## Special Meeting of Council Tuesday July 28<sup>th</sup>, 2020 Toquaht Boardroom AGENDA

Start time: 5:00 p.m. Guest: Convening the meeting Adoption of Agenda Approval of minutes for May 12, 2020

### STARTS CM00514 REGULAR BUSINESS

### 1) Request for Decision

a) Toquaht Nation audited financial statements dated March 31, 2020

From July 21, 20	020 Finance Committee Meeting	
MOVED:	Gary Johnsen	SECONDED:
	Anne Mack	
Nation audited	ht Standing Committee on Finan financial statements dated March as presented by John Nelson fro	n 31, 2020 and recommend
NO 0		MOTION
CARRIED		

### DRAFT WORDING

**THAT** Toquaht Council resolve to accept the finance committee's recommendation for approval of the audited financial statements dated March 31, 2020

### 2) Information for Receipt

a) Ministry of Agriculture; Corporate Governance, Policy and Legislation Branch

DRAFT WORDING

**THAT** Toquaht Council resolve to accept agenda item #2.

### Additions/deletions

- •
- •

Adjourn meeting

# Special Council Meeting Thursday, June 25th, 2020

### Teleconference

### **DRAFT Meeting Minutes**

Present:

Call-In: Kevin Mack, Anne Mack, Kirsten Johnsen, Naomi Mack, Noah Plonka Absent: Chair: Kirsten Johnsen Guest: Angela Polifroni, Brent Lehmann

Recorder: Naomi Mack

Quorum was present throughout the meeting

### Council Meeting convened at 5:35 p.m. Agenda adopted by consensus Minutes from May 21, 2020 approved by consensus

STARTS CM00512 AGENDA

### **REGULAR BUSINESS**

### 1) Present Special Council meeting

CM005	12 MOVED	: Kirsten Johnsen	SECONDED:	Anne Mack
THAT T	oquaht Council resolve to	waive requirement	for notice to conduct	t special business for this
meetin	g.			
YES 5	5			
NO (	)		ΜΟΤΙΟ	ON CARRIED

### 2) Request for decision

a) Island Timberlands Land Purchase Loan from BMO to Toquaht Nation up to

\$5,500,000.00

CM005: WHERE		Anne Mack	SECONDED:	Kevin Mack
Α.	On May 12. 2020 the To Purchase Borrowing A Schedule A to this Resol obtain a loan from BMC following property from	ct, TNS 6/2020 (statu ution (the "Borrowin for up to \$5,500,000	te number), a copy g Act") authorizing t ) (the "Loan") to fina	of which is attached as he Toquaht Nation to ance the purchase of the

# **Special Council Meeting**

# Thursday, June 25th, 2020

### Teleconference

### **DRAFT Meeting Minutes**

PID: 009-389-873 SECTION 38, CLAYOQUOT DISTRICT, EXCEPT PART IN PLAN VJP75650;

PID: 008-947-147 SECTION 40, CLAYOQUOT DISTRICT;

PID: 008-947-163 SECTION 41, CLAYOQUOT DISTRICT EXCEPT PART IN PLAN VJP84395;

PID: 008-947-201 SECTION 90, ALBERNI DISTRICT, (SITUATED IN CLAYOQUOT DISTRICT) EXCEPT PART IN PLAN VIP75648; and

PID: 000-913-871 SECTION 36, CLAYOQUOT DISTRICT, EXCEPT PART IN PLAN VIP75649; (the "Property").

**B.** As partial security for the Loan, BMO has requested a Toquaht Nation Council Resolution authorizing the Loan signed by a quorum of Council.

### **RESOLUTIONS:**

MOVED that the Toquaht Nation is authorized to enter into and fulfil its obligations under the loan documents, as defined in the Borrowing Act (the "Loan Documents"). Any two members of the Executive are authorized on behalf of the Toquaht Nation to execute the Loan Documents and to execute any further documents and take any further actions as may be required to give effect to the Loan Documents.

MOVED that the Toquaht Nation is authorized to draw down the Loan proceeds in accordance with a Buyers Statement of Adjustments approved by any two members of the Executive.

YES:

NO:

**Motion Carried** 

Adjourned: 5:45 p.m.

Minutes prepared by Naomi Mack **Chairperson** 

Law Clerk

Date

CONSOLIDATED FINANCIAL STATEMENTS March 31, 2020

### CONSOLIDATED FINANCIAL STATEMENTS March 31, 2020

MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL REPORTING

#### INDEPENDENT AUDITORS' REPORT

#### **FINANCIAL STATEMENTS**

Consolidated Statement of Financial Position Consolidated Statement of Change in Net Financial Assets Consolidated Statement of Operations and Accumulated Surplus Consolidated Statement of Cash Flows Notes to Consolidated Financial Statements Page

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### MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL REPORTING March 31, 2020

The accompanying consolidated financial statements of Toquaht Nation are the responsibility of management and have been approved by Chief and Council.

The consolidated financial statements have been prepared by management in accordance with Canadian public sector accounting standards. Financial statements are not precise since they include certain amounts based on estimates and judgement. When alternative accounting methods exist, management has chosen those it deems most appropriate in the circumstances, in order to ensure that the consolidated financial statements are presented fairly, in all material respects.

Management is responsible for the integrity and objectivity of these statements and for implementing and maintaining a system of internal controls to provide reasonable assurance that reliable financial information is produced.

The Council is responsible for ensuring that management fulfills its responsibilities for financial reporting and internal control and is ultimately responsible for reviewing and approving the consolidated financial statements.

The Council meets periodically with management, as well as the external auditors, to discuss internal controls over the financial reporting process, auditing matters and financial reporting issues, to satisfy themselves that each party is properly discharging their responsibilities, and to review the consolidated financial statements and the external auditors' report.

The external auditors, Reid Hurst Nagy Inc., conduct an independent examination, in accordance with Canadian auditing standards, and express their opinion on the consolidated financial statements. The external auditors have full and free access to financial management of Toquaht Nation and meet when required.

On behalf of Toquaht Nation:

Chief	Date
Council Chairperson	Date
Director of Operations	Date

### Independent Auditors' Report

To the Citizens of **Toquaht Nation** 

#### Opinion

We have audited the consolidated financial statements of Toquaht Nation, which comprise the consolidated statement of financial position as at March 31, 2020, and the consolidated statements of operations and accumulated surplus, change in net financial assets and cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the First Nation as at March 31, 2020, and the results of its consolidated operations, its changes in its consolidated net debt, and its consolidated cash flows for the year then ended in accordance with Canadian public sector accounting standards (PSAS).

#### Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the First Nation in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with PSAS, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the First Nation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the First Nation or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the First Nation's financial reporting process.

#### Auditors' Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to
  fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is
  sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement
  resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional
  omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are
  appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the First
  Nation's internal control.

### Independent Auditors' Report, continued

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the First Nation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the First Nation to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

REID HURST NAGY INC. CHARTERED PROFESSIONAL ACCOUNTANTS

RICHMOND, B.C.

# CONSOLIDATED STATEMENT OF FINANCIAL POSITION As at March 31, 2020

	2020	2019
FIN	ANCIAL ASSETS	
Cash	\$ 7,820,609	\$ 3,042,344
Restricted cash (Note 13)	154,507	182,810
Accounts receivable (Note 5)	2,049,643	176,066
GST/PST receivable Advances to related parties (Note 7)	423,642 438,965	847,039 394,154
Long-term investments (Note 9)	10,783,509	9,619,182
Implementation funds (Note 8)	4,755,988	4,715,195
	26,426,863	18,976,790
	LIABILITIES	
Accounts payable	730,938	710,653
Deferred revenue (Note 11)	2,657,700	313,978
Demand loan (Note 12)	1,783,508	1,912,182
Wages & benefits payable	93,132	84,300
Children's fund (Note 13)	161,629	184,717
Long-term debt (Note 14)	93,818	241,889
	5,520,725	3,447,719
NET FINANCIAL ASSETS	20,906,138	15,529,071
NON-F	FINANCIAL ASSETS	
Tangible capital assets (Note 15)	12,846,589	11,457,152
Prepaid expenses	7,340	13,747
	12,853,929	11,470,899
ACCUMULATED SURPLUS	\$ 33,760,067	\$ 26,999,970

Qacca Settlement Trust (Note 17)

### APPROVED ON BEHALF OF THE TOQUAHT NATION

\_\_\_\_, Chief

\_\_\_\_\_, Council Chairperson

\_, Director of Operations

### CONSOLIDATED STATEMENT OF CHANGE IN NET FINANCIAL ASSETS For the year ended March 31, 2020

	 2020 Budget	2020 Actual	2019 Actual
ANNUAL SURPLUS	\$ (4,588,830) <b>\$</b>	6,760,097	\$ 7,363,109
Acquisition of tangible capital assets Amortization of tangible capital assets	-	(1,561,283) 171,846	(1,725,580) 163,367
	-	(1,389,437)	(1,562,213)
Acquisition of prepaid asset Use of prepaid asset	6,407 -	(7,340) 13,747	(13,747) 7,136
	6,407	6,407	(6,611)
(DECREASE) INCREASE IN NET FINANCIAL ASSETS	(4,582,423)	5,377,067	5,794,285
NET FINANCIAL ASSETS AT BEGINNING OF YEAR	-	15,529,071	9,734,786
NET FINANCIAL ASSETS AT END OF YEAR	\$ - \$	20,906,138	\$ 15,529,071

### CONSOLIDATED SUMMARY STATEMENT OF OPERATIONS AND ACCUMULATED SURPLUS

For the year ended March 31, 2020

	2020 Budget	2020 Actual	2019 Actual
REVENUE			
Federal Government:			
Indigenous Services Canada \$	1,670,082	\$ 8,215,636	\$ 3,515,046
Nuu-chah-nulth Economic Development Corporation	-	• •,,•	2,250
Interest income	-	253,805	227,740
Maa-nulth Treaty Society	-	20,000	,
Nuu-chah-nulth Employment & Training Board	12,017	10,400	15,000
Nuu-chah-nulth Tribal Council	93,708	158,096	130,758
Natural resource revenue	-	17,797	1,856,431
First Nations Health Authority Grants	-	21,216	2,000
First Peoples' Heritage	-	49,000	
Loan forgiveness (Note 14)		1,870,711	_
Other	36,440	55,717	439,501
Other grants	-	-	24,961
Province of B.C.	114,118	425,279	996,669
Recoveries and other income	39,300	124,034	80,178
Rental income	73,800	69,295	59,275
Share of net income (loss) of government business enterprises	73,000	1,164,217	3,143,825
Transfer to/from deferred revenue		(2,351,689)	(72,890)
	2,039,465		10,418,744
	2,039,405	10,082,298	10,410,744
EXPENSES			
Administration Department	1,419,546	1,058,731	999,571
Community Services Department	563,203	529,382	414,088
Lands, Public Works & Natural Resources Department	662,991	443,040	415,635
Capital Projects & Economic Development Department	3,449,000	444,913	447,259
Additional Funded Projects and Grants	533,555	123,942	87,888
General Surplus	-	550,347	527,827
Enterprise Fund	-	-	-
Capital Fund	-	171,846	163,367
	6,628,295	3,322,201	3,055,635
ANNUAL SURPLUS	(4,588,830)	6,760,097	7,363,109
ACCUMULATED SURPLUS AT BEGINNING OF YEAR	-	26,999,970	19,636,861
ACCUMULATED SURPLUS AT END OF YEAR \$	(4,588,830)	\$ 33,760,067	\$ 26,999,970

### CONSOLIDATED STATEMENT OF CASH FLOWS For the year ended March 31, 2020

		2020		2019
OPERATING ACTIVITIES				
ANNUAL SURPLUS	\$	6,760,097	\$	7,363,109
Items not affecting cash				400.007
Amortization of tangible capital assets		171,846		163,367
Share of income from government business enterprises Income from Implementation funds		(1,164,217) (40,793)		(3,143,825) (135,051)
		(40,793)		(135,051)
		5,726,933		4,247,600
Change in non-cash operating working capital		861,167		762,527
		6,588,100		5,010,127
Acquisition of tangible capital assets		(1,561,283)		(1,725,580)
FINANCING ACTIVITIES		17.040		75 000
Proceeds from long-term debt		17,918		75,900
Repayment of long-term debt Decrease in demand loan		(128,674) (165,989)		(186,620) (86,682)
		(105,505)		(00,002)
		(276,745)		(197,402)
INVESTING ACTIVITIES				
Investment in BC First Nation Gaming Revenue		(110)		-
INCREASE IN CASH AND CASH EQUIVALENTS		4,749,962		3,087,145
INCREASE IN CASH AND CASH EQUIVALENTS		4,749,902		3,007,143
CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR		3,225,154		138,009
CASH AND CASH EQUIVALENTS, END OF YEAR	\$	7,975,116	\$	3,225,154
CASH AND CASH EQUIVALENTS ARE REPRESENTED BY:			•	0.040.044
Cash Bastricted cash	\$	7,820,609	\$	3,042,344
Restricted cash		154,507		182,810
	\$	7,975,116	\$	3,225,154
SUPPLEMENTARY INFORMATION	¢	90 047	ድ	110 007
Interest paid	\$	80,817	\$	110,227

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS March 31, 2020

#### 1. BASIS OF PRESENTATION AND SIGNIFICANT ACCOUNTING POLICIES

These financial statements are prepared in accordance with Canadian public sector accounting standards for governments as recommended by the Public Sector Accounting Board of CPA Canada.

#### (a) Reporting Entity

Toquaht Nation reporting entity includes the Toquaht Nation government and all related entities that are controlled by the Nation.

#### (b) Fund Accounting

Toquaht Nation maintains the following funds as part of its operations:

- The Operating Fund which reports the general activities of the First Nation administration, the operating fund includes Administration Department, Community Services Department, Land, Public Works & Natural Resources Department, Capital Project & Economic Development Department and Additional Funded Projects and Grants.
- The Capital Fund which reports the tangible capital assets of the First Nation not included in other funds, together with their related activities.
- The Trust Fund which reports on the trust funds of the First Nation and held by third parties.
- The Enterprise Fund which reports the First Nation's investment in self-supporting commercial entities.

#### (c) Principles of Consolidation

All controlled entities are fully consolidated on a line-by-line basis except for the commercial enterprises which meet the definition of government business enterprise or government business partnership, which are included in the Consolidated Statements on a modified equity basis. Inter-organizational balances and transactions are eliminated upon consolidation.

Under the modified equity method of accounting, only Toquaht Nation's investment in the government businesses and the businesses' net income and other changes in equity are recorded. No adjustment is made for accounting policies of the business that are different from those of Toquaht Nation.

There are no organizations fully consolidated in Toquaht Nation's financial statements.

Organizations accounted for on a modified equity basis include:

- 1. Hayu Fishing Ltd. (25% ownership)
- 2. Toquaht Holdings Limited Partnership (99.9% limited partner)
- 3. Toquaht Holdings Ltd. (100% ownership)

#### (d) Segments

The First Nation conducts its business through reportable segments. These operating segments are established by senior management to facilitate the achievement of the First Nation's long-term objectives, aid in resource allocation decisions, and to assess operational performance. For each reported segment, revenues and expenses represent both amounts that are directly attributed to the segment and amounts that are allocated on a reasonable basis. Therefore, certain allocation methodologies are employed in the preparation of segmented financial information.

#### (e) Cash

Cash and cash equivalents include cash on hand and investments that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value, net of bank overdrafts.

#### (f) Portfolio Investments

Portfolio investments are recorded at cost. Portfolio investments are written down where there has been a loss in value that is other than a temporary decline.

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS March 31, 2020

#### 1. BASIS OF PRESENTATION AND SIGNIFICANT ACCOUNTING POLICIES (continued)

#### (g) Tangible Capital Assets

Tangible capital assets are recorded at cost, which includes amounts that are directly related to the acquisition, design, construction, development, improvement or betterment of the assets. Cost includes overhead directly attributable to construction and development, as well as interest costs that are directly attributable to the acquisition or construction of the asset.

Leases that transfer substantially all the benefits and risks of ownership to the lessee are recorded as capital leases. Accordingly, at the inception of the leases, the tangible capital asset and related lease obligations are recorded at an amount equal to the present value of future lease payments discounted at the lower of the interest rate inherent in the lease contracts and Toquaht Nation's incremental cost of borrowing.

Amortization is provided for on a straight-line basis over their estimated useful lives as follows:

5 years Straight line
25 years Straight line
50 years Straight line
4 years Straight line
4 years Straight line
10 years Straight line
10 years Straight line
25 years Straight line
25 years Straight line
40 years Straight line
20 years Straight line

Tangible capital assets are written down when conditions indicate that they no longer contribute to Toquaht Nation's ability to provide goods and services, or when the value of future economic benefits associated with the tangible capital assets are less than their net book value. The net write-downs are accounted for as expenses in the consolidated statement of operations.

Contributed tangible capital assets are recorded into revenues at their fair value on the date of donation, except in circumstances where fair value cannot be reasonably determined, in which case they are recognized at nominal value. Transfers of capital assets from related parties are recorded at carrying value.

Certain assets which have historical or cultural value, including works of art, historical documents and historical and cultural artifacts, are not recognized as tangible capital assets. Assets under construction are not amortized until the asset is available to be put into service.

#### (h) Revenue Recognition

Revenues are recognized in the period in which the transactions or events occurred that gave rise to the revenues. All revenues are recorded on an accrual basis, except when the accruals cannot be determined with a reasonable degree of certainty or when their estimation is impracticable.

Government transfers are recognized as revenues when the transfer is authorized and any eligibility criteria are met, except to the extent that transfer stipulations give rise to an obligation that meets the definition of a liability. Transfers are recognized as deferred revenue when transfer stipulations give rise to a liability. Transfer revenue is recognized in the statement of operations as the stipulation liabilities are settled.

Contributions from other sources are deferred when restrictions are placed on their use by the contributor, and are recognized as revenue when used for the specific purpose.

Revenue related to fees or services received in advance of the fee being earned or the service is performed is deferred and recognized when the fee is earned or service performed.

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS March 31, 2020

#### 1. BASIS OF PRESENTATION AND SIGNIFICANT ACCOUNTING POLICIES (continued)

#### (i) Use of Estimates

The preparation of consolidated financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenue and expenses during the reporting period. Management estimates include accounts receivable collectability, tangible capital asset useful life, and accrued expenses. Actual results could differ from those estimates.

#### (j) Liability for contaminated sites

A liability for contaminated sites is recognized when a site is not in productive use and the following criteria are met:

- (i) an environmental standard exists;
- (ii) contamination exceeds the environmental standard;
- (iii) Toquaht is directly responsible or accepts responsibility
- (iv) it is expected that future economic benefits will be given up; and
- (v) a reasonable estimate of the amount can be made.

The liability is recognized as management's estimate of the cost of post-remediation including operation, maintenance and monitoring that are an integral part of the remediation strategy for a contaminated site.

As at March 31, 2019 and 2020, no liability for contaminated sites has been recorded.

#### 2. COMPARATIVE AMOUNTS

Certain of the comparative amounts have been reclassified to conform with the presentation adopted in the current period.

#### 3. BUDGETED FIGURES

Budgeted figures have been provided for comparison purposes and have been derived from the estimates approved by Council in the Budget Act.

#### 4. ECONOMIC DEPENDENCE

Toquaht Nation receives a significant portion of its revenue pursuant to a funding agreement with the Federal Government through Indigenous Services Canada.

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS March 31, 2020

### 5. ACCOUNTS RECEIVABLE

		2019		
ISC receivable	\$	144,129	\$	-
Treaty loan receivable*		1,704,722		-
Island Coastal Economic Trust receivable		108,258		108,258
Union of BC Municipalities receivable		24,961		24,961
Trade receivable		67,573		42,847
	\$	2,049,643	\$	176,066

\*See Note 14 for more information on the Treaty Loan receivable.

#### 6. RELATED PARTY TRANSACTIONS

Included in these financial statements are revenue and expense amounts resulting from routine operating transactions conducted at prevailing market prices with various Toquaht Nation controlled departments, businesses and corporations to which the Nation is related. Expenses include \$108,000 (2019 - \$108,000) rent charged by Toquaht Management Limited Partnership for the Nation's administration offices which are owned by the corporation.

#### 7. ADVANCES TO RELATED PARTIES

	2020	2019
MaMook Natural Resources Ltd.	\$ 14,850	\$ 38,132
Toquaht Forestry Limited Partnership	-	(237,875)
Toquaht Holdings Limited Partnership	240,214	409,996
Toquaht Marina and Campground Limited Partnership	84,594	84,594
Toquaht Management Limited Partnership	99,307	99,307
	\$ 438.965	\$ 394,154

MaMook Natural Resources Ltd. is owned by MaMook Development Corporation, a non-profit organization established by a group of five First Nations known as the "Central Region First Nations", one of which is Toquaht Nation, MaMook Natural Resources Ltd. holds Tree Farm Licence #54. Advances to MaMook Natural Resources Ltd. are secured by a promissory note due on demand, interest is to be calculated at prime rate plus 2.50% per annum.

The remaining advances receivable (payable) are unsecured, non-interest bearing with no specific terms of repayments.

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS March 31, 2020

#### 8. IMPLEMENTATION FUNDS

	2020	2019
Investment in Implementation Fund	\$ 4,755,988	\$ 4,715,195

The Implementation Fund market value as at March 31, 2020 is \$4,562,661.

The Implementation Fund investment consists of portfolio funds invested with Leith Wheeler Investment Counsel Ltd. Implementation funding is a result of the Treaty implemented with the federal government and payments totaling \$4,580,143 are to be made over eight year period which commenced April 1, 2011. Investment income earned is to be used to fund the ongoing costs of governance in perpetuity.

#### 9. LONG-TERM INVESTMENTS

	2020	2019
Investment in BC FN Gaming Limited Partnership Shares in Ucluelet Cooperative Association Investment in Toquaht Holdings Limited Partnership Investment in Hayu Fishing Ltd.	\$   110 264 10,785,301 (2,166)	\$ - 264 9,620,741 (1,823)
	\$ 10,783,509	\$ 9,619,182

The investment in Ucluelet Co-operation consists of the Toquaht Nation's equity investment as a member of the Co-op.

Toquaht Nation owns 25% of Hayu Fishing Ltd., the general partner in Hayu Fishing Limited Partnership. The investment represents the Toquaht Nation's equity in the corporation including share capital and accumulated income or loss.

Toquaht Nation is the Limited Partner of Toquaht Holdings Limited Partnership, representing an interest in the partnership of 99.9%. The investment represents the Toquaht Nation's accumulated equity position in the limited partnership.

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS March 31, 2020

#### **10. INVESTMENT IN GOVERNMENT BUSINESSES**

Commercial enterprises are those organizations that meet the definition of government business enterprises or partnerships as described by the Public Sector Accounting Board of CPA Canada. Government business enterprises have the power to contract in their own name, have the financial and operating authority to carry on a business, sell goods and services to customers outside the First Nation government as their principal activity, and that can, in the normal course of their operations, maintain operations and meet liabilities from revenues received from outside the First Nation government.

- Toquaht Holdings Limited Partnership
- Toquaht Holdings Ltd.

	I	Toquaht Holdings Limited Partnership	Но	Toquaht oldings Ltd.	2020 Total	2019 Total
Cash Investments Other assets	\$	2,087,829 9,522,577 73,768	\$	- 856 51	\$ 2,087,829 9,523,433 73,819	\$ 1,098,989 9,416,422 6,187
Total assets	\$	11,684,174	\$	907	\$ 11,685,081	\$ 10,521,598
Accounts payable Other liabilities	\$	2,000 896,771	\$	1,009 -	\$ 3,009 896,771	\$ 3,251 896,780
Total liabilities Equity		898,771 10,785,403		1,009 (102)	899,780 10,785,301	900,031 9,621,567
Total equity		10,785,403		(102)	10,785,301	9,621,567
Total liabilities and equity	\$	11,684,174	\$	907	\$ 11,685,081	\$ 10,521,598
		Toquaht Holdings Limited Partnership		Toquaht oldings Ltd.	2020 Total	2019 Total
Revenue	\$	1,173,926	\$	(233)	\$ 1,173,693	\$ 3,154,961
Expenses		8,923		93	9,016	10,601
Net income	\$	1,165,003	\$	(326)	\$ 1,164,677	\$ 3,144,360

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS March 31, 2020

### 11. DEFERRED REVENUE

	N	March 31, 2019		Funding received, 2020	rec	evenue ognized, 2020		March 31, 2020
ISC - Gathering House	\$	_	\$	1,958,285	\$	_	\$	1,958,285
ISC - GAPS	Ψ	-	Ψ	217,128	Ψ	_	Ψ	217,128
ISC - Fishing license acquisition		74,015		-		-		74,015
Water system Change Order		151,023		-		(151,023)		_
First Nations Health Authority		15,000		8,000		(15,000)		8,000
NTC - Child Welfare		22,890		-		-		22,890
NTC - Drum Making		-		9,500		-		9,500
BC First Nation Gaming Revenue		-		267,790				267,790
Other		1,050		-		(958)		92
Funded Decembra		263,978		2,460,703		(166,981)		2,557,700
Funded Reserve Asset management reserve		50,000		50,000		_		100,000
	\$	313,978	\$	2,510,703	\$	(166,981)	\$	2,657,700

#### 12. DEMAND LOAN

	2020	2019
Bank of Montreal, demand loan repayable at \$2,117 per month at prime rate plus 1.50% per annum, secured by a general security agreement.	\$	\$ 23,283
Bank of Montreal, demand loan repayable at \$2,470 per month at prime rate plus 1.00% per annum, secured by a general security agreement.	328,340	341,535
Bank of Montreal, demand loan repayable at \$5,700 per month at prime rate plus .75% per annum, secured by a general security agreement.	650,614	687,805
Bank of Montreal, demand loan repayable at \$7,658 per month at prime rate plus .5% per annum, secured by a general security agreement.	804,554	859,559
	\$ 1,783,508	\$ 1,912,182

### 13. CHILDREN'S FUND

Funds segregated represent accrued distributions for Toquaht citizens under the age of 18. Interest is accrued on these funds at the same rate as the Nation earns on its deposits with the Bank of Montreal. Funds are paid out to the beneficiaries once they reach age 18.

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS March 31, 2020

### 14. LONG-TERM DEBT

	2020	 2019
Government of Canada note payable on the earlier of March 31, 2023 or the date the claim for Deekyakus IR2 and Macoah IR1 is settled.	\$ 93,818	\$ 75,900
Government of Canada, starting 2018-2019, to forgive all outstanding comprehensive land claim negotiation loans and to reimburse Indigenous governments that have already repaid these loans.	-	165,989
	93,818	241,889
Current portion		165,989
	\$ 93,818	\$ 75,900

During the year, Toquaht Nation received notification from the Minister of Crown-Indigenous Relations that a total of \$1,704,722 of the original land claim negotiation loan paid in prior years would be forgiven and reimbursed. Payments are to be made in equal installments of \$340,944 for each fiscal year 2021 through 2025. In addition, the scheduled current year payment of \$165,989 was also forgiven.

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS March 31, 2020

#### 15. TANGIBLE CAPITAL ASSETS

		Cost		Acc			
March 31, 2020	Balance, beginning of year	Additions	Balance, end of year	Balance, beginning year		Balance, end of year	2020 net book value
Land	\$ 426,209	\$-	\$ 426,209	\$ -	\$ -	\$ -	\$ 426,209
Automotive	38,193	-	38,193	38,19	3 -	38,193	-
Buildings	112,301	49,117	161,418	51,09	6 5,473	56,569	104,849
Community infrastructure	6,036,961	500,434	6,537,395	705,62	3 47,425	753,048	5,784,347
Computer equipment	48,567	40,395	88,962	42,13	5 7,013	49,148	39,814
Computer software	-	-		4,46	8 -	4,468	(4,468)
Equipment	103,438	6,500	109,938	82,41	6 4,796	87,212	22,726
Marine equipment	17,860	-	17,860	15,57	5 1,591	17,166	694
Marina	1,841,564	432,456	2,274,020	241,10	2 19,482	260,584	2,013,436
Housing	1,466,556	-	1,466,556	138,60	0 800	139,400	1,327,156
Roads	3,016,928	532,381	3,549,309	342,14	9 82,078	424,227	3,125,082
Forestry road gate	13,767	_	13,767	7,58	5 688	8,273	5,494
Loader	25,000	-	25,000	21,25	0 2,500	23,750	1,250
	\$ 13,147,344	\$ 1,561,283	\$ 14,708,627	\$ 1,690,19	2 \$ 171,846	\$ 1,862,038	\$ 12,846,589

# **TOQUAHT NATION**

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS March 31, 2020

		Cost		Accur	mulated amortiz	zation	
March 31, 2019	Balance, beginning of year	Additions	Balance, end of year	Balance, beginning of year	Amortization	Balance, end of year	2019 Net book value
Land	\$ 426,209	\$-	\$ 426,209	\$ -	\$ -	\$ -	\$ 426,209
Automotive	38,193	-	38,193	35,693	2,500	38,193	-
Buildings	112,301	-	112,301	46,605	4,491	51,096	61,205
Community infrastructure	5,977,932	59,029	6,036,961	658,198	47,425	705,623	5,331,338
Computer equipment	48,567	-	48,567	37,357	4,778	42,135	6,432
Computer software	_	-	_	4,468	-	4,468	(4,468)
Equipment	103,438	-	103,438	75,022	7,394	82,416	21,022
Marine equipment	17,860	-	17,860	13,789	1,786	15,575	2,285
Marina	487,043	1,354,521	1,841,564	221,620	19,482	241,102	1,600,462
Housing	1,466,556	_	1,466,556	137,800	800	138,600	1,327,956
Roads	2,704,898	312,030	3,016,928	270,626	71,523	342,149	2,674,779
Forestry road gate	13,767	_	13,767	6,897	688	7,585	6,182
Loader	25,000	-	25,000	18,750	2,500	21,250	3,750
	\$ 11,421,764	\$ 1,725,580	\$ 13,147,344	\$ 1,526,825	\$ 163,367	\$ 1,690,192	\$ 11,457,152

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS March 31, 2020

#### **16. CONTINGENT LIABILITIES**

- a) Toquaht Nation has entered into contribution agreements with the Nuu-chah-nulth Tribal Council ("NTC") to purchase services in the area of health and Tlu-piich Games. The agreements require payments during the fiscal year based on estimated expenses. After the fiscal year end, the actual program revenue and expenses are compiled by NTC. Any program surplus could be required to be paid to NTC, in the event of a program deficit, the Nation could be refunded by NTC. Management was unable to determine program surplus or deficit amounts under these agreements. Therefore, any excess of shortfall will be recorded in the fiscal year in which it becomes known.
- b) Toquaht Nation has entered into an agreement to guarantee mortgages of Citizens' residences on Treaty Settlement Lands. The total amount of guarantees allowed under the agreement with the Bank of Montreal is \$1,000,000. The program had not been accessed as at March 31, 2020.
- c) Treaty Settlement Lands known as the "campground lands" were found to be environmentally contaminated in 2013. The Toquaht Nation may carry some risk of liability associated with personal injury caused by the contamination during the time they operated a campground and marina. The liability, if any, was not determinable by management and no amount has been recorded in these financial statements.

#### 17. QACCA SETTLEMENT TRUST

The Qacca Settlement Trust was established by the Toquaht Nation, Ka:'yu:'k't'h'/Che:k'tles7et'h' First Nation and Uchucklesaht Tribe to hold, protect and nurture capital transfers and resource revenue derived from the Maa-nulth Final Agreement for the benefit of the beneficiaries. Toquaht Nation along with the aforementioned Nations are named the beneficiaries of the Qacca Settlement Trust. The trust is administered by appointed trustees, who are obligated to carry out their duties as provided in the trust agreement and to ensure that the purposes of which the trust are created are being met. Two of six trustees are appointed by and will represent the Toquaht Nation.

The Qacca Settlement Trust agreement indicates the legal rights in the settled trust property vests in the trustees. The trust property is accessible to the Toquaht Nation by directing the trustees with anticipated amount, timing, terms and conditions, and certifying that the distribution is for community benefit.

The Toquaht Nation's available property in the Qacca Settlement Trust is not recognized on the consolidated statement of financial position. For the annual period ending December 31, 2019 the Toquaht Nation's available trust property is as follows:

		2019 Cost	м	2019 arket Value		2018 Cost	N	2018 larket Value
LW Fixed Income Fund Series A LW Canadian Equity Fund Series A LW US Equity Fund Series A LW International Fund Series A LW Wheeler Money Market Fund	\$	3,239,756 1,544,449 735,540 959,272 157,929	\$	3,248,439 1,794,811 884,484 890,058 157,929	\$	2,680,535 1,308,535 604,917 717,467 20,536	\$	2,577,161 1,334,021 644,089 641,621 20,536
	\$	6,636,946	\$	6,975,721	\$	5,331,990	\$	5,217,428
					20 <sup>-</sup>	19		2018
Equity - previous year Contributions from Nation Excess of revenue over expenses.				\$	1,0	25,565 78,170 24,978	\$	5,096,894 - 228,671
Net assets before unrealized gains and losses	6			\$	6,6	28,713	\$	5,325,565

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS March 31, 2020

#### **18. SEGMENTED INFORMATION**

In accordance with Canadian public sector accounting standards, entries are made on consolidation to eliminate inter-departmental revenue and expenses as well as to offset items such as capital asset additions against the related expenditure and other equity adjustments. As such, there will be reporting differences between the financial statements and the supplementary information included in the Annex A report.

The following eliminating entries are reflected in the above figures:

Administration department: Administration fees reduced by \$41,337, loan proceeds revenue reduced by \$17,918 and expenses reduced by \$89,512.

Community Services: Expenses reduced by \$41,337.

Capital Projects and Economic Development: Expenses reduced by \$1,065,884 for equipment purchases.

Additional Funded Projects and Grants: Expenses reduced by \$399,387.

Capital Fund: Capital Asset Acquisitions reduced by \$1,561,283 and loan proceeds reduced by \$17,918.

As previously discussed in note 2 (d) the First Nation conducts its business through reportable segments as follows:

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS March 31, 2020

#### 18. SEGMENTED INFORMATION, continued

	Ad	lministration Departn	nent	Community	/ Services Depa	rtment	Lands, Public Works & Natural Resources Department			
	2020 Budget	2020 Actual	2019 Actual	2020 Budget	2020 Actual	2019 Actual	2020 Budget	2020 Actual	2019 Actual	
Revenues										
Indigenous Services Canada	\$ 1.155.5	68 \$ 4,786,732 \$	2,566,486 \$	7,296 \$	8,252 \$	79,570 \$	57,468 \$	57,467 \$	56,122	
NTC revenue	φ 1,100,0	- -	2,000,400 \$	78,000	141,532	114,192	15.708	16,564	16,566	
Other revenue		3,095	_	70,000	8,490	4,750	11,440	13,378	11,341	
Recoveries and other income	20,5		41,568	5,000	9,493	13,356	13,800	35,661	25,254	
Rental income	20,5		41,500	5,000	5,455	15,550	73,800	69.295	59,275	
Other revenue	-	2,151,198	- 245,801	-	62,980	9,630	-	(45,999)	(39,960)	
Total revenue	1,176,0	68 6,995,370	2,853,855	90,296	230,747	221,498	172,216	146,366	128,598	
	.,,.		_,,					,	,	
Expenses										
Wages and benefits	446,2	26 435,483	392,928	112,244	104,383	105,535	323,936	276,459	245,822	
Honoraria	151,8	50 154,187	150,944	5,600	42,775	3,250	4,400	-	700	
Professional fees	151,2	143,570	53,671	-	-	-	16,000	12,112	-	
Consultant fees	27,0	19,755	4,859	25,500	24,988	23,638	-	-	-	
Sub-contract	-	-	-	5,160	1,004	610	92,000	44,621	50,816	
Legal fees	31,0	12,596	12,483	-		-	12,336	9,857	16,591	
Repairs and maintenance	7,5	2,266	3,193	150	-	7,905	42,905	2,964	12,226	
Utilities and telephone	27,9	26,937	25,758	1,800	1,800	1,885	51,920	43,058	40,124	
Other expenses	576,8	263,939	355,735	412,749	354,431	271,265	119,494	53,969	49,356	
Total expenses	1,419,5	46 1,058,733	999,571	563,203	529,381	414,088	662,991	443,040	415,635	
Annual surplus (deficit)	\$ (243,4	5,936,637 \$	1,854,284 \$	(472,907)\$	(298,634)\$	(192,590)\$	(490,775)\$	(296,674)\$	(287,037)	

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS March 31, 2020

#### 18. SEGMENTED INFORMATION, continued

	Capital Projects	& Economic De Department	evelopment	Additional Fun	ded Projects ar		General Surplus			
	2020 Budget	2020 Actual	2019 Actual	2020 Budget	2020 Actual	2019 Actual	2020 Budget	2020 Actual	2019 Actual	
Revenues										
Indigenous Services Canada \$	283,000 \$	439,876 \$	307,593 \$	166,750 \$	2,406,775 \$	- \$	-	\$ 516,534 \$	505,275	
Nuu-chah-nulth Employment & Training Board	- -	-	-	12,017	10,400	15,000	-	φ 510,554 φ -	-	
Other revenue	-	-	400,000	25,000	10,000	-	-	-	-	
Recoveries and other income	-	24,535	-		-	-	-	-	-	
Other revenue	14,118	27,218	2,820,549	100,000	(2,075,413)	-	-	185,673	22,551	
Total revenue	297,118	491,629	3,528,142	303,767	351,762	15,000	<u> </u>	702,207	527,826	
Expenses										
Wages and benefits	-	229	10,040	-	-	-	-	-	-	
Honoraria	-	-	700	-	-	1,860	-	-	-	
Professional fees	185,100	98,734	38,734	48,700	67,617	1,000	-	-	-	
Consultant fees	189,900	88,401	117,093	85,000	12,661	30,706	-	-	-	
Sub-contract	2,208,000	-	(40,284)	-	4,941	21,336	-	-	-	
Legal fees	20,000	172	166	-	6,437	5,462	-	-	-	
Other expenses	846,000	257,377	320,810	399,855	32,286	27,524	-	550,346	527,827	
Total expenses	3,449,000	444,913	447,259	533,555	123,942	87,888	-	550,346	527,827	
Annual surplus (deficit) \$	(3,151,882)\$	46,716 \$	3,080,883 \$	(229,788)\$	227,820 \$	(72,888)\$	-	\$ 151,861 \$	(1)	

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS March 31, 2020

#### 18. SEGMENTED INFORMATION, continued

	2020 Budget	Ent	erprise Fund 2020 Actual	2019 Actual	2020 Budget	C	apital Fund 2020 Actual	2019 Actual	Con: 2020 Budget	solidated totals 2020 Actual	2019 Actual
-	Daagot				Daagot				200301		
Revenues											
Indigenous Services Canada \$	- 6	\$	- \$	- \$	-	\$	- \$	- \$	1,670,082 \$	8,215,636 \$	3,515,046
Share of net income (loss) of enterprises	-		1,164,217	3,143,825	-			-	-	1,164,217	3,143,825
NTC revenue	-		-	-	-		-	-	93,708	158,096	130,758
Nuu-chah-nulth Employment & Training Board	-		-	-	-		-	-	12,017	10,400	15,000
Other revenue	-		-	-	-			-	36,440	34,963	416,091
Recoveries and other income	-		-	-	-		-	-	39,300	124,034	80,178
Rental income	-		-	-	-		-	-	73,800	69,295	59,275
Other revenue	-		-		-		-	-	114,118	305,657	3,058,571
Total revenue	-		1,164,217	3,143,825	-		-		2,039,465	10,082,298	10,418,744
Expenses											
Wages and benefits	-		-	-	-		-	-	882,406	816,554	754,325
Honoraria	-		-	· -	-		-	-	161,850	196,962	157,454
Professional fees	-		-	-	-		-	-	401,000	322,033	93,405
Consultant fees	-		-	-	-		-	-	327,400	145,805	176,296
Sub-contract	-		-	-	-		-	-	2,305,160	50,566	32,478
Legal fees	-		-	-	-		-	-	63,336	29,062	34,702
Capital asset additions	-		-	-	-		-	-	50,555	5,230	23,324
Consolidation adjustments	-		-	-	-		-	-	81,620	71,795	67,767
Other expenses	-		-	-	-		171,846	163,367	2,354,968	1,684,194	1,715,884
Total expenses	-		-	-			171,846	163,367	6,628,295	3,322,201	3,055,635
Annual surplus (deficit) \$	<u>-</u>	\$	1,164,217 \$	3,143,825 \$	_	\$	(171,846)\$	(163,367)\$	(4,588,830)\$	6,760,097 \$	7,363,109

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS March 31, 2020

### **19. SUBSEQUENT EVENTS**

1) On March 11, 2020, the World Health Organization categorized COVID-19 as a pandemic. The potential effects on Toquaht due to the possible disruption in supply chains, and measures being introduced at various levels of government to curtail the spread of the virus (such as closures of non-essential municipal and private operations, imposition of quarantines and social distancing) could have a material impact on Toquaht's operations.

The extent of the impact of this outbreak and related containment measures on Toquaht's operations cannot be reliably estimated at this time.

2) Subsequent to the year end, Toquaht entered into an agreement to purchase five parcels of land valued at \$5,417,500. The parcels, once transferred, are intended to be added to Toquaht Treaty Settlement Lands. The purchase is financed through a loan with the Bank of Montreal.

### SUMMARY SCHEDULE OF OPERATIONS AND EQUITY BY PROGRAM For the year ended March 31, 2020

	Page	ISC Funds	Other Revenue Te	otal Revenue To	tal Expenses Ot	her income	Surplus (Deficit)	Opening Accumulated Surplus (Accumulated Deficit)	Transfers	Closing Accumulated Surplus (Accumulated Deficit)
Administration Department										
Administration (9090)	4\$	631,389	\$ 120,557 \$	751,946 \$	701,736 \$	- 9	50,210	\$-	\$ (50,210)	\$-
Leasehold Improvement Project	_									
(9092)	5	-	-	-	356	-	(356)	-	356	-
Administrative Review Board (1137)	6	3,456		3,456			3,456		(3,456)	
Governance (9010)	7	237,204	- 7,042	244,246	- 213,159		31,087		(31,087)	-
Implementation (1135)	8	3,914,683	1,912,401	5,827,084	219,218	_	5,607,866	893,442	(4,630,597)	- 1,870,711
Treaty Implementation Investment	-	0,011,000	.,,	0,021,000	2.0,2.0		0,000,000	000,112	(1,000,001)	.,,.
Fund (1136)	9	-	175,348	175,348	13,775	-	161,573	5,065,737	(120,780)	5,106,530
		4,786,732	2,215,348	7,002,080	1,148,244	-	5,853,836	5,959,179	(4,835,774)	6,977,241
Community Services Department	10		0.000	0.000	7.040		(5.014)		E 044	
Children's Fund (8110) Post Secondary & Skills Training	10	-	2,029	2,029	7,240	-	(5,211)	-	5,211	-
(8220)	11	8,252	_	8,252	101,182	_	(92,930)	_	92,930	_
Citizen Services (8710)	12	-		-	25,969	-	(25,969)	-	25,969	-
Health (1600)	13	-	120,838	142,054	207,625	-	(65,571)	-	65,571	-
Language (8510)	14	-	57,490	57,490	69,127	-	(11,637)	-	18,637	7,000
Child Welfare (8100)	15	-	61,133	61,133	61,133	-	-	-	-	-
Community Services Admin							()			
(1620)	16	-	1,126	1,126	66,003	-	(64,877)	-	64,877	-
Culture (8520) Emergency Preparedness (1625)	17 18	-	-	-	5,008 27,432	-	(5,008)	- 24,961	5,008 2,471	-
Emergency Frepareuness (1025)	10	-	-	-	▼ <i>∠1</i> ,432	-	(27,432)	24,901	2,471	-
		8,252	242,616	272,084	570,719	-	(298,635)	24,961	280,674	7,000

### SUMMARY SCHEDULE OF OPERATIONS AND EQUITY BY PROGRAM, continued For the year ended March 31, 2020

	Page	ISC Funds	Other Revenue	Total Revenue T	otal Expenses	Other income	Surplus (Deficit)	Opening Accumulated Surplus (Accumulated Deficit)	Transfers	Closing Accumulated Surplus (Accumulated Deficit)
	D									
Lands, Public Works & Natural Reso		partment			16,445		(16 445)		16,445	
68 Hectare Debt Service (3010)	19	-	-	-		-	(16,445)	- 46,726	10,445	
Housing (3400)	20	-	56,296	56,296	19,468	-	36,828	,	-	83,554
Natural Resources (7310)	21	41,867	36,026	77,893	92,348	-	(14,455)		14,455	-
Public Works (8530)	22	-	5,540	5,540	86,471	-	(80,931)	-	80,931	-
Public Works - Water Treatment				7 000	10.100		(40.000)		40.000	
Facility (8550)	23	7,800	-	7,800	18,139	-	(10,339)	-	10,339	-
Public Works - Sewage Plant										
(8555)	24	7,800		7,800	54,749	-	(46,949)		46,949	
Asset Management (8565)	25	-	(50,000)	(50,000)	-	-	(50,000)		50,000	-
Macoah Internet (8570)	26	-	8,120	8,120	16,412	-	(8,292)		8,292	-
Lands (8540)	27	-	32,917	32,917	145,508	-	(112,591)	-	112,591	-
		57,467	88,899	146,366	449,540	-	(303,174)	46,726	340,002	83,554
Capital Projects & Economic Develor	oment Der	artment								
Economic Development (1400)	28	-	14,118	14,118	45,631		(31,513)	_	31,513	_
Lucky Creek Hydro Project (1415)			24,535	24,535	9.281		15.254	_	(15,254)	
New Marina (1425)	30	_	24,000	24,000	433,679		(433,679)		433,679	
Forestry Operation (1440)	31	-	13,100	13,100	28,258		(435,079) (15,158)		15,158	
Capital Projects Development	31	-	13,100	13,100	20,200	-	(15,156)	-	15,156	-
(3210)	32				7.996		(7,996)		7.996	
Macoah Sewer (3221)	32	-	-	-	101,047	-	(101,047)		(79,764)	
Island Timberlands Section 38	33	-	-	-	101,047	-	(101,047)	100,011	(79,764)	) -
	24				7 000		(7.000)		7 000	
(3222)	34	-	-	-	7,808	-	(7,808)	-	7,808	
Macoah Water Reservoir (3224) Contaminated Site - Old Marina	35	131,673	-	131,673	390	-	131,283	-	55,500	186,783
(4541)	36	_			10,205	_	(10,205)	58,290	(48,085)	
Secret Beach Development	50	-	-	-	10,200	-	(10,200)	50,230	(-0,000)	-
(8541)	37	_	_		532,381	_	(532,381)	_	532,381	_
Community Building (4025)	38	-	-		51,916	-	(51,916)		51,916	-
Coastal Adaptation Plan (3300)	30	- 308,203	-	308,203	284,205	-	23,998	-	51,910	- 23,998
Coastal Adaptation Flan (5500)	- 39	300,203	-	500,205	204,205	-	23,990	-	-	23,990
		439,876	51,753	491,629	1,512,797	-	(1,021,168)	239,101	992,848	210,781

### SUMMARY SCHEDULE OF OPERATIONS AND EQUITY BY PROGRAM, continued For the year ended March 31, 2020

		ISC					Surplus	Opening Accumulated Surplus (Accumulated		Closing Accumulated Surplus (Accumulated
	Page	Funds	Other Revenue T	otal Revenue To	tal Expenses Of	ther income	(Deficit)	Deficit)	Transfers	Deficit)
Additional Funded Projects and Gra	ants									
Deekyakus Specific Claims										
(1125)	40	-	17,918	17,918	23,710	-	(5,792)	36,282	-	30,490
NET-P Special Projects (9100)	41	-	10,400	10,400	10,400	-	-	-	-	-
Relaw Project (8575)	42	-	-	-	1,117	-	(1,117)	12,175	-	11,058
INAC - Housing Renovations										
(8534)	43	-	-	-	-	-	-	-	-	-
Gaps Closing Program (9015)	44	275,000	(217,128)	57,872	57,872		-	-	-	-
TSL Cedar Theft (1175)	45	-	-	-	26,258	-	(26,258)	(10,074)	-	(36,332)
Rural Dividend - SB Service										
Design (8542)	46	-	100,000	100,000	-	-	100,000	-	25,000	125,000
CORP - Sb Service Design										
(8543)	47	166,750	-	166,750	399,387	-	(232,637)	-	232,637	-
Pandemic (9025)	48	6,740	10,000	16,740	9,296	-	7,444	-	-	7,444
Gathering House (3275)	49	1,958,285	(1,958,285)	-	-	-	-	-	-	-
BC First Nations Gaming										
Revenue Sharing (9030)	50	-	-	-	-	-	-	-	-	-
		2,406,775	(2,037,095)	369,680	528,040	-	(158,360)	38,383	257,637	137,660
General Surplus										
General Surplus (1500)	51	516,534	185,673	702,207	550,345	(17,918)	133,944	(384,715)	2,964,613	2,713,842
	51	510,554	105,075	102,201	550,545	(17,910)	133,344	(304,713)	2,304,013	2,713,042
Enterprise Fund										
Enterprise Fund (1001)	52	-	1,164,217	1,164,217	-	-	1,164,217	9,619,183	-	10,783,400
Capital Fund										
Capital Fund Capital Assets (3200)	53				171,846	1,561,283	1,389,437	11,457,152		12,846,589
Capital Assets (3200)	53	-	-	-	171,040	1,001,200	1,369,437	11,407,152	-	12,040,009
Totals	\$	8,215,636	\$ 1,911,411 \$	10,148,263 \$	4,931,531 \$	1,543,365 \$	6,760,097	\$ 26,999,970 \$	-	\$ 33,760,067

### **ADMINISTRATION (9090)**

# SCHEDULE OF OPERATIONS AND EQUITY

For the year ended March 31, 2020

	2020 Budget	2020 Actual	2019 Actual
REVENUE			
Indigenous Services Canada	\$ 631,395	\$	\$ 623,014
Recoveries and other income	500	37,420	(2,833)
Interest income	-	76,427	2,286
Interdepartmental cost recoveries	-	6,710	7,251
	631,895	751,946	629,718
EXPENSES			
Advertising	2,000	480	-
Bank charges and interest	7,200	7,118	10,115
Capital purchases	53,000	42,273	820
Christmas	2,000	1,544	1,504
Consultant fees	4,000	1,740	_
Equipment rental	9,592	9,723	9,772
Insurance and licence	44,000	43,480	44,305
Legal fees	5,000	339	-
Meeting costs	1,500	932	485
Memberships and dues	9,200	7,891	7,376
Office expenses	23,150	16,628	24,006
Professional fees	53,200	54,727	43,572
Rent	108,000	108,000	108,000
Repairs and maintenance	2,500	1,910	2,680
Training	5,400	6,481	1,331
Travel	3,000	2,856	3,232
Utilities and telephone	21,900	20,772	19,198
Wages and benefits	 394,951	374,842	337,293
	749,593	701,736	613,689
ANNUAL SURPLUS	(117,698)	50,210	16,029
ACCUMULATED SURPLUS AT BEGINNING OF YEAR	-	-	-
TRANSFERS			
Transfers	117,698	(50,210)	(16,029)
ACCUMULATED SURPLUS AT END OF YEAR	\$ -	\$ -	\$ -

### LEASEHOLD IMPROVEMENT PROJECT (9092)

### SCHEDULE OF OPERATIONS AND EQUITY For the year ended March 31, 2020

	2020 Budget		2020 Actual	2019 Actual	
REVENUE Indigenous Services Canada	\$	- \$	- \$	5,000	
EXPENSES Repairs and maintenance		5,000	356	513	
ANNUAL SURPLUS (DEFICIT)		(5,000)	(356)	4,487	
ACCUMULATED SURPLUS AT BEGINNING OF YEAR		-	-	-	
TRANSFERS Transfers		5,000	356	(4,487)	
ACCUMULATED SURPLUS AT END OF YEAR	\$	- \$	- \$	-	

### **ADMINISTRATIVE REVIEW BOARD (1137)**

### SCHEDULE OF OPERATIONS AND EQUITY For the year ended March 31, 2020

	2020 Budget		2020 Actual	2019 Actual	
REVENUE					
Indigenous Services Canada	\$	3,454	\$ 3,456 \$	3,454	
EXPENSES					
Honoraria		1,200	-	-	
Legal fees		1,000	-	-	
Travel		1,254	-		
		3,454	-		
ANNUAL SURPLUS		-	3,456	3,454	
ACCUMULATED SURPLUS AT BEGINNING OF YEAR		-	-	-	
TRANSFERS Transfers			(2.450)	(2,454)	
		-	(3,456)	(3,454)	
ACCUMULATED SURPLUS AT END OF YEAR	\$	_	\$ - \$		

### **GOVERNANCE (9010)**

### SCHEDULE OF OPERATIONS AND EQUITY For the year ended March 31, 2020

2020 2020 2019 Budget Restated Actual REVENUE Indigenous Services Canada \$ 237,200 \$ 237,204 \$ 213,000 Interdepartmental cost recoveries 4,119 Province of B.C. 10,000 Recoveries and other income 7,042 6,290 237,200 244,246 233,409 **EXPENSES** Consultant fees 23,000 18,015 4,859 Cultural activities 5,000 490 439 147,450 147,419 151,613 Honoraria 7,000 6,823 4,265 Meeting costs Office expenses 800 680 600 Professional fees 10,000 3,607 37,950 20,469 28,488 Travel Utilities and telephone 6,000 6,165 6,560 Wages and benefits 5,297 2,349 237,200 194,979 213,159 **ANNUAL SURPLUS** 31,087 38,430 ACCUMULATED SURPLUS AT BEGINNING OF YEAR -TRANSFERS Transfers (31, 087)(38,430) ACCUMULATED SURPLUS AT END OF YEAR \$ \$ \$ -

### **IMPLEMENTATION (1135)**

# SCHEDULE OF OPERATIONS AND EQUITY

# For the year ended March 31, 2020

	2020 Budget	2020 Actual	2019 Actual
REVENUE			
Indigenous Services Canada \$	283,519 \$	3,914,683 \$	1,571,676
Maa-nulth Treaty Society	-	20,000	-
Province of B.C.	-	8,712	-
Other revenue	-	3,095	-
Forgiveness of treaty loan	-	1,870,711	-
Recoveries and other income	20,000	9,883	38,111
	303,519	5,827,084	1,609,787
EXPENSES			
Bank charges and interest	50	43	45
Honoraria	3,200	2,575	3,525
Interest on long-term debt	173,534	-	14,760
Legal fees	25,000	12,257	12,483
Professional fees Travel	128,000 43,240	128,315	49,547
	- / -	20,682	42,096
Wages and benefits	51,275	55,346	53,285
	424,299	219,218	175,741
ANNUAL SURPLUS	(120,780)	5,607,866	1,434,046
ACCUMULATED SURPLUS (DEFICIT) AT BEGINNING OF YEAR	-	893,442	(661,384)
TRANSFERS			
Transfers	120,780	(4,630,597)	120,780
ACCUMULATED SURPLUS AT END OF YEAR \$	- \$	1,870,711 \$	893,442

### **TREATY IMPLEMENTATION INVESTMENT FUND (1136)**

	2020 Budget		2020 Actual	2019 Actual	
REVENUE					
Indigenous Services Canada Interest income	\$ -	\$	- 175,348	\$	150,342 222,145
	-		175,348		372,487
EXPENSES Investment costs - Implementation	-		13,775		14,649
ANNUAL SURPLUS	-		161,573		357,838
ACCUMULATED SURPLUS AT BEGINNING OF YEAR	-		5,065,737		4,781,569
TRANSFERS Transfers	_		(120,780)		(73,670)
ACCUMULATED SURPLUS AT END OF YEAR	\$ _	\$	5,106,530	\$	5,065,737

### CHILDREN'S FUND (8110)

		2020 Budget	2020 Actual	2019 Actual	
REVENUE Interest income	\$	- \$	2,029 \$	- ,	
Other revenue		-	-	250	
		-	2,029	3,559	
EXPENSES			05	07	
Bank charges and interest Allocation to trust fund liability		-	35 7,205	37 5,405	
		-	7,240	5,442	
ANNUAL DEFICIT		-	(5,211)	(1,883)	
ACCUMULATED SURPLUS AT BEGINNING OF YEAR		-	-	-	
TRANSFERS				4 000	
Transfers		-	5,211	1,883	
ACCUMULATED SURPLUS AT END OF YEAR	\$	- \$	- \$	-	

### POST SECONDARY & SKILLS TRAINING (8220)

2020 Budget		Actual	2019 Actual	
\$	7,296 \$	8,252 \$	79,570	
	9,045	1,972	1,629	
	57,824	47,676	27,926	
	2,600	-	-	
	2,000	-	-	
	6,277	4,079	8,463	
	64,668	47,455	37,164	
	142,414	101,182	75,182	
	(135,118)	(92,930)	4,388	
	-	-	-	
	135,118	92,930	(4,388)	
	\$	9,045 57,824 2,600 2,000 6,277 64,668 142,414	9,045 <b>1,972</b> 57,824 <b>47,676</b> 2,600 - 2,000 - 6,277 <b>4,079</b> 64,668 <b>47,455</b> <u>142,414</u> <b>101,182</b> (135,118) <b>(92,930)</b> 	

### CITIZEN SERVICES (8710)

## SCHEDULE OF OPERATIONS AND EQUITY

		2020 Budget	2020 Actual	2019 Actual	
REVENUE	\$	- \$	- \$	-	
EXPENSES					
Basic Needs		47,484	13,639	12,421	
Honoraria		1,200	75	-	
NTC service agreement		-	-	830	
Citizen and Elder grants		13,000	11,530	9,373	
Travel		850	725		
		62,534	25,969	22,624	
ANNUAL DEFICIT		(62,534)	(25,969)	(22,624)	
ACCUMULATED SURPLUS AT BEGINNING OF YEAR		-	-	-	
TRANSFERS					
Transfers		62,534	25,969	22,624	
ACCUMULATED SURPLUS AT END OF YEAR	\$	- \$	- \$		

### HEALTH (1600)

	2020 Budget		2020 Actual	2019 Actual
REVENUE				
First Nations Health Authority Grants	\$ -	\$	21,216 \$	-
Recoveries and other income	3,000		7,234	39,024
Interdepartmental cost recoveries	-		41,572	-
Nuu-chah-nulth Tribal Council	18,000		72,032	48,859
	21,000		142,054	87,883
EXPENSES				
Materials and supplies	3,920		2,757	2,225
Meeting costs	2.380		475	50
NTC service agreement	96,756		102,493	104,070
Patient travel	18,000		47,430	25,620
Sub-contract	-		555	610
Travel	9,000		8,090	13,699
Utilities and telephone	600		600	685
Wages and benefits	47,974		45,225	46,190
	178,630		207,625	193,149
ANNUAL DEFICIT	(157,630)		(65,571)	(105,266)
ACCUMULATED SURPLUS AT BEGINNING OF YEAR	-		-	-
TRANSFERS				
Transfers	157,630		65,571	105,266
ACCUMULATED SURPLUS AT END OF YEAR	\$ -	\$	- \$	_

### LANGUAGE (8510)

	2020 Budget		2020 Actual	2019 Actual
REVENUE				
First Nations Health Authority Grants	\$	- \$	- \$	2,000
First Peoples' Heritage		-	49,000	-
Nuu-chah-nulth Economic Development Corporation		-	-	2,250
Other revenue		-	8,490	2,500
		-	57,490	6,750
EXPENSES				
Consultant fees		25,500	24,988	23,638
Honoraria		1,200	42,700	1,950
Materials and supplies		400	-	-
Meeting costs		-	300	450
Travel		900	1,139	300
		28,000	69,127	26,338
ANNUAL DEFICIT		(28,000)	(11,637)	(19,588)
ACCUMULATED SURPLUS AT BEGINNING OF YEAR		-	-	-
TRANSFERS				
Transfers		28,000	18,637	19,588
ACCUMULATED SURPLUS AT END OF YEAR	\$	- \$	7,000 \$	_

### CHILD WELFARE (8100)

## SCHEDULE OF OPERATIONS AND EQUITY

		2020 Budget		2020 Actual		2019 Actual
REVENUE						
Nuu-chah-nulth Tribal Council	\$	60,000	\$	60,000	\$	60,000
Recoveries and other income		2,000		1,133		1,346
Transfer to/from deferred revenue		-		-		(22,890)
		62,000		61,133		38,456
EXPENSES						
Administration fees		-		41,572		30,000
Cultural activities		5,000		1,517		-
Materials and supplies		4,355		4,268		2,330
Meeting costs		2,450		630		_
NTC service agreement		1,152		1,170		-
Program costs		-		-		135
Student allowances		10,650		3,825		3,819
Training		13,638		3,843		-
Travel - citizens		10,755		110		-
Travel - staff		2,000		2,076		1,254
Youth activities		12,000	_	2,122		918
		62,000		61,133		38,456
ANNUAL SURPLUS		-		-		-
ACCUMULATED SURPLUS AT BEGINNING OF YEAR				-		-
	<b>^</b>				<u>^</u>	
ACCUMULATED SURPLUS AT END OF YEAR	\$	-	\$	-	\$	-

### **COMMUNITY SERVICES ADMIN (1620)**

## SCHEDULE OF OPERATIONS AND EQUITY

	2020 Budget	2020 Actual	2019 Actual	
REVENUE				
Recoveries and other income	\$ - \$	1,126	\$	2,436
EXPENSES				
Materials and supplies	1,000	581		-
Repairs and maintenance	_	-		522
Sub-contract	960	149		_
Training	3,000	3,000		744
Travel	500	1,916		3,210
Utilities and telephone	1,200	1,200		1,200
Wages and benefits	64,270	59,157		59,345
	70,930	66,003		65,021
ANNUAL DEFICIT	(70,930)	(64,877)		(62,585)
ACCUMULATED SURPLUS AT BEGINNING OF YEAR		-		-
TRANSFERS				
Transfers	70,930	64,877		62,585
ACCUMULATED SURPLUS AT END OF YEAR	\$ - \$		\$	-

### **CULTURE (8520)**

		2020 Budget	2020 Actual	2019 Actual	
REVENUE	•	•	<b>^</b>	0.000	
Donation Nuu-chah-nulth Tribal Council	\$	- \$	- \$ 9,500	2,000 5,333	
Recoveries and other income		-	-	550	
Transfer to/from deferred revenue		-	(9,500)	-	
		-	-	7,883	
EXPENSES					
Cultural activities		6,250	4,619	7,239	
Honoraria		2,750	-	1,300	
Repairs and maintenance		150	-	_	
Meeting costs		600	133	442	
Travel		1,080	256	414	
		10,830	5,008	9,395	
ANNUAL DEFICIT		(10,830)	(5,008)	(1,512)	
ACCUMULATED SURPLUS AT BEGINNING OF YEAR		-	-	-	
TRANSFERS					
Transfers		10,830	5,008	1,512	
ACCUMULATED SURPLUS AT END OF YEAR	\$	- \$	- \$	_	

### **EMERGENCY PREPAREDNESS (1625)**

## SCHEDULE OF OPERATIONS AND EQUITY

	2020 Budget	2020 Actual	2019 Actual	
REVENUE				
Union of BC Municipalities	\$ - \$	- \$	24,961	
EXPENSES				
Honoraria	450	-	-	
Materials and supplies	3,000	26,840	608	
Meeting costs	1,800	292	475	
Memberships and dues	15	-	15	
Repairs and maintenance	-	-	7,383	
Sub-contract	1,600	300	-	
Training	500	-	-	
Travel	500	-	-	
	7,865	27,432	8,481	
	7,805	21,432	0,401	
ANNUAL SURPLUS (DEFICIT)	(7,865)	(27,432)	16,480	
ACCUMULATED SURPLUS AT BEGINNING OF YEAR	-	24,961	-	
TRANSFERS				
Transfers	7,865	2,471	8,481	
ACCUMULATED SURPLUS AT END OF YEAR	\$ - \$	- \$	24,961	

### 68 HECTARE DEBT SERVICE (3010)

## SCHEDULE OF OPERATIONS AND EQUITY

	2020 Budget	2020 Actual	2019 Actual
REVENUE	\$ - \$	; - \$	-
EXPENSES Interest on long-term debt	29,640	16,445	16,506
ANNUAL DEFICIT	(29,640)	(16,445)	(16,506)
ACCUMULATED SURPLUS AT BEGINNING OF YEAR	-	-	-
TRANSFERS Transfers	29,640	16,445	16,506
ACCUMULATED SURPLUS AT END OF YEAR	\$ - \$	; - \$	-

### HOUSING (3400)

	2020 Budget	2020 Actual	2019 Restated	
REVENUE				
Rental income	\$ 58,800 \$	56,296	\$ 53,775	
EXPENSES				
Administration fees	5,520	1,466	210	
Bank charges and interest	-	36	36	
Honoraria	3,000	-	-	
Legal fees	336	-	-	
Repairs and maintenance	15,605	1,975	5,970	
Sub-contract	-	-	110	
Travel	-	-	37	
Utilities and telephone	-		686	
Wages and benefits	34,339	15,991	-	
	58,800	19,468	7,049	
ANNUAL SURPLUS	-	36,828	46,726	
ACCUMULATED SURPLUS AT BEGINNING OF YEAR	-	46,726	-	
ACCUMULATED SURPLUS AT END OF YEAR	\$ - \$	83,554	\$ 46,726	

### **NATURAL RESOURCES (7310)**

## SCHEDULE OF OPERATIONS AND EQUITY

	2020 Budget	2020 Actual	2019 Actual
REVENUE			
Indigenous Services Canada	\$ 41,868 \$	41,867 \$	40,522
Canada Food Inspection Agency	11,440	12,298	10,120
Rental income	15,000	13,000	5,500
Recoveries and other income	-	10,728	11,478
	68,308	77,893	67,620
EXPENSES			
Equipment rental	7,000	450	2,925
Gas and oil	-	119	1,289
Honoraria	1,400	-	700
Insurance and licence	400	150	150
Materials and supplies	2,500	211	702
Meeting costs	600	-	118
Professional fees	3,000	7,063	-
Repairs and maintenance	2,000	-	-
Sub-contract	33,000	24,471	43,518
Travel	11,004	3,882	3,033
Wages and benefits	72,580	56,002	17,358
	133,484	92,348	69,793
	100,101	02,040	00,100
ANNUAL DEFICIT	(65,176)	(14,455)	(2,173)
ACCUMULATED SURPLUS AT BEGINNING OF YEAR	-	-	-
TRANSFERS			
Transfers	139,191	14,455	2,173
ACCUMULATED SURPLUS AT END OF YEAR	\$ 74,015 \$	- 9	<u> </u>

#### PUBLIC WORKS (8530)

#### SCHEDULE OF OPERATIONS AND EQUITY For the year ended March 31, 2020

#### 2020 2020 2019 Budget Actual Actual REVENUE Recoveries and other income \$ 3,780 \$ 5,540 \$ 1,961 **EXPENSES** 7,501 Equipment rental 10,000 7,731 Gas and oil 500 730 678 Insurance and licence 1,200 61 1,675 Materials and supplies 1,885 2,000 Memberships and dues 350 Repairs and maintenance 3,300 6.499 1.791 Sub-contract 33,500 4,526 515 59 Training 500 75 Travel 1,200 2,380 6,656 7,456 Utilities and telephone 13,500 7,536 Wages and benefits 53,978 47,216 54,985 119,678 86,471 73,834 ANNUAL DEFICIT (115, 898)(80, 931)(71,873) ACCUMULATED SURPLUS AT BEGINNING OF YEAR \_ TRANSFERS Transfers 115,898 80,931 71,873 \$ ACCUMULATED SURPLUS AT END OF YEAR \$ \$

### PUBLIC WORKS - WATER TREATMENT FACILITY (8550)

		2020 Budget	2020 Actual	2019 Actual	
REVENUE					
Indigenous Services Canada	\$	7,800	\$7,800 \$	7,800	
EXPENSES					
Equipment rental		4,600	-	-	
Materials and supplies		1,500	462	208	
Memberships and dues		950	131	337	
Repairs and maintenance		2,000	-	1,099	
Sub-contract		3,500		788	
Travel		-	925	-	
Utilities and telephone		6,000	4,560	4,480	
Wages and benefits		19,640	12,061	7,388	
		38,190	18,139	14,300	
ANNUAL DEFICIT		(30,390)	(10,339)	(6,500)	
ACCUMULATED SURPLUS AT BEGINNING OF YEAR		-	-	-	
TRANSFERS					
Transfers		30,390	10,339	6,500	
ACCUMULATED SURPLUS AT END OF YEAR	\$		5 - 5	-	

### PUBLIC WORKS - SEWAGE PLANT (8555)

## SCHEDULE OF OPERATIONS AND EQUITY

2020 Budget		Actual	2019 Actual	
\$ 7,800	\$	7,800	5 7,800	
2,000		2,749	-	
		545	-	
1,000		-	933	
5,000		552	52	
580		-	221	
5,000		5,304	-	
3,000		989	282	
17,000		15,186	5,000	
1,000		929	893	
15,560		11,150	9,188	
19,640		17,345	8,403	
74,780		54,749	24,972	
(66,980)		(46,949)	(17,172)	
-		-	-	
66,980		46,949	17,172	
\$	\$	- 9	5 -	
\$	2,000 5,000 1,000 5,000 580 5,000 3,000 17,000 1,000 15,560 19,640 74,780 (66,980)	2,000 5,000 1,000 5,000 580 5,000 3,000 17,000 1,000 15,560 19,640 74,780 (66,980) - - 66,980	2,000       2,749         5,000       545         1,000       -         5,000       552         580       -         5,000       5,304         3,000       989         17,000       15,186         1,000       929         15,560       11,150         19,640       17,345         74,780       54,749         (66,980)       (46,949)         -       -         66,980       46,949	

### **ASSET MANAGEMENT (8565)**

## SCHEDULE OF OPERATIONS AND EQUITY

	2020 Budget	2020 Actual	2019 Actual
REVENUE			
Transfer to/from deferred revenue	\$ - \$	(50,000) \$	(50,000)
EXPENSES			
Equipment purchases	10,000	-	-
Repairs and maintenance	15,000	-	-
	25,000	-	
ANNUAL DEFICIT	(25,000)	(50,000)	(50,000)
ACCUMULATED SURPLUS AT BEGINNING OF YEAR	-		-
TRANSFERS			
Transfers	50,000	50,000	50,000
ACCUMULATED SURPLUS AT END OF YEAR	\$ 25,000 \$	- \$	

### **MACOAH INTERNET (8570)**

## SCHEDULE OF OPERATIONS AND EQUITY

	2020 Budget	2020 Actual	2019 Actual
REVENUE Recoveries and other income	\$ 7,020 <b>\$</b>	8,120 \$	7,148
EXPENSES Utilities and telephone	13,860	16,412	15,814
ANNUAL DEFICIT	(6,840)	(8,292)	(8,666)
ACCUMULATED SURPLUS AT BEGINNING OF YEAR	-	-	-
TRANSFERS Transfers	6,840	8,292	8,666
ACCUMULATED SURPLUS AT END OF YEAR	\$ - \$	- \$	-

### LANDS (8540)

15,708 - 3,000 - - 18,708 600 250 12,000 750 300	\$ 16,564 4,000 11,273 1,080 32,917 - - 9,857 367 98	\$ 10,040 16,566 - 4,667 1,221 32,494 167 210 16,591 694 53
15,708 - 3,000 - - 18,708 600 250 12,000 750 300	16,564 4,000 11,273 1,080 32,917 - - 9,857 367	16,566 4,667 1,221 32,494 167 210 16,591 694
3,000 - - - - - - - - - - - - - - - - - -	4,000 11,273 1,080 32,917 - - 9,857 367	4,667 1,221 32,494 167 210 16,591 694
3,000 - - - - - - - - - - - - - - - - - -	11,273 1,080 32,917 - - 9,857 367	1,221 32,494 167 210 16,591 694
18,708 600 250 12,000 750 300	1,080 32,917 - - 9,857 367	1,221 32,494 167 210 16,591 694
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250 12,000 750 300	367	210 16,591 694
12,000 750 300	367	16,591 694
750 300	367	694
300		
		00
1 400	496	397
-	-	13
8.000	-	-
	1.567	1,600
	.,	3,084
	438	885
		928
		789
		2,500
123,759	120,075	165,456
169,559	145,508	193,367
(150,851)	(112,591)	(160,873)
-	-	-
150,851	112,591	160,873
	<u>169,559</u> (150,851) -	8,000 2,500 1,567 2,000 5,000 438 4,500 5,500 3,504 3,000 123,759 120,075 169,559 145,508 (150,851) (112,591) -

### **ECONOMIC DEVELOPMENT (1400)**

## SCHEDULE OF OPERATIONS AND EQUITY

2020 Budget		2020 Actual	2019 Actual	
\$	14,118 \$	14,118 \$	5 14,118	
	-	33	36	
	30,000	13,828	14,197	
	16,000	21,800	10,300	
	5,000	172	-	
	-	77	-	
	5,000	802	196	
	9,500	8,919	-	
	-	-	9,611	
	65 500	45 631	34,340	
	03,300	45,651	34,340	
	(51,382)	(31,513)	(20,222)	
	-	-	-	
	51,382	31,513	20,222	
¢		đ		
	\$	Budget \$ 14,118 \$ - 30,000 16,000 5,000 - 5,000 9,500 - 65,500 (51,382) - 51,382	Budget         Actual           \$ 14,118         14,118           \$ 14,118         \$ 14,118           \$ 14,118         \$ 14,118           -         33           30,000         13,828           16,000         21,800           5,000         172           -         77           5,000         802           9,500         8,919           -         -           65,500         45,631           (51,382)         (31,513)           -         -           51,382         31,513	

### LUCKY CREEK HYDRO PROJECT (1415)

## SCHEDULE OF OPERATIONS AND EQUITY

	2020 Budget		2020 Actual	2019 Actual	
REVENUE					
Recoveries and other income	\$	-	\$ 24,535	\$-	
EXPENSES					
Legal fees		5,000	-	-	
Consultant fees		7,500	1,073	2,1	05
Insurance and licence		2,500	-	_,	
Materials and supplies		1,000	-	-	
Meeting costs		1,500	-	-	
Professional fees		15,000	8,208	6,3	60
Sub-contract		2,000	-	-	
		34,500	9,281	8,4	65
		34,300	5,201	0,4	05
ANNUAL SURPLUS (DEFICIT)		(34,500)	15,254	(8,4	65)
ACCUMULATED SURPLUS AT BEGINNING OF YEAR				-	
TRANSFERS					
Transfers		34,500	(15,254)	8,4	65
ACCUMULATED SURPLUS AT END OF YEAR	\$		\$ -	\$ -	

### NEW MARINA (1425)

	2020 Budget		2020 Actual		2019 Actual
REVENUE Province of B.C. Island Coastal Economic Trust	\$ -	\$	-	\$	950,000 400,000
	-		-		1,350,000
EXPENSES Consultant fees Equipment rental Insurance and licence Materials and supplies Professional fees Sub-contract Wages and benefits	20,000 - 35,000 355,000 355,000		22,654 2,404 1,223 44,085 40,337 322,747 229		48,124 - 253 98,883 1,366,980 -
	443,000		433,679		1,514,240
ANNUAL DEFICIT	(443,000)		(433,679)		(164,240)
ACCUMULATED SURPLUS AT BEGINNING OF YEAR	-		-		-
TRANSFERS Transfers	443,000		433,679		164,240
ACCUMULATED SURPLUS AT END OF YEAR	\$ 	\$	-	\$	<u> </u>

### **FORESTRY OPERATION (1440)**

## SCHEDULE OF OPERATIONS AND EQUITY

	2020 Budget A		2019 Actual	
REVENUE Net logging revenue (TE6, TE7, TE16, TE17)	\$ -	\$ 13,100	\$	1,856,431
EXPENSES Consultant fees Materials and supplies Sub-contract	5,000 10,000 9,500	1,155 14,177 12,926		25,222 - -
	24,500	28,258		25,222
ANNUAL SURPLUS (DEFICIT)	(24,500)	(15,158)		1,831,209
ACCUMULATED SURPLUS AT BEGINNING OF YEAR	-	-		-
TRANSFERS Transfers	24,500	15,158		(1,831,209)
ACCUMULATED SURPLUS AT END OF YEAR	\$ _	\$ -	\$	-

### **CAPITAL PROJECTS DEVELOPMENT (3210)**

	2020 Budget	2020 Actual	2019 Actual
REVENUE	\$ - \$	- \$	-
EXPENSES Bank charges and interest Consultant fees	35,000	45 7,951	69 16,908
	35,000	7,996	16,977
ANNUAL DEFICIT	(35,000)	(7,996)	(16,977)
ACCUMULATED SURPLUS AT BEGINNING OF YEAR	-		-
TRANSFERS Transfers	35,000	7,996	16,977
ACCUMULATED SURPLUS AT END OF YEAR	\$ - \$	- \$	_

### MACOAH SEWER (3221)

## SCHEDULE OF OPERATIONS AND EQUITY

	2020 Budget		2020 Actual		2019 Actual
REVENUE					
Indigenous Services Canada	\$ -	\$	-	\$	156,745
EXPENSES					
Consultant fees	5,000		2,121		-
Materials and supplies	61,000		52,573		-
Professional fees	45,000		46,353		70,934
	111,000		101,047		70,934
ANNUAL SURPLUS (DEFICIT)	(111,000)		(101,047)		85,811
ACCUMULATED SURPLUS AT BEGINNING OF YEAR	-		180,811		-
TRANSFERS					
Transfers	111,000		(79,764)		95,000
ACCUMULATED SURPLUS AT END OF YEAR	\$	\$		\$	180,811

### **ISLAND TIMBERLANDS SECTION 38 (3222)**

		2020 Budget	2020 Actual	2019 Actual	
REVENUE	\$	- \$	- \$		
EXPENSES Equipment purchases Professional fees		42,000	2,075 5,733	- 2,575	
		42,000	7,808	2,575	
ANNUAL DEFICIT		(42,000)	(7,808)	(2,575)	
ACCUMULATED SURPLUS AT BEGINNING OF YEAR		-	-	-	
TRANSFERS Transfers		42,000	7,808	2,575	
ACCUMULATED SURPLUS AT END OF YEAR	\$	- \$	- \$		

### MACOAH WATER RESERVOIR (3224)

## SCHEDULE OF OPERATIONS AND EQUITY

			2020 Actual		
REVENUE					
Indigenous Services Canada	\$ -	\$	131,673	\$	-
EXPENSES					
Consultant fees	15,000		390		-
Professional fees	24,000		-		-
Sub-contract	16,500		-		-
	55,500		390		-
ANNUAL SURPLUS	(55,500)		131,283		-
ACCUMULATED SURPLUS AT BEGINNING OF YEAR	-		-		-
TRANSFERS					
Transfers	55,500		55,500		
ACCUMULATED SURPLUS AT END OF YEAR	\$ _	\$	186,783	\$	

### **CONTAMINATED SITE - OLD MARINA (4541)**

		2020 Budget	2020 Actual	2019 Actual	
REVENUE	\$	- \$	- \$	-	
EXPENSES					
Legal fees		10,000	-	166	
Consultant fees		25,000	9,662	4,035	
Insurance and licence		-	500	-	
Professional fees		40,000	43	2,299	
Supplies		-	-	210	
		75,000	10,205	6,710	
ANNUAL DEFICIT		(75,000)	(10,205)	(6,710)	
ACCUMULATED SURPLUS AT BEGINNING OF YEAR		-	58,290	-	
TRANSFERS					
Transfers		75,000	(48,085)	65,000	
ACCUMULATED SURPLUS AT END OF YEAR	\$	- \$	- \$	58,290	

### **SECRET BEACH DEVELOPMENT (8541)**

## SCHEDULE OF OPERATIONS AND EQUITY

				2019 Actual
REVENUE		-	\$-	\$ -
EXPENSES				
Consultant fees		25,000	24,011	6,500
Materials and supplies		15,000	5,057	-
Professional fees		410,000	61,364	22,168
Sub-contract		275,000	441,949	313,860
		725,000	532,381	342,528
ANNUAL DEFICIT		(725,000)	(532,381)	(342,528)
ACCUMULATED SURPLUS AT BEGINNING OF YEAR		-	-	-
TRANSFERS				
Transfers		725,000	532,381	342,528
ACCUMULATED SURPLUS AT END OF YEAR	\$	_	\$	\$ -

### COMMUNITY BUILDING (4025)

## SCHEDULE OF OPERATIONS AND EQUITY

	2020 Budget	2020 Actual	2019 Actual
REVENUE	\$ -	\$-	\$ -
EXPENSES			
Consultant fees	20,000	5,204	-
Engineering	35,000	46,712	-
Sub-contract	1,500,000	-	-
	1,555,000	51,916	-
ANNUAL DEFICIT	(1,555,000)	(51,916)	-
ACCUMULATED SURPLUS AT BEGINNING OF YEAR	-		-
TRANSFERS Transfers	1,555,000	51,916	

### **COASTAL ADAPTATION PLAN (3300)**

## SCHEDULE OF OPERATIONS AND EQUITY

	2020 Budget		2020 Actual	2019 Actual	
REVENUE					
Indigenous Services Canada	\$	283,000	\$	308,203 \$	150,848
EXPENSES					
Administration fees		2,000		2,000	3,801
Consultant fees		2,400		351	-
Equipment purchases		1,500		-	12,343
Honoraria		-		-	700
Materials and supplies		1,000		22	2,591
Meeting costs		-			2,275
Professional fees		226,100		231,100	112,362
Sub-contract		50,000		50,606	4,456
Travel		-		126	2,280
Wages and benefits		-		-	10,040
		283,000		284,205	150,848
ANNUAL SURPLUS		-		23,998	-
ACCUMULATED SURPLUS AT BEGINNING OF YEAR		-		-	-
ACCUMULATED SURPLUS AT END OF YEAR	\$	_	\$	23,998 \$	

### DEEKYAKUS SPECIFIC CLAIMS (1125)

			2020 Actual	2019 Actual		
REVENUE						
Loan proceeds	\$	-	\$	17,918	\$	75,900
EXPENSES						
Administration fees		-		1,710		3,450
Consultant fees		-		12,563		30,706
Honoraria		-		3,000		-
Legal fees		-		6,437		5,462
		-		23,710		39,618
ANNUAL SURPLUS (DEFICIT)		-		(5,792)		36,282
ACCUMULATED SURPLUS AT BEGINNING OF YEAR		-		36,282		-
ACCUMULATED SURPLUS AT END OF YEAR	\$	-	\$	30,490	\$	36,282

### **NET-P SPECIAL PROJECTS (9100)**

	2020 Budget		2020 Actual			
REVENUE Nuu-chah-nulth Employment & Training Board	\$	12,017	\$	10,400	\$	15,000
EXPENSES Professional fees		8,700		8,330		_
Training		3,317		2,070		15,000
		12,017		10,400		15,000
ANNUAL SURPLUS		-		-		-
ACCUMULATED SURPLUS AT BEGINNING OF YEAR		-		-		-
ACCUMULATED SURPLUS AT END OF YEAR	\$		\$	-	\$	<u>-</u>

### **RELAW PROJECT (8575)**

## SCHEDULE OF OPERATIONS AND EQUITY

	2020 Budget		2020 Actual		2019 Actual
REVENUE	\$	-	\$ -	\$	
EXPENSES Honoraria		-	-		1,860
Sub-contract		-	 1,117		8,983
ANNUAL DEFICIT		-	<u>1,117</u> (1,117)		10,843 (10,843)
ACCUMULATED SURPLUS AT BEGINNING OF YEAR			12,175		23,018
ACCUMULATED SURPLUS AT END OF YEAR	\$	_	\$ 11,058	\$	12,175

### **INAC - HOUSING RENOVATIONS (8534)**

## SCHEDULE OF OPERATIONS AND EQUITY

		2020 Budget								2019 Actual
REVENUE	\$	-	\$	-	\$	-				
EXPENSES Sub-contract		_		-		12,352				
ANNUAL DEFICIT		-		-		(12,352)				
ACCUMULATED SURPLUS AT BEGINNING OF YEAR		-		-		12,352				
ACCUMULATED SURPLUS AT END OF YEAR	\$	-	\$		\$	-				

### **GAPS CLOSING PROGRAM (9015)**

## SCHEDULE OF OPERATIONS AND EQUITY

	2020 Budget		2020 Actual		019 ctual
REVENUE Indigenous Services Canada Transfer to deferred revenue	\$ -	\$	275,000 (217,128)	\$	-
	-		57,872		-
EXPENSES Professional fees	-		57,872		-
ANNUAL SURPLUS	-				-
ACCUMULATED SURPLUS AT BEGINNING OF YEAR	-		-		-
ACCUMULATED SURPLUS AT END OF YEAR	\$ _	\$	-	\$	-

### **TSL CEDAR THEFT (1175)**

## SCHEDULE OF OPERATIONS AND EQUITY

REVENUE		2020 Sudget	2020 Actual	2019 Actual	
		-	\$ -	\$	
EXPENSES					
Licenses, fees, and dues		-	2,690	-	
Office expenses		-	-	21	
Professional fees		-	23,245	10,053	
Travel		-	323	-	
		-	26,258	10,074	
ANNUAL DEFICIT		-	(26,258)	(10,074)	
ACCUMULATED DEFICIT AT BEGINNING OF YEAR		-	(10,074)	-	
ACCUMULATED DEFICIT AT END OF YEAR	\$	_	\$ (36,332)	\$ (10,074)	

### **RURAL DIVIDEND - SB SERVICE DESIGN (8542)**

	2020 Budget	2020 Actual	2019 Actual	
REVENUE				
Province of B.C. Other revenue	\$ 100,000 25,000	\$ 100,000 -	\$-	
	125,000	100,000	-	
EXPENSES		<u>_</u>		
Consultant fees Professional fees	85,000 40,000	:	-	
	125,000		_	
ANNUAL SURPLUS	-	100,000	-	
ACCUMULATED SURPLUS AT BEGINNING OF YEAR		-	-	
TRANSFERS				
Transfers	-	25,000		
ACCUMULATED SURPLUS AT END OF YEAR	\$ -	\$ 125,000	\$-	

### CORP - SB SERVICE DESIGN (8543)

## SCHEDULE OF OPERATIONS AND EQUITY

	2020 Budget	2020 Actual	2019 Actual
REVENUE Indigenous Services Canada	\$ 166,750	\$ 166,750	\$ -
EXPENSES			
Consultant fees	-	98	-
Professional fees	396,538	399,289	-
	396,538	399,387	-
ANNUAL DEFICIT	(229,788)	(232,637)	-
ACCUMULATED SURPLUS AT BEGINNING OF YEAR	-		-
IRANSFERS			
Transfers	229,788	232,637	_

### PANDEMIC (9025)

		2020 Budget		2020 Actual		2019 Actual
REVENUE						
Indigenous Services Canada	\$	-	\$	6,740	\$	-
Other revenue	•	-	•	10,000	•	-
		-		16,740		
EXPENSES						
Materials and supplies		-		180		-
Professional fees		-		4,972		-
Sub-contract		-		3,824		-
Travel		-		320		-
		_		9,296		
ANNUAL SURPLUS		-		7,444		-
ACCUMULATED SURPLUS AT BEGINNING OF YEAR				-		-
ACCUMULATED SURPLUS AT END OF YEAR	\$	_	\$	7,444	\$	

### **GATHERING HOUSE (3275)**

## SCHEDULE OF OPERATIONS AND EQUITY

	2020 Judget	2020 Actual	2019 Actual
REVENUE Indigenous Services Canada Transfer to/from deferred revenue	\$ -	\$ 1,958,285 \$ (1.958,285)	-
	-	<u>(1,958,285)</u> -	-
EXPENSES	-	-	-
ANNUAL SURPLUS	-	-	-
ACCUMULATED SURPLUS AT BEGINNING OF YEAR	-	-	-
ACCUMULATED SURPLUS AT END OF YEAR	\$ -	\$ - \$	-

### **BC FIRST NATIONS GAMING REVENUE SHARING (9030)**

	2020 udget	2020 Actual	2019 Actual
REVENUE Province of B.C. Transfer to/from deferred revenue	\$ -	\$ 267,790 \$ (267,790)	-
	-	-	-
EXPENSES	-	-	-
ANNUAL SURPLUS	-		-
ACCUMULATED SURPLUS AT BEGINNING OF YEAR		-	-
ACCUMULATED SURPLUS AT END OF YEAR	\$ -	\$ - \$	-

### **GENERAL SURPLUS (1500)**

## SCHEDULE OF OPERATIONS AND EQUITY

	2020 Budget	2020 Actual	2019 Actual
REVENUE			
Indigenous Services Canada	\$ -	\$ /	\$ 505,275
Province of B.C.	-	34,659	22,551
Transfer to/from deferred revenue	-	151,014	-
	-	702,207	527,826
EXPENSES			
Contribution to Qacca Settlement Trust	-	550,345	527,826
ANNUAL SURPLUS BEFORE LOAN PROCEEDS	-	151,862	-
LOAN PROCEEDS			
Loan proceeds	-	(17,918)	(75,900)
ANNUAL SURPLUS (DEFICIT)		133,944	(75,900)
ACCUMULATED DEFICIT AT BEGINNING OF YEAR	-	(384,715)	(888,991)
TRANSFERS			
Transfers	-	2,964,613	580,176
ACCUMULATED SURPLUS (DEFICIT) AT END OF YEAR	\$ -	\$ 2,713,842	\$ (384,715)

### **ENTERPRISE FUND (1001)**

## SCHEDULE OF OPERATIONS AND EQUITY

	2020 Sudget	2020 Actual	2019 Actual
<b>REVENUE</b> Income/Loss from Hayu Fishing Ltd. Income/Loss from Toquaht Holdings	\$ -	\$ (343) \$ 1,164,560	(227) 3,144,052
	-	1,164,217	3,143,825
EXPENSES	_		
ANNUAL SURPLUS	-	1,164,217	3,143,825
ACCUMULATED SURPLUS AT BEGINNING OF YEAR	-	9,619,183	6,475,358
ACCUMULATED SURPLUS AT END OF YEAR	\$ -	\$ 10,783,400 \$	9,619,183

### CAPITAL ASSETS (3200)

## SCHEDULE OF OPERATIONS AND EQUITY

	2020 udget	2020 Actual	2019 Actual
REVENUE	\$ -	\$ -	\$ -
EXPENSES Amortization	-	171,846	163,367
ANNUAL DEFICIT BEFORE LOAN PROCEEDS	-	(171,846)	(163,367)
LOAN PROCEEDS			
Tangible capital asset additions	-	1,561,283	1,725,580
ANNUAL SURPLUS	-	1,389,437	1,562,213
ACCUMULATED SURPLUS AT BEGINNING OF YEAR	-	11,457,152	9,894,939
ACCUMULATED SURPLUS AT END OF YEAR	\$	\$ 12,846,589	\$ 11,457,152

Please advise us Maa-nuith First ] and if you or you affected law or n The information paragraph 13.9.7	Please advise us within 30 days of reccipt Maa-nulth First Nation law or a matter re- and if you or your officials wish to discus affected law or matter referred to in 13.9. The information provided in this letter is paragraph 13.9.7 of the Final Agreement.	Please advise us within 30 days of receipt of this notice if the proposed regulation will aff Maa-nuith First Nation law or a matter referred to in 13.9.1b or 13.9.1c of the Final Agree and if you or your officials wish to discuss the effect. In your response, please specify the affected law or matter referred to in 13.9.1b or 13.9.1c. The information provided in this letter is to be retained in strict confidence in accordance paragraph 13.9.7 of the Final Agreement.	Please advise us within 30 days of receipt of this notice if the proposed regulation will affect a Maa-nuith First Nation law or a matter referred to in 13.9.1b or 13.9.1c of the Final Agreement, and if you or your officials wish to discuss the effect. In your response, please specify the affected law or matter referred to in 13.9.1b or 13.9.1c. The information provided in this letter is to be retained in strict confidence in accordance with paragraph 13.9.7 of the Final Agreement.
If you or your of regulation, pleas	ficials do wish to c contact Arlene A	If you or your officials do wish to meet, or have any questions the proposed amendmen regulation, please contact Arlene Anderson, Director of Legislation, at (778) 698-5170.	If you or your officials do wish to meet, or have any questions the proposed amendments to the regulation, please contact Arlene Anderson, Director of Legislation, at (778) 698-5170.
			()
Ministry of Agriculture	Corporate Governance, Policy and Legislation Branch	Mailing Address P.O.Box 9120 Shn Pröv Govt Victoria, BC V8W 9B4	Location: 5th floor, 545 Superior Street Victoria BC V8V 117
		Phone # 778 698-3889	Web Address: http://www.gov.bc.ca/agri/

amendment to the regulation will extend the period in which it is permitted to place an additional residence that is a manufactured home on an Agricultural Land Reserve (ALR) parcel until midworking on a proposal for the Lieutenant Governor in Council to amend the Agricultural Land Reserve Use Regulation under the Agricultural Land Commission Act (ALCA). The proposed Agreement"), British Columbia herewith provides formal notification that the government is 2021.

indicates there is no ALR land within the Maa-nulth First Nations lands. The pending regulation The ALCA is the regulatory framework governing the use of land within the ALR. Our analysis is proposed to be approved and come into effect in 2020. The regulation currently permits the placement of new manufactured home additional residences on ALR parcels until December 31, 2020. The proposed regulation will amend the Agricultural Land Reserve Use Regulation to permit the placement of new manufactured home additional

residences on ALR parcels until mid-2021. Ple Page 82 of 83

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COPY

BRITISH COLUMBIA

0280-30 192538 File: Ref:

July 10, 2020

Ucluelet, BC V0R 3A0 1971 Peninsula Road ha?wił Anne Mack **Toquaht Nation** 

Dear ha?wil Anne Mack:

In accordance with paragraph 13.9.1 of the Maa-nulth First Nations Final Agreement ("Final

Fax# 250 387-0367

Sincerely,

David Travia Executive Director Corporate Governance, Policy and Legislation Branch | Ministry of Agriculture

Cc: Brent Lehmann Legal Counsel Nedinska Donaldson, Implementation Director, MIRR