

# Special Meeting of Council

Tuesday August 11<sup>th</sup>, 2020

Toquaht Boardroom

## AGENDA

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**Start time: 5:00 p.m.**

**Guest: Angela Polifroni**

Convening the meeting

Adoption of Agenda

Approval of minutes for July 28, 2020

**STARTS CM00516**

**REGULAR BUSINESS**

### **1) Reports**

a) Ec Dev & Capital Projects update

b) Financial update

c) Community Services update

d) Lands update

*DRAFT WORDING*

*THAT Council resolve to receive agenda item 1 a to d.*

### **2) Information for Receipt**

a) ACRD Bulletins – May & June

b) Qacca Settlement Trust financial statements period ended 31/03/2020

*DRAFT WORDING*

*THAT Council resolve to receive agenda item 2.*

### **Additions/deletions**

- 
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Adjourn meeting

# Special Council Meeting

Tuesday, July 28, 2020

Teleconference

## DRAFT Meeting Minutes

Present:

Call-In: Kevin Mack, Anne Mack, Kirsten Johnsen, Naomi Mack, Noah Plonka

Absent:

Chair: Kirsten Johnsen

Guest:

Recorder: Naomi Mack

Quorum was present throughout the meeting

**Council Meeting convened at 5 p.m.**

**Agenda adopted by consensus**

**Minutes from June 28, 2020 approved by consensus**

**STARTS CM00514**

**AGENDA**

**REGULAR BUSINESS**

### 1) Request for decision

- a) Toquaht Nation audited financial statements dated March 31, 2020
  - i) Few minor changes to financial statements
  - ii) Due to COVID-19 a PowerPoint presentation made available

**CM00514**

**MOVED: Kevin Mack**

**SECONDED: Noah Plonka**

**THAT** Toquaht Council resolve to accept the financial committee's recommendation for approval of the audited financial statements dated March 31, 2020.

**YES: 5**

**NO: 0**

**Motion Carried**

### 2) Information for receipt

- a) Ministry of Agriculture; Corporate Governance, Policy and Legislation Branch

**CM00515**

**MOVED: Naomi Mack**

**SECONDED: Anne Mack**

**THAT** Toquaht Council resolve to accept agenda item #2.

**YES: 5**

**NO: 0**

**Motion Carried**

# Special Council Meeting

Tuesday, July 28, 2020

Teleconference

**DRAFT Meeting Minutes**

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**Adjourned: 5:25 p.m.**

Minutes prepared by Naomi Mack

**Chairperson**

**Law Clerk**

**Date**

DRAFT

July 31, 2020

Department of Capital Projects & Economic Development Report to Council

First Quarter, 2020/2021

Submitted by Rick Shafer

## Overview of Achievements & Outcomes for Q1 (Apr, May, Jun) 2020/2021

### 1.0 EC/Dev Achievements & Outcomes – Q1 2020/2021

#### **Lucky Creek Hydro**

##### **2020/2021 Goals & Objectives**

- Continue discussions with BC around compensation for lost opportunity due to policy changes by BC that has curtailed private power projects

##### **Q1 Achievements & Outcomes**

In late 19-20 Q4, a report was submitted to the province which included a summary of the Lucky Creek Hydro Project and the impacts of the changes to the Standing Offer Program (SOP). We originally expected the province to review this report in early Q1 2020/21, but Covid-19 has likely impacted the review process. I will follow up with Ms. Yvette Wells, the consultant engaged by the province to work with staff from the Ministry of Energy, Mines and Petroleum Resources (EMPR) to meet with First Nations impacted by the decision to halt the Standing Offer Program (SOP) for small independent hydro projects.

This issue has also been discussed with BC through the “Industrial Option” discussions regarding the remediation of the old campground and marina. BC has indicated they may consider a compensation package that would offset the costs to extend the BC Hydro grid from Macoah to the Toquaht Bay log sort.

#### **Kerr Wood Leidal Coastal Adaptation Plan**

##### **2020/2021 Goals & Objectives**

- Confirm adaptation strategies to protect important ecological, infrastructure and forestry resources as identified by the local community
- Build community capacity to adapt to climate change

##### **Q1 Achievements & Outcomes**

The Toquaht Coastal Adaptation Plan project is now in final DRAFT and has been submitted to INAC (funding agency) for initial review and comment. Canada (Tom Duncan) has expressed strong support for the outcomes to date.

The DRAFT Adaptation Plan was recently utilized to establish the floor elevation for the new community building at Macoah. From the information developed by Kerr Wood Leidal (KWL) and Parsons a minimum geodetic floor elevation of 7.1 meters was derived. Due to the existing ground elevation at the building site, a floor elevation of 7.5 meters geodetic was achieved.

It is rewarding to see a project like this provide tangible information that can be incorporated into practical project planning.

The Adaptation project began in 2018 and has since moved through four phases including:

Phase 1 – Project Initiation

Phase 2 – Coastal Erosion Assessment

Phase 3 – Integrated Vulnerability Assessment

Phase 4 – Coastal Adaptation Plan

The original project schedule was to have this project fully completed by the end of the 19/20 fiscal year. Due to the virus, it was not possible to get the Toquaht Advisory Committee, Toquaht Executive or members together to review/discuss the outcomes. I have advised Canada of this delay and they have indicated their understanding.

**The clip below from a recent KWL memo outlines the final steps to fully complete this project.**

**The next and final step in the project is for Toquaht staff to review and comment on the draft Coastal Adaptation Plan and provide input on the priority approaches for an Implementation Plan.** The Implementation Plan is intended to define clear and achievable next steps for implementing the Coastal Adaptation Plan, and will include the following components:

1. What are Toquaht Nation's **priority actions** and next steps to implement the Coastal Adaptation Plan?
2. When should the Plan be **reviewed**, and what criteria might trigger its update?
3. How will the Nation **measure progress and success** of the Coastal Adaptation Plan?

Once staff have provided feedback, the draft plan will be shared with the Community Advisory Committee during a final workshop to gather their feedback and finalize the plan.

We appreciate the input provided by Toquaht staff, leaders, and citizens to create a Coastal Adaptation Plan that will support the Nation's resilient growth and development.



Dave Murray, P.Eng, Principal

In Early September, KWL will prepare a project progress memo and will provide Toquaht with the draft version of the Adaptation Plan. Toquaht will be asked to review the Plan and provide comments. Once KWL receives all Toquaht's comments, they will finalize all reports and provide an Implementation Plan including recommendation for capacity building and ongoing review and updates. The Implementation Plan will define clear and achievable next steps for implementing the Coastal Adaptation Plan.

Attached to this report as **Appendix A** is the KWL DRAFT Vulnerability and Adaptation spreadsheet for your review.

I expect this work to be completed before the end of the 2020/2021 fiscal year.

### **Secret Beach Marina**

#### **2020/2021 Goals & Objectives**

- Construct an additional breakwater system for protection from waves generated by passing boats and storms from the south east

- Extend marina floats to accommodate larger boats (two new 40-foot main float sections, and four new 32-foot by 6-foot fingers)
- Add new float to boat ramp to provide additional space for temporary tie up at low tide

### Q1 Achievements & Outcomes

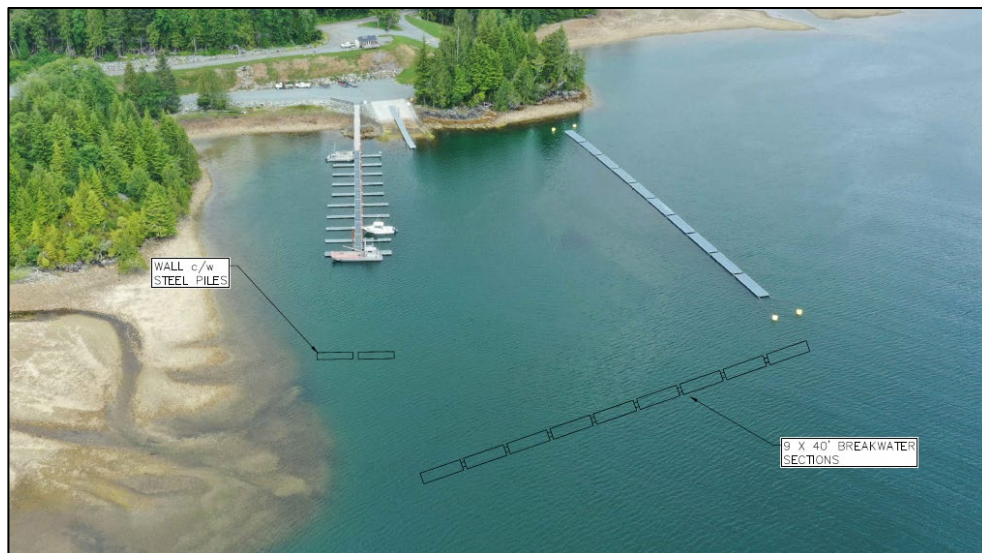
Throughout Q1, Coastal Welding & Metal Fabrication (Coastal Welding) continued work on the steel floats for the breakwater. There will be 11 sections in total; each section will be 40-feet by 10-feet and will weigh approximately 16,000 lbs. Once the sections are cut, prepared, and welded they will be sent to Vancouver for galvanizing.

As with the first breakwater, I have worked to source some used materials for the breakwater construction (anchors, chains etc). By utilizing some high-quality used materials, we are able to significantly decrease the overall cost of construction. Used belting will be delivered to Belterra Corporation in Nanaimo. Belterra will then construct the rubber belting sections which will be attached to the bottom of the breakwater.

The sections will be assembled in Campbell River by Coastal Welding and then trucked to Secret Beach for installation. I expect that the breakwater sections will be fully assembled by the end of Q2.

Cascara Consulting Engineers Ltd. (Cascara) is working to determine the optimal location for the installation of the breakwater.

Below is a sketch by Cascara (overlaid on a drone image) which shows the approximate installation location.



Cascara sketch of approximate breakwater installation location, June 2020





Air photo with work planned for 2020 in red

The four new 32-foot-long fingers and two 40-foot-long main float section that will be installed to extend the existing marina have been fabricated, assembled, and delivered to Secret Beach. They will be installed in September with the new breakwater sections.

The photo below shows two 40-foot main floats, and one 32-foot finger.



## **Secret Beach Development**

### **2020/2021 Goals & Objectives**

- Urban Systems to complete the Detailed Design for sewer, water, and hydro for all “side roads.” The schedule is to have all Secret Beach offsite and onsite sewer, water, roads, and hydro services be completely designed and “shovel ready” projects by the end of the 20/21 fiscal year
- Construct hiking trails to connect Secret Beach to various surrounding areas such as Secret Beach to Macoah
- Blast and excavate bed rock remaining in roadways.

- Follow up on funding application submitted to the Community Opportunity Readiness Program (CORP) to assist with the cost of the offsite services. Funding request for \$2,220,000 towards total projected cost of \$3,346,000 for offsite services. A response to this funding application is not expected prior to Q3 of fiscal 20/21

### **Q1 Achievements & Outcomes**

The road and service design work is underway. The design for the trail from Secret Beach to Macoah is completed to preliminary design stage. The bulk of the onsite works (rock blasting etc) will not start until after Labour Day.

Work is continuing on the realignment of the Business Plan to accommodate the comments from the previous funding application to the Community Opportunities Readiness Program (CORP). The CORP application we submitted last fiscal was not approved. The comments we received back were that they supported the project but wanted to see more emphasis placed on aspects of the project that would create long-term employment opportunities, such as the resort mentioned in the Business Plan as part of the “long-term” objective. The comments from CORP included a recommendation to amend the Business Plan to emphasise the employment opportunities created by a resort and to re-submit the application in 20/21 for further consideration.

To this end, I have engaged an architect to develop DRAFT designs for a “resort” including a check-in building with a gathering room and small commercial kitchen. Sue McKittrick has also started to revise the Business Plan to match the direction provided by the CORP representatives.

This work will be completed in Q2 and a new CORP funding application will be DRAFTED for your review.

### **"Old" Toquaht Bay Campsite Remediation**

#### **2020/2021 Goals & Objectives**

- Continue discussions with BC regarding remediation options including the “Industrial Option”
- Continue to pursue considerations in relation to the “Industrial Option.” A Working Group of Toquaht and BC representatives was established to discuss these considerations which Toquaht has requested if the “Industrial Option” is agreed to. These include:
  1. **The purchase of the Toquaht Bay log sort and conversion of that land to TSL**
  2. **The purchase of both the Stopper Islands and conversion of the islands to TSL**
  3. **Conversion of the volume-based forest licence purchased from Coulson to an area-based Community Forest licence covering the Toquaht, Lucky, and Cataract valleys**
- Continue discussions with BC regarding the potential for Toquaht to purchase the Crown Land where the Toquaht Dryland Sort operates. If BC agrees to this land purchase, Toquaht may consider a new design to expand production at the Dryland Sort and complete a grading plan for the adjoining TSL

### **Q1 Achievements & Outcomes**

In early April, BC and Toquaht established three Working Groups to advance discussions regarding the three primary requests from Toquaht (in Bold above) necessary for Toquaht to consider offering support for the “Industrial Option” for remediation at the old campground.



Through April, May, and the first half of June these discussions went very well. I would summarize these discussion as follows:

1. **Purchase of the Toquaht Bay log sort:** Discussions advanced very well, with BC agreeing in principle to sell the log sort to Toquaht. We also discussed the Terms of Reference (ToR) that would be provided to the appraiser to establish the market value of the log sort. I considered the appraiser's ToR to be very favorable to Toquaht. The log sort is also identified in the MNA Final Agreement as F-2 Lands. This designation makes the sale and transfer to TSL much easier for Toquaht.
2. **Purchase of both the Stopper Islands:** As with the log sort, these discussions also progressed very well. The major stumbling point with any past discussions around the sale of the Stoppers was the value of the timber on the islands. Ken Matthews put forth the argument that because of the significant cultural values of the Stopper Island, it is very unlikely that any commercial logging could possibly take place and for that reason the value of the timber should only consider the aesthetic value of the trees (minimal value) and not the commercial value of the trees if they were harvested. BC agreed to this position and the Terms of Reference for the appraiser were drafted accordingly. This is a major advancement in Toquaht's objective to own the Stoppers and have them converted to treaty lands.
3. **Conversion of the Toquaht Forest License (volume based) to area-based license such as Community Forest License or First Nation's Wood Land License (FNWL):** These discussions appeared to be advancing well with discussions ultimately focusing on the option of a First Nation's license with a Revenue Sharing agreement that would return a significant portion of the stumpage paid to BC back to Toquaht. With the Revenue Sharing component, the benefits to Toquaht would be comparable to the benefits gained from a Community Forest License. In mid-June, BC became more vague about the possible forest tenure options. There even seemed to be some differing opinions amongst the BC team as to what options may be available. This indecisive feedback from BC was not acceptable and I asked that the Working Group discussions on the Industrial Option be put on hold while BC went back to their decision makers to clarify their mandate. I would expect to receive further direction from the BC team in early September. With so many people on holidays in July and August it is difficult to move talks forward during those months. I continue to remain optimistic that BC will reengage in these discussions in the fall.

## 2.0 Capital Projects Achievements & Outcomes – Q1 2020/2021

### Macoah Community Sewer System

#### 2020/2021 Goals & Objectives

- David Johnsen to implement a regular sampling program through the 2020 summer to gather data which may then be compared to the previous summer so we may confirm the improvements realized from the SCADA algae control system ("hockey pucks")
- Meet with the Ministry of the Environment (MOE) to negotiate a long-term testing and monitoring program beyond the first two years
- Determine whether a work around is possible for the issues with Xplornet which should enable remote monitoring functionality of the SCADA data collection system. The issue is with the satellite that Xplornet uses

## Q1 Achievements & Outcomes

You may recall that the condition of the Ministry of the Environment's (MOE) marine discharge permit included a very intensive testing requirement for the first two years of operation of the treatment plant. After the first two years it was Toquaht's obligation to compile all sampling and lab results, develop a long-term monitoring program, and then submit that to the MOE for review and comment. The first two years of operation have passed and the development of the submission to MOE is underway.

GreatPacific Consulting Ltd. (marine outfall designer) has gathered all of the lab results from the past two years of sampling from both the Waste Water Treatment Plant and the ocean samples around the end of the outfall. They have reviewed the data and started to prepare a recommendation to the Ministry of the Environment for a long-term monitoring plan. It is expected that the GreatPacific proposal will be ready for Toquaht's review and comments in Q2 and then will be revised accordingly before submission to MOE.

Other objectives described above will continue through Q2 and Q3.

## Macoah Community Building

### **ṭukwaaʔath̓iic hišimiyiʔak – Toquaht Gathering Place**

#### **2020/2021 Goals & Objectives**

- Continue to pursue funding from BC under the "Investing in Canada Infrastructure Program" for funds to construct community building
- Construct a new community building at Macoah which will be approximately 7,400 square feet including a 50-foot x 70-foot gather hall, a community kitchen, and 4 office spaces

## Q1 Achievements & Outcomes

In early June, ṭukwaaʔath̓iic hišimiyiʔak – Toquaht Gathering Place was officially approved for \$1,664,000 of funding under the Investing in Canada Infrastructure Program (ICIP). ICIP is a joint funding venture (integrated bilateral agreement) between the Government of Canada and the Province of BC. Funding is approved for all aspects of construction from site preparation, building construction, electrical/plumbing/mechanical works, as well as finishings for the lobby/washrooms/kitchen.

During the "shut down" for Covid-19, advancement of the detailed design drawings was impeded. When the funding was approved, the foundation and architectural drawings were ready but the electrical and mechanical engineering was unfinished. It was decided that the installation of the foundation would proceed while the electrical and mechanical engineers completed their work.

Construction began on the new building foundation on June 8, 2020. Due to the Covid-19 pandemic, extra care will be taken during construction to ensure the safety of the Macoah residents and construction crews. Coast Mountain Construction (General Contractor) has developed a special Health and Safety Plan which meets all of the recommendations of the BC Construction Safety Alliance. This includes temporary fencing to isolate the site, hand sanitizing stations, schedule to sanitize all hand tools, crew health checks, etc. The site supervisor has complete authority to stop work if he has any concern that these special safety conditions have not been adhered to.

**POSTSCRIPT:** *The foundation was completed and backfilled by mid July. The full "Issued for Construction" (IFC) drawings will be available in the first week of August and soon after that, work will begin on the framing of the walls and roof.*



Rendering depicting basic building design



Excavation complete; footings and re-bar being installed

## **Island Timberlands Land Purchase**

### **2020/2021 Goals & Objectives**

- Close the purchase of five parcels of private land owned by Island Timberlands (L.T.). The five parcels are near Macoah and Maggie Lake and include five properties: Sections 38, 36, 40, 90, and 41
- In fiscal 2019/20, a final agreement was reached for the purchase of the five parcels for \$5,417,500. The goal for 2020/21 is the removal of the purchaser's conditions. We have until June 29 to remove the conditions and until July 29 for the final completion and transfer of the property

### **Q1 Achievements & Outcomes**

The Purchaser's Conditions (subjects) were removed on June 12, 2020 and the completion date was set for July 15, 2020.

**POSTSCRIPT:** The sale of these lands completed on July 15, 2020 and you now own an additional 700 acres of prime Toquaht lands. Congratulations!

## **Macoah Water System Improvements**

### **2020/2021 Goals & Objectives**

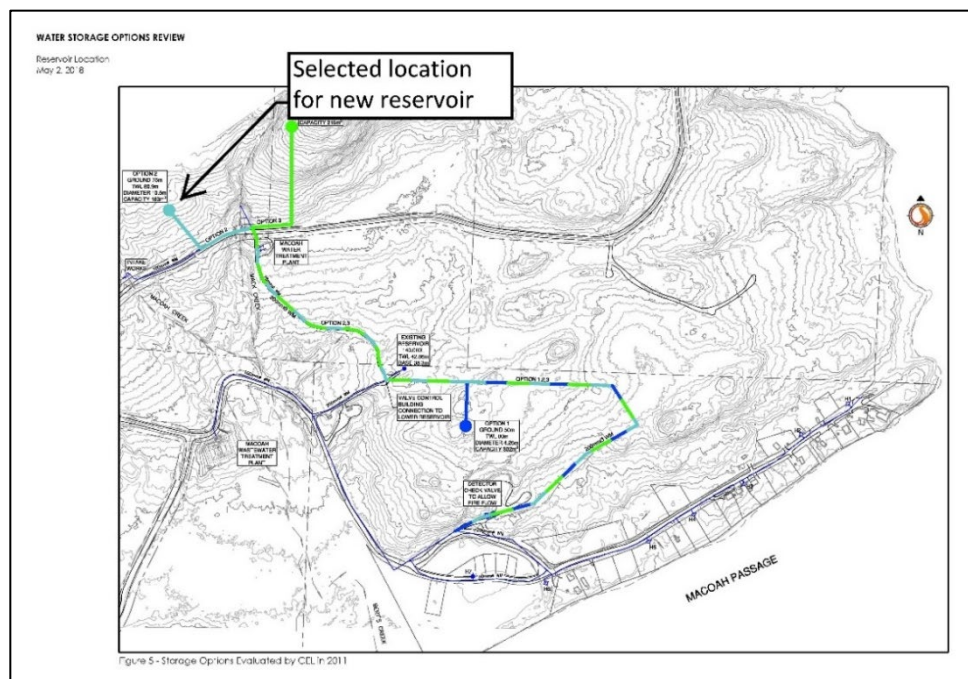
- Stantec to complete the Detailed Design of the new reservoir. It is anticipated that the Detailed design will be completed by the end of the 20/21 fiscal year with a construction funding request submitted to INAC for the 21/22 fiscal year

### **Q1 Achievements & Outcomes**

INAC has funded the detailed design for a new water reservoir for the Macoah water distribution system. The old reservoir is past its expected service life and is at too low of an elevation to provide the pressure required for fire protection. The new reservoir will be located on the hill across the logging road from the Water Treatment Plant which is a much higher elevation. This location will provide ample pressure for fire suppression as well as increased capacity to meet the current design requirements.

In late-June, work began with fallers clearing the right-of-way to the site of the new reservoir. The right-of-way is required so that an excavator can make a temporary road to the site for geotechnical investigations.

The Detailed Design will be completed by March 31, 2021 and then an application will be submitted to INAC for the construction funding. It is expected that construction will start early in 2022 and be completed within six months of the start date.



Drawing depicting the new reservoir in relation to Macoah and the water treatment plant

## **Financial Accounting**

All projects within the Capital Projects and Economic Development Departments are on, or under, budget. To date, there have been no unexpected expenditures during Q1 of the 2020/2021 fiscal year.

# APPENDIX A

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Sector	Primary Hazard(s)	Description of Vulnerability	Item	Preliminary Adaptation Measures	Approach	Description
Priority Coastal Adaptation Strategies (Structural)						
Buildings & Infrastructure (Macoah)	Coastal Erosion, Coastal Flooding	•A significant proportion of homes in Macoah are within coastal flood and tsunami inundation areas, and erosion is already being observed.	1	Clam Gardens	Protect	Construct a rock barrier along ocean and backfill with substrates suitable for clam growth
			2	Beach Nourishment	Protect	Place natural beach material regrading to a stable beach angle. Include rock groyne to northeast to prevent placed materials from migrating to the north; extreme wave action - may require frequent replenishment.
			3	Submerged Breakwater (Offshore Reef)	Protect	Construct a wide rock "reef style" breakwater at a lower elevation. Footprint of reef may be considered habitat loss but rock structure could be enhancement portion due to rock spaces/structure etc.
			4	Breakwater	Protect	Construct a rock riprap standard breakwater off the foreshore to break waves. Could have substantial footprint depending on topography resulting in marine habitat loss.
			5	Riprap Revetment	Protect	Quasi-greenhores with riprap rock base and bioengineered upper bank to provide natural vegetation.
Other Coastal Adaptation Strategies						
Buildings & Infrastructure	Coastal Flooding, Tsunami	•A major coastal flood or tsunami event could threaten human health and safety at Macoah, Secret Beach, campground, and dry land log sort. •A significant proportion of homes in Macoah are within coastal flood and tsunami inundation areas. • Potential inundation of some areas of Secret Beach during coastal flooding or tsunami •The new campground is within the tsunami inundation area and access may be blocked from major creek flooding.	6	Floodproof homes and community buildings within flood areas in Macoah Village and planned developments at Secret Beach	Structural - Accommodate	Floodproofing could be considered as a short term measure for homes and buildings at Macoah, and be incorporated into building design for future development in high risk areas. Dry floodproofing measures involve using concrete or other non-porous materials to prevent water from getting into buildings, while wet floodproofing involves modifying low use areas (e.g. unfinished basements, crawlspaces) to allow floodwaters to enter and exit with minimal damage.
			7	Establish Development and Design Guidelines for Macoah and Secret Beach	Policy / Program Avoid	Provide guidance for future development in coastal areas, including flood construction levels and setbacks. Also consider including guidance on low impact drainage design, as saturated soils or concentrated flow paths are more susceptible to coastal erosion.
			8	Update Land Use Plan to prevent future residential and economic development within high risk areas	Policy / Program Avoid	Incorporating high risk areas into the Land Use Plan could include establishing coastal and creek flood buffers and identifying geotechnical hazard areas. Updating the Land Use Plan will help prevent future development and incompatible uses from being built in high-risk areas (e.g. on-shore salmon farm).
			9	Consider options for a future townsite at a higher elevation outside flood hazard areas	Policy / Program Avoid	Establishing a plan to build a future village site in upland areas, out of tsunami and coastal flood inundation areas, is considered the most effective way to protect health, safety, and structures. However, trade-offs associated with this approach will have to be considered carefully (e.g. cost, availability of land, and impacts to community wellbeing from being farther from waterfront areas).
			10	Participate in individual coastal flood and tsunami inundation analysis in areas with planned development (e.g. Secret Beach)	Study	A coastal modelling analysis is being completed under the ongoing Coastal Vulnerability Study led by ISC, with completion expected in mid to late 2020. Individual building levels will need to be determined by a qualified professional with understanding of relevant flood guidelines.
			11	Develop visitor educational materials for tsunami/flood safety at the campground	Education	Consider providing signs, brochures, and web content with information about tsunami risk and emergency response protocols. Building visitor awareness and preparedness for a disaster could prevent injuries, reduce load on Toquaht emergency response system during an event, and avoid potential legal liability to Toquaht Nation.
			12	Establish a local tsunami warning system (e.g. siren)	Structural - Protect	Establish a warning system as an alternate communication method, in addition to word of mouth and Government of BC Emergency phone notifications. Tsunami warning system/protocol could include Macoah, Secret Beach and dry land log sort.
	Coastal Erosion	• Erosion is already being observed at Macoah. • Potential for permanent change to beaches from all coastal hazards. • Permanent changes to the Deekyakus shoreline (inundation, intertidal area change, erosion)	13	Allow erosion to happen in natural/undeveloped areas	No Action	Shorelines will naturally adjust to changing conditions over time, with species and habitats adapting. Allowing these natural systems to occur supports ecological resilience and is the most cost effective approach. This may be an appropriate approach to managing flood and erosion changes in Deekyakus.
			14	Ongoing erosion assessment and monitoring (e.g. wave buoy, water levels, etc.) at specific sites (e.g. sanitary outfall)	Study / Monitoring	The sanitary outfall at Macoah is shallow enough to potentially be affected by future erosion.
			15	Consider a sediment transport study for Toquaht shoreline	Study	Potential to inform erosion assessment and monitoring at specific sites and risk of cross-contamination from the campground to surrounding environments (e.g. Deekyakus, Secret Beach). This study could build on or be completed in collaboration with studies by the Province of BC associated with the contaminated site.
			16	Develop a coastal erosion protection plan for Macoah Village	Policy / Program	A plan outlining specific strategies to manage erosion at high risk areas along the Macoah coast. Incorporate nature-based solutions wherever possible.
			17	Design site-specific strategies for erosion management in developed areas or areas of cultural significance	Structural - Protect	Complete analysis and feasibility of strategies identified in the Coastal Erosion Protection Plan, or on location-specific projects on a case-by-case basis. Nature-based approaches could include planting windfirm trees and shrubs along the shoreline to build bank stability and provide habitat.
			18	Maintain access to beach and foreshore in the design of flood and erosion protection measures..	Structural - Accommodate	Improving access to the Macoah beach was identified as a high priority by Coastal Adaptation Advisory Committee members. Consider approaches to incorporate beach access (e.g. accessible walking paths) into shoreline erosion and flood protection measures.

Sector	Primary Hazard(s)	Description of Vulnerability	Item	Preliminary Adaptation Measures	Approach	Description
Natural Systems	Intertidal Area Change	•Salmon may be particularly vulnerable to impacts from extreme heat, drought, ocean changes, and intertidal area change. •Shellfish are particularly vulnerable to intertidal area change and changes to ocean conditions (e.g. salinity, pH).	19	Participate in species population monitoring programs for priority species (e.g. salmon, shellfish)	Monitoring	Establish monitoring programs in collaboration with other groups or led by Toquaht staff. This can build understanding of climate impacts and identify target species for habitat restoration or enhancement programs. Shellfish act as "indicator" species" for how environmental changes may impact ecological systems more broadly (e.g. marine birds that rely on shellfish as a food source).
			20	Participate in ecological conditions monitoring programs (e.g. Maggie River, Toquaht River Estuary, ocean conditions)	Monitoring	Establish monitoring programs in collaboration with other groups, or build on existing monitoring being led by Toquaht staff. Undertake monitoring and research to assess the resilience of these estuaries to sea level rise to inform future ecological restoration or enhancement programs. Develop a record database that can be used to make informed decisions / observe changes over time. (wave, erosion, pH, temperature, salinity, water quality, algal blooms, shoreline retreat).
			21	Design site-specific projects in areas of high ecological or cultural significance to use nature-based solutions to reduce wave energy and erosion risk while providing habitat	Structural - Protect / Accommodate	Use monitoring results to help identify areas of ecological or cultural importance suitable for nature-based approaches for erosion management and habitat enhancement. Nature-based approaches could include marsh restoration (e.g. at Deekyakus), or using boulder reefs, beach nourishment, habitat benches, shellfish gardens, and kelp beds where appropriate.
Other Climate Change Adaptation Strategies (upland areas)						
Buildings & Infrastructure	General (All Hazards)	• Opportunity to incorporate climate considerations into ongoing site planning and development for Secret Beach. • Opportunity to consider climate change into asset management planning.	22	Require climate risk assessments for new developments	Study	Climate risk assessments are required for Infrastructure Canada funding programs (e.g. Disaster Mitigation and Adaptation Fund)
			23	Incorporate climate analysis into asset management planning	Policy / Program	Refer to available guidance documents to support the consideration of climate change processes and risk into asset management planning. Available reference documents include the Climate Change and Asset Management Primer (Union of BC Municipalities, 2018), Asset Management Guide for First Nations in the BC Region (Indigenous Services Canada, 2019), and Guide for Integrating Climate Change Considerations into Municipal Asset Management (Federation of Canadian Municipalities, 2020).
	Extreme Heat, Wildfire	• Increase in frequency of extreme heat events (>25°C) could cause heat stress • Potential for fire damage to structures during an interface fire event, or health impacts from smoke inhalation	24	Establish Resilient Building and Landscaping Guidelines	Policy / Program	Develop guidelines to promote resilient design for new developments (e.g. energy efficient buildings, low impact/green infrastructure drainage management, community gardens, and Fire Smart landscaping). These guidelines could be incorporated into the Development and Design Guidelines (Item 7)..
	Drought & Water Supply	• Water system is vulnerable to water shortage due to small watershed size and no system redundancy at this time (alternative future supply has been identified)	25	Undertake hydrometric monitoring of Macoah Creek to assess timing of water supply future needs	Policy / Program	Analysis of water supply capacity under future climate scenarios compared with future demand, including fire flow requirements for existing and future development.
			26	Establish a community drought management plan	Policy / Program	Plan for water conservation measures to preserve water support for base demand and fire flow. Conservation measure tend to focus on reductions to landscape watering, but may also extend to water-intensive business or industrial processes during extreme and prolonged drought events.
			27	Establish meteorological monitoring stations to collect data including atmospheric and soil moisture content	Monitoring	Monitoring moisture content will provide data on climate impacts to fog patterns and long term changes to ecological systems. Changes in system moisture could affect ecological health, forestry practices, drinking water supply, and wildfire risk.
			28	Confirm the strategy for future water supply	Study	Continue exploring options and working toward a drought resilient water supply e.g. Maggie Lake. For example, expanded tourism may require enhanced water supply. This, coupled with changes in climate, may elevate the need to upgrade supply sooner.
	Creek Flooding & Debris Flows	• The main bridge to Macoah provides sole access to the Village (recently upgraded to account for future flows)	29	Monitor the vulnerability of the main bridge to Macoah	Policy / Program	Changing precipitation patterns and increased frequency and severity of creek flood and debris flow hazards could increase the risk of bridge washout and damage/disruption to water and sewer service to Macoah.
	Surface Flooding	• Localized surface flooding has been observed at Macoah. • Potential for surface, creek or coastal flooding to cause debris to block culverts.	30	Establish low impact drainage design guidelines	Policy / Program	Observed surface flooding in Macoah could be managed with low-impact drainage / green infrastructure design. These guidelines could be incorporated into the Development and Design Guidelines (Item 7), along with resilient building and landscaping guidelines (Item 24).
			31	Design site-specific low impact drainage / green infrastructure projects to manage surface flooding at high-risk areas in Macoah	Structural - Accommodate	Complete analysis and feasibility of strategies of low impact drainage projects in areas with observed flooding on a case-by-case basis. Green infrastructure approaches could include rain gardens and permeable pavement.
	Coastal Flooding, Coastal Erosion	• Potential damage to dry land log sort from coastal flooding could have significant capital cost and delay forestry operations.	32	Work with the Province of BC to incorporate coastal erosion and flood projections into potential dry land log sort redesign	Structural - Protect / Move	Work with the Province of BC to inform structural upgrades to the dry land log sort. Consider additional armouring on shoreline or other measures to manage erosion and raising or moving the dry land log sort above coastal flood inundation areas.



Sector	Primary Hazard(s)	Description of Vulnerability	Item	Preliminary Adaptation Measures	Approach	Description
Forestry Infrastructure & Ecology	Drought & Water Supply	• Potential for loss of stand productivity, species change, and inability to meet reforestation targets.	33	Implement a multi-species reforestation plan with consideration to variation in propensity of natural reforestation of different species	Policy / Program	Increased species diversity will increase stand resilience.
			34	Use climate based seed transfer tools for future sowing requests and seedling purchase (where possible)	Policy / Program	The Province is implementing Climate Based Seed Transfer Guidelines enabling the matching of seed source with current and near future (15 years on the coast) climate of the planting site. Utilization of CBST may be restricted for smaller planting programs where surplus seedlings are used.
			35	Plant Douglas Fir where ecologically suited and included in existing stocking standards	Policy / Program	Douglas Fir is only considered a preferred or acceptable species on southerly aspects or where it's present in the existing stand in some site series/bio-geo climatic sub areas. Planted species must be able to survive current climatic conditions to thrive in projected conditions.
			36	Consider climate projections during the Forest Stewardship Plan update in 2021	Policy / Program	Expanded range of preferred or acceptable status for Douglas Fir may be possible in updated stocking standards.
			37	Consider climate projections in future timber supply review analyses (TSR)	Policy / Program	Provide projections to the Province during next TSR process. The impact of climate change is likely to have a much more significant impact on regenerating stands than on existing/mature stands that have long passed maximum mean annual increment (MAI). Some stands may also increase in productivity.
	Creek Flooding & Debris Flows	• Inundation or washout of FSRs at creek crossings would have significant capital cost and delay forestry operations. • Risk of landslide on steep slopes in Lucky Creek Watershed. • Creek flooding can affect stream productivity and cause a risk of mass wasting (landslides and debris flow).	38	Incorporate total precipitation increases and intensity projections into design of major crossing structures for permanent roads	Structural - Accommodate	Major crossings (over 4 m span or 2000 mm diameter) are designed by professional engineers. Provide projections to professional engineers to consider end of life design (short term "over design").
			39	Incorporate total precipitation and intensity projections into design of minor crossings for permanent roads	Structural - Accommodate	Engage a qualified professional (engineer/geo-scientist/hydrologist) to confirm or determine appropriate end of life design parameters for minor crossings on permanent roads based on climate projections and local geomorphology. Minor crossings are currently designed to accommodate a Q100 (100-year return) flood event. Parameters to be used on new permanent roads and replacement of failed structures on existing roads.
			40	Deactivate short term roads promptly following use	Structural - Accommodate	Use status quo design parameters for low risk, minor crossings on short term roads and deactivate promptly to avoid the need to maintain roads and risk of failure.
			41	Consider increased likelihood of creek flooding in harvest planning and block layout	Policy / Program	Make adaptation report and projections available to prescribing foresters for consideration with respect to Forest Planning and Practices Regulation Schedule 1(2).
	Surface Flooding	• Potential road and crossing structure damage and risk to worker safety due to mass wasting. • Loss of productive harvest area due to increased flooding.	42	Incorporate rainfall projections into terrain stability assessments	Policy / Program	Provide projection information to geo-scientists completing terrain stability assessments. All geo-technical recommendations are incorporated into operational plans.
	Wildfire	• Potential damage to FSRs, Dry Land Log Sort, and risk to worker health and safety from wildfire events. • Potential loss or damage to existing stands and loss of site (soil) productivity. • Potential increase in seasonality of timber harvest if number of wildfire-related stop work days increase in summer.	43	Ensure representative weather station(s) are used to monitor fire danger class when operating during fire season	Policy / Program	Fire danger class determines the requirements for fire preparedness and restrictions on operations as described in the Wildfire Act and associated regulation. A representative weather station is critical for the correct determination of fire danger class.
Roads & Emergency Services	Creek Flooding & Debris Flows	•The main access road to Macoah is considered vulnerable to damage and blocked access from creek flooding and tsunami.	44	Work with the Province on hydraulic design criteria for creek crossings	Policy / Program	Confirm or determine appropriate design parameters for replacement of minor and major crossings along main access roads to the community (e.g. Maggie Lake FSR and Barkley Road).
			45	Work with the Province to enhance debris clearance at culverts	Policy / Program	Determine responsibility and procedures for the maintenance of roads and culverts along the main access roads to the community (e.g. Maggie Lake FSR and Barkley Road).
			46	Work with the Province to upgrade high-risk creek crossings	Structural - Accommodate	Engage a qualified professional (engineer/geo-scientist/hydrologist) to design and construct upgrades to high-risk creek crossings on main access roads to the community (e.g. Crossing on Barkley Road north of Salmon Beach, Crossing on Maggie Lake FSR leading to the dry land log sort).
			47	Work with the Province to pave critical access roads	Structural - Protect	Maggie Lake FSR is critical for material supply, waste collection, and evacuation. A paved road is likely to be more resilient to surface and creek flooding, with added benefits of enhancing tourism and reducing wear and tear on vehicles.
			48	Establish creek setbacks for future roads and development on Toquaht Lands	Structural - Avoid	Creek setbacks for future roads will minimize risk of inundation (damage and blocked access) during extreme precipitation events, while also protecting fish and wildlife habitat.
	Coastal Flooding, Tsunami	•A portion of the road to Secret Beach is within the tsunami and coastal flood areas.	49	Work with the Province to assess and develop solutions to protect sections of roads at a high risk of coastal flood inundation.	Study / Structural - Protect	Engage a qualified professional to design coastal flood management strategies to protect sections of road within coastal flood inundation areas (e.g. road to Secret Beach). Strategies could include raising sections of road or building coastal flood protection measures.



Sector	Primary Hazard(s)	Description of Vulnerability	Item	Preliminary Adaptation Measures	Approach	Description
Roads & Emergency Services	Tsunami, Coastal Flood, Wildfire	• Potential injury and death from tsunami and wildfire events.	50	Update the Community Emergency Plan to include climate and coastal hazards	Policy / Program	Review Community Emergency Plan to identify areas requiring update to address coastal and climate hazards identified in the Integrated Vulnerability Assessment (Phase 1 of this project). For example, update the Tsunami Response Plan as needed to reflect new tsunami inundation extents and consider alternative emergency routes if Maggie Lake FSR is blocked due to coastal or creek flooding.
			51	Work with external service providers to establish emergency/redundancy plans for their services	Policy / Program	Work with external service providers such as BC Hydro, the Village of Ucluelet (emergency response), and waste haulers to understand their emergency response procedures and plans for service redundancy in case of failure.
			52	Complete a vulnerability assessment of the Toquaht Emergency Operations Centre	Study	Determine if muster points and emergency operations centre are within flood inundation areas and develop a plan for protecting the EOC from major hazards (e.g. wildfire, tsunami, coastal flood, creek flooding).
			53	Establish a hazard response team at Macoah	Policy / Program	Provide training in first aid and emergency response to a group of members living in Macoah.
			54	Distribute resources to promote household-level emergency preparedness	Policy / Program	Distribute existing emergency preparedness and response materials from external sources to members in Macoah (e.g. earthquake, tsunami, wildfire, extreme heat, and mental health impacts from climate change). Consider partnering with the First Nations Health Authority to draw on resources and initiatives they've developed.
			55	Communicate existing incentives and education materials for household resilience	Policy / Program	Distribute existing materials from external sources on how members can become more resilient to climate impacts (e.g. site-level flood and erosion protection, extreme heat safety, installation of air conditions or air filters (where appropriate), and promotion of low-carbon lifestyles such as diet and transportation choices, energy efficient and low flow utilities).
	Extreme Heat, Wildfire	• Risk of heat stress or respiratory impacts from more frequent extreme heat days and higher risk of wildfires	56	Establish an extreme heat and smoke refuge area in Macoah	Policy / Program	Determine an appropriate site for an extreme heat and smoke refuge area (e.g. Emergency Operations Centre) and include reference in the Community Emergency Plan.
Community Health & Culture	General (All Hazards)	• Potentially significant impacts to traditional harvest species and opportunities for knowledge-sharing excursions due to extreme heat and drought.	57	Undertake a traditional use study (e.g. traditional / medicinal plants)	Policy / Program	Develop a study of traditional uses and areas of importance, and how climate change may be affecting those practices. Understands baseline conditions and support ongoing monitoring of climate change and identifies how habitats have changed compared with traditional knowledge. Opportunity for knowledge sharing, mapping, and establishing a baseline for ongoing monitoring of climate impacts. Where possible, refer to traditional place names to inform resilient planning and design.
			58	Establish initiatives to encourage community gardens and home gardening	Policy / Program	Promoting food security was identified by the Coastal Adaptation Advisory Committee as a "Goal for Resilience". Supporting local food systems can increase community resilience during emergency events, particularly if access roads are blocked.
			59	Monitor climate change impacts on archaeological and cultural sites	Monitoring	Monitor archaeological sites and artifacts at risk of impacts from coastal flooding, coastal erosion, and/or creek flooding. Ongoing monitoring can inform strategies for protecting or capping sites as needed.
			60	Complete archaeological mapping and assessment	Study	Complete archaeological assessment of areas of high cultural significance (e.g. Deekyakus) to build community knowledge and establish a baseline for climate monitoring.
Natural Systems (Upland)	General (All Hazards)	• Increased evaporation and temperatures in freshwater environments during drought and extreme heat days can cause physiological stress and loss of habitat.	61	Participate in monitoring programs for priority species (e.g. traditional plants, deer)	Monitoring	Establish or participate in monitoring programs for upland species, based on input and guidance from Coastal Adaptation Advisory Committee members. Priority species for monitoring could be determined based on outcomes from a Traditional Use Study (Item 6.5.1).
	Drought		62	Participate in hydrometric (flow) and meteorological monitoring stations	Monitoring	Monitor local changes in creek flows and weather to understand local climate change and ecosystem impacts.
			63	Develop a list of resilient tree and shrub species for use in reforestation and upland habitat restoration projects	Study , Policy / Program	This initiative could support the development of nature-based approaches to manage coastal erosion, wave effects, and surface flooding (e.g. Items 5.4.13, 5.4.17, 6.2.10). As climate changes creeks and coastal areas many need greater enhancement and protection.
Economic Development	General (Opportunity)	•Businesses, activities and structures could cause stress on existing infrastructure and ecology if not properly designed and implemented.	64	Promote green and at home businesses within Toquaht territory	Policy / Program	Green at at-home businesses can support community resilience to climate change and hazards overall. Potential initiatives identified by members of the Coastal Adaptation Advisory Committee include eco-tourism, local food harvest and processing, and new aquaculture enterprises.
			65	Complete a feasibility study of eco-tourism, cultural tourism, and aquaculture enterprises	Study	Consider feasibility of opportunities that could thrive under future climate conditions.
Administration	General (Implementation)		66	Share results from the Toquaht Nation Coastal Adaptation Plan with community members, along with ongoing progress of implementation	Policy / Program	Coastal Adaptation Advisory Committee to support and advise on implementation.
			67	Continue to hold quarterly meetings with the Coastal Adaptation Advisory Committee	Policy / Program	Coastal Adaptation Advisory Committee to support and advise on implementation.
			68	Encourage the development of community-led climate action initiatives and events	Policy / Program	Coastal Adaptation Advisory Committee to support and advise on implementation.
			69	Build an understanding of legal liability and obligations regarding climate change / coastal hazards	Policy / Program	Especially on leasehold lands and in tourist areas.



## TOQUAHT FINANCE DEPARTMENT

### FIRST QUARTER REPORT

JUNE 30, 2020

This narrative provides an overview of the Quarterly Financial Statement, outlines any concerns and provides an update on the activity of the Finance Department for the period April 1 – June 30, 2020.

### OVERVIEW OF INTERNAL FINANCIAL STATEMENTS

#### 1. CONSOLIDATED STATEMENT OF FINANCIAL POSITION

The consolidated statement of financial position, formally referred to as the Balance Sheet, provides a 'snap shot' of the Nation's assets, liabilities and equity on a given date (in this case, June 30<sup>th</sup>, 2020).

#### CONSOLIDATED STATEMENT OF OPERATIONS

The consolidated statement of operations, formally referred to as the Income Statement, compares the current fiscal year actual expenses to date (in this case, June 30<sup>th</sup>, 2020) against the annual Budget Act and reports any variances.

#### INDIVIDUAL PROGRAM OPERATING STATEMENTS

The Nation's internal financial statements include periodic statements on each of the programs as identified by the Annual Budget Act as well as any new programs that have been developed with new targeted funding opportunities during the current fiscal year. These statements are organized by department (Administration, Community Services, LPWNR, Capital Projects/Economic Development). Each month the Directors are given an updated report on operations of their departments and a copy of the detailed transactions that correspond to the totals reported. The Directors use these reports to help monitor and manage their budgets and the projects they have planned for. Any posting errors or required changes are submitted back to the finance department for adjustment.

### FINANCE DEPARTMENT ACTIVITY FOR THE QUARTER JANUARY – MARCH 2020

- a) The 2020 audit is nearing completion and should be filed by the July 29<sup>th</sup> deadline. At the onset of the pandemic, we recognized almost immediately that the audit process would look much different this year and were one of the first Nations' to begin establishing a new "remote" process with our auditors. We are pleased that despite a few challenges along the way, things are progressing nicely.

- b) We continue to work with Directors to reconcile individual programs, projects and departments at March 31<sup>st</sup>, 2020.
- c) We are in communication with third party agencies to gather all the confirmations and documentation required for the audit.
- d) The office has remained closed due to Covid-19 with most staff working remotely from home. As the Province of BC slowly moves towards Phase 2 and 3, we endeavor to move with them, establishing a safety plan that we hope to see implemented early in Q2. This plan will help to ensure that all Toquaht staff and citizens stay safe. In the meantime, we are happy to continue to assist Council, Executive and the Director of Operations in supporting our co-workers and citizens during this time. Despite any work challenges, we have been able to stay current.
- e) The Finance Team continues to work on additional report specifications and improve the quality of reporting. This includes working with the Auditors to report in a manner that is similar or consistent with our internal reports and continue to work with them on bringing more information reported annually to our Quarterly report.
- f) Toquaht has received the transfer payments owing to date from Canada based on the new FFA. A cash flow reconciliation of the retroactive funds received for the 2019/20 fiscal year and all additional new funding received is being prepared as part of our audit preparation process. Once the audit is completed, the cash flow analysis will be presented along with an options analysis.
- g) Systems and procedures continue to be developed or amended to assist Directors and Management and to tighten existing internal controls.
- h) The Finance Department continues to hold work plan meetings and will be attending pertinent training sessions through AFOA online webinars.
- i) We endeavor to look at and implement new processes and controls to ensure the Finance Department continues to move forward with clarity, transparency and efficiency. Efforts to provide an informative narrative report to the Finance Committee continue. This report will evolve over time. The Department welcomes the Committee members' input.

#### ITEMS OF NOTE FOR 1ST QUARTER 2020-21

##### **House Insurance for Macoah Residents**

The Finance Department continues to work with AON Insurance, the Nation's insurance provider, in finding a solution to the insurance challenges facing Citizens who own homes at Macoah. As information becomes available we will provide updates.

**Update:** AON is still waiting for homeowner's to voluntarily complete application forms so they can move forward with this process and provide quotes. Reminders have been sent out.

#### **Surplus Carry Forwards/Committed Funds**

The Nation received significant funding towards the end of the last fiscal year. As part of the year end process, all of these funds will be identified on a schedule and classified as either a surplus carry forward in their department or as deferred revenue, depending on the nature of the fund and reporting requirements. Once the audit has been finalized a reconciliation of the surplus carry forwards and deferred revenue will be prepared and the applicable amounts will be recorded in the appropriate departments.

#### **Island Timberlands Land Purchase**

We continue to work with senior management, legal advisors, Bank of Montreal etc. as required to ensure a seamless completion of the acquisition of the 5 parcels of land from Island Timberlands.

#### **Bookkeeper**

We are near finalizing the Bookkeeper job description and posting and hope to have a new team member in Q2.

### **DETAILED REVIEW OF INTERNAL FINANCIAL STATEMENT**

For quarters 1, 2 and 3 a cut-off date is established for reporting purposes. This allows us to meet our reporting deadlines knowing that subsequent information and adjustments can be added or made. (Different rules apply in the 4<sup>th</sup> quarter because it is our fiscal year end.)

The first quarter statement is, for the most part, complete and accurate other than some minor adjustments and other matters that have been noted in this report.

Note: Formatting will continue to be remedied throughout the adjustment process.

Submitted July 30<sup>th</sup>, 2020

Robyn Rea  
Director of Finance



Financial Statements of  
**Toquaht Nation**

Budget vs. Actual  
**2020-2021**

June 30, 2020

As @:  
07/30/20 16:33 PM



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- Relaw		
- Cedar Theft on TSL		
- BCFN Gaming		
- Rural Divident - SB Service Design		
- Toquaht Gathering Place		



# Toquaht Nation

## Consolidated Statement of Financial Position

### June 30, 2020

**Current Assets**

Cash in Bank	10,948,311.56
Accounts Receivable	1,888,744.79
Due to/from Toquaht Management	99,306.75
Due to/from Toquaht Marina & Campground	84,594.22
Due to/from Toquaht Holdings	409,996.42
Due to/from Toquaht Forestry LP	(169,782.70)
Prepaid Expenses	21,043.00
	<u>13,282,214.04</u>

**Capital Assets**

Land	426,208.93
Building	161,418.36
Equipment - Automotive	38,193.00
Equipment - Boats	17,860.00
Water Systems	2,264,662.56
Forestry Rd Gate	13,766.67
Computer Equipment	88,962.18
Equipment - Generator	183,422.00
Equipment - General	103,438.22
Marina	2,274,020.00
Roads	3,549,308.68
Band Housing	1,466,556.00
Lot	39,697.88
Loader	25,000.00
Secret Beach Water System	399,387.00
Macoah Sewer System	3,092,710.00
Accumulated Amortization	(1,304,197.80)
	<u>12,840,413.68</u>

**Other Assets**

Investment in BC FN Gaming Revenue	110.00
Investment in Hayu Fishing Ltd.	(1,822.75)
Due from Iisaak Forest Res	14,849.93
Shares - Ucluelet COOP	264.11
Investment in Toquaht Holdings LP	9,620,523.86
Investment In LW - Implementation	4,755,988.06
Investment In Toquaht Aquaculture	0.01
Investment In Toquaht Holdings Ltd.	216.95
	<u>14,390,130.17</u>

**Total Assets**

40,512,757.89

# Toquaht Nation

## Consolidated Statement of Financial Position

### June 30, 2020

**Current Liabilities**

Accounts Payable	286,556.33
Accounts Payable - YE Accrual	30,000.00
Damage/Security Deposits	4,720.00
Deferred Revenue	1,140,900.74
Hold Backs Payable	17,404.25
GST Collected	13.00
Vacation Pay Payable	61,819.17
WCB Payable	5,944.16
EI Payable	2,190.16
CPP Payable	7,049.24
Income Tax Payable	5,860.99
Rent Payable to Social Housing	5,025.00
TFSA Contributions Payable	(3,930.00)
	<u>1,563,553.04</u>

**Long Term Liabilities**

Loan Payable BMO	650,613.73
Loan Payable BMO-68 Hectars	328,339.78
BMO Loan 3820 699271	804,554.40
Loan Proceeds - INAC - Specific Claim	93,818.00
Funds in Trust	161,629.42
	<u>2,038,955.33</u>

**Equity**

Equity	34,934,700.41
Surplus/(Deficit)	1,975,549.11
	<u>36,910,249.52</u>

**Total Liabilities & Equity**

40,512,757.89

**Toquaht Nation**  
**June 30, 2020**

**Consolidated Statement of Operations**  
**TN Annual Budget Act - Variance Report**

		<u>2020/2021</u>	<u>2020/2021</u>	
		<u>Budget</u>	<u>Actual</u>	
		<u>Full Year</u>	<u>30-Jun</u>	<u>Variance</u>
<b><u>Revenue</u></b>				
4050	AANDC - Other Funds Received	22,896.00	0.00	22,896.00
4120	Prov of BC - BC Tax Sharing	0.00	1,092.83	(1,092.83)
4205	Gov Can FNGST	0.00	33,984.94	(33,984.94)
4210	FFA-BC-Funds Received	0.00	15,276.54	(15,276.54)
4250	FFA-CDA-Funds Received	7,926,422.00	2,341,641.72	5,584,780.28
4310	NTC Usma Reserve	60,000.00	15,000.00	45,000.00
4350	NTC Health Canada	15,708.00	4,220.00	11,488.00
4380	NTC Patient/IRS Travel Reimb	24,000.00	385.79	23,614.21
4390	NTC Other	0.00	96.00	(96.00)
4610	CFIA	11,440.00	0.00	11,440.00
4680	Expense Reimbursements	10,140.00	195.27	9,944.73
5850	Rental Income	64,888.00	9,592.50	55,295.50
5860	Building Permits & Fees	0.00	900.00	(900.00)
5950	Interest Income	120,780.00	34,885.17	85,894.83
5955	License Revenues	0.00	30.00	(30.00)
5960	Other Income	615,944.00	5,448.00	610,496.00
		<u>8,872,218.00</u>	<u>2,462,748.76</u>	<u>6,409,469.24</u>
<b><u>Surpluses</u></b>				
9704	Transfer in from General Surplus	4,053,916.00	975,065.25	3,078,850.75
		<u>4,053,916.00</u>	<u>975,065.25</u>	<u>3,078,850.75</u>
<b><u>Total Revenue &amp; Surpluses</u></b>		<u>12,926,134.00</u>	<u>3,437,814.01</u>	<u>9,488,319.99</u>
<b><u>Expenses</u></b>				
7120	Administration	5,520.00	0.00	5,520.00
7125	Advertising	12,600.00	0.00	12,600.00
7140	Allowance - Comfort	2,600.00	0.00	2,600.00
7150	Allowance - Grade 1 to 12	9,800.00	1,383.34	8,416.66
7152	Allowance - Graduation	2,000.00	500.00	1,500.00
7154	Allowance, Living - Post Secondary	54,815.00	9,325.70	45,489.30
7180	Audit & Accounting	65,000.00	20,000.00	45,000.00
7212	Bank Charges & Interest	7,550.00	1,975.09	5,574.91
7260	Books & Supplies - Grade 1 to 12	3,160.00	4,466.17	(1,306.17)
7262	Books & Supplies - Post Secondary	4,180.00	0.00	4,180.00

7355	Committed Funds	99,015.00	0.00	99,015.00
7359	Consulting Contract	276,000.00	35,755.50	240,244.50
7360	Consulting	604,388.00	9,750.00	594,638.00
7362	Courier/Postage	2,000.00	421.22	1,578.78
7390	Cultural Expense	11,000.00	0.00	11,000.00
7440	Distribution	284,000.00	54,100.00	229,900.00
7460	Donations	5,300.00	0.00	5,300.00
7480	Dues/Memberships	25,395.00	5,285.85	20,109.15
7500	Elders Engagement	3,000.00	0.00	3,000.00
7510	Emergency Fund	15,500.00	1,647.66	13,852.34
7558	Engineering	601,000.00	39,879.64	561,120.36
7568	Equipment Purchases	129,250.00	254,914.70	(125,664.70)
7570	Equipment Rental	51,192.00	4,572.19	46,619.81
7680	Fuel/Oil/Grease	2,700.00	136.05	2,563.95
7865	Honorarium - Council	230,000.00	56,293.15	173,706.85
7867	Honorarium - Cmte/Dir	21,000.00	900.00	20,100.00
7868	Honorarium - Citizens	3,200.00	1,200.00	2,000.00
7955	Insurances & Licences	58,950.00	46,519.00	12,431.00
8010	Janitorial	12,200.00	2,257.50	9,942.50
8228	Legal Fees	102,336.00	14,311.45	88,024.55
8251	Loan Payment - Principal	645,584.00	7,410.00	638,174.00
8312	Materials and Supplies	631,250.00	37,936.67	593,313.33
8325	Meeting Expense	48,700.00	0.00	48,700.00
8460	Non Insured Benefits	3,000.00	1,359.48	1,640.52
8470	NTC Service Agreement	103,416.00	25,566.00	77,850.00
8530	Office Supplies	9,000.00	1,189.52	7,810.48
8670	Professional Fees	3,508,033.00	150,796.14	3,357,236.86
8671	Project Management	170,000.00	0.00	170,000.00
8672	Property Tax	2,500.00	0.00	2,500.00
8825	Rent	108,000.00	27,000.00	81,000.00
8828	Repairs and Maintenance	46,405.00	3,497.04	42,907.96
8960	Social Assistance - Basic	47,484.00	3,426.92	44,057.08
8977	Short Term Citizen Contracts	66,500.00	4,071.00	62,429.00
8978	Sub Contract	3,363,800.00	197,391.47	3,166,408.53
9070	Training	28,500.00	0.00	28,500.00
9072	Travel - Staff	61,500.00	3,719.82	57,780.18
9075	Travel - Exec	30,000.00	0.00	30,000.00
9076	Travel - Committee	21,648.00	0.00	21,648.00
9077	Travel - Citizens	20,745.00	0.00	20,745.00
9079	Travel - Patient/IRS	24,000.00	2,020.18	21,979.82
9082	Tuition - Post Secondary	68,188.00	0.00	68,188.00
9180	Utilities	83,560.00	15,671.26	67,888.74
9460	Youth Activity Expense	12,000.00	208.48	11,791.52
6600:6999	Wages & Benefits	1,117,671.00	216,834.22	900,836.78
		<u>12,926,135.00</u>	<u>1,263,692.41</u>	<u>11,662,442.59</u>
	Surplus/(Deficit)	<u>(1.00)</u>	<u>2,174,121.60</u>	<u>(2,174,122.60)</u>

**Toquaht Nation**  
**June 30, 2020**

**Consolidated Statement of Operations**  
**Additional Grants & Other Funded Projects - Budget Variance Report**

		<u>2020/2021</u> <u>Budget</u> <u>Full Year</u>	<u>2020/2021</u> <u>Actual</u> <u>30-Jun</u>	<u>Variance</u>
<b><u>Revenue</u></b>				
4110	BC Funds Received	1,664,000.00	0.00	1,664,000.00
4115	BC Gaming Revenue	0.00	287,617.94	(287,617.94)
		<u>1,664,000.00</u>	<u>287,617.94</u>	<u>1,376,382.06</u>
<b><u>Surpluses</u></b>				
	<b><u>Total Reenue &amp; Surpluses</u></b>	<u>1,664,000.00</u>	<u>287,617.94</u>	<u>1,376,382.06</u>
<b><u>Expenses</u></b>				
7359	Consulting Contract	45,000.00	65.00	44,935.00
7558	Engineering	124,000.00	4,000.00	120,000.00
7570	Equipment Rental	25,000.00	0.00	25,000.00
7955	Insurances & Licences	15,000.00	0.00	15,000.00
8312	Materials and Supplies	170,000.00	19,061.08	150,938.92
8670	Professional Fees	30,000.00	2,590.00	27,410.00
8978	Sub Contract	1,255,000.00	15,638.34	1,239,361.66
		<u>1,664,000.00</u>	<u>41,354.42</u>	<u>1,622,645.58</u>
	Surplus/(Deficit)	<u>0.00</u>	<u>246,263.52</u>	<u>(246,263.52)</u>

## **Administration**

Budget vs. Actual  
2020-2021

June 30, 2020

**Toquaht Nation**  
**Schedule of Individual Program Revenue, Expenditure**  
**YTD Variance Report**  
**June 30, 2020**

**9090-Administration**

		2020/2021 Budget Full Year	2020/2021 Quarter 1 30-Jun	Variance
<b>Revenue</b>				
4250	FFA-CDA-Funds Received	986,596	248,262	738,334
4390	NTC Other	0	1	(1)
5950	Interest Income	0	4,634	(4,634)
5960	Other Income	0	448	(448)
	<b>Total Revenue</b>	<b>986,596</b>	<b>253,345</b>	<b>733,251</b>
<b>Expenses</b>				
7125	Advertising	10,000	0	10,000
7180	Audit & Accounting	65,000	20,000	45,000
7212	Bank Charges & Interest	7,500	1,955	5,545
7360	Consulting	25,000	0	25,000
7362	Courier/Postage	2,000	396	1,604
7440	Christmas	2,000	0	2,000
7480	Dues/Memberships/Licences	11,250	5,114	6,136
7568	Equipment Purchases	36,000	0	36,000
7570	Equipment Rental	9,592	2,425	7,167
7955	Insurances & Licences	50,600	46,519	4,081
8010	Janitorial	12,200	2,258	9,943
8228	Legal Fees	10,000	0	10,000
8325	Meeting Expense	7,000	0	7,000
8530	Office Supplies	9,000	1,190	7,810
8670	Professional Fees	29,500	7,561	21,939
8825	Rent	108,000	27,000	81,000
8828	Repairs and Maintenance	2,500	0	2,500
9070	Training	13,500	0	13,500
9072	Travel - Staff	5,000	0	5,000
9180	Utilities	21,900	3,283	18,617
6600:6999	Wages & Benefits	549,054	105,413	443,641
		<b>986,596</b>	<b>223,112</b>	<b>763,484</b>
<b>Other Expenses</b>				
	<b>Total Expenses</b>	<b>986,596</b>	<b>223,112</b>	<b>763,484</b>
	<b>Surplus/(Deficit)</b>	<b>0</b>	<b>30,233</b>	



**Toquaht Nation**  
**Schedule of Individual Program Revenue, Expenditure**  
**YTD Variance Report**  
**June 30, 2020**

**9010-Governance**

		2020/2021 Budget Full Year	2020/2021 Quarter 1 30-Jun	Variance
<b>Revenue</b>				
4250	FFA-CDA-Funds Received	410,424	102,606	307,818
	<b>Total Revenue</b>	<b>410,424</b>	<b>102,606</b>	<b>307,818</b>
<b>Expenses</b>				
7125	Advertising/Appreciation/Promo	2,000	0	2,000
7360	Consulting	40,000	0	40,000
7390	Cultural Expense	5,000	0	5,000
7460	Donations	800	0	800
7480	Dues/Memberships/Licences	1,000	0	1,000
7865	Honorarium - Council	230,000	56,293	173,707
7867	Honorarium - Committee	9,050	225	8,825
8228	Legal Fees	35,000	0	35,000
8325	Meeting Expense	25,000	0	25,000
9072	Travel - Staff	4,800	0	4,800
9075	Travel - Exec	30,000	0	30,000
9076	Travel - Committee	6,150	0	6,150
9077	Travel - Citizens	2,500	0	2,500
9180	Utilities	6,000	1,500	4,500
6600:6999	Wages & Benefits	13,124	1,982	11,142
		<b>410,424</b>	<b>60,000</b>	<b>350,424</b>
<b>Other Expenses</b>				
	<b>Total Expenses</b>	<b>410,424</b>	<b>60,000</b>	<b>350,424</b>
	<b>Surplus/(Deficit)</b>	<b>0</b>	<b>42,606</b>	

**Toquaht Nation**  
**Schedule of Individual Program Revenue, Expenditure**  
**YTD Variance Report**  
**June 30, 2020**

**9015-Gaps Closing Plan**

		2020/2021 Budget Full Year	2020/2021 Quarter 1 30-Jun	Variance
Revenue				
4250	FFA-CDA-Funds Received	510,667	72,666	438,001
Total Revenue		510,667	72,666	438,001
Expenses				
8670	Professional Fees	510,667	0	510,667
		510,667	0	510,667
Other Expenses				
Total Expenses		510,667	0	510,667
Surplus/(Deficit)		0	72,666	

**Toquaht Nation**  
**Schedule of Individual Program Revenue, Expenditure**  
**YTD Variance Report**  
**June 30, 2020**

**9025-Pandemic**

		2020/2021 Budget Full Year	2020/2021 Quarter 1 30-Jun	Variance
<b>Revenue</b>				
4250	FFA-CDA-Funds Received	250,000	275,183	(25,183)
	Total Revenue	<u>250,000</u>	<u>275,183</u>	<u>(25,183)</u>
<b>Expenses</b>				
7260	Books & Supplies - Grade 1 to 12	0	4,466	(4,466)
7440	Distributions	250,000	54,100	195,900
7568	Equipment Purchases	0	2,370	(2,370)
8228	Legal Fees	0	4,663	(4,663)
8312	Materials and Supplies	0	3,686	(3,686)
8670	Professional Fees	0	7,361	(7,361)
8977	Short Term Citizen Contracts	0	3,921	(3,921)
8978	Sub Contract	0	6,692	(6,692)
9072	Travel - Staff	0	2,645	(2,645)
9180	Utilities	0	5,938	(5,938)
6600:6999	Wages & Benefits	0	709	(709)
		<u>250,000</u>	<u>96,550</u>	<u>153,450</u>
<b>Other Expenses</b>				
	Total Expenses	<u>250,000</u>	<u>96,550</u>	<u>153,450</u>
	Surplus/(Deficit)	<u>0</u>	<u>178,633</u>	

**Toquaht Nation**  
**Schedule of Individual Program Revenue, Expenditure**  
**YTD Variance Report**  
**June 30, 2020**

**1135-Implementation**

		2020/2021 Budget Full Year	2020/2021 Quarter 1 30-Jun	Variance
<b>Revenue</b>				
4120	Prov of BC - BC Tax Sharing	0	1,093	(1,093)
4205	Gov Can FNGST	0	33,985	(33,985)
4250	FFA-CDA-Funds Received	392,665	98,166	294,499
5950	Interest Income	120,780	30,251	90,529
	<b>Total Revenue</b>	<b>513,445</b>	<b>163,495</b>	<b>349,950</b>
<b>Expenses</b>				
7212	Bank Charges & Interest	50	11	39
7360	Consulting	30,000	0	30,000
7867	Honorarium - Cmte/Dir	4,700	675	4,025
8228	Legal Fees	25,000	2,705	22,295
8325	Meeting Expense	1,000	0	1,000
8670	Professional Fees	351,744	87,936	263,808
9072	Travel - Staff	25,000	0	25,000
9076	Travel - Committee	13,240	0	13,240
6600:6999	Wages & Benefits	62,711	14,603	48,108
		<b>513,445</b>	<b>105,930</b>	<b>407,515</b>
<b>Other Expenses</b>				
	<b>Total Expenses</b>	<b>513,445</b>	<b>105,930</b>	<b>407,515</b>
	<b>Surplus/(Deficit)</b>	<b>0</b>	<b>57,565</b>	

**Toquaht Nation**  
**Schedule of Individual Program Revenue, Expenditure**  
**YTD Variance Report**  
**June 30, 2020**

**1137-Administration Review Board**

		2020/2021 Budget Full Year	2020/2021 Quarter 1 30-Jun	Variance
Revenue				
4250	FFA-CDA-Funds Received	7,454	1,863	5,591
	Total Revenue	<u>7,454</u>	<u>1,863</u>	<u>5,591</u>
Expenses				
7867	Honorarium - Committee	1,200	0	1,200
8228	Legal Fees	5,000	0	5,000
9076	Travel - Committee	1,254	0	1,254
		<u>7,454</u>	<u>0</u>	<u>7,454</u>
Other Expenses				
	Total Expenses	<u>7,454</u>	<u>0</u>	<u>7,454</u>
	Surplus/(Deficit)	<u>0</u>	<u>1,863</u>	

**Toquaht Nation**  
**Schedule of Individual Program Revenue, Expenditure**  
**YTD Variance Report**  
**June 30, 2020**

**1125-Specific Claims - Deekyakus**

		2020/2021 Budget Full Year	2020/2021 Quarter 1 30-Jun	Variance
Revenue				
Expenses				
8228	Legal Fees	0	1,829	(1,829)
		<u>0</u>	<u>1,829</u>	<u>(1,829)</u>
Other Expenses				
	Total Expenses	0	1,829	(1,829)
	Surplus/(Deficit)	<u>0</u>	<u>(1,829)</u>	

**Toquaht Nation**  
**Schedule of Individual Program Revenue, Expenditure**  
**YTD Variance Report**  
**June 30, 2020**

**9092-Leasehold Improvement Project**

		2020/2021 Budget Full Year	2020/2021 Quarter 1 30-Jun	Variance
Revenue				
4250	FFA-CDA-Funds Received	5,000	1,251	3,749
	Total Revenue	<u>5,000</u>	<u>1,251</u>	<u>3,749</u>
Expenses				
8828	Repairs and Maintenance	5,000	3,439	1,561
		<u>5,000</u>	<u>3,439</u>	<u>1,561</u>
Other Expenses				
	Total Expenses	<u>5,000</u>	<u>3,439</u>	<u>1,561</u>
	Surplus/(Deficit)	<u>0</u>	<u>(2,188)</u>	





## **Community Services**

Budget vs. Actual  
2020-2021

June 30, 2020

**Toquaht Nation**  
**Schedule of Individual Program Revenue, Expenditure**  
**YTD Variance Report**  
**June 30, 2020**

**1620-Community Services Admin**

		2020/2021 Budget Full Year	2020/2021 Quarter 1 30-Jun	Variance
<b>Revenue</b>				
4250	FFA-CDA-Funds Received	128,015	32,004	96,011
	<b>Total Revenue</b>	<b>128,015</b>	<b>32,004</b>	<b>96,011</b>
<b>Expenses</b>				
7360	Consulting	35,000	0	35,000
7568	Equipment Purchases	13,300	0	13,300
8312	Materials and Supplies	600	0	600
8325	Meeting Expense	1,000	0	1,000
8978	Sub Contract	2,400	0	2,400
9070	Training	4,000	0	4,000
9076	Travel - Committee	500	0	500
9180	Utilities	1,200	300	900
6600:6999	Wages & Benefits	70,016	15,648	54,368
		<b>128,016</b>	<b>15,948</b>	<b>112,068</b>
<b>Other Expenses</b>				
	<b>Total Expenses</b>	<b>128,016</b>	<b>15,948</b>	<b>112,068</b>
	<b>Surplus/(Deficit)</b>	<b>(1)</b>	<b>16,056</b>	

**Toquaht Nation**  
**Schedule of Individual Program Revenue, Expenditure**  
**YTD Variance Report**  
**June 30, 2020**

**1600-Health**

		2020/2021 Budget Full Year	2020/2021 Quarter 1 30-Jun	Variance
<b>Revenue</b>				
4110	BC Funds Received	0	30,000	(30,000)
4250	FFA-CDA-Funds Received	186,803	50,886	135,917
4380	NTC Patient/IRS Travel Reimb	24,000	386	23,614
4390	NTC Other	0	95	(95)
	<b>Total Revenue</b>	<b>210,803</b>	<b>81,367</b>	<b>129,436</b>
<b>Expenses</b>				
8312	Materials and Supplies	2,000	110	1,890
8325	Meeting Expense	3,200	0	3,200
8460	Non Insured Benefits	3,000	1,359	1,641
8470	NTC Service Agreement	102,264	25,566	76,698
8978	Sub Contract	10,500	0	10,500
9072	Travel - Staff	8,000	0	8,000
9077	Travel - Citizens	4,800	0	4,800
9079	Travel - Patient/IRS	24,000	2,020	21,980
9180	Utilities	600	150	450
6600:6999	Wages & Benefits	52,439	12,320	40,119
		<b>210,803</b>	<b>41,526</b>	<b>169,277</b>
<b>Other Expenses</b>				
	<b>Total Expenses</b>	<b>210,803</b>	<b>41,526</b>	<b>169,277</b>
	<b>Surplus/(Deficit)</b>	<b>0</b>	<b>39,840</b>	

**Toquaht Nation**  
**Schedule of Individual Program Revenue, Expenditure**  
**YTD Variance Report**  
**June 30, 2020**

**1625-Emergency Preparedness**

		2020/2021 Budget Full Year	2020/2021 Quarter 1 30-Jun	Variance
<b>Revenue</b>				
4250	FFA-CDA-Funds Received	12,265	3,066	9,199
	<b>Total Revenue</b>	<b>12,265</b>	<b>3,066</b>	<b>9,199</b>
<b>Expenses</b>				
7480	Dues/Memberships	15	0	15
7867	Honorarium - Cmte/Dir	450	0	450
8312	Materials and Supplies	8,000	0	8,000
8325	Meeting Expense	2,000	0	2,000
8978	Sub Contract	300	0	300
9070	Training	1,000	0	1,000
9072	Travel - Staff	500	0	500
		<b>12,265</b>	<b>0</b>	<b>12,265</b>
<b>Other Expenses</b>				
	<b>Total Expenses</b>	<b>12,265</b>	<b>0</b>	<b>12,265</b>
	<b>Surplus/(Deficit)</b>	<b>0</b>	<b>3,066</b>	

**Toquaht Nation**  
**Schedule of Individual Program Revenue, Expenditure**  
**YTD Variance Report**  
**June 30, 2020**

**8100-Child Welfare**

		2020/2021 Budget Full Year	2020/2021 Quarter 1 30-Jun	Variance
<b>Revenue</b>				
4310	NTC Child Welfare	60,000	15,000	45,000
	Total Revenue	60,000	15,000	45,000
<b>Expenses</b>				
7150	Allowance - Grade 1 to 12	9,800	1,383	8,417
7152	Allowance - Graduation	2,000	500	1,500
7260	Books & Supplies - Grade 1 to 12	3,160	0	3,160
7360	Consulting	20,388	0	20,388
8312	Materials and Supplies	2,000	0	2,000
8325	Meeting Expense	2,500	0	2,500
8470	NTC Service Agreement	1,152	0	1,152
8978	Family Care Worker	3,000	0	3,000
9072	Travel - Staff	2,000	0	2,000
9077	Travel - Citizens	2,000	0	2,000
9460	Youth Activity Expense	12,000	208	11,792
		60,000	2,092	57,908
<b>Other Expenses</b>				
	Total Expenses	60,000	2,092	57,908
	Surplus/(Deficit)	0	12,908	

**Toquaht Nation**  
**Schedule of Individual Program Revenue, Expenditure**  
**YTD Variance Report**  
**June 30, 2020**

**8220-Education**

		2020/2021 Budget Full Year	2020/2021 Quarter 1 30-Jun	Variance
<b>Revenue</b>				
4050	AANDC - Other Funds Received	7,296	0	7,296
4250	FFA-CDA-Funds Received	124,487	31,122	93,365
	<b>Total Revenue</b>	<b>131,783</b>	<b>31,122</b>	<b>100,661</b>
<b>Expenses</b>				
7154	Allowance, Living - Post Secondar	54,815	9,326	45,489
7262	Books & Supplies - Post Secondar	4,180	0	4,180
8978	Sub Contract	2,600	0	2,600
9070	Training	2,000	0	2,000
9082	Tuition - Post Secondary	68,188	0	68,188
		<b>131,783</b>	<b>9,326</b>	<b>122,457</b>
<b>Other Expenses</b>				
	<b>Total Expenses</b>	<b>131,783</b>	<b>9,326</b>	<b>122,457</b>
	<b>Surplus/(Deficit)</b>	<b>0</b>	<b>21,796</b>	

**Toquaht Nation**  
**Schedule of Individual Program Revenue, Expenditure**  
**YTD Variance Report**  
**June 30, 2020**

**8510-Language**

		2020/2021 Budget Full Year	2020/2021 Quarter 1 30-Jun	Variance
Revenue				
4250	FFA-CDA-Funds Received	69,400	17,349	52,051
	Total Revenue	<u>69,400</u>	<u>17,349</u>	<u>52,051</u>
Expenses				
7360	Consulting	39,000	9,750	29,250
7480	Dues/Memberships	400	0	400
7868	Honorarium - Citizens	1,200	0	1,200
8312	Materials and Supplies	400	0	400
8670	Professional Fees	27,500	0	27,500
9077	Travel - Citizens	900	0	900
		<u>69,400</u>	<u>9,750</u>	<u>59,650</u>
Other Expenses				
	Total Expenses	<u>69,400</u>	<u>9,750</u>	<u>59,650</u>
	Surplus/(Deficit)	<u>0</u>	<u>7,599</u>	



**Toquaht Nation**  
**Schedule of Individual Program Revenue, Expenditure**  
**YTD Variance Report**  
**June 30, 2020**

**8520-Culture**

		2020/2021 Budget Full Year	2020/2021 Quarter 1 30-Jun	Variance
Revenue				
4250	FFA-CDA-Funds Received	16,695	4,173	12,522
	Total Revenue	<u>16,695</u>	<u>4,173</u>	<u>12,522</u>
Expenses				
7390	Cultural Expense	6,000	0	6,000
7568	Equipment Purchases	150	0	150
7868	Honorarium - Citizens	2,000	1,200	800
8312	Materials & Supplies	500	0	500
8325	Meeting Expense	500	0	500
9077	Travel - Citizens	7,545	0	7,545
		<u>16,695</u>	<u>1,200</u>	<u>15,495</u>
Other Expenses				
	Total Expenses	<u>16,695</u>	<u>1,200</u>	<u>15,495</u>
	Surplus/(Deficit)	<u>0</u>	<u>2,973</u>	

**Toquaht Nation**  
**Schedule of Individual Program Revenue, Expenditure**  
**YTD Variance Report**  
**June 30, 2020**

**8710-Citizen Services**

		2020/2021 Budget Full Year	2020/2021 Quarter 1 30-Jun	Variance
Revenue				
4250	FFA-CDA-Funds Received	76,284	19,071	57,213
	Total Revenue	<u>76,284</u>	<u>19,071</u>	<u>57,213</u>
Expenses				
7140	Allowance - Comfort	2,600	0	2,600
7460	Donations	1,000	0	1,000
7500	Elders Engagement	3,000	0	3,000
7510	Citizen Hardship/Support	15,500	1,648	13,852
7867	Honorarium - Cmte/Dir	1,200	0	1,200
8960	Social Assistance - Basic	47,484	3,427	44,057
9072	Travel - Staff	2,500	0	2,500
9077	Travel - Citizens	3,000	0	3,000
		<u>76,284</u>	<u>5,075</u>	<u>71,209</u>
Other Expenses				
	Total Expenses	<u>76,284</u>	<u>5,075</u>	<u>71,209</u>
	Surplus/(Deficit)	<u>0</u>	<u>13,996</u>	



**Lands, Public Works & Natural Resources**

Budget vs. Actual  
2020-2021

June 30, 2020

**Toquaht Nation**  
**Schedule of Individual Program Revenue, Expenditure**  
**YTD Variance Report**  
**June 30, 2020**

**8540-Lands**

		2020/2021 Budget Full Year	2020/2021 Quarter 1 30-Jun	Variance
<b>Revenue</b>				
4250	FFA-CDA-Funds Received	226,262	56,565	169,697
4350	NTC Health Canada	15,708	4,220	11,488
4680	Expense Reimbursements	0	65	(65)
5860	Building Permits & Fees	0	900	(900)
	<b>Total Revenue</b>	<b>241,970</b>	<b>61,750</b>	<b>180,220</b>
<b>Expenses</b>				
7125	Advertising	600	0	600
7360	Consulting	20,000	0	20,000
7362	Courier/Postage	0	25	(25)
7480	Dues/Memberships	1,400	172	1,228
7568	Equipment Purchases	8,800	0	8,800
7955	Insurances & Licences	1,450	0	1,450
8228	Legal Fees	12,000	2,812	9,188
8312	Materials and Supplies	750	631	119
8325	Meeting Expense	900	0	900
8670	Professional Fees	30,000	0	30,000
8672	Property Tax	2,500	0	2,500
8978	Sub Contract	5,000	0	5,000
9070	Training	5,000	0	5,000
9072	Travel - Staff	5,500	0	5,500
9180	Utilities	3,000	600	2,400
6600:6999	Wages & Benefits	145,070	33,713	111,357
		<b>241,970</b>	<b>37,953</b>	<b>204,017</b>
<b>Other Expenses</b>				
	<b>Total Expenses</b>	<b>241,970</b>	<b>37,953</b>	<b>204,017</b>
	<b>Surplus/(Deficit)</b>	<b>0</b>	<b>23,797</b>	

**Toquaht Nation**  
**Schedule of Individual Program Revenue, Expenditure**  
**YTD Variance Report**  
**June 30, 2020**

**8530-Public Works - General**

		2020/2021 Budget Full Year	2020/2021 Quarter 1 30-Jun	Variance
<b>Revenue</b>				
4250	FFA-CDA-Funds Received	193,691	48,423	145,268
4680	Expense Reimbursements	780	130	650
	<b>Total Revenue</b>	<b>194,471</b>	<b>48,553</b>	<b>145,918</b>
<b>Expenses</b>				
7480	Dues/Memberships	800	0	800
7568	Equipment Purchases	55,000	0	55,000
7570	Equipment Rental	10,000	2,148	7,853
7680	Fuel/Oil/Grease	1,000	136	864
7955	Insurances & Licences	1,500	0	1,500
8312	Materials and Supplies	3,000	1,041	1,959
8670	Professional Fees	10,000	0	10,000
8828	Repairs and Maintenance	3,300	58	3,242
8977	Short Term Citizen Contracts	3,500	0	3,500
8978	Sub Contract	30,000	1,000	29,000
9070	Training	3,000	0	3,000
9072	Travel - Staff	1,200	175	1,025
9180	Utilities	15,000	1,145	13,855
6600:6999	Wages & Benefits	57,171	8,852	48,319
		<b>194,471</b>	<b>14,554</b>	<b>179,917</b>
<b>Other Expenses</b>				
	<b>Total Expenses</b>	<b>194,471</b>	<b>14,554</b>	<b>179,917</b>
	<b>Surplus/(Deficit)</b>	<b>0</b>	<b>33,999</b>	

**Toquaht Nation**  
**Schedule of Individual Program Revenue, Expenditure**  
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**8550-Public Works - Water Treatment Facility**

		2020/2021 Budget Full Year	2020/2021 Quarter 1 30-Jun	Variance
<b>Revenue</b>				
4050	AANDC - Other Funds Received	7,800	0	7,800
4250	FFA-CDA-Funds Received	34,925	8,730	26,195
	<b>Total Revenue</b>	<b>42,725</b>	<b>8,730</b>	<b>33,995</b>
<b>Expenses</b>				
7480	Dues/Memberships	950	0	950
7568	Equipment Purchases	0	2,545	(2,545)
7570	Equipment Rental	4,600	0	4,600
8312	Materials and Supplies	2,500	466	2,034
8828	Repairs and Maintenance	2,000	0	2,000
8978	Sub Contract	3,500	0	3,500
9180	Utilities	6,000	740	5,260
6600:6999	Wages & Benefits	23,175	2,640	20,535
		<b>42,725</b>	<b>6,391</b>	<b>36,334</b>
<b>Other Expenses</b>				
	<b>Total Expenses</b>	<b>42,725</b>	<b>6,391</b>	<b>36,334</b>
	<b>Surplus/(Deficit)</b>	<b>0</b>	<b>2,339</b>	

**Toquaht Nation**  
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**8555-Public Works - Sewage Plant**

		2020/2021 Budget Full Year	2020/2021 Quarter 1 30-Jun	Variance
<b>Revenue</b>				
4050	AANDC - Other Funds Received	7,800	0	7,800
4250	FFA-CDA-Funds Received	72,955	18,240	54,715
	<b>Total Revenue</b>	<b>80,755</b>	<b>18,240</b>	<b>62,515</b>
<b>Expenses</b>				
7480	Dues/Memberships	580	0	580
7568	Equipment Purchases	3,000	0	3,000
7570	Equipment Rental	5,000	0	5,000
7680	Fuel/Oil/Grease	1,500	0	1,500
8312	Materials and Supplies	5,000	0	5,000
8670	Professional Fees	22,500	846	21,654
8828	Repairs and Maintenance	3,000	0	3,000
9072	Travel - Staff	1,000	186	814
9180	Utilities	16,000	2,015	13,985
6600:6999	Wages & Benefits	23,175	4,403	18,772
		<b>80,755</b>	<b>7,450</b>	<b>73,305</b>
<b>Other Expenses</b>				
	<b>Total Expenses</b>	<b>80,755</b>	<b>7,450</b>	<b>73,305</b>
	<b>Surplus/(Deficit)</b>	<b>0</b>	<b>10,790</b>	



**Toquaht Nation**  
**Schedule of Individual Program Revenue, Expenditure**  
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**7310-Natural Resources**

		2020/2021 Budget Full Year	2020/2021 Quarter 1 30-Jun	Variance
<b>Revenue</b>				
4250	FFA-CDA-Funds Received	200,403	50,100	150,303
4610	CFIA	11,440	0	11,440
5850	Rental Income	10,000	0	10,000
5955	License Revenues	0	30	(30)
5960	Other Income	0	5,000	(5,000)
9704	Transfer in from General Surplus	74,015	0	74,015
	<b>Total Revenue</b>	<b>295,858</b>	<b>55,130</b>	<b>240,728</b>
<b>Expenses</b>				
7355	Committed Funds	74,015	0	74,015
7360	Consulting	55,000	0	55,000
7460	Donations	3,500	0	3,500
7568	Equipment Purchases	3,000	0	3,000
7570	Equipment Rental	7,000	0	7,000
7680	Fuel/Oil/Grease	200	0	200
7867	Honorarium - Committee	1,400	0	1,400
7955	Insurances & Licences	400	0	400
8312	Materials and Supplies	2,500	0	2,500
8325	Meeting Expense	3,600	0	3,600
8670	Professional Fees	18,000	4,086	13,914
8977	Short Term Citizen Contracts	13,000	150	12,850
8978	Sub Contract	20,000	0	20,000
9072	Travel - Staff	6,000	715	5,285
9076	Travel - Committee	504	0	504
6600:6999	Wages & Benefits	87,739	16,553	71,186
		<b>295,858</b>	<b>21,503</b>	<b>274,355</b>
<b>Other Expenses</b>				
	<b>Total Expenses</b>	<b>295,858</b>	<b>21,503</b>	<b>274,355</b>
	<b>Surplus/(Deficit)</b>	<b>0</b>	<b>33,627</b>	

**Toquaht Nation**  
**Schedule of Individual Program Revenue, Expenditure**  
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**8565-Asset Management**

		2020/2021 Budget Full Year	2020/2021 Quarter 1 30-Jun	Variance
Revenue				
9704	Transfer in from General Surplus	50,000	0	50,000
	Total Revenue	50,000	0	50,000
Expenses				
7355	Committed Funds	25,000	0	25,000
7568	Equipment Purchases	10,000	0	10,000
8828	Repairs and Maintenance	15,000	0	15,000
		50,000	0	50,000
Other Expenses				
	Total Expenses	50,000	0	50,000

**Toquaht Nation**  
**Schedule of Individual Program Revenue, Expenditure**  
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**3400-Housing**

		2020/2021 Budget Full Year	2020/2021 Quarter 1 30-Jun	Variance
<b>Revenue</b>				
4250	FFA-CDA-Funds Received	3,570	894	2,676
5850	Rental Income	54,888	9,593	45,296
	<b>Total Revenue</b>	<b>58,458</b>	<b>10,487</b>	<b>47,972</b>
<b>Expenses</b>				
7120	Administration	5,520	0	5,520
7212	Bank Charges & Interest	0	9	(9)
7867	Honorarium - Committee	3,000	0	3,000
8228	Legal Fees	336	0	336
8828	Repairs and Maintenance	15,605	0	15,605
6600:6999	Wages & Benefits	33,997	0	33,997
		<b>58,458</b>	<b>9</b>	<b>58,449</b>
<b>Other Expenses</b>				
	<b>Total Expenses</b>	<b>58,458</b>	<b>9</b>	<b>58,449</b>
	<b>Surplus/(Deficit)</b>	<b>0</b>	<b>10,478</b>	

**Toquaht Nation**  
**Schedule of Individual Program Revenue, Expenditure**  
**YTD Variance Report**  
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**8570-Macoah Internet**

		2020/2021 Budget Full Year	2020/2021 Quarter 1 30-Jun	Variance
Revenue				
4250	FFA-CDA-Funds Received	4,500	1,125	3,375
4680	Expense Reimbursements	9,360	0	9,360
Total Revenue		<u>13,860</u>	<u>1,125</u>	<u>12,735</u>
Expenses				
9180	Utilities	13,860	0	13,860
		<u>13,860</u>	<u>0</u>	<u>13,860</u>
Other Expenses				
Total Expenses		<u>13,860</u>	<u>0</u>	<u>13,860</u>
Surplus/(Deficit)		<u>0</u>	<u>1,125</u>	

**Toquaht Nation**  
**Schedule of Individual Program Revenue, Expenditure**  
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**3010-68 Hectare Land Purchase**

		2020/2021 Budget Full Year	2020/2021 Quarter 1 30-Jun	Variance
Revenue				
9704	Transfer in from General Surplus	29,640	0	29,640
	Total Revenue	<u>29,640</u>	<u>0</u>	<u>29,640</u>
Expenses				
8251	Loan Payment - Principal	29,640	7,410	22,230
		<u>29,640</u>	<u>7,410</u>	<u>22,230</u>
Other Expenses				
	Total Expenses	<u>29,640</u>	<u>7,410</u>	<u>22,230</u>
	Surplus/(Deficit)	<u>0</u>	<u>(7,410)</u>	

**Capital Projects & Economic Development**

Budget vs. Actual  
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**Toquaht Nation**  
**Schedule of Individual Program Revenue, Expenditure**  
**YTD Variance Report**  
**June 30, 2020**

**3210-Capital Projects Development**

		2020/2021 Budget Full Year	2020/2021 Quarter 1 30-Jun	Variance
Revenue				
9704	Transfer in from General Surplus	35,000	8,750	26,250
	Total Revenue	<u>35,000</u>	<u>8,750</u>	<u>26,250</u>
Expenses				
7359	Consulting Contract	35,000	2,308	32,693
		<u>35,000</u>	<u>2,308</u>	<u>32,693</u>
Other Expenses				
	Total Expenses	<u>35,000</u>	<u>2,308</u>	<u>32,693</u>
	Surplus/(Deficit)	<u>0</u>	<u>6,443</u>	

**Toquaht Nation**  
**Schedule of Individual Program Revenue, Expenditure**  
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**June 30, 2020**

**3221-CPMS 11482 Macoah Sewer**

		2020/2021 Budget Full Year	2020/2021 Quarter 1 30-Jun	Variance
Revenue				
4250	FFA-CDA-Funds Received	41,000	10,251	30,749
	Total Revenue	41,000	10,251	30,749
Expenses				
7359	Consulting Contract	6,000	0	6,000
7558	Engineering & Sub Consultants	30,000	0	30,000
8670	Professional Fees	5,000	0	5,000
		41,000	0	41,000
Other Expenses				
	Total Expenses	41,000	0	41,000
	Surplus/(Deficit)	0	10,251	



**Toquaht Nation**  
**Schedule of Individual Program Revenue, Expenditure**  
**YTD Variance Report**  
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**3222-Island Timberlands Section 38**

		2020/2021 Budget Full Year	2020/2021 Quarter 1 30-Jun	Variance
Revenue				
5960	Other Income	615,944	0	615,944
	Total Revenue	<u>615,944</u>	<u>0</u>	<u>615,944</u>
Expenses				
7359	Consulting Contract	0	3,283	(3,283)
7568	Equipment Purchases	0	250,000	(250,000)
8228	Legal Fees	0	2,100	(2,100)
8251	Loan Payment - Principal	615,944	0	615,944
8670	Professional Fees	0	7,500	(7,500)
		<u>615,944</u>	<u>262,883</u>	<u>353,062</u>
Other Expenses				
	Total Expenses	<u>615,944</u>	<u>262,883</u>	<u>353,062</u>
	Surplus/(Deficit)	<u>0</u>	<u>(262,883)</u>	

**Toquaht Nation**  
**Schedule of Individual Program Revenue, Expenditure**  
**YTD Variance Report**  
**June 30, 2020**

**3224-Macoah Water Reservoir**

		2020/2021 Budget Full Year	2020/2021 Quarter 1 30-Jun	Variance
Revenue				
4250	FFA-CDA-Funds Received	86,000	21,501	64,499
Total Revenue		86,000	21,501	64,499
Expenses				
7359	Consulting Contract	15,000	0	15,000
7558	Engineering & Sub Consultants	71,000	0	71,000
		86,000	0	86,000
Other Expenses				
Total Expenses		86,000	0	86,000
Surplus/(Deficit)		0	21,501	

**Toquaht Nation**  
**Schedule of Individual Program Revenue, Expenditure**  
**YTD Variance Report**  
**June 30, 2020**

**3275-Gathering House GCP**

		2020/2021 Budget Full Year	2020/2021 Quarter 1 30-Jun	Variance
Revenue				
4250	FFA-CDA-Funds Received	2,873,122	914,837	1,958,285
Total Revenue		<u>2,873,122</u>	<u>914,837</u>	<u>1,958,285</u>
Expenses				
7359	Consulting Contract	50,000	0	50,000
7360	Consulting	330,000	0	330,000
8670	Professional Fees	2,493,122	0	2,493,122
		<u>2,873,122</u>	<u>0</u>	<u>2,873,122</u>
Other Expenses				
Total Expenses		<u>2,873,122</u>	<u>0</u>	<u>2,873,122</u>
Surplus/(Deficit)		<u>0</u>	<u>914,837</u>	

**Toquaht Nation**  
**Schedule of Individual Program Revenue, Expenditure**  
**YTD Variance Report**  
**June 30, 2020**

**4025-Community Building**

		2020/2021 Budget Full Year	2020/2021 Quarter 1 30-Jun	Variance
<b>Revenue</b>				
4250	FFA-CDA-Funds Received	1,000,000	249,999	750,001
9704	Transfer in from General Surplus	970,000	242,500	727,500
	<b>Total Revenue</b>	<b>1,970,000</b>	<b>492,499</b>	<b>1,477,501</b>
<b>Expenses</b>				
7359	Consulting Contract	45,000	8,684	36,316
7558	Engineering	120,000	15,632	104,368
7570	Equipment Rental	5,000	0	5,000
8312	Materials and Supplies	400,000	18,335	381,665
8671	Project Management	130,000	0	130,000
8977	Short Term Citizen Contracts	20,000	0	20,000
8978	Sub Contract	1,250,000	28,250	1,221,750
		<b>1,970,000</b>	<b>70,901</b>	<b>1,899,099</b>
<b>Other Expenses</b>				
	<b>Total Expenses</b>	<b>1,970,000</b>	<b>70,901</b>	<b>1,899,099</b>
	<b>Surplus/(Deficit)</b>	<b>0</b>	<b>421,598</b>	

**Toquaht Nation**  
**Schedule of Individual Program Revenue, Expenditure**  
**YTD Variance Report**  
**June 30, 2020**

**4541-Contaminated Site (Old Marina)**

		2020/2021 Budget Full Year	2020/2021 Quarter 1 30-Jun	Variance
<b>Revenue</b>				
9704	Transfer in from General Surplus	235,000	58,750	176,250
	<b>Total Revenue</b>	<b>235,000</b>	<b>58,750</b>	<b>176,250</b>
<b>Expenses</b>				
7359	Consulting Contract	25,000	9,848	15,153
7360	Consulting	10,000	0	10,000
7558	Engineering	150,000	4,338	145,663
8228	Legal Fees	10,000	203	9,798
8312	Materials and Supplies	0	963	(963)
8670	Professional Fees	0	26,588	(26,588)
8671	Project Management	40,000	0	40,000
		<b>235,000</b>	<b>41,938</b>	<b>193,062</b>
<b>Other Expenses</b>				
	<b>Total Expenses</b>	<b>235,000</b>	<b>41,938</b>	<b>193,062</b>
	<b>Surplus/(Deficit)</b>	<b>0</b>	<b>16,812</b>	

**Toquaht Nation**  
**Schedule of Individual Program Revenue, Expenditure**  
**YTD Variance Report**  
**June 30, 2020**

**8541-Secret Beach Development**

		2020/2021 Budget Full Year	2020/2021 Quarter 1 30-Jun	Variance
Revenue				
9704	Transfer in from General Surplus	485,500	121,375	364,125
	Total Revenue	<u>485,500</u>	<u>121,375</u>	<u>364,125</u>
Expenses				
7359	Consulting Contract	15,000	4,975	10,025
7558	Engineering	125,000	0	125,000
8312	Materials and Supplies	4,000	0	4,000
8670	Professional Fees	10,000	0	10,000
8977	Short Term Citizen Contracts	30,000	0	30,000
8978	Sub Contract	301,500	0	301,500
		<u>485,500</u>	<u>4,975</u>	<u>480,525</u>
Other Expenses				
	Total Expenses	<u>485,500</u>	<u>4,975</u>	<u>480,525</u>
	Surplus/(Deficit)	<u>0</u>	<u>116,400</u>	

**Toquaht Nation**  
**Schedule of Individual Program Revenue, Expenditure**  
**YTD Variance Report**  
**June 30, 2020**

**8544-Secret Beach Offsite Utilities**

		2020/2021 Budget Full Year	2020/2021 Quarter 1 30-Jun	Variance
Revenue				
9704	Transfer in from General Surplus	1,125,000	281,250	843,750
	Total Revenue	<u>1,125,000</u>	<u>281,250</u>	<u>843,750</u>
Expenses				
7359	Consulting Contract	25,000	0	25,000
7558	Engineering	70,000	0	70,000
8978	Sub Contract	1,030,000	0	1,030,000
		<u>1,125,000</u>	<u>0</u>	<u>1,125,000</u>
Other Expenses				
	Total Expenses	<u>1,125,000</u>	<u>0</u>	<u>1,125,000</u>
	Surplus/(Deficit)	<u>0</u>	<u>281,250</u>	

**Toquaht Nation**  
**Schedule of Individual Program Revenue, Expenditure**  
**YTD Variance Report**  
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**1400-Economic Development**

		2020/2021 Budget Full Year	2020/2021 Quarter 1 30-Jun	Variance
<b>Revenue</b>				
4210	FFA-BC-Funds Received	0	15,277	(15,277)
4250	FFA-CDA-Funds Received	13,239	3,309	9,930
9704	Transfer in from General Surplus	64,761	16,190	48,571
	<b>Total Revenue</b>	<b>78,000</b>	<b>34,776</b>	<b>43,224</b>
<b>Expenses</b>				
7359	Consulting Contract	30,000	650	29,350
7440	Distribution	32,000	0	32,000
7480	Dues/Memberships	9,000	0	9,000
8228	Legal Fees	5,000	0	5,000
8325	Meeting Expense	2,000	0	2,000
8670	Professional Fees	0	8,919	(8,919)
		<b>78,000</b>	<b>9,569</b>	<b>68,431</b>
<b>Other Expenses</b>				
	<b>Total Expenses</b>	<b>78,000</b>	<b>9,569</b>	<b>68,431</b>
	<b>Surplus/(Deficit)</b>	<b>0</b>	<b>25,207</b>	



**Toquaht Nation**  
**Schedule of Individual Program Revenue, Expenditure**  
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**1415-Lucky Creek Hydro Project**

		2020/2021 Budget Full Year	2020/2021 Quarter 1 30-Jun	Variance
Revenue				
9704	Transfer in from General Surplus	5,000	1,250	3,750
Total Revenue		5,000	1,250	3,750
Expenses				
7359	Consulting Contract	5,000	65	4,935
		5,000	65	4,935
Other Expenses				
Total Expenses		5,000	65	4,935
Surplus/(Deficit)		0	1,185	

**Toquaht Nation**  
**Schedule of Individual Program Revenue, Expenditure**  
**YTD Variance Report**  
**June 30, 2020**

**1425-Secret Beach Marina**

		2020/2021 Budget Full Year	2020/2021 Quarter 1 30-Jun	Variance
Revenue				
9704	Transfer in from General Surplus	975,000	243,750	731,250
	Total Revenue	<u>975,000</u>	<u>243,750</u>	<u>731,250</u>
Expenses				
7359	Consulting Contract	25,000	5,944	19,056
7558	Engineering	35,000	19,910	15,090
7570	Equipment Rental	10,000	0	10,000
7955	Insurances & Licences	5,000	0	5,000
8312	Materials and Supplies	200,000	12,704	187,296
8978	Sub Contract	700,000	161,450	538,550
		<u>975,000</u>	<u>200,008</u>	<u>774,992</u>
Other Expenses				
	Total Expenses	<u>975,000</u>	<u>200,008</u>	<u>774,992</u>
	Surplus/(Deficit)	<u>0</u>	<u>43,742</u>	

**Toquaht Nation**  
**Schedule of Individual Program Revenue, Expenditure**  
**YTD Variance Report**  
**June 30, 2020**

**1440-TSL Logging**

		2020/2021 Budget Full Year	2020/2021 Quarter 1 30-Jun	Variance
Revenue				
9704	Transfer in from General Surplus	5,000	1,250	3,750
Total Revenue		5,000	1,250	3,750
Expenses				
8978	Sub Contract	5,000	0	5,000
		5,000	0	5,000
Other Expenses				
Total Expenses		5,000	0	5,000
Surplus/(Deficit)		0	1,250	

**Additional Grants & Other Funded Projects**

Budget vs. Actual  
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**Toquaht Nation**  
**Schedule of Individual Program Revenue, Expenditure**  
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**8575-Relaw Project**

	2020/2021 Budget Full Year	2020/2021 Quarter 1 30-Jun	Variance
Revenue			
Expenses			
Other Expenses			

**Toquaht Nation**  
**Schedule of Individual Program Revenue, Expenditure**  
**YTD Variance Report**  
**June 30, 2020**

**1175-TSL Cedar Theft**

	2020/2021 Budget Full Year	2020/2021 Quarter 1 30-Jun	Variance
Revenue			
Expenses			
Other Expenses			

**Toquaht Nation**  
**Schedule of Individual Program Revenue, Expenditure**  
**YTD Variance Report**  
**June 30, 2020**

**9030-BCFN Gaming**

		2020/2021 Budget Full Year	2020/2021 Quarter 1 30-Jun	Variance
Revenue				
4115	BC Gaming Revenue	0	287,618	(287,618)
	Total Revenue	<u>0</u>	<u>287,618</u>	<u>(287,618)</u>
Expenses				
	Other Expenses			
	Surplus/(Deficit)	<u>0</u>	<u>287,618</u>	

**Toquaht Nation**  
**Schedule of Individual Program Revenue, Expenditure**  
**YTD Variance Report**  
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**8542-Rural Dividend - SB Service Design**

		2020/2021 Budget Full Year	2020/2021 Quarter 1 30-Jun	Variance
Revenue				
Expenses				
7359	Consulting Contract	0	65	(65)
7558	Engineering	0	4,000	(4,000)
		<u>0</u>	<u>4,065</u>	<u>(4,065)</u>
Other Expenses				
	Total Expenses	0	4,065	(4,065)
	Surplus/(Deficit)	<u>0</u>	<u>(4,065)</u>	



**Toquaht Nation**  
**Schedule of Individual Program Revenue, Expenditure**  
**YTD Variance Report**  
**June 30, 2020**

**4026-Toquaht Gathering Place**

		2020/2021 Budget Full Year	2020/2021 Quarter 1 30-Jun	Variance
Revenue				
4110	Province of BC	1,664,000	0	1,664,000
	Total Revenue	<u>1,664,000</u>	<u>0</u>	<u>1,664,000</u>
Expenses				
7359	Consulting Contract	45,000	0	45,000
7558	Engineering	124,000	0	124,000
7570	Equipment Rental	25,000	0	25,000
7955	Insurance & Licences	15,000	0	15,000
8312	Materials and Supplies	170,000	19,061	150,939
8670	Professional Fees	30,000	2,590	27,410
8978	Sub Contract	1,255,000	15,638	1,239,362
		<u>1,664,000</u>	<u>37,289</u>	<u>1,626,711</u>
Other Expenses				
	Total Expenses	<u>1,664,000</u>	<u>37,289</u>	<u>1,626,711</u>
	Surplus/(Deficit)	<u>0</u>	<u>(37,289)</u>	

**Department of Community Services Report to Council  
First Quarter 2020-2021  
Submitted by Lisa Morgan**

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### Objectives

The Department of Community Services provides:

- 1) Financial assistance for school supplies, good grades and recreational activities for youth from K-12 and supports the Tlu-pitch Games in Port Alberni.
- 2) Post-secondary tuition and living allowance, skills development and training in trades, also support short-term certificate programs and Citizens who wish to enrol in part-time studies.
- 3) Services and support to improve the overall health and well-being of Toquaht Citizens and families – patient travel, flu-shots, immunizations, home-care support and Teechuktl services.
- 4) Our language by preserving, learning and teaching language through practice.
- 5) Monthly cultural programs
- 6) Social assistance to Citizens and non-Citizens living on Toquaht lands
- 7) Emergency preparedness services with training of our Macoah Emergency Team

### Overview of Achievements & Outcomes

The Department of Community Services has achieved our goals in accommodating our Citizens by providing:

### Child Welfare & Education

Toquaht Nation currently has 46 registered students in BC, 1 student in Quebec, and 1 student in US.

All BC students were excused from school starting from the week of March 23 due to covid-19 pandemic.

There was a total of 4 grade 12 graduations this year: Bayja Morgan-Banke, Morgen Richards, Sampson McMullen and Marlon Mack. Graduation bursaries were distributed once dogwood certificate were submitted. Chief Anne requested residents and staff to meet at the beach to film two songs and two dances in support for Grad 2020 and a video message was produced for the Ucluelet Secondary School grads.

### **K-12 Support Services:**

Good Grades Incentive – a total of 22 students accessed the incentive grant

Youth rec funds – 2 students applied and accessed the youth recreation grant in Q1. Although we did revise this policy to increase the available amount and broaden the scope to include all extracurricular activities, it has not been well accessed this fiscal which is directly related to covid-19.

School supplies – none though equipment and supplies were accessed through the covid-19 support fund.

Tech support – 21 students applied and received supplies

COVID-19 - We are providing support for students to help with schooling from home during covid. To date, 21 students accessed this program. That is almost half of all Toquaht youth in K-12.

Equipment and supplies were provided based on need and were therefore different to each student. Typical requests were for laptops (chromebooks), printers, and noise-cancelling headphones.

We believe the success of this initiative was due to our communications efforts. In addition to advertising this service on Facebook and in the Newsletter, the CS team called households to check in on students and advise of this available support.

**Action Required:** we need to increase outreach and advertisement of available supports for youths in K-12. Will continue checking in with families by phone.

**Budget Update:** K-12 is not over budget

## Post-Secondary and Skills Training

Linda Kropp has completed her program, the Equine Sport Therapy Certificate Program as of May 2020 from the BC College of Equine Therapy.

Clint Haley has completed his program, a diploma in Brewing and Brewery Operation from Kwantlen Polytechnic University.

Brittany is close to finishing her program the end of August, Master's Degree in Public Health from University of Victoria.

**COVID-19:** As of March 19, 2020, due to the COVID-19 pandemic, BC has forced closures on all post-secondary schools. Many programs were converted to online programs are seeking possibility to alternative ways to celebrate graduates.

**Budget Update:** Post-secondary is not over-Budget.

## Health

NTC nurse Amanda Aspinall came to Macoah for the first visit since the pandemic on June 23 for immunizations, and blood pressure checks.

FNHA health directors conference call weekly have been shorten to bi-monthly.

Health Action grant – has been extended and reporting can be submitted by August 31, 2020

- All the NTC Nations were given 10k to focus on mental health and wellness for staff. We have not yet determined how this fund will be expended.

**Macoah Residents Concerns:**

- 1) Death in community: no service due to covid-19
- 2) Physical checkups – citizens not making appts
- 3) Tofino blood lab dates and times too narrow and citizens are finding challenging to travel
- 4) Alcohol dependency
  - i. Daily, weekly and those who binge and leave the community /family
- 5) Seizure medication : Citizen had three seizures in one day after three years
- 6) Mental health and wellness – no one will call or connect with service providers

Citizens do talk to me once she/he are under the influence. They express they are scared to research their symptom and feel they can't talk to anyone about it. Plus, they feel like no one cares...maybe because they are under the influence but I do notice they don't talk about their health when they are sober. This needs to change.

This community needs healing and need to feel they are loved and cared for. All conversations are medical and mental health related and my team and I don't have the training to handle these types of situations.

**Action Required:** speak to the NTC nurse on items listed and continue discussions with Quu'asa mental health for options on bringing the community together.

**Budget Update:** health budget is not over-budget

**COVID-19:** The home care nurses continue to connect with the community and their members by virtual means; by phone, facebook, messenger, facetime and zoom. Nurse and Quu'asa are bi-weekly checking in with health team for updates.

## Citizen Services

There has been an increase of citizens applying for the hardship grant since covid-19. To-date, there has been 6 citizens who have applied for hardship funds.

Elders grants are not utilized. We may need to make call-outs on how to utilize funds and/or make changes to the policy to lift barriers to participation. Policy change will be recommended in Q2

**Action Required:** more communication is needed with elders on ways to access the elder's grant. The policy will also be reviewed.

**Budget Update:** Citizen Services is not over-budget

## Community Services Admin

Dorthea Mickey is the new cleaner for the community kitchen and is the home-maker for Sarah Robinson. She is now cleaning the kitchen weekly.

No new activity for community kitchen

**Budget Update:** Community Services admin is not over-budget

## Culture Services

A Cedar harvesting contract has been issued to one Toquaht family to gather and process cedar to be used for future cedar-weaving workshops.

**Budget Update:** Culture budget is not over-budget

**COVID-19** – Due to covid-19, many future workshops are cancelled.

## Emergency Preparedness

Activities involving covid-19

- 1) The Emergency Preparedness Act has been updated as of March 29, 2020
- 2) Update NTC Nursing Dept and Quu'asa of Macoah closure (residents only)
- 3) Attend the Vancouver Island Regional covid-19 daily conference calls (shorten to once/week), send daily summary to Manager's and CS team.
- 4) Attend weekly Westcoast EOC conference calls and send summary to Manager's and CS team
- 5) Distributed personal protective equipment (PPE) to each household
- 6) Post on Macoah chatroom: hand sanitizer available and extra PPE supplies available, BC and Canada extra funding available (due to covid)
- 7) Distributed tissue, food boxes, eggs and trays of fresh berries to each household,

**Budget Update:** Emergency preparedness is not over-budget.

**Department of Lands, Public Works and Resources Report to Council**  
**Fourth Quarter (Q1), 2020-2021**  
**Submitted by David Johnsen**



Objectives

The objectives for this fiscal year in Lands, Public Works and Resources are as follows:

- **Lands Administration**
  - Maintain records and agreements relating to Toquaht lands.
  - Support sustainable development including the development of housing, community infrastructure and economic opportunities,
  - Support Toquaht citizen home owners to identify funding for home renovations.
  - Initiate education and resource monitoring programs that reflect Toquaht interests.
  - Support responsible environmental management including restoration projects.
  - Support the development of a community gathering space and recreation facilities.
  - Maintain records of enforcement issues and follow up with regional stakeholders (BC, DFO, etc) or Executive to resolve enforcement questions or complaints
- **Public Works**
  - Operate and maintain the water treatment facility, the new waste water treatment facility and manage solid waste, recycling, drainage, roads and other infrastructure.
  - Support the Public Works department to reflect the increasing infrastructure and maintenance requirements including fees for services.
  - Operate safely and efficiently with good record keeping
- **Domestic Harvest and Resources**
  - Manage and monitor fisheries, wildlife and migratory bird activities
  - Manage Nation harvesting activities to support the exercise of Toquaht Culture
  - Harvest more allocated fish species and involve citizens in fish processing.
  - Distribute fish to citizens in accordance with our fish distribution policy.
- **Asset Management**
  - **Complete an Asset Management Plan, including new finance and budgeting recommendations.**

Overview of Achievements & Outcomes

#	Goal	Outcome
1	Keep Lands registry up to date	Ongoing
2	Staff	<ul style="list-style-type: none"> <li>○ Looking into training needs, MS Office, GIS,</li> <li>○ Staff have attended online courses such as Wildsafe Coordinator training, MERP training, Excel, Water and Wasterwater courses have been booked.</li> </ul>

3	Dispositions, Lease management, applications and business licensing	<ul style="list-style-type: none"> <li>○ Justine Schmidt submitted application for building house on lot 7, this was approved and construction has begun. Application to use gravel pit at Chenatha approved for use.</li> <li>○ Majestic Kayak use of TN Lands denied this year due to Covid-19 concerns.</li> </ul>
4	Plan for community facilities	<ul style="list-style-type: none"> <li>○ No Updates</li> </ul>
5	Operate safely with good record keeping.	<ul style="list-style-type: none"> <li>○ Lands and Public Works have continued bi-weekly safety meetings, and record keeping is up to date.</li> <li>○ Additional record keeping of water usage implemented.</li> <li>○ Lands team are attempting weekly video chats.</li> <li>○ Covid-19 procedures in place, social distancing of staff, wearing masks, sanitizing surfaces.</li> </ul>
6	Maintenance schedule	<ul style="list-style-type: none"> <li>○ The LPWR team are using the Standard Operating Procedures guidelines to develop maintenance schedules for Public Works infrastructure.</li> <li>○ Don Mackinnon has been hired to help develop maintenance schedules.</li> </ul>
7	Regular O&M on water facility	<ul style="list-style-type: none"> <li>○ Ongoing,</li> <li>○ Social distancing guidelines being practiced.</li> </ul>
8	Regular O&M on waste water facility	<ul style="list-style-type: none"> <li>○ Ongoing.</li> <li>○ Social distancing guidelines being practiced.</li> </ul>
9	Village Maintenance	<ul style="list-style-type: none"> <li>○ Road grading has been done.</li> <li>○ Brush cutting in Macoah was completed.</li> </ul>
10	Restoration projects	<ul style="list-style-type: none"> <li>○ Nothing specific, keep looking for potential funding and project ideas.</li> </ul>
11	Signage on Toquaht lands	<ul style="list-style-type: none"> <li>○ Additional signage put on Toquaht Lands.</li> <li>○ Covid-19 precaution signage on all Toquaht Lands.</li> <li>○ Patrols of Toquaht Lands being conducted and orders left on vehicles or handed to people.</li> <li>○ Ongoing.</li> </ul>
12	Fishing Licences	<ul style="list-style-type: none"> <li>○ Have been in contact with Fishermen to lease Nation owned Fishing licences, (salmon troll)</li> <li>○ 1 clam licence has been issued to TN citizen, due to Covid-19 restrictions market for shellfish virtually non-existent.</li> <li>○ 1 oyster licence has been issued to TN citizen.</li> </ul>

13	Expand fish species harvest	<ul style="list-style-type: none"> <li>○ Additional species of salmon will be harvested for distribution to citizens.</li> </ul>
14	Food fish distribution	<ul style="list-style-type: none"> <li>○ Sockeye salmon was harvested and distributed.</li> <li>○ Halibut was harvested and distributed to citizens.</li> <li>○ Chinook and Coho harvested and frozen for future distribution.</li> </ul>
15	Citizen contracts	<ul style="list-style-type: none"> <li>○ No citizen contracts in Q1</li> <li>○ Additional prawn and clam contracts will occur.</li> </ul>
16	Manage and monitor resources in the territories	<ul style="list-style-type: none"> <li>○ Me-Too Clause discussions</li> <li>○ Continued discussion on Elk translocation</li> <li>○ Wildlife management, bear and wolf interaction, cultural knowledge.</li> <li>○ Research on Guardian Programs, determining Toquahts need.</li> <li>○ Parks SRKW funding to help with Guardian Program</li> <li>○ Ongoing work on these opportunities</li> </ul>
17	Committees	<ul style="list-style-type: none"> <li>○ All Committee meetings attended VIA Zoom or alternative due to Covid-19.</li> <li>○ Maanulth Committees attended</li> <li>○ ROA Management Working Group mid year meeting attended in June to help determine the effectiveness of the MWG meetings.</li> <li>○ Joint Fisheries Committee Revitalization Small Working group meetings attended to help revive the effectiveness of the JFC table with Maa-Nulth and DFO.</li> <li>○ Parks Broken Group Island working group meetings attended, to decide if Broken Group should be opened to the public, TN Lands are all closed to outside visitors.</li> </ul>
18	Infrastructure maintenance	<ul style="list-style-type: none"> <li>○ Continue monitoring algae levels, purchased oxygen meter to measure oxygen levels in the holding ponds.</li> <li>○ Lawns mowed at rental units.</li> <li>○ Brush cut around fire hydrants.</li> </ul>
19	Housing operations	<ul style="list-style-type: none"> <li>○ Keeping rental housing list up to date.</li> </ul>



The Lands, Public Works and Resources Department is currently on schedule with its budget and projects.

Respectfully submitted,

David Johnsen  
Director of Lands, Public Works, and Resources



## Highlights from the Alberni-Clayoquot Regional District (ACRD) Board of Directors' Meetings for May 2020



### MAY 13<sup>th</sup> BOARD MEETING

#### COVID-19 COMMUNITY RECOVERY TEAM (CRT)

The Community Recovery Team (CRT) has been convened to lead the COVID-19 Path to Recovery Plan implementation. The CRT held its first meeting on May 20th and is now working on assembling a broad Community Stakeholder Group that will help focus implementation activities on the community needs within the region.

#### SPROAT LAKE MARINE PATROL (SLMP)

The Board approved suspending the SLMP Program until 2021 when public health restrictions will likely be reduced to a point where the full program can safely operate.

#### YARD WASTE TIPPING FEES BYLAW

The Board approved amendments to the AV Landfill Tipping Fee and Regulation Bylaw. Effective May 22<sup>nd</sup>, residents can bring loads of any size of branch or yard waste material to the landfill for a flat rate of \$5 per load. Grass and leaves can be dropped off free of charge. Mixed loads of yard waste will be charged the \$5 rate. Visit [www.acrd.bc.ca](http://www.acrd.bc.ca) for info.

#### BAMFIELD WATER SYSTEM RATES BYLAW

The Board adopted the Bamfield Water Local Service Area Rates and Regulations Bylaw. Metered water rates have stayed the same; the charge for a new water service connection was increased.

#### ASSET MANAGEMENT PLANS

The Board approved two more asset management plans: one for the General Government and one for the Beaver Creek Volunteer Fire Department.

### MAY 27<sup>th</sup> BOARD MEETING

#### ACRD RECOLLECT APP

The Board approved executing a 5-year agreement with ReCollect to develop and maintain an ACRD Collects recycling app. The app will provide easy-to-access and up-to-date information and instruction to the public on "what goes where", and to encourage responsible recycling and reduce contamination from the recycling stream. Watch the website at [www.acrd.bc.ca](http://www.acrd.bc.ca) for upcoming information about its release.

#### MEAT SLAUGHTER LICENSING UPDATE

The Board received an update from the Food Safety and Inspection Branch of the Ministry of Agriculture, regarding class 'D' and class 'E' licenses. A reply to the Ministry was sent last week.

#### WEST COAST AGRICULTURAL INITIATIVES UPDATE AND 2020 CLAYOQUOT BIOSPHERE TRUST PROJECT

The Board approved entering into a grant agreement with the Clayoquot Biosphere Trust to engage in the Actioning Community Priorities around Food and Agriculture Project. The grant-supported project will work on two strategic priorities:

- Recommending food system policies that enhance food security aspects of emergency preparedness;
- Supporting the development of community food production projects by bringing together groups that have ideas and interest in developing local agri-food projects and providing education, mentorship, and grant application development.

### UPCOMING MEETINGS

**Board of Directors** – June 10<sup>th</sup>, 1:30 pm, followed by the **Regional Hospital District**; via Zoom  
**AV & Bamfield Services Committee** – June 17<sup>th</sup>, 1:30 pm; via Zoom  
**Board of Directors** – June 24<sup>th</sup>, 1:30 pm; via Zoom

An information report summarizing the Regular Board of Directors Meeting. This is not the official minutes. For more information visit the ACRD Website at [www.acrd.bc.ca](http://www.acrd.bc.ca) or contact the General Manager of Administrative Services 250-720-2706 or e-mail [wthomson@acrd.bc.ca](mailto:wthomson@acrd.bc.ca).

### Board of Directors

**Chair:** John Jack  
(Huu-ay-aht First Nation)

**Vice-Chair:** Mayor Josie Osborne  
(District of Tofino)

**Director Bob Beckett**  
(Electoral Area "A"  
Bamfield)

**Director Tanya Shannon**  
(Electoral Area "B"  
Beaufort)

**Director Kel Roberts**  
(Electoral Area "C"  
Long Beach)

**Director: Penny Cote**  
(Electoral Area "D"  
Sproat Lake)

**Director John McNabb**  
(Electoral Area "E"  
Beaver Creek)

**Director Dianne Bodnar**  
(Electoral Area "F"  
Cherry Creek)

**Mayor Sharie Minions**  
(City of Port Alberni)

**Councillor Debbie Haggard**  
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**Councillor Rachelle Cole**  
(District of Ucluelet)

**Councillor Kirsten Johnsen**  
(Toquaht Nation)

**Councillor Wilfred Cootes**  
(Uchucklesaht Tribe  
Government)

**Councillor Alan McCarthy**  
(Yuutu?it?ath Government)

### COVID-19 INFO

*The health, safety and wellbeing of our citizens continues to be a top priority. Please visit the ACRD website at <https://www.acrd.bc.ca/583> or Let's Connect Lets Connect for up to date information.*





## Highlights from the Alberni-Clayoquot Regional District (ACRD) Board of Directors' Meetings for June 2020



### JUNE 10<sup>th</sup> BOARD MEETING

#### DELEGATION - Amira Strain, WildsafeBC

#### Alberni Valley Community Coordinator

Ms. Strain provided an overview of her public education plans for limiting human/wildlife conflicts and managing attractants in the Alberni Valley. For more info visit their website at [wildsafebc.com](http://wildsafebc.com)

#### BYLAW NOTICE ENFORCEMENT BYLAW PS1008

The Board adopted Bylaw PS1008 as a cost effective way to regulate ACRD bylaws, starting with the Zoning Bylaw. Public notification will begin soon, so that the public is well informed prior to the bylaw taking effect August 1, 2020, and bylaw notice (tickets) being issued. Watch for more information soon on our website [www.acrd.bc.ca](http://www.acrd.bc.ca)

#### EMERGENCY NOTIFICATION SYSTEM

The Board approved an agreement with Voyent Alert for emergency notifications for the Alberni Valley and Bamfield Areas. The emergency notification system will be used to deliver emergency communication for the following types of emergencies: dam breach, chemical spill, tsunami, earthquake, forest fire, flooding, transportation incident (marine, air, road), and severe weather storm. Emergency notifications will be delivered via email, SMS, or text-to-voice (to mobile or landlines). Watch for more information soon on our website [www.acrd.bc.ca](http://www.acrd.bc.ca)

### JUNE 24<sup>th</sup> BOARD MEETING

#### ALBERNI VALLEY AGE-FRIENDLY PLAN

The Board endorsed the Alberni Valley Age-Friendly Plan. The Age Friendly Plan highlights the need to consider planning initiatives that support the ability to age in place and for the ACRD to become a more age-friendly community, through the vision to ensure seniors in the Alberni Valley are included, respected, and supported to age well, and contribute through active participation in their community. For more info visit: [www.acrd.bc.ca/agefriendly](http://www.acrd.bc.ca/agefriendly)

#### ALBERNI-CLAYOQUOT REGIONAL DISTRICT COVID-19 SAFETY PLAN

The ACRD COVID-19 Safety Plan highlights recommendations by WorkSafeBC, the BC Centre for Disease Control and Provincial Health Authorities. This plan details the roles and responsibilities of management, staff, contractors and the Joint Occupations Health and Safety Committee. The plan outlines methods to reduce the risk of transmission of COVID-19 and provides a sick policy for all staff and visitors to ACRD properties. To view the plan, visit [www.acrd.bc.ca](http://www.acrd.bc.ca).

#### BAMFIELD VOLUNTEER FIRE DEPT. (BVFD) FLOATING DOCK AND BOAT HOUSE CONTRACT

The Board awarded the contract for the replacement of the BVFD Floating Dock and Boat House to Coastal Bridge & Construction Ltd. for the quoted bid price of \$45,034.00 plus taxes. The new wood-deck float and metal-clad boathouse will provide safe access, moorage and cover to the BVFD fireboat.

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### COVID-19 INFO

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**UPCOMING MEETINGS** – input on upcoming meetings may be emailed to: [responses@acrd.bc.ca](mailto:responses@acrd.bc.ca)

**COVID-19 Community Recovery Team** – July 16<sup>th</sup>, 10:00 am; via Zoom

**Board of Directors** – July 22<sup>nd</sup>, 1:30 pm, followed by the **Regional Hospital District**; via Zoom

**AVRA Advisory Committee Meeting** – July 23<sup>rd</sup>, 2:00 pm; via Zoom

*This is not the official minutes, but an information report summarizing the Regular Board of Directors Meeting. For more information visit the ACRD Website at [www.acrd.bc.ca](http://www.acrd.bc.ca) or contact the General Manager of Administrative Services at 250-720-2706 or e-mail [wthomson@acrd.bc.ca](mailto:wthomson@acrd.bc.ca).*

**Qacca Settlement Trust**  
**Comparative Income Statement - period ended 31/03/2020**

*(Prepared for Management Purposes Only)*

	Actual		
<b>REVENUE</b>			
<b>Investment Revenue</b>			
Investment income	\$ 217,390.95		
Interest income	14,592.60		
Gain on dispositions	207,673.23		
<b>Total Investment Revenue</b>	<u>439,656.78</u>		
<b>TOTAL REVENUE</b>	<u>439,656.78</u>		
<b>EXPENSE</b>		<b>Annual Budget</b>	<b>Budget Remaining</b>
<b>General &amp; Administrative Expenses</b>			
Audit	30.00	4,800.00	99.4%
Advisory & administration services	3,095.40	11,340.00	72.7%
Investment management fees	37,690.31	152,022.00	75.2%
Insurance	4,570.00	5,005.00	8.7%
Interest & bank charges	25.00	200.00	87.5%
Legal and professional services	0.00	12,500.00	100.0%
Office supplies	0.00	300.00	100.0%
Workshops & training	0.00	1,500.00	100.0%
<b>Total General &amp; Admin. Expenses</b>	<u>45,410.71</u>	<u>187,667.00</u>	<u>75.8%</u>
<b>TOTAL EXPENSE</b>	<u>45,410.71</u>	<u>187,667.00</u>	<u>75.8%</u>
<b>NET INCOME</b>	<u>\$ 394,246.07</u>		

**Qacca Settlement Trust**  
**Balance Sheet As at 31/03/2020**  
*(Prepared for Management Purposes Only)*

**ASSETS**

**Current Assets**

Chequing account	\$ 70,143.60
Investments - KCFN	18,732,959.45
Investments - Toquaht	6,711,727.36
Investments - Uchucklesaht	7,755,852.95
Loans - KCFN	3,674,010.86
Prepaid expenses	533.72

<b>Total Current Assets</b>	<u>36,945,227.94</u>
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<b>TOTAL ASSETS</b>	<u><u>36,945,227.94</u></u>
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**LIABILITIES**

Accounts payable	<u>50,185.71</u>
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**EQUITY**

**Trust Equity**

Equity - previous year	36,500,796.16
Distributions to Nations	-
Contributions from Nations	-
Current earnings (loss)	394,246.07

<b>Total Equity</b>	<u>36,895,042.23</u>
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<b>TOTAL LIABILITIES &amp; EQUITY</b>	<u><u>\$ 36,945,227.94</u></u>
---------------------------------------	--------------------------------

**FMV of**

**Investments**

17,294,799.43
6,182,900.57
7,157,417.87

<b>KCFN</b>	<b>TN</b>	<b>UT</b>
\$ 22,213,153.80	\$ 6,628,713.53	\$ 7,658,928.83
230,063.43	75,657.39	88,525.25
<u>22,443,217.23</u>	<u>6,704,370.92</u>	<u>7,747,454.08</u>