grade 1 to 12	9,800	1,433	8,367
7152	Allowance - Graduation	2,000	750	1,250
7260	Books & Supplies - Grade 1 to 12	3,160	2,755	405
7360	Consulting	20,388	0	20,388
8312	Materials and Supplies	2,000	0	2,000
8325	Meeting Expense	2,500	0	2,500
8470	NTC Service Agreement	1,152	0	1,152
8978	Family Care Worker	3,000	0	3,000
9072	Travel - Staff	2,000	0	2,000
9077	Travel - Citizens	2,000	75	1,925
9460	Youth Activity	12,000	3,275	8,725
		60,000	8,288	51,712
Other Expenses				
	Total Expenses	60,000	8,288	51,712
	Surplus/(Deficit)	0	36,712	

Toquaht Nation
Schedule of Individual Program Revenue, Expenditure
YTD Variance Report
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8220-Education

		2020/2021 Budget Full Year	2020/2021 Quarter 3 31-Dec	Variance
Revenue				
4050	AANDC - Other Funds Received	7,296	9,309	(2,013)
4250	FFA-CDA-Funds Received	124,487	103,619	20,868
	Total Revenue	131,783	112,928	18,855
Expenses				
7154	Allowance, Living - Post Secondar	54,815	21,411	33,404
7262	Books & Supplies - Post Secondar	4,180	0	4,180
8978	Sub Contract	2,600	0	2,600
9070	Training	2,000	0	2,000
9082	Tuition - Post Secondary	68,188	9,338	58,850
		131,783	30,749	101,034
Other Expenses				
	Total Expenses	131,783	30,749	101,034
	Surplus/(Deficit)	0	82,179	

Toquaht Nation
Schedule of Individual Program Revenue, Expenditure
YTD Variance Report
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8510-Language

		2020/2021 Budget Full Year	2020/2021 Quarter 3 31-Dec	Variance
Revenue				
4250	FFA-CDA-Funds Received	69,400	52,047	17,353
	Total Revenue	69,400	52,047	17,353
Expenses				
7360	Consulting	39,000	26,000	13,000
7480	Dues/Memberships	400	0	400
7868	Remuneration - Citizens	1,200	0	1,200
8312	Materials and Supplies	400	0	400
8670	Professional Fees	27,500	0	27,500
9077	Travel - Citizens	900	0	900
		69,400	26,000	43,400
Other Expenses				
	Total Expenses	69,400	26,000	43,400
	Surplus/(Deficit)	0	26,047	

Toquaht Nation
Schedule of Individual Program Revenue, Expenditure
YTD Variance Report
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8520-Culture

		2020/2021 Budget Full Year	2020/2021 Quarter 3 31-Dec	Variance
Revenue				
4250	FFA-CDA-Funds Received	16,695	12,519	4,176
Total Revenue		16,695	12,519	4,176
Expenses				
7390	Cultural	6,000	300	5,700
7568	Equipment Purchases	150	0	150
7868	Honorarium - Citizens	2,000	1,650	350
8312	Materials & Supplies	500	0	500
8325	Meeting Expense	500	0	500
9077	Travel - Citizens	7,545	0	7,545
		16,695	1,950	14,745
Other Expenses				
Total Expenses		16,695	1,950	14,745
Surplus/(Deficit)		0	10,569	

Toquaht Nation
Schedule of Individual Program Revenue, Expenditure
YTD Variance Report
December 31, 2020

8710-Citizen Services

		2020/2021 Budget Full Year	2020/2021 Quarter 3 31-Dec	Variance
Revenue				
4250	FFA-CDA-Funds Received	76,284	57,213	19,071
	Total Revenue	76,284	57,213	19,071
Expenses				
7140	Allowance - Comfort	2,600	200	2,400
7460	Donations	1,000	0	1,000
7500	Elders Engagement	3,000	0	3,000
7510	Citizen Hardship/Support	15,500	3,671	11,829
7867	Remuneratioin - Cmte/Dir	1,200	75	1,125
8960	Social Assistance - Basic	47,484	12,370	35,114
9072	Travel - Staff	2,500	0	2,500
9077	Travel - Citizens	3,000	0	3,000
		76,284	16,316	59,968
Other Expenses				
	Total Expenses	76,284	16,316	59,968
	Surplus/(Deficit)	0	40,897	

Lands, Public Works & Natural Resources

Budget vs. Actual
2020-2021

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Toquaht Nation
Schedule of Individual Program Revenue, Expenditure
YTD Variance Report
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8540-Lands

		2020/2021 Budget Full Year	2020/2021 Quarter 3 31-Dec	Variance
Revenue				
4250	FFA-CDA-Funds Received	226,262	169,695	56,567
4350	NTC Health Canada	15,708	12,722	2,986
4680	Expense Reimbursements	0	960	(960)
5860	Building Permits & Fees	0	900	(900)
5955	License Revenues	0	501	(501)
5960	Other Income	0	4,936	(4,936)
	Total Revenue	241,970	189,714	52,256
Expenses				
7125	Advertising	600	0	600
7360	Consulting	20,000	0	20,000
7362	Courier/Postage	0	25	(25)
7480	Dues/Memberships	1,400	929	471
7568	Equipment Purchases	8,800	2,480	6,320
7955	Insurances & Licences	1,450	0	1,450
8228	Legal Fees	12,000	8,831	3,169
8312	Materials and Supplies	750	1,828	(1,078)
8325	Meeting Expense	900	0	900
8670	Professional Fees	30,000	2,833	27,168
8672	Property Tax	2,500	4,897	(2,397)
8978	Sub Contract	5,000	3,602	1,398
9070	Training	5,000	0	5,000
9072	Travel - Staff	5,500	180	5,320
9180	Utilities	3,000	1,600	1,400
6600:6999	Wages & Benefits	145,070	95,320	49,750
		241,970	122,526	119,444
Other Expenses				
	Total Expenses	241,970	122,526	119,444
	Surplus/(Deficit)	0	67,188	

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8530-Public Works - General

		2020/2021 Budget Full Year	2020/2021 Quarter 3 31-Dec	Variance
Revenue				
4250	FFA-CDA-Funds Received	193,691	145,269	48,422
4680	Expense Reimbursements	780	586	194
	Total Revenue	194,471	145,855	48,616
Expenses				
7480	Dues/Memberships	800	339	461
7568	Equipment Purchases	55,000	1,999	53,001
7570	Equipment Rental	10,000	5,945	4,056
7680	Fuel/Oil/Grease	1,000	552	448
7955	Insurances & Licences	1,500	0	1,500
8312	Materials and Supplies	3,000	1,368	1,632
8670	Professional Fees	10,000	0	10,000
8828	Repairs and Maintenance	3,300	1,863	1,437
8977	Short Term Citizen Contracts	3,500	0	3,500
8978	Sub Contract	30,000	5,810	24,190
9070	Training	3,000	0	3,000
9072	Travel - Staff	1,200	222	978
9180	Utilities	15,000	3,822	11,178
6600:6999	Wages & Benefits	57,171	28,773	28,398
		194,471	50,692	143,779
Other Expenses				
	Total Expenses	194,471	50,692	143,779
	Surplus/(Deficit)	0	95,163	

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8550-Public Works - Water Treatment Facility

		2020/2021 Budget Full Year	2020/2021 Quarter 3 31-Dec	Variance
Revenue				
4050	AANDC - Other Funds Received	7,800	0	7,800
4250	FFA-CDA-Funds Received	34,925	26,190	8,735
	Total Revenue	<u>42,725</u>	<u>26,190</u>	<u>16,535</u>
Expenses				
7480	Dues/Memberships	950	0	950
7568	Equipment Purchases	0	2,545	(2,545)
7570	Equipment Rental	4,600	0	4,600
8312	Materials and Supplies	2,500	791	1,709
8828	Repairs and Maintenance	2,000	375	1,625
8978	Sub Contract	3,500	0	3,500
9180	Utilities	6,000	2,612	3,388
6600:6999	Wages & Benefits	23,175	9,249	13,926
		<u>42,725</u>	<u>15,572</u>	<u>27,153</u>
Other Expenses				
	Total Expenses	<u>42,725</u>	<u>15,572</u>	<u>27,153</u>
	Surplus/(Deficit)	<u>0</u>	<u>10,618</u>	

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8555-Public Works - Sewage Plant

		2020/2021 Budget Full Year	2020/2021 Quarter 3 31-Dec	Variance
Revenue				
4050	AANDC - Other Funds Received	7,800	0	7,800
4250	FFA-CDA-Funds Received	72,955	54,720	18,235
	Total Revenue	80,755	54,720	26,035
Expenses				
7480	Dues/Memberships	580	0	580
7558	Engineering	0	255	(255)
7568	Equipment Purchases	3,000	0	3,000
7570	Equipment Rental	5,000	0	5,000
7680	Fuel/Oil/Grease	1,500	0	1,500
8312	Materials and Supplies	5,000	0	5,000
8670	Professional Fees	22,500	4,730	17,770
8828	Repairs and Maintenance	3,000	0	3,000
9072	Travel - Staff	1,000	372	628
9180	Utilities	16,000	6,265	9,735
6600:6999	Wages & Benefits	23,175	14,572	8,603
		80,755	26,193	54,562
Other Expenses				
	Total Expenses	80,755	26,193	54,562
	Surplus/(Deficit)	0	28,527	

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7310-Natural Resources

		2020/2021 Budget Full Year	2020/2021 Quarter 3 31-Dec	Variance
Revenue				
4250	FFA-CDA-Funds Received	200,403	150,300	50,103
4610	CFIA	11,440	6,655	4,785
4680	Expense Reimbursements	0	31	(31)
5850	Rental Income	10,000	0	10,000
5955	License Revenues	0	30	(30)
5960	Other Income	0	5,000	(5,000)
9704	Transfer in from General Surplus	74,015	0	74,015
	Total Revenue	<u>295,858</u>	<u>162,015</u>	<u>133,843</u>
Expenses				
7355	Committed Funds	74,015	5,720	68,295
7360	Consulting	55,000	16,892	38,109
7362	Courier/Postage	0	31	(31)
7460	Donations	3,500	0	3,500
7568	Equipment Purchases	3,000	0	3,000
7570	Equipment Rental	7,000	0	7,000
7680	Fuel/Oil/Grease	200	0	200
7867	Honorarium - Committee	1,400	0	1,400
7955	Insurances & Licences	400	0	400
8312	Materials and Supplies	2,500	0	2,500
8325	Meeting Expense	3,600	0	3,600
8670	Professional Fees	18,000	3,500	14,500
8977	Short Term Citizen Contracts	13,000	150	12,850
8978	Sub Contract	20,000	0	20,000
9072	Travel - Staff	6,000	2,636	3,364
9076	Travel - Committee	504	0	504
6600:6999	Wages & Benefits	87,739	44,970	42,769
		<u>295,858</u>	<u>73,898</u>	<u>221,960</u>
Other Expenses				
	Total Expenses	<u>295,858</u>	<u>73,898</u>	<u>221,960</u>
	Surplus/(Deficit)	<u>0</u>	<u>88,117</u>	

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8565-Asset Management

		2020/2021 Budget Full Year	2020/2021 Quarter 3 31-Dec	Variance
Revenue				
9704	Transfer in from General Surplus	50,000	0	50,000
Total Revenue		50,000	0	50,000
Expenses				
7355	Committed Funds	25,000	0	25,000
7568	Equipment Purchases	10,000	0	10,000
8828	Repairs and Maintenance	15,000	0	15,000
		50,000	0	50,000
Other Expenses				
Total Expenses		50,000	0	50,000

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3400-Housing

		2020/2021 Budget Full Year	2020/2021 Quarter 3 31-Dec	Variance
Revenue				
4250	FFA-CDA-Funds Received	3,570	2,682	888
5850	Rental Income	54,888	28,260	26,628
	Total Revenue	58,458	30,942	27,516
Expenses				
7120	Administration	5,520	0	5,520
7212	Bank Charges & Interest	0	27	(27)
7867	Honorarium - Committee	3,000	900	2,100
8228	Legal Fees	336	0	336
8828	Repairs and Maintenance	15,605	2,545	13,060
6600:6999	Wages & Benefits	33,997	0	33,997
		58,458	3,472	54,986
Other Expenses				
	Total Expenses	58,458	3,472	54,986
	Surplus/(Deficit)	0	27,470	

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8570-Macoah Internet

		2020/2021 Budget Full Year	2020/2021 Quarter 3 31-Dec	Variance
Revenue				
4250	FFA-CDA-Funds Received	4,500	3,375	1,125
4680	Expense Reimbursements	9,360	0	9,360
	Total Revenue	13,860	3,375	10,485
Expenses				
9180	Utilities	13,860	0	13,860
	Total Expenses	13,860	0	13,860
Other Expenses				
	Total Expenses	13,860	0	13,860
	Surplus/(Deficit)	0	3,375	

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3010-68 Hectare Land Purchase

		2020/2021 Budget Full Year	2020/2021 Quarter 3 31-Dec	Variance
Revenue				
9704	Transfer in from General Surplus	29,640	22,230	7,410
Total Revenue		29,640	22,230	7,410
Expenses				
8251	Loan Payment - Principal	29,640	22,230	7,410
Total Expenses		29,640	22,230	7,410

Capital Projects & Economic Development

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3210-Capital Projects Development

		2020/2021 Budget Full Year	2020/2021 Quarter 3 31-Dec	Variance
Revenue				
4010	AANDC - Capital Funds Received	0	(340)	340
9704	Transfer in from General Surplus	35,000	26,250	8,750
	Total Revenue	<u>35,000</u>	<u>25,910</u>	<u>9,090</u>
Expenses				
7359	Consulting Contract	35,000	5,525	29,475
8978	Sub Contract	0	160	(160)
		<u>35,000</u>	<u>5,685</u>	<u>29,315</u>
Other Expenses				
	Total Expenses	<u>35,000</u>	<u>5,685</u>	<u>29,315</u>
	Surplus/(Deficit)	<u>0</u>	<u>20,225</u>	

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3221-CPMS 11482 Macoah Sewer

		2020/2021 Budget Full Year	2020/2021 Quarter 3 31-Dec	Variance
Revenue				
4250	FFA-CDA-Funds Received	41,000	30,753	10,247
Total Revenue		41,000	30,753	10,247
Expenses				
7359	Consulting Contract	6,000	0	6,000
7558	Engineering & Sub Consultants	30,000	15,247	14,753
8670	Professional Fees	5,000	0	5,000
		41,000	15,247	25,753
Other Expenses				
Total Expenses		41,000	15,247	25,753
Surplus/(Deficit)		0	15,506	

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3222-Island Timberlands Section 38

		2020/2021 Budget Full Year	2020/2021 Quarter 3 31-Dec	Variance
Revenue				
5960	Other Income	615,944	0	615,944
	Total Revenue	615,944	0	615,944
Expenses				
7359	Consulting Contract	0	3,510	(3,510)
7568	Equipment Purchases	0	5,516,336	(5,516,336)
8228	Legal Fees	0	22,973	(22,973)
8251	Loan Payment - Principal	615,944	153,248	462,696
8670	Professional Fees	0	23,334	(23,334)
		615,944	5,719,401	(5,103,457)
Other Expenses				
	Total Expenses	615,944	5,719,401	(5,103,457)
	Surplus/(Deficit)	0	(5,719,401)	

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3224-Macoah Water Reservoir

		2020/2021 Budget Full Year	2020/2021 Quarter 3 31-Dec	Variance
Revenue				
4250	FFA-CDA-Funds Received	86,000	64,503	21,497
Total Revenue		86,000	64,503	21,497
Expenses				
7359	Consulting Contract	15,000	1,904	13,097
7558	Engineering & Sub Consultants	71,000	2,902	68,098
8978	Sub Contract - Construction	0	4,165	(4,165)
		86,000	8,971	77,030
Other Expenses				
Total Expenses		86,000	8,971	77,030
Surplus/(Deficit)		0	55,533	

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3275-Gathering House GCP

		2020/2021 Budget Full Year	2020/2021 Quarter 3 31-Dec	Variance
Revenue				
4250	FFA-CDA-Funds Received	2,873,122	914,837	1,958,285
Total Revenue		2,873,122	914,837	1,958,285
Expenses				
7359	Consulting Contract	50,000	163	49,838
7360	Consulting	330,000	0	330,000
8670	Professional Fees	2,493,122	0	2,493,122
		2,873,122	163	2,872,960
Other Expenses				
Total Expenses		2,873,122	163	2,872,960
Surplus/(Deficit)		0	914,675	

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4025-Community Building

		2020/2021 Budget Full Year	2020/2021 Quarter 3 31-Dec	Variance
Revenue				
4250	FFA-CDA-Funds Received	1,000,000	749,997	250,003
9704	Transfer in from General Surplus	970,000	727,500	242,500
	Total Revenue	1,970,000	1,477,497	492,503
Expenses				
7359	Consulting Contract	45,000	8,684	36,316
7558	Engineering	120,000	15,632	104,368
7570	Equipment Rental	5,000	0	5,000
8312	Materials and Supplies	400,000	18,335	381,665
8671	Project Management	130,000	0	130,000
8977	Short Term Citizen Contracts	20,000	0	20,000
8978	Sub Contract	1,250,000	91,442	1,158,558
		1,970,000	134,093	1,835,907
Other Expenses				
	Total Expenses	1,970,000	134,093	1,835,907
	Surplus/(Deficit)	0	1,343,404	

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4541-Contaminated Site (Old Marina)

		2020/2021 Budget Full Year	2020/2021 Quarter 3 31-Dec	Variance
Revenue				
9704	Transfer in from General Surplus	235,000	176,250	58,750
Total Revenue		235,000	176,250	58,750
Expenses				
7359	Consulting Contract	25,000	10,758	14,243
7360	Consulting	10,000	0	10,000
7558	Engineering	150,000	10,096	139,904
8228	Legal Fees	10,000	1,013	8,987
8312	Materials and Supplies	0	963	(963)
8670	Professional Fees	0	26,588	(26,588)
8671	Project Management	40,000	0	40,000
		235,000	49,417	185,583
Other Expenses				
Total Expenses		235,000	49,417	185,583
Surplus/(Deficit)		0	126,833	

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8541-Secret Beach Development

		2020/2021 Budget Full Year	2020/2021 Quarter 3 31-Dec	Variance
Revenue				
9704	Transfer in from General Surplus	485,500	364,125	121,375
	Total Revenue	485,500	364,125	121,375
Expenses				
7359	Consulting Contract	15,000	12,346	2,655
7558	Engineering	125,000	103,925	21,075
8312	Materials and Supplies	4,000	25	3,975
8670	Professional Fees	10,000	6,553	3,448
8977	Short Term Citizen Contracts	30,000	0	30,000
8978	Sub Contract	301,500	152,024	149,476
		485,500	274,872	210,628
Other Expenses				
	Total Expenses	485,500	274,872	210,628
	Surplus/(Deficit)	0	89,253	

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8544-Secret Beach Offsite Utilities

		2020/2021 Budget Full Year	2020/2021 Quarter 3 31-Dec	Variance
Revenue				
9704	Transfer in from General Surplus	1,125,000	843,750	281,250
	Total Revenue	1,125,000	843,750	281,250
Expenses				
7359	Consulting Contract	25,000	0	25,000
7558	Engineering	70,000	0	70,000
8978	Sub Contract	1,030,000	0	1,030,000
		1,125,000	0	1,125,000
Other Expenses				
	Total Expenses	1,125,000	0	1,125,000
	Surplus/(Deficit)	0	843,750	

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1400-Economic Development

		2020/2021 Budget Full Year	2020/2021 Quarter 3 31-Dec	Variance
Revenue				
4210	FFA-BC-Funds Received	0	15,277	(15,277)
4250	FFA-CDA-Funds Received	13,239	9,927	3,312
9704	Transfer in from General Surplus	64,761	48,571	16,190
	Total Revenue	78,000	73,774	4,226
Expenses				
7359	Consulting Contract	30,000	8,308	21,692
7440	Distribution	32,000	22,200	9,800
7480	Dues/Memberships	9,000	0	9,000
8228	Legal Fees	5,000	0	5,000
8312	Materials and Supplies	0	53	(53)
8325	Meeting Expense	2,000	0	2,000
8670	Professional Fees	0	8,919	(8,919)
		78,000	39,480	38,520
Other Expenses				
	Total Expenses	78,000	39,480	38,520
	Surplus/(Deficit)	0	34,295	

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1415-Lucky Creek Hydro Project

		2020/2021 Budget Full Year	2020/2021 Quarter 3 31-Dec	Variance
Revenue				
9704	Transfer in from General Surplus	5,000	3,750	1,250
Total Revenue		5,000	3,750	1,250
Expenses				
7359	Consulting Contract	5,000	65	4,935
		5,000	65	4,935
Other Expenses				
Total Expenses		5,000	65	4,935
Surplus/(Deficit)		0	3,685	

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1425-Secret Beach Marina

		2020/2021 Budget Full Year	2020/2021 Quarter 3 31-Dec	Variance
Revenue				
9704	Transfer in from General Surplus	975,000	731,250	243,750
	Total Revenue	975,000	731,250	243,750
Expenses				
7359	Consulting Contract	25,000	29,564	(4,564)
7558	Engineering	35,000	59,992	(24,992)
7570	Equipment Rental	10,000	0	10,000
7955	Insurances & Licences	5,000	0	5,000
8312	Materials and Supplies	200,000	188,649	11,351
8670	Professional Fees	0	2,406	(2,406)
8978	Sub Contract	700,000	551,383	148,617
		975,000	831,995	143,005
Other Expenses				
	Total Expenses	975,000	831,995	143,005
	Surplus/(Deficit)	0	(100,745)	

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1440-TSL Logging

		2020/2021 Budget Full Year	2020/2021 Quarter 3 31-Dec	Variance
Revenue				
9704	Transfer in from General Surplus	5,000	3,750	1,250
Total Revenue		5,000	3,750	1,250
Expenses				
8978	Sub Contract	5,000	0	5,000
Total Expenses		5,000	0	5,000
Other Expenses				
Total Expenses		5,000	0	5,000
Surplus/(Deficit)		0	3,750	

Additional Grants & Other Funded Projects

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1122-Specific Claims - Maggie Lake

		2020/2021 Budget Full Year	2020/2021 Quarter 3 31-Dec	Variance
Revenue				
4202	Gov Can Specific Claims	16,500	16,500	0
	Total Revenue	16,500	16,500	0
Expenses				
7120	Administration	136	0	136
7865	Remuneration - Council	300	0	300
7870	Remuneration - Other	450	0	450
8228	Legal Fees	14,200	0	14,200
8325	Meeting Expense	614	0	614
8670	Professional Fees	800	0	800
		16,500	0	16,500
Other Expenses				
	Total Expenses	16,500	0	16,500
	Surplus/(Deficit)	0	16,500	

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1175-TSL Cedar Theft

		2020/2021 Budget Full Year	2020/2021 Quarter 3 31-Dec	Variance
Revenue				
5960	Other Income	0	22,440	(22,440)
Total Revenue		<u>0</u>	<u>22,440</u>	<u>(22,440)</u>
Expenses				
Other Expenses				
Surplus/(Deficit)		<u>0</u>	<u>22,440</u>	

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8150-NRT Citizens' Wills

		2020/2021 Budget Full Year	2020/2021 Quarter 3 31-Dec	Variance
Revenue				
4770	New Relationship Trust	25,000	0	25,000
5960	Other Income - In-Kind	13,050	0	13,050
	Total Revenue	38,050	0	38,050
Expenses				
8228	Legal Fees	28,050	0	28,050
8670	Professional Fees	10,000	0	10,000
		38,050	0	38,050
Other Expenses				
	Total Expenses	38,050	0	38,050

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8515-First Peoples' Cultural Council

		2020/2021 Budget Full Year	2020/2021 Quarter 3 31-Dec	Variance
Revenue				
4725	First Peoples' Cultural Council	37,862	37,862	0
5960	Other Income (In-Kind)	5,000	0	5,000
	Total Revenue	<u>42,862</u>	<u>37,862</u>	<u>5,000</u>
Expenses				
7568	Equipment Purchases	2,312	1,188	1,124
8325	Meeting Expense (Food)	1,850	0	1,850
8978	Sub Contract	38,700	3,810	34,890
		<u>42,862</u>	<u>4,998</u>	<u>37,864</u>
Other Expenses				
	Total Expenses	<u>42,862</u>	<u>4,998</u>	<u>37,864</u>
	Surplus/(Deficit)	<u>0</u>	<u>32,864</u>	

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9026-Pandemic Ec Dev

		2020/2021 Budget Full Year	2020/2021 Quarter 3 31-Dec	Variance
Revenue				
4250	FFA-CDA-Funds Received	27,000	27,000	0
Total Revenue		27,000	27,000	0
Expenses				
7440	Distributions	27,000	0	27,000
Total Expenses		27,000	0	27,000
Other Expenses				
Total Expenses		27,000	0	27,000
Surplus/(Deficit)		0	27,000	

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9027-ISC Pandemic Head Start

		2020/2021 Budget Full Year	2020/2021 Quarter 3 31-Dec	Variance
Revenue				
4250	FFA-CDA-Funds Received	0	21,502	(21,502)
Total Revenue		<u>0</u>	<u>21,502</u>	<u>(21,502)</u>
Expenses				
Other Expenses				
Surplus/(Deficit)		<u>0</u>	<u>21,502</u>	

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9028-ISC Pandemic Minor Capital

		2020/2021 Budget Full Year	2020/2021 Quarter 3 31-Dec	Variance
Revenue				
4250	FFA-CDA-Funds Received	0	54,804	(54,804)
Total Revenue		<u>0</u>	<u>54,804</u>	<u>(54,804)</u>
Expenses				
Other Expenses				
Surplus/(Deficit)		<u>0</u>	<u>54,804</u>	

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9030-BCFN Gaming

		2020/2021 Budget Full Year	2020/2021 Quarter 3 31-Dec	Variance
Revenue				
4115	BC Gaming Revenue	287,618	287,618	0
9704	Transfer in from General Surplus	267,790	0	267,790
	Total Revenue	<u>555,408</u>	<u>287,618</u>	<u>267,790</u>
Expenses				
8670	Professional Fees	555,408	0	555,408
		<u>555,408</u>	<u>0</u>	<u>555,408</u>
Other Expenses				
	Total Expenses	555,408	0	555,408
	Surplus/(Deficit)	<u>0</u>	<u>287,618</u>	

Toquaht Nation
Schedule of Individual Program Revenue, Expenditure
YTD Variance Report
December 31, 2020

9040-Proponent Benefits Agreements

		2020/2021 Budget Full Year	2020/2021 Quarter 3 31-Dec	Variance
Revenue				
4765	Maa-nulth Treaty Society	100,000	100,000	0
9704	Transfer in from General Surplus	20,000	0	20,000
	Total Revenue	<u>120,000</u>	<u>100,000</u>	<u>20,000</u>
Expenses				
8670	Professional Fees	120,000	0	120,000
		<u>120,000</u>	<u>0</u>	<u>120,000</u>
Other Expenses				
	Total Expenses	<u>120,000</u>	<u>0</u>	<u>120,000</u>
	Surplus/(Deficit)	<u>0</u>	<u>100,000</u>	

Toquaht Nation
Schedule of Individual Program Revenue, Expenditure
YTD Variance Report
December 31, 2020

9125-Capacity Building

		2020/2021 Budget Full Year	2020/2021 Quarter 3 31-Dec	Variance
Revenue				
4110	Province of BC	40,000	40,000	0
Total Revenue		40,000	40,000	0
Expenses				
8670	Professional Fees	40,000	0	40,000
Total Expenses		40,000	0	40,000
Other Expenses				
Total Expenses		40,000	0	40,000
Surplus/(Deficit)		0	40,000	

Toquaht Nation
Schedule of Individual Program Revenue, Expenditure
YTD Variance Report
December 31, 2020

1605-FNHA Health Action Grant

		2020/2021 Budget Full Year	2020/2021 Quarter 3 31-Dec	Variance
Revenue				
5960	Other Income	8,000	0	8,000
	Total Revenue	8,000	0	8,000
Expenses				
8312	Materials and Supplies	4,000	3,720	280
8978	Sub Contract	4,000	2,757	1,243
		8,000	6,476	1,524
Other Expenses				
	Total Expenses	8,000	6,476	1,524
	Surplus/(Deficit)	0	(6,476)	

Toquaht Nation
Schedule of Individual Program Revenue, Expenditure
YTD Variance Report
December 31, 2020

3225-ICMS Water Reservoir Design

		2020/2021 Budget Full Year	2020/2021 Quarter 3 31-Dec	Variance
Revenue				
9704	Transfer in from General Surplus	131,673	98,755	32,918
Total Revenue		131,673	98,755	32,918
Expenses				
7120	Administration	3,072	0	3,072
7359	Consulting Contract	3,746	975	2,771
7558	Engineering & Sub Consultants	124,855	18,929	105,926
8978	Sub Contract - Construction	0	1,918	(1,918)
		131,673	21,822	109,851
Other Expenses				
Total Expenses		131,673	21,822	109,851
Surplus/(Deficit)		0	76,933	

Toquaht Nation
Schedule of Individual Program Revenue, Expenditure
YTD Variance Report
December 31, 2020

4026-Toquaht Gathering Place

		2020/2021 Budget Full Year	2020/2021 Quarter 3 31-Dec	Variance
Revenue				
4110	Province of BC	1,664,000	0	1,664,000
	Total Revenue	<u>1,664,000</u>	<u>0</u>	<u>1,664,000</u>
Expenses				
7359	Consulting Contract	45,000	8,765	36,235
7558	Engineering	124,000	96,453	27,547
7570	Equipment Rental	25,000	4,898	20,102
7955	Insurance & Licences	15,000	7,100	7,900
8312	Materials and Supplies	170,000	83,520	86,480
8670	Professional Fees	30,000	4,901	25,099
8978	Sub Contract	1,255,000	328,620	926,380
		<u>1,664,000</u>	<u>534,256</u>	<u>1,129,744</u>
Other Expenses				
	Total Expenses	<u>1,664,000</u>	<u>534,256</u>	<u>1,129,744</u>
	Surplus/(Deficit)	<u>0</u>	<u>(534,256)</u>	

Toquaht Nation
Schedule of Individual Program Revenue, Expenditure
YTD Variance Report
December 31, 2020

8542-Rural Dividend - SB Service Design

		2020/2021 Budget Full Year	2020/2021 Quarter 3 31-Dec	Variance
Revenue				
9704	Transfer in from General Surplus	125,000	0	125,000
Total Revenue		125,000	0	125,000
Expenses				
7360	Consulting (Secret Beach)	85,000	0	85,000
7558	Engineering	0	16,000	(16,000)
8670	Professional Fees (Asset Mngmt)	40,000	0	40,000
		125,000	16,000	109,000
Other Expenses				
Total Expenses		125,000	16,000	109,000
Surplus/(Deficit)		0	(16,000)	

Toquaht Nation
Schedule of Individual Program Revenue, Expenditure
YTD Variance Report
December 31, 2020

8575-Relaw Project

		2020/2021 Budget Full Year	2020/2021 Quarter 3 31-Dec	Variance
Revenue				
9704	Transfer in from General Surplus	11,058	0	11,058
Total Revenue		<u>11,058</u>	<u>0</u>	<u>11,058</u>
Expenses				
9070	Training	11,058	0	11,058
		<u>11,058</u>	<u>0</u>	<u>11,058</u>
Other Expenses				
Total Expenses		<u>11,058</u>	<u>0</u>	<u>11,058</u>

January 31, 2020
 Department of Capital Projects & Economic Development Report to Council
 Third Quarter, 2020/2021
 Submitted by Rick Shafer

Overview of Achievements & Outcomes for Q3 (Oct, Nov, Dec) 2020/2021

1.0 EC/Dev Achievements & Outcomes – Q3 2020/2021

Lucky Creek Hydro

2020/2021 Goals & Objectives

- Continue discussions with BC around compensation for lost opportunity due to policy changes by BC that has curtailed private power projects

Q3 Achievements & Outcomes

Toquaht continues to seek compensation for the loss of opportunity from BC's decision to halt the Standing Offer Program. Due to the recent Provincial election, these discussions were postponed and are expected to be restarted in the Spring of 2021.

Kerr Wood Leidal Coastal Adaptation Plan

2020/2021 Goals & Objectives

- Confirm adaptation strategies to protect important ecological, infrastructure and forestry resources as identified by the local community
- Build community capacity to adapt to climate change

Q3 Achievements & Outcomes

In October, the Department of Fisheries and Oceans Canada provided Toquaht and KWL with "bathymetry data" in the vicinity of Barkley Sound. This data provides details on the depths of the surrounding ocean as well as information on the underwater terrain. According to KWL, "the data could be used for any additional coastal assessments to better understand what is happening in the deeper and intermediate depths. It could be tied into existing ground survey to give a complete dataset of the land/sea."

On December 8, I met with KWL via video conference to discuss the Coastal Adaptation Plan finalization. The final draft of this plan is complete. The next step was to meet in person with Toquaht to present the draft plan and receive feedback before finalizing the document. Due to Covid-19, this in-person meeting has not been possible and will be postponed to later in the 2021/2022 fiscal year. If an in-person meeting is still not possible by the end of the next fiscal year, then we will attempt a video conference but that is not preferred.

Secret Beach Marina

2020/2021 Goals & Objectives

- Construct an additional breakwater system for protection from waves generated by passing boats and storms from the south east

- Extend marina floats to accommodate larger boats (two new 40-foot main float sections, and four new 32-foot by 6-foot fingers)
- Add new float to boat ramp to provide additional space for temporary tie up at low tide

Q3 Achievements & Outcomes

During November and December 2020, all work proposed for the current fiscal year was substantially complete. This included:

- Extension of the boat ramp float
- Extension of the main marina float, including four 32-foot-long fingers
- Installation of the second leg of the breakwater

Jeff King (Engineer) and I continue to monitor the effectiveness of the new breakwater installation. Initial observations indicate that it is performing well and reducing waves generated from south east storms as well as boat traffic travelling past the marina.

Our application for funding for the concrete barge and steel ramp (Shellfish Dock) was not approved by Indigenous Marine Services Initiative (IMSI). Although it remains an important project for Toquaht, the “Shellfish Dock” project will not proceed at this time. Other funding opportunities will be pursued with the hope that this project can proceed in the future.



Pile driver working on breakwater installation



Secret Beach Marina

Secret Beach Development

2020/2021 Goals & Objectives

- Urban Systems to complete the Detailed Design for sewer, water, and hydro for all “side roads.” The schedule is to have all Secret Beach offsite and onsite sewer, water, roads, and hydro services be completely designed and “shovel ready” projects by the end of the 20/21 fiscal year
- Construct hiking trails to connect Secret Beach to various surrounding areas such as Secret Beach to Macoah
- Blast and excavate bed rock remaining in roadways.
- Follow up on funding application submitted to the Community Opportunity Readiness Program (CORP) to assist with the cost of the offsite services. Funding request for \$2,220,000 towards total projected cost of \$3,346,000 for offsite services. A response to this funding application is not expected prior to Q3 of fiscal 20/21

Q3 Achievements & Outcomes

During December 2020, Bowerman Excavating and RocTec Blasting were onsite to advance the road system at Secret Beach. We laid out the “walk-in” campsite adjacent to the kayak launch and fallers were hired to clear the pathways for the walk-in camping area. The fallers also thinned trees in front of the area to be considered for the future Toquaht Government Building to establish viewsapes from the potential building site. This work will continue in Q4.

The Community Opportunity Readiness Program (CORP) application to extend the offsite services from Macoah to Secret Beach was not approved. A new call for proposals for CORP funding was open in December 2020. A new submission, incorporating comments from INAC, was submitted in Dec 2020. It is anticipated that we will not receive feedback from this latest application until April 2021.

"Old" Toquaht Bay Campsite Remediation

2020/2021 Goals & Objectives

- Continue discussions with BC regarding remediation options including the “Industrial Option”
- Continue to pursue considerations in relation to the “Industrial Option.” A Working Group of Toquaht and BC representatives was established to discuss these considerations which Toquaht has requested if the “Industrial Option” is agreed to. These include:
 1. The purchase of the Toquaht Bay log sort and conversion of that land to TSL
 2. The purchase of both the Stopper Islands and conversion of the islands to TSL
 3. Conversion of the volume-based forest licence purchased from Coulson to an area-based Community Forest licence covering the Toquaht, Lucky, and Cataract valleys
- Continue discussions with BC regarding the potential for Toquaht to purchase the Crown Land where the Toquaht Dryland Sort operates. If BC agrees to this land purchase, Toquaht may consider a new design to expand production at the Dryland Sort and complete a grading plan for the adjoining TSL

Q3 Achievements & Outcomes

Negotiations with BC regarding the potential area-based tenure in the Toquaht, Lucky Creek and Cataract Valleys continue to be suspended. The previous Forest Minister did not run for re-election. The new Forest Minister is Ms. Katrine Conroy. Our primary contact on this file, David Coburn (Director with FLNRORD) has since met with Minister Conroy and her senior staff to brief them on the Toquaht project and to seek a mandate to negotiate the area-based tenure requested by Toquaht. I expect to have direction from BC on how these negotiations will proceed in Q4.

Ma Mook Natural Resources Ltd

On October 7, 2020, I was appointed to be Toquaht's representative on the Board of Ma Mook. The first meeting was held at the Barclay Hotel in Port Alberni.

Several housekeeping issues were on the agenda but of most interest to Toquaht was the presentation of the draft market evaluation of both TFL 54 and 57 that Ma Mook had contracted Cortex Consultants Inc. (Cortex) to complete. The valuations are quite complex with several significant, but subjective, variables relating to "guesstimates" of future logging costs, timber values, and harvest volumes.

The Cortex evaluation report is further complicated by the fact that the report was completed before the province announced the two (2) year moratorium on the harvest of old growth timber in the Clayoquot Sound area. There is no indication on what the outcome of this moratorium could be long term. The province is certainly feeling pressure from several groups to permanently ban old growth logging in Clayoquot Sound. If this happens the Annual Allowable Cut (AAC) for TFL 54 and 57 will plummet for the next 30 to 40 years.

As with the Toquaht forest license, the Barkley Community Forest, and the Ma Mook TFLs, the old growth that is economically viable to harvest is in short supply. The second growth timber is immature and will not contribute significantly to the AAC until approximately 2050.

All these factors make the valuation of TFL 54 and 57 very subjective and it will be difficult to reach agreement with all of the Ma Mook partners on a "Fair Market Value" for the Ma Mook assets.

See the clip below from the Cortex report. This is indicating that with a benchmark value of \$15,000,000 and then with a market adjustment of just +5% and -5%, the range in value can swing between \$7,000,000 and \$24,000,000.

3.8 Sensitivity Analysis


Sensitivity analysis is a quantitative risk assessment of how a change in a specific model variable impacts the value (NPV) of the two TFLs. Table 2 summarizes the impact of a modest change in the average VLM log market prices used in the model

Table 2. The value of the TFLs is very sensitive to log values.

Valuation Scenario	Net Present Value *	
	Combined TFLs	\$/m ³ AAC
Valuation Scenario	\$15,186,349	\$119
Market Adjustment + 5%	\$24,056,699	\$188
Market Adjustment - 5%	\$7,099,643	\$55

* in perpetuity, and with adjustments

The large impact (50%) on the TFL values of a small variation (5%) in log market prices illustrates the tightness of operating margins in the TFLs.

 Cortex Consultants Inc. Page 8

Ma Mook has also recently hired a CEO to work between the operations staff and the Board of Directors. Until this hire, the Forest Manager liaised directly with the members of the Board. What seemed to me to be basic operational questions would be sent to the five (5) Board members for consideration. This was a very impractical management structure, and the end result was 5 people (Board members) taking up time and energy to discuss everyday operational issues. This was primarily caused by the fact that Ma Mook did not create and seek Board/Partner approval on a well thought out Annual Operating Plan. Each operational decision was sent to the Board on an adhoc basis. This is an extremely poor management structure which resulted in inefficiencies, unnecessary delays in reaching a decision, and generally wasted staff and Board members' time. I am hopeful that the new CEO will implement a more professional management structure that will bring much needed efficiencies to Ma Mook's operations.

I have asked Ken Matthews to review the Cortex evaluation report and to comment on the assumptions and scenarios from a forestry perspective. Ken has worked in and around the Clayoquot area for 30 years and is very well versed in the complex forestry issues in that area. We will provide Ken's comments to the Toquaht Executive before the end of the current fiscal year.

2.0 Capital Projects Achievements & Outcomes – Q3 2020/2021

Macoah Community Sewer System

2020/2021 Goals & Objectives

- David Johnsen to implement a regular sampling program through the 2020 summer to gather data which may then be compared to the previous summer so we may confirm the improvements realized from the SCADA algae control system (“hockey pucks”)
- Meet with the Ministry of the Environment (MOE) to negotiate a long-term testing and monitoring program beyond the first two years
- Determine whether a work around is possible for the issues with Xplornet which should enable remote monitoring functionality of the SCADA data collection system. The issue is with the satellite that Xplornet uses

Q3 Achievements & Outcomes

The Ministry of the Environment (MOE) has completed their initial review of Toquaht's application to amend the outfall monitoring program. In December 2020, the MOE requested additional information and clarification regarding this proposed amendment. The information MOE requested was submitted in mid-December and we now await further comments from MOE.

Macoah Community Building

łukwaa?ath̓iic hišimiyiŋyak – Toquaht Gathering Place

2020/2021 Goals & Objectives

- Continue to pursue funding from BC under the “Investing in Canada Infrastructure Program” for funds to construct community building
- Construct a new community building at Macoah which will be approximately 7,400 square feet including a 50-foot x 70-foot gather hall, a community kitchen, and 4 office spaces

Q3 Achievements & Outcomes

Work continues to advance on the Toquaht Community Building. In Q3, the framing was substantially complete, roof singles were installed, and the building is now “dry”. It is anticipated that in January 2021, windows and doors will be installed, rough in mechanical, electrical, and plumbing will be complete, and the building will be completed to “lock up” by early February. The proposed schedule to have the building ready for a grand opening in August 2021 is still on track.



Roofing installation on Community Building

Macoah Water System Improvements

2020/2021 Goals & Objectives

- Stantec to complete the Detailed Design of the new reservoir. It is anticipated that the Detailed design will be completed by the end of the 20/21 fiscal year with a construction funding request submitted to INAC for the 21/22 fiscal year

Q3 Achievements & Outcomes

The Detailed Design for the new water reservoir is substantially complete. It is anticipated that the Detail Design and the Project Approval Request (PAR) will be submitted to INAC by the end of the current fiscal year with the hope of receiving construction funding in the 2021/22 fiscal year.

Financial Accounting

All projects within the Capital Projects and Economic Development Departments are on, or under, budget. To date, there have been no unexpected expenditures during Q3 of the 2020/2021 fiscal year.

**Department of Community Services Report to Council
Third Quarter 2020-2021
Submitted by Lisa Morgan**



Objectives

The Department of Community Services provides:

- 1) Financial assistance for school supplies, good grades and recreational activities for youth from K-12 and supports the Tlu-pitch Games in Port Alberni.
- 2) Post-secondary tuition and living allowance, skills development and training in trades, also support short-term certificate programs and Citizens who wish to enrol in part-time studies.
- 3) Services and support to improve the overall health and well-being of Toquaht Citizens and families – patient travel, flu-shots, immunizations, home-care support and Teechuktl services.
- 4) Our language by preserving, learning and teaching language through practice.
- 5) Monthly cultural programs
- 6) Social assistance to Citizens and non-Citizens living on Toquaht lands
- 7) Emergency preparedness services with training of our Macoah Emergency Team

Overview of Achievements & Outcomes

The Department of Community Services has achieved our goals in accommodating our Citizens by providing:

Child Welfare & Education

Within the months of Oct 1- Dec 31, we have processed,

Covid-19 Tech Support –An order of 4 chromebooks, 4 headsets, 1 small desk and two office chairs were approved, making the overall number of students who applied for technical support to 41. A success rate of 89%

Good Grades Incentive – one student has submitted their report cards to K-12 coordinator for processing.

Youth rec funds – one student applied for the youth fund

School supplies – there have been no applications

Action Required: increase social media advertisement of youth recreation funds and the good grades incentive and how to access funds during covid-19. Request the K-12 Coordinator to conduct call-outs to guardians and students.

Post-Secondary and Skills Training

Currently, we have three sponsored students, two first year and one second year student. All three students submitted their transcripts for term 1 (Sept-Dec) resulting in continued sponsorship.

Action Required: The post-secondary application needs revision: dates of submission, section to include student's banking information, and title pages changed (for clarity).

Health

Since the beginning of September, NTC community health nurse Amanda Aspinall informed our health team she will not be able to travel to Macoah due to the closure (re-opens spring/summer 2021) of the Tofino budget vehicle rental. A temporary solution was Noreen picking up and dropping off NTC health team at the bottom of Macoah hill. Noreen picked up NTC nurse(s) twice a month which recently ended. NTC will need to find a solution.

To date, for nursing, we have had 5 community visits and 24 clients served. Two flu clinics were held this time, one at Macoah and another at the office. Both were attended (12 at Macoah and 8 at the office). Other citizens received flu vaccine by individual appts and home visits.

A total of 8 visits since the beginning of October for child and youth services for one client at Macoah to help different ideas and model for walking along furniture, cooking with different foods, using the website of early years and working with physiotherapist by zoom.

Three 'Wellness in Recovery' sessions were made available in person making it a total of 4 participants. These sessions are to assist with sobriety and after treatment planning. So far it seems like it has made a difference as it offers a safe space for people to express their thoughts, feelings and concerns; The cultural workers also discussed and explored various cultural ways to keep safe and well as well as different things that may be helpful. Healthy coping was also discussed with participants.

Introductory suicide intervention training: 2 participants, Dec 2nd. Due to renewed COVID restrictions this meeting was postponed and replaced with a zoom meeting that included a focus on Harm Reduction. Time constraints and current need resulted in the suicide intervention information being postponed to 2021. What did occur was a brief review of the Nation's crisis response plan of which I had a copy, however, which was new to both experienced and long-term Nation staff.

Lastly, one Macoah resident has completed a home assessment by NTC nurse Amanda to be eligible for homecare.

Action Required: continue to follow-up with NTC Health Dept for transportation solution

Citizen Services

Since October, applications for hardship have declined considerably. Six applications were reviewed and approved. Most hardship applications are due to loss of work.

There have been no Elder Grant submissions.

Since November, contractor Kathy Waddell is helping with community services assessment and policy work planning.

Action Required: Continue to work with Kathy. Update the hardship applications logbook for any citizen requesting assistance.

Community Services

Dorthea Mickey has an open contract (home-making) for eligible residents. Currently, she is serving one home with the potential for additional homes. We are working with NTC nurse with providing home and risk assessments for elders.

As of December, Lily Morgan is contracted to clean the community kitchen and will continue to clean weekly.

Action Required: schedule regular time schedules for Dorthea to service residents.

Culture Services

Carlos Mack has an open contract to harvest traditional and non-traditional items.

On Oct 21, Carlos travelled with citizen to harvest and process Devil's Club, and one day two, processed three salve jars: Sarah, Greta and myself.

Action Required: none

Emergency Preparedness

On Oct 6, meet and greet Fire Chief Rick Geddes to Macoah and show Rick the community, the fire station boxes, and the water treatment plant and discuss the Ucluelet water pumper truck.

Oct 27, Fire Chief Rick Geddes transported the water pumper truck to Macoah and provided a demonstration to a few of the M.E.T. members.

Nov 1, posted an inventory list to all the fire stations.

Action Required: follow-up with Fire Chief Rick Geddes to discuss the pumper truck and other fire suppression related items.

**Department of Lands, Public Works and Resources Report to Council
Third Quarter (Q3), 2020-2021
Submitted by David Johnsen**



Lands & Public Works Outcomes

The mandate of the Department of Lands, Public Works and Natural Resources is to manage, administer and plan for Toquaht Nation Lands.

Lands Administration

- Maintain records and agreements relating to Toquaht lands.
- Support sustainable development including the development of housing, community infrastructure and economic opportunities,
- Increase signage on Toquaht lands.
- Develop systems to maintain records of enforcement issues and follow up with regional stakeholders (BC, DFO, etc) or Executive to resolve enforcement questions or complaints.
- Update Official Community Plan .
- Develop and implement a Business Licensing System

Public Works

- Operate and maintain the water and waste water treatment facilities, manage solid waste and recycling, and maintain roads, culverts, housing stock, and other infrastructure.
- Continue landscaping at Macoah to beautify the community. Develop and implement record keeping systems and maintenance schedules to improve the safety and efficiency of operations.

Domestic Harvest and Resources

- Manage and monitor fisheries, wildlife and migratory bird activities. Manage and enhance harvesting activities to support the exercise of Toquaht culture.
- Harvest as much allocated fish species as possible including using citizens if possible to harvest seafoods such as prawns and herring roe.
- Distribute fish to citizens throughout Vancouver Island in accordance with our fish distribution policy.
- Develop phased approach to a Guardian program to enforce Toquaht laws on our lands.
- Develop and implement elk translocation program within Toquaht territories, working with Ucluelet First Nation and Wildlife Branch to coordinate relocation of elk this fiscal.
- Develop stream restoration inventory with Central West Coast Forest Society within Toquaht territories.

Asset Management

- Develop and implement an Asset Management Plan, including new finance and budgeting recommendations.

Housing

- 'tu'k^{Waa}?ath Nation is committed to providing safe and affordable housing to citizens. The nation currently owns 10 rental units - 2 single family homes and 4 duplexes. Rents are kept low as the Nation does not hold mortgages on any property. Rental income is directed toward the asset management of the homes, including regular maintenance and repairs.
- Create multi year housing strategy to plan for additional housing for citizens and our workforce

Internet

- Macoah homes have fibre optic internet, subsidized by the Nation. To ensure all community members have access, basic services are offered for free.
- Larger and faster internet packages are available for a fee.

Overview of Achievements & Outcomes

#	Goal	Outcome
1	Keep Lands registry up to date	<ul style="list-style-type: none"> ○ Ongoing
2	Staff	<ul style="list-style-type: none"> • Looking into training needs, MS Office, GIS, • Due to Covid-19 Public Works crew have not attended training courses, but these have been booked for future. • Work on determining staffing needs begun, org chart wish list maintained
3	Dispositions, Lease management, applications and business licensing	<ul style="list-style-type: none"> • TFLP dry land sort waste dumping sites locations determined and work on proper applications initiated.
4	Plan for community facilities	<ul style="list-style-type: none"> • No Updates
5	Operate safely with good record keeping.	<ul style="list-style-type: none"> • Lands and Public Works have continued bi-weekly safety meetings, and record keeping is up to date. • Additional record keeping of water usage implemented. • Lands team are attempting bi-weekly video chats. • Covid-19 procedures in place, social distancing of staff, wearing masks, sanitizing surfaces.
6	Maintenance schedule	<ul style="list-style-type: none"> • The LPWR team are using the Standard Operating Procedures guidelines to develop maintenance schedules for Public Works infrastructure. • Don Mackinnon has been hired to help develop maintenance schedules.
7	Regular O&M on water facility	<ul style="list-style-type: none"> • Water facility operating properly,

		<ul style="list-style-type: none"> • Inventory of maintenance items by Don Mckinnon for quick ordering when needed. • Slow sand filtration tanks were cleaned out, proper use of harnesses and air extraction used.
8	Regular O&M on waste water facility	<ul style="list-style-type: none"> • Minor ongoing issues such as algae, UV system, sand filters, being monitored and recorded. • High levels of Algae can reduce effectiveness of ponds, and clog the sand filter system. • Algae levels being monitored. • Lift station maintenance completed • O2 levels of ponds needs to be monitored, had Central West Coast Forest Society calibrate the O2 meter. •
9	Village Maintenance	<ul style="list-style-type: none"> • Road grading has been done. • Talked with Al Rumold regarding bringing load of gravel in to repair sections of road.
10	Restoration projects	<ul style="list-style-type: none"> • Hired Marina Rayner on contract to work with Central West Coast Forest Society to develop a comprehensive plan of all Toquaht Streams and Rivers • Coastal Restoration Fund work on Toquaht River Estuary. Get CWFS involved in this project.
11	Signage on Toquaht lands	<ul style="list-style-type: none"> • Replaced some damaged and missing signs from Toquaht Lands. • Covid-19 precaution signage on all Toquaht Lands. • Patrols of Toquaht Lands being conducted and orders left on vehicles or handed to people. • Ongoing.
12	Fishing Licences	<ul style="list-style-type: none"> • Research licences Toquaht Nation has for Me Too negotiations.
13	Expand fish species harvest	<ul style="list-style-type: none"> • Additional species of salmon will be harvested for distribution to citizens.
14	Food fish distribution	<ul style="list-style-type: none"> • Additional Chinook harvested and frozen for future distribution.
15	Citizen contracts	<ul style="list-style-type: none"> • No citizen contracts in Q2

16	Manage and monitor resources in the territories	<ul style="list-style-type: none"> • Me-Too Clause discussions are happening at internal Maanulth Committee and at MFC. • Internal Me-Too committee formed with David Noah, Brent Lehman and David Levy. • Vic Amos contacted and invited to Executive meeting to talk about Taaqwiihaak fisheries. • Continued research on Guardian Programs, determining Toquahts need. • Marina Rayner hired on contract to develop and implement Guardian Program for Toquaht Nation.
17	Committees	<ul style="list-style-type: none"> • All Committee meetings attended VIA Zoom or alternative due to Covid-19. • Maanulth Committees attended: • MWC, MFC, ROA TAG, JFC, JFTC, JFTC Sub Committees. • Joint Fisheries Committee Revitalization Small Working group meetings attended to help revive the effectiveness of the JFC table with Maa-Nulth and DFO. • ROA Management Working Group meeting attended. No Nation had any changes to previous years Important Harvest Areas. Toquaht Lands dept. will work on complete overhaul of IHA areas for 2021.
18	Infrastructure maintenance	<ul style="list-style-type: none"> • Lawns mowed at rental units. • Brush cut around fire hydrants. • Small trees removed along road in Macoah • Weed wackers, chainsaw brought to shop for tune-ups/repairs. • List of assets being created with maintenance dates. • Wood chipper purchased, wind fall trees in Macoah cut up and chipped. • Internet issues with power outages, required phoning the NOC every time the power went out, this has been resolved installing a Uninterrupted Power Supply.
19	Housing operations	<ul style="list-style-type: none"> • Keeping rental housing list up to date. • Regular maintenance of rental units done such as, cleaning dryer vents, checking and cleaning HRV, smoke alarm batteries. • Hot water tank replaced in unit 110. • HRV units inspected in duplex units. • More periodic cleaning of HRV filters added to maintenance list.

		<ul style="list-style-type: none">• List of maintenance needs on units created and updated.
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Financial Accounting

The Lands, Public Works and Resources Department is currently on schedule with its budget and projects.

Respectfully submitted,

David Johnsen
Director of Lands, Public Works, and Resources